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FT Weekend tomorrow Signing teapots, planting trees, feigning fascination: the royals go on tour



Cola wars Trend to Coke/Pepsi duopoly looks unstoppable



European Central Bank Problem with the message or the messenger? Page 18

Special reports Russia **Asian Finance** Separate sections



how to spend it colour magazine

The seamstress, the fixers, the cook and his chicken

WORLD NEWS

South Korea to investigate Hyundai fund over 'misuse'

South Korea is to investigate a popular equity fund managed by Hyundai, the nation's largest conglomerate, for possible misuse of funds. The decision was partly responsible for a 4.7 per cent fall in the Seoul share index yesterday to 752.61 points.

German tax faces overhaul

A special committee of experts will reveal suggestions today to overhaul Germany's creaking corporate tax system against a background of harsh criticism from industry and judicial rulings that might complicate plans. Europe, Page 3

Doubts over hedge fund rules The US Congress gave a lukewarm reception to proposals by the Clinton administration to toughen the regulation of hedge funds and other highly leveraged financial institutions. US, Page 3

New euro clearing system planned The Euro Banking Association is to start developing a low-value payment system to handle small cross-border payments throughout the EU. Europe, Page 3

Russia struggles over IMF terms The Kremlin will struggle to implement the banking and taxation reforms that the international Monetary Fund is demanding for release of \$4.5bn in loans it has agreed to make to Russia over the next 18 months. **Europ**e Page 2; Editorial Comment,

UK party leader under attack A campaign to oust William Hague as leader of the British Conservative Party and replace him with Kenneth Clarke, a former senior Conservative minister, is being launched by the Pro Euro Conservative party, a new group formed by defectors. Britain, Page 7

Iraq says 24 injured in attacks trag said 24 people were injured when Western aircraft attacked civilian installations and weapons sites in the north and south of the country yesterday. The official Iraqi News Agency said 20 people were injured in Mosul and a further four people were injured in southern frag.

Call for Palestinian funds probe The European Parliament is demanding an investigation into the allocation and management of European Commission funds to the Palestinian-controlled areas of the West Bank and Gaza. International, Page 6

Trade cover insurance rises The value of new credit insurance cover provided by the world's leading export credit agencies rose 8 per cent last year, in spite of turmoil in many markets. World Trade, Page 6

STOCK MARKET INDICES

New York: Junchtime Dow Jones Ind Av 10876.66

DAX 5334.42 FTSE 100 8497.6 FTSE Eurotop 300 1316.25

Long Bond5.53%

OTHER RATES

4371.53

建筑工作企业 **BUSINESS NEWS**

Liffe in last ditch move to have US ban overturned

London's futures exchange, whose Frankfurt-based rival Eurex has screens in the US under a 1996 deal, is to apply for a waiver on a regulation banning foreign exchanges from operating in the US in a last ditch attempt to overcome "discrimination". Companies and Markets, Page 21

MCI WorldCom, US carrier of internet traffic, revealed a first quarter growth in communications activities of 17 per cent to \$7.9bn. Companies and Markets, Page 21

United News & Media, UK television and publishing group, launched a recommended \$920m offer for CMP Media, a US technology media company. Com-panies and Markets, Page 21; Lex, Page 20; Editorial Comment, Page 19

Endesa Chile, electricity generator, was set to be at the fore of a legal battle over a government decision to suspend sale of control of the company to Endesa of Spain. America, Page 3

UPM-Kymmene and Metsä-Seria of Finland, and AssiDoman of Sweden, three of Europe's largest forest product companies, reported falls in first quarter profits, underlining the weakness in demand for paper products. Europe Companies, Page 26

fourth largest commercial bank, completed a landmark \$1.75bn capital raising scheme. Companies and Markets, Page Li; Lex, Page 20 Lifeline for banking, Page 27

Boeing, US aerospace group, was in talks to take control of Ellipso, a hand-held satellite mobile telephone group for \$500m. Compa-

nies and Markets, Page 21 SAIrGroup, parent of Swissair, is taking a 10 per cent stake in Panalpina, Europe's biggest airfreight broker, and setting up the first fully integrated door-to-door air cargo operation with annual revenues of SFr800m a year.

BASF and Hoechst, European pharmaceutical and chemical makers, reported declining first quarter sales and profits. Europe Companies, Page 24

Europe Companies, Page 24

SEB, Swedish lender, reported a modest increase in underlying first quarter profits from SKr1.52bn to SKr1.63bn. Europe Companies, Page 24

Lex on Amazon.com Asking investors to take a lot on trust

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WORLD MARKETS

Insurers risk California ban over Holocaust

State regulators threaten to suspend more than 100 European companies

By John Authers in New York and Avi Machilis in Jerusalem

Californian regulators have threatened to suspend the business licences of more than 100 European insurers if they do not provide information on their payment of Holocaust victims' insurance policies by May 12.

A group of Californian politi-cians, from both the Democratic and Republican parties, will publicise the threat at a press conference today in an effort to persuade European insurers to join an international commission trying to reach a global settlement of unpaid Holocaust-era insurance claims. The commission, chaired by former US secretary of state Lawrence Eagleburger, will

meet in London next week.

These moves follow calls for sanctions in California, led by Tom Hayden, a Democratic state senator. Mr Eagleburger last week described Mr Hayden's campaign as "pure political pos-

Wiesenthal Centre will also try to increase pressure on Italian insurer Generali, by introducing two Californian Holocaust survivors who hold unpaid insurance policies from the company.

Five large European insurers and Zurich of Switzerland - are already members of the commission, but Holocaust survivors believe other European insurers also have unpaid policies.

The companies now being investigated by California include Munich Re, the second largest German insurer after Allianz, and several large insurers which operate in former Soviet bloc countries.

Chuck Quackenbush, California's insurance commissioner, has sent a letter to Munich Re, pointing to a Californian state law which empowers him to suspend an insurer's certificate if it has failed to pay any valid claim from Holocaust survivors.

He said similar letters were being sent to "hundreds" of other

The letter asks Munich Re to tell Mr Quackenbush no later than May 12 whether it issued any policies which would be covered by the law and whether it will voluntarily participate in Mr Eagleburger's commission. If the company does not meet the deadline, Mr Quackenbush says he may be "compelled" to exercise his powers under the law. Munich Re could not be con-

tacted for comment yesterday. Mr Quackenbush, a Republican elected last year to his post, stressed that Californian politicians were united. He will be joined at today's press conference in Los Angeles by the state's gov-The Los Angeles-based Simon ernor, treasurer and attorney general, who are all Democrats, and by legislators from both par-

He said: "My goal is to get as many of these companies under the auspices of the commission at the same time as I can. I want Generali, Allianz of Germany. this commission to work. But if it esn't, I have responsibilities to policyholders in my state." Bobby Brown, the Israeli prime

minister's adviser on diaspora affairs and a commission delegate said: "At this point, as long as we believe that the negotiations and discussions are in good faith, those companies that have joined the commission should be given the benefit of finding a solution in a peaceful and unobtrusive way.'



Russian envoy Victor Chemomyrdin and German chancellor Gerhard Schröder after talks in Bonn yesterday on the crisis in Kosovo. Mr Schröder said the Nato and Russian positions on Kosovo had grown "nearer". Report. Page 20 AP

Labour costs in US rise at slowest rate in two decades

By Gerard Baker and Gautem Malkami in Washington

US labour costs rose at their slowest rate in nearly two decades in the first quarter, in spite of the lowest unemployment rate in nearly 30 years.

The figures show the economy enjoying a virtually unprecedented combination of strengthening demand for labour and declining wage pressures, and they are likely to intensify the debate about whether old measures of economic performance still apply.

The US Labor Department reported yesterday that the employment cost index, which measures all labour-related costs. rose by a seasonally adjusted 0.4 per cent in the first

That was the lowest figure since the department began compiling the statistics in 1982. In the year to March, total labour costs increased by just 3 per cent. indicating a deceleration in wage costs from the previous year when employment costs rose by

US wages growth

Financial markets leapt following news of the report. Most analysts saw it as further evidence that the Federal Reserve was under no pressure to raise interest rates in spite of the strong growth of the past three years.

"For the Federal Reserve it means there's no reason for them to act. There's no inflation out there. Our forecast is that the Fed will remain on hold wrough the end of 2000." said Gerald Cohen, senior economist at Mer- years.

rill Lynch, the New York investment bank.

Economists hailed the figures as yet more evidence that the old rules that seemed to govern the economy had been demolished. "It's back to the drawing board

for the NAIRU [non-accelerating inflation rate of unemployment] advocates," said David Greenlaw of Morgan Stanley Dean Witter in New York. The NAIRU, a longstanding

tool of economic analysis, says wage pressures accelerate as unemployment falls below a critiaround 5.5 per cent. Some Fed officials have indi-

cated recently that the traditional relationships between unemployment and inflation may have broken down. A number of economists argue that the continuing ideal conditions are the result of productivity gains at US companies in the past few years, which have all but vanquished inflation.

All this has occurred as the unemployment rate has dropped to 4.2 per cent, its lowest in 29

Investor warns Volvo off Scania in Swedish truck shares battle

Investor, the main vehicle for Sweden's Wallenberg business empire, has launched an attack on Volvo following the Swedish automotive group's decision to increase its hostile stake in Scania, the Investor-controlled heavy truck manufacturer.

Volvo stepped up its pursuit of Scania this week by lifting its stake to almost 14 per cent and signalling an intention to acquire more than 20 per cent of its

Investor, dismayed when Volvo acquired 12.8 per cent of Scania in January, condemned Volvo's latest move and reiterated it would seek an independent future for the heavy truck group.

"Having the strongest competitor as one of the largest owners is, in the long run, totally unacceptable for Scania," said Marcus Wallenberg, Investor chief executive and a Scania board member. He described Volvo's tactics as damaging and profoundly unfortunate for both companies".

Although he said Scania was open to collaboration in the rapidly consolidating automotive industry, Mr Wallenberg signailed that Volvo would not be its preferred partner. Volkswagen and Flat have been named as potential allies. Volvo, meanwhile, rejected calls from Inves- Observer, Page 19

tor to sell its Scania stake and hinted it would go on buying shares in the market. There is thought to have been active trading in Scania warrants, which if fully exercised before June would reduce Investor's control of Scania's share capital from 45.5 per cent to 19.6 per cent.

Volvo has made no secret of its ambition to expand in trucks following the SKr50hn (\$6.25bn) disposal of its car division to Ford of the US last month. If it acquired more than 20 per cent of Scania, Volvo could treat it as an associate for dividend purposes - the dividends would be tax-free if the stake exceeded 25 per cent.

Investor and Volvo broke off talks on a possible offer for Scania this year after failing to agree on a valuation. Investor thought Scania was worth at least SKr270 a share, excluding any bid premium or synergy savings. Including such a premium, it might be worth up to SKr350 a share, equivalent to SKr70bn. Volvo balked, particularly

given Scania's modest share performance since being floated at SKr180 a share in 1996. Since Volvo acquired its stake, the most traded B shares have climbed steadily and yesterday rose SKr9 to SKr230.

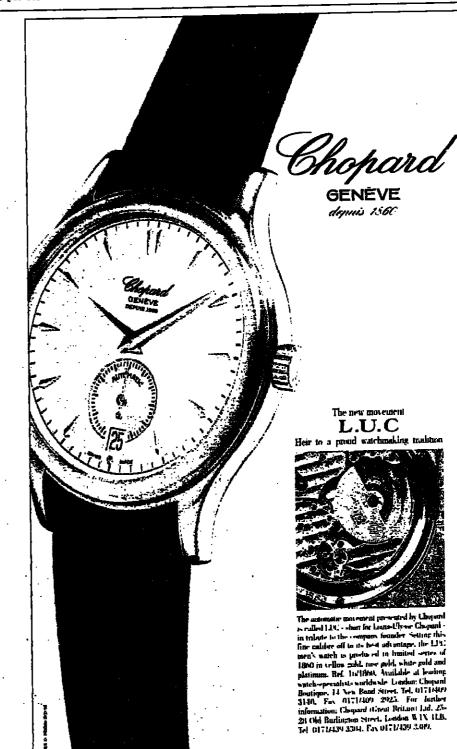
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UK 28,30,

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Opposition to war rises in Bulgaria

Bulgaria's pro-western involved in a Balkan war," a government yesterday faced mounting opposition to Nato's air campaign against Yugoslavia after an antiradar missile strayed offcourse and damaged a house in the capital Sofia.

The opposition Socialist party stormed out of parliament when deputies from the governing centre-right coalition refused to summon Ivan Kostov, the prime minister, to answer questions about the incident.

The missile, which Nato acknowledged as one of its own, demolished the roof of a house in the Gorna Banya suburb on Wednesday night, but there were no injuries. Bulgarian radio stations said that a child was being treated in hospital for shock.

Bulgaria's parliament is to approve in the next few days a cabinet decision to open the country's air space to Nato aircraft, in return for a temporary security guarantee from the alliance.

Like Albania and Macedonia, its south Balkans neighbours, Bulgaria wants to exploit the opportunity of the Kosovo war to accelerate its application for Nato membership. It has backed Nato's proposals for an oil

embargo against Yugoslavia. Analysts in Sofia said the decision was unlikely to be overturned, as Mr Kostov's coalition has a strong majority. "Political stability isn't four wars over the past cenat risk. But the missile inci- tury. But we still have to go dent will widen the gap on living with them as

public opinion, which is strongly against becoming

western analyst said. Several missiles have landed in Bulgaria without causing damage since Nato aircraft started bombing targets in southern Serbia. Concern is growing that Sofia, only 45km from Bulgaria's border with Serbia, may be caught in the crossfire if air strikes are launched from Bulgarian airspace.

Alexander Tomov, head of the pro-western Euroleft party, said: "People are becoming very frightened because we're so near Serbia. They are against [Yugoslav President Slobodanl Milosevic's policy of ethnic cleansing in Kosovo. but most believe Bulgaria should stay out of the war."

More than 65 per cent of Bulgarians are opposed to Nato's bombardment of Yugoslavia, according to opinion polls. While relations are cool between Serbia and Bulgaria, the Kosovo war is expected to take a heavy economic toll. Three-quarters of Bulgar-

ia's exports to Europe went by truck through Serbia or along the Danube river, which is blocked by debris from bridges destroyed in the air strikes in Serbia. Sergei Stanishev, a Socialist party official, said: "In popular opinion, there's not much affinity with the

Serbs. We fought them in

KOSOVO UPDATE

Milosevic files suit on strikes

Yugoslavia asked the United Nations' World Court to rule that Nato air attacks on its territory are unlawful. The US, one of 10 states named in the morning, called the suit 'absurd and frivolous".

Schröder to visit Albania

Gerhard Schröder, German chancellor, agreed to visit Albania and said the country needed generous assistance to maintain its internal stability following an influx of over 350,000

Kosovo Albanian refugees "This is why there should be really generous help for Albania," said Mr Schröder after a meeting with Pandeli Majko, Albanian prime minister. Albania. together with Macedonia, has so far been granted some €250m (\$265m) of aid from the EU, a sum seen as inadequate. No date has been set for Mr Schröder's visit.

UK sends more warplanes

Britain said it was sending eight more warplanes to beef up Nato air strikes on Yugoslavia, George Robertson, defence secretary, said four more Harrier jump-jets and four

more Tomado GR-1 bombers would be sent. This boosts the British contribution to 28 aircraft as Nato bombino enters a seventh week. Nato has said it will soon have more than 1,000 aircraft taking part in the air campaign.

Romania to join EU oil embargo

The Romanian government said starting next week it would observe an EU-approved fuel embargo on Yugostavia. The EU has appealed to Cyprus and 11 eastern European nations who are seeking membership to join the embargo, which is meant to choke off oil for the Yugoslav war machine.

According to Bulgarian customs officials, Serb tanker convoys on the Danube River have been carrying crude oil downstream to Romanian refineries for processing and returning with fuel, Bulgaria's state-run BTA news agency reported.

Jesse Jackson starts mission

Jesse Jackson arrived in the Balkans on a mission to win freedom for three captured US soldiers. He and members of his delegation of religious leaders hope to meet Yugoslav President Slobodan Milosevic as well

Claims of Belgrade rifts dismissed

By Guy Dinmore in Rome

sacking of Vuk Draskovic from the government in Belgrade has revealed divisions within the Yugoslav regime and budding popular dissent is badly mistaken, according to analysts in Belgrade.

Mr Draskovic, removed on Wednesday as deputy prime minister after proposing a United Nations-led peacekeeping force for Kosovo province, had never been close to the president's "inner circle". Analysts said he had wielded no authority and was only brought out of opposition and into the government in January. There was, however, con-

when Mr Draskovic's outspo- leaning moderate, was a joined the coalition govern- ties of the cut-throat nature ken interviews - to foreign good sign because it showed Nato's belief that the recent reporters and on his own a "massive crack in the govparty-controlled television ernment". Nato on Wednesstation - began to encourage other opposition figures to break their stlence and ing in Serbla.

speak out. Robin Cook, the British foreign secretary, yesterday challenged Slobodan Milosevic, Yugoslav president to air a "startlingly frank" interview given to the BBC by Vuk Obradovic, a former general and leader of the small opposition Social Democratic party. The interview was censored by the Yugoslav military.

Clare Short, Britain's international development minister, said the sacking of cern in the government Mr Draskovic, a western-

day had spoken of "green shoots" of democracy emerg-

But analysts noted that Mr Draskovic and Mr Obradovic had run a distant third and fourth in elections for the Serbian presidency in 1997, coming far behind Votislav Seselj, an extreme national ist, who is now also in government, and the eventual winner, Milan Milutinovic, of Mr Milosevic's ruling Serbian Socialist party.

Mr Draskovic, one of the main leaders of anti-Milosevic protests in the winter of 1996-97, alienated many of his supporters when he come to grips with the reali-

himself as an eventual sucbelieve he is finished politically," said one former follower of Mr Draskovic's monarchist Serbian Renewal

Movement. Although in Belgrade there are some figures ready to criticise both the regime and Nato, outside the capital, Mr Milosevic has boosted his popular following. One opposition figure said he was being likened to Prince Lazar, the Serb hero who died fighting for Kosovo against the Turks in 1389.

Analysts said Nato and the western powers had failed to

ment this year. "He may see of Serbian politics. A similar error of judgment was made cessor to Milosevic but I at the start of the air campaign, when US officials in particular assumed Mr Milosevic would back down after just a few days of bombing

In reality, the powerful bosses of industry and poliamong the intelligentsia tics see their survival as dependent on that of Mr Milosevic and know they have no future should he be

By contrast, the various small, western-oriented, democratic parties are weak. fragmented and unable to come up with a joint platform on Kosovo. Overriding the political divide is the

Vujanovic economic

By Kevin Done in Podgorica

Nato's growing bombing campaign in Montenegro is destroying the economy and playing into the hands of Slobodan Milosevic, Yugo slav president, said the prime minister of the small pro-western republic yester

As Montenegro suffered its first civilian casualty from the Nato air strikes, Filip Vujanovic appealed to Nato to stop the bombing and abort plans for a blockade or oil imports to the republic.

The air strikes - of which there were at least three more waves yesterday - was making it very difficult to explain to the population that we have the support of the international community," Mr Vujanovic told the FT. "Nato should do everything to exclude Montenegro from the bombing."

Vojin Djukanovic, economy minister, called for immediate economic support from western governments. "We must very soon have economic help, given the state of the economy and with 100,000 refugees in the country," said Mr Djuka-

novic. "If we do not get this

help soon, the whole system in Montenegro will collapse." Montenegro, which has a population of only 650,000, is already sheltering an estimated 65,000 refugees from Kosovo and 30,000 from the

earlier war in neighbouring Bosnia-Hercegovina. Around 40 per cent of the workforce is unemployed, said Mr Djukanovic. The port of Bar, which had already been working at around 50 per cent of capacity before the bombing, was now operating "at almost nothing, 5 to 10 per cent of

capacity perhaps" Tourism, which has traditionally been a large source of employment, had been "devastated". The steel plant at Niksic was operating at only 30 per cent of capacity and soon would have to halt production because of the bombing of its railway sup-

The contract processing of shoes and textiles in Montenegro for companies mainly in Italy and Germany had been stopped, as had most

cessing industry. Mr Diukanovic tion to President Milo Diukanovic - said if Nato enforced its planned oil embargo on the republic's ports. "it would be the end of Montenegro. It would cause a change of government, bring the collapse of the economy and would be a humanitarian catastrophe". An oil embargo "would strengthen the forces of Slobodan Milosevic and could even provoke civil war here. That would be the worst result, no one can be interested in a civil war here".

Montenegro is dependent for its oil supplies on the imports of oil products through its main port of Bar. which accounts for 90 per cent of incoming shipments. The remaining 10 per cent is imported through the small port of Lipci in the Bay of Kotor, the base of the Yugo-

slav navy. We want to enter Europe

Governments turn their attention to cost of conflict

Concern is rising over how countries and organisations will divide the bill, write James Blitz and Andrew Balls

ern governments are increasingly turning their attention growth.

to its financial implications. The human cost of the conflict remains at the forefront of public attention, of course. But in recent days, senior officials from Nato governments, the European Commission and the International Monetary Fund have issued warnings about its potential economic conse-

The war has a financial impact in three ways: the cost to Nato member states of the bombardment against Serbia; the impact of the bombardment on the economies of the Balkans and nearby European Union countries; and the cost of protecting refugees and rebuilding the economy of Serbia and neighbouring states. It is the last of these three consequences that is of the greatest concern.

For now, the cost of Operav moderate worry to Nato states. The US is providing two-thirds of the aircraft and most of the cruise missiles used in the operation. It has spent around \$1bn since the air strikes began on March 24. Congress this week voted for a \$12.9bn package that would allow the US to continue the operation for much of the rest of the year. But the US has a \$111bn budget surplus this year and is well capable of embracing these

Financial markets also ing on national budgets. The

ore than a month around 3.5 per cent since the after the start of the conflict began, but this has been largely due to worris about European economic

"The financial markets do not seem to have taken the ments very seriously, as can be seen from the failure of European bond yields to widen," says Paul Meggyesi, currency strategist at Deutsche Bank in London.

If the war lasts beyond the summer, however, problems could arise.

First, funding might become a matter of concern to European governments, many of which must maintain tight budgets under the terms of Europe's growth and stability pact.

According to 4Cast, a London-based economics consultancy, a protracted war involving a ground invasion could amount to an overall burden of around \$32bu for the 19 Nato states. The consultancy points out that this is still just 0.2 per cent of tion Allied Force remains of Nato's combined \$17,000bn well below the \$102bn overall cost of the 1991 Gulf war. But the budgets of some euro-zone countries - such as France and Italy - are close to the stability pact's 3 per cent ceiling. For these countries, much could depend on how the costs of the operation are divided up

once the war was over. "Nato has not yet decided whether costs should be shared equally or whether some of the burden should be paid by those states that seem largely untroubled by have not directly participated in the operation," said one UK official this week.

Serblan city of Novi Sad and the smoke of a burning oil refinery over Novi Sad resolve the war by the summer would raise concerns about the future of the half million Kosovar refugees in Albania and Montenegro. thousands of whom are living in makeshift tents. The Italian government

which has set aside L250bn (€129m, \$137m) providing refugee protection, is becoming increasingly concerned about this. "The cost of protecting the refugees would be astronomic if the conflict were to go into the second half of the year," said Antonio Fazio, Bank of Italy governor. "In Albania and Macedonia, people won't survive in tents."

The second area of concern is the impact on the European economy. The World Bank and the IMF warned this week that the conflict is over that is

edonia and Romania would all face severe macro-economic .consequences .from the conflict, with a collective balance of payments gap of around \$1.5bn. Some EU governments.

Face of destruction: An ethnic Albanian in a Macadonian refugee camp, the remains of a bridge in the

otably Italy, are also expressing worries about the impact of the war on their economies. Mr Fazio again warns it could take up to 0.2 in the Balkans would be percentage points off his country's GDP this year authorities have put the fig-exports from the wood probecause of the dampening effect on tourism and the closure of some Italian airports. In a year that is of rebuilding the region will already seeing Italy's economy slow down, Italian offi- beyond the summer. At cials barely disguise their

worries. However, it is the cost of rebuilding Serbia and parts of the Balkan region after

The war has already seen severe damage to Yugoslavia's infrastructure, including the petro-chemical plant at Pancevo, the petrol refinery at Novi Sad and part of the Telecom Serbia telephone

The European Commission estimates the cost of postwar economic reconstruction around \$30bn. The Yugoslav ure at \$100bn. In any event. the IMF is reported to believe that the overall cost double if the conflict goes on some stage, worries will grow about which countries and international organisations pick up the bill.

Alan Beattie in London and Deborah MacGregor in Wash-Albania, Bosnia-Hercego- mainly worrying policy- ington contributed to this

euro has dropped in value by Moreover, failure to vina, Bulgaria, Croatia, Mac-makers. Attack on Nato states over refugees

By Haig Simonian in Berlin

A leading member of attacked some of Bonn's closest Nato partners for not taking in enough refugees from Kosovo.

Peter Struck, the SPD parthe UK had accepted relatively few refugees at a time when Germany had commit-

ted itself to housing 10,000 victims of the fighting. "We have completely ful-Germany's ruling Social filed our obligations and Democratic party has expect the other European Union nations to follow report in the Bild newspa-

Gerhard Schröder, chanliamentary leader, said it cellor, and Otto Schily, Inte-was "incredible" France and rior minister, have recently expressed concern about the failure of some EU countries to live up to commitments

made last month to house Kosovo refugees. Neither gees. However, Germany politician, however, has singled out individual EU members for criticism. Germany, which accepted

suit," Mr Struck said in a the biggest contingent of refugees, has also been one of the first countries to organise relief flights. A first batch of refugees arrived in Bavaria some weeks ago, followed by regular flights to other parts of the country. EU countries have offered

to house up to 44,000 refu- in Bosnia-Hercegovina says that only 12,000 refugees have been taken in - of which 10.000 have found shelter in Germany.

"We can't talk about taking in any more refugees until the other European states fulfil their pledges." said Mr Struck.

Germany, a haven for war-zone refugees in recent years, took in 350,000 people

Separately, Günther Beckstein, the Bavarian interior minister, criticised Austria for failing to fulfil its promise to house 5,000 refugees, He said only 1,000 had been housed in Austria so far.

Mr Beckstein turned down calls from some of his counterparts. such as Richard Dewes, the Thuringian interior minister, that Germany should accept a further fleeing the 1992-95 war 50,000 refugees.

and to realise reforms, but we have many obstacles placed by Europe." Mr Diu-

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Russia faces struggle to pass reforms demanded by IMF

By Jeanne Whalen in Moscow

The Kremlin will struggle to taxation reforms that the International Monetary Boris Yeltsin. Fund is demanding for release of \$4.5bn in loans it has agreed to make to Russia over the next 18 months.

Lending could begin after the next IMF executive board meeting in July and is likely to be part of a \$7.8bn package including funds from the World Bank and to repair its relations with lenders since they froze funds last August following the financial crash.

Pushing the controversial reforms through parliament unpopular growth in con-

by July will be no small feat, not least because the legislaimplement the banking and debate on the possible impeachment of President

According to Alexander Zhukov, head of the Duma's budget committee, the IMF is asking for legal action in five areas: passage of a new bank restructuring law; improvement of an existing law on bank bankruptcies; raising of excise taxes on alcohol and petrol; raising of Japanese government, the value added tax to 20 per Moscow has been desperate cent; and relaxing restrictions on foreign exchange. Deputies, who face an elec-

tion in December, are sure to

fight the increase in excise

taxes because it would cause

sumer prices, Mr Zhukov tight - it's a lot of reforms said. Legislators' close ties and very little money," said ture on May 13 will begin to powerful bankers could Peter Boone, head of also thwart any measures to expedite the bankruptcy or restructuring of Russia's insolvent banks. Michel Camdessus, manag-

ing director of the IMF, on Wednesday said the Fund would disburse about \$3bn over the first twelve months, which, combined with funds from other lenders, would be just enough to cover Russia's payment obligations to twelve-month period beginning July I.

The money, however, will IMF pocket to another, never being remitted to Russia "The IMF programme is

research at Brunswick Warburg in Moscow. Even if the reforms are passed, the IMF package will not help Russia meet steep foreign debt payments of roughly \$1.4bn in May and June. Russia will have to pay an additional \$1.3bn in July - mostly to the IMF - if the new programme is not approved.

The new loans are also contingent on the results of the IMF of \$4.9bn for the a central bank audit that the Fund requested after Russia admitted it had used a shell company based in the Britin effect be shifted from one ish Channel Islands to manage central bank reserves.

Nuclear doctrine changes

By John Thombill in Moscow

Russia announced yesterday it would put more emphasis developing tactical nuclear weapons in framing its national security needs up to 2010. The move signals Moscow may be preparing to lower the threshold for using nuclear weapons to battlefield situations.

in a theatrical move, President Boris Yeltsin chaired a meeting of the security council and agreed three documents outlining Russia's nuclear defence priorities. In front of television cameras, Mr Yeltsin swore the members of the security council

to total secrecy. But later, Vladimir Putin, head of the FSB, the internal security service, said the security council had adopted

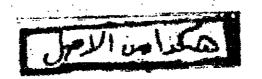
discussed ways of guaranteeing control of the country's nuclear arsenal and ensuring the social welfare of workers in this field. Mr Putin stressed the meeting had no connection with events in Yugoslavia.

Nevertheless, Sergei Markov, a professor of politics at Moscow State University. said the security council meeting served a clear propaganda purpose. "The Russian elite wants to send a message to Nato: 'Do not believe that you will be able to treat us as you have treated Yugoslavia'."

The Izvestiya newspaper speculated there might be a rebalancing of Russia's nuclear forces away from strategic missiles towards battlefield systems. The a new concept for developing emphasis would be on develand using non-strategic oping short-range nuclear sia.

nuclear weapons. It had also rockets and artillery shells with a range of less than 40km. But Russia might also rebalance its triad of strategic weapons systems. At present, 65 per cent of Russia's strategic nuclear warheads are carried by intercontinental ballistic missiles. 25 per cent by submarines, and 10 per cent by heavy bombers, Izvestiya said.

Roman Popkovich, head of the parliamentary defence committee, argued Russia should adopt a new military doctrine reserving the right for first use of nuclear weapons. Germany and Canada have recently been pressing Nato to rule out the first use of nuclear weapons because the balance of conventional forces in Europe has changed to such an extent that Nato should no longer fear a mass invasion by Russuch.



German tax overhaul to be unveiled

Tribangi Jujangi

A special committee of experts will reveal today suggestions to overhaul Germany's creaking corporate tax system against a background of barsh criticism from industry and judicial rulings that might further complicate the government's

With company tax levels of up to 60 per cent, reform has long been on the

Many observers argue high domestic taxes have forced German groups to invest abroad and acted as a disincentive to outside investment in Germany.

When the new government took power in October, reducing the burden, especially on the small and middle sized companies that form the backbone of the economy, was a crucial part of the coalition programme to bolster the economy and create jobs.

in their pact, the Social Democrats (SPD) and environmentalist Greens agreed to cut company tax to 35 per

More controversially, they said the reforms - to be broadly self-financing would include eliminating many of the tax breaks which have enabled Ger- corporate, tax, the court rulmany's biggest companies to lower their tax bills to more internationally competitive

However, while the government has closed many of not always distinguish the loopholes it has, as yet, done little to alleviate the

overall burden on business. ways the government's aims can be reached.

The committee of academics, industry representatives and local government tax tax reform. experts will not offer a singie strategy but propose varturn receive more detailed

However, the committee's efforts have, in recent weeks, been overshadowed by broader political and judicial events.

First, Oskar Lafonatine. the fiery SPD finance minister who proposed the study, resigned to be replaced by the more pragmatic Hans

Mr Eichel shares his predecessor's and his party's interest in eliminating loopholes for big companies and stimulating investment among smaller ones But since taking office, his

focus has been on reducing the yawning budget deficit. "The budget, the hudget and the budget are his priorities right now," says an offi-

Matters have been further complicated by a number of court decisions, which have distracted the government's attention and placed unexpected burdens on its spending plans.

This week, the Federal Financial Court - the second highest tribunal after the Federal Constitutional Court ruled a 1984 law creating differential tax levels for businessmen depending on the source of their income

Although apparently an issue of private, rather than ing is relevant to the commission's reform study because most of Germany' companies are private and legislation in force now does clearly between private and

corporate income The ruling has triggered Today's report will set out speculation the government may have to compensate some taxpayers and has further distracted attention from the broader corporate

trast, argues the week's rulious options, which will in ing has underlined the urgency of reforming corporate taxation.

Union finds unity of purpose

Tuesday that were unusu-

between the EU "troika"

(comprising Germany, Aus-

tria and Finland) and

Albania and Macedonia con-

firmed plans for a rapid

move towards granting them

associate status with its

Subsequent meetings

ally friction-free.

embership.

joined the oil ban.

decision making inside the

RU that began with the EU

council in Berlin", the

March 24-25 summit which

reached a compromise on

the Agenda 2000 reforms of

the EU's budget,farm and

regional policies for the next

The EU foreign ministers

this week reached rapid

accord on a full agenda rang-

ing from future EU-US rela-

tions to the pay and condi-

European Parliament. The

European Commission's new

War has brought the EU together, but a delay in appointing Romano Prodi could end its dynamism, says Peter Norman

or once the European and Estonia on Monday and Union is living up to its Tuesday that were unusuname. The Kosovo war has so far produced a unity of purpose among the 15 member states, other decisions are being taken with a marked absence of squabbling and EU membership is more than ever a goal for associate and other nations in eastern, central and southern Europe.

"It is a really fascinating development," said Günter Verheugen, the minister of state at the German foreign ministry responsible for Europe. "In the shadow of this very serious crisis. Europe is pulling closer

Mr Verheugen was speak-

ing after negotiations in Luxembourg this week in which the EU, under its German presidency, agreed to ban the sale of oil and oil products to Yugoslavia. It also tightened sanctions against Belgrade, rapidly resolved a series of potentially contentious internal EU issues and began putting flesh on its promises to support south-eastern Europe.

One of the war's most striking effects has been the impetus it has given to closer ties between the EU and its neighbours to the east and south-east. After their regular monthly meeting EU foreign ministers bad

who resigned en mosse last month, are interpreting their caretaker role in an increasingly activist manner.

But will such dynamism continue? Institutionally, the omens are fair. The EU embarks on a new chapter of its development tomorrow with the entry into force of the Amsterdam Treaty which was intended to rectify some of the shortcomings of the 1992 Maastricht Treaty on European Union. The Amsterdam treaty

promise of eventual EU will mean a greater empha sis on citizenship and the Further evidence of a rights of individuals, more growing identity of interests democracy in the shape of between the EU and other increased powers for the European states was European Parliament and a Wednesday's announcement formal focusing of EU policy that the EU's 10 eastern and on the problem of unemploycentral European associates. ment. It aims to develop a Cyprus and the Efta councommon foreign and secutries belonging to the Eurority policy, including the pean Economic Area had appointment of a high representative – dubbed Mr or Ms Mr Verheugen also Pesc after the French acrodetected "an improvement of nym - to personify EU for-

eign policy

But the treaty failed to address many of the difficulties to be overcome when enlarging EU membership to 20 or more in the coming decades. Issues such as reforming the composition of the Commission and increasing the use of qualified majority voting to improve decision making are therefore on the agenda of the EU's June summit in tions of members of the Cologne, which is due to initiate negotiations among

assum, visas, brimbration and provided purployment and Lyce Fectal galaxing the States, specifying speci A section of the Carolina and Carolina of the sion president preater powers to selecting

ioners and many political authority

sions about Europe developing its own security and defence identity to cope with future crises. But it is not yet clear whether the current war-induced sense of unity and the EU's reaching out to the countries to the east and south will translate into support for far-reaching internal integration or

'deepening" the union. Much will depend on the progress of the war. Its successful prosecution is also a precondition for rallying non-EU members behind the projected "stability pact" for south-eastern Europe.

But there are other uncer tainties, not least the risk of a prolonged hiatus before Romano Prodi, the EU Commission president-designate, takes over with his own team of commissioners.

and the new executive could be in office by early August. But that would require the new European parliament, to be elected in June, to be extremely co-operative and arrange special sessions to handle the confirmation hearings. According to one senior

member of parliament, the new Commission is more likely to take office at the end of September or mid-October, while parliamentary objections to any person nominated as a commissioner could add another month to six weeks delay. This is all very frustrating

for Mr Prodi. not least because he says Europe "has to act very fast" in southeast Europe. "I am ready." he said in Brussels this week. But, referring to his

Plan for company payment deadline

By Neil Buckley in Brussels

Companies would have to pay suppliers within 30 days of receiving a bill or face standard nunitive interest charges across the European Union, under new legislation agreed by EU industry ministers vesterdav.

The rules, which still have to receive the assent of the European parliament, aim to tackle the problem of late payments, a crippling burden on small and mediumsized businesses. They would set minimum EU-wide standards in place of sometimes ineffective national laws.

If companies did not pay suppliers within 30 days of receiving an invoice they would have to pay compensatory interest of at least six percentage points above the European Central Bank's repurchase rate – currently 2.5 per cent - or the national equivalent.

EU governments would also be set a target of reducing to 90 days the maximum time necessary for companies to win a legal order to recover disputed debts though the legal mechanism is left to individual states.

The European parliament, which shares responsibility for the measure, will consider the plans in the autumn.

• The European Commission has dropped an investigation of long-distance telephone charges by national operators in Finland. Austria and Portugal, but is continuing to investigate operators in Luxembourg, Ireland, italy and Greece.

The EU executive began looking into "accounting rates", or charges between telecommunications operators for carrying calls, in 1997 amid concerns over excessive margins.

The Commission said Finland, Austria and Portugal had cut rates by 26 to 28 per cent. But rates were still being reviewed at Postes et Télècommunications Luxembourg. Telecom Italia and

"white paper" on competi-EU treaty. Two weeks ago, Gerhard limited power to act at this ong-scheduled talks with tion policy this week showed The Kosovo conflict is also Schröder, the German chanstage, he added: "The legal how the 20 commissioners, certain to accelerate discus- cellor, suggested Mr Prodi Ukraine, Romania, Slovakia

Banks to start new euro clearing system

member states for a further

By George Graham in London

Leading European banks are to start work on a new system to handle small crossborder payments throughout the EU.

The Euro Banking Association, which already runs a €200hn (\$212bn) of payments The government, by cona day, is to start developing a low value payment system. It hopes to have it operating before the introduction of euro notes and coins in 2002.

Eric Sepkes, deputy chairman of the EBA, said: "The decision to focus now on a low value payments project has been driven by our mem- moving money between payhers' need to develon an effective payment solution for their customers."

Banks have come under clearing system handling attack from consumer associations and the European Commission for not making large enough cuts in the price of transferring money to other countries since the introduction of the euro.

But although the euro has cost per transfer remains too eliminated the currency risk involved in transfers, it has not got rid of the expense of ments systems that remain national. A cheque denominated in euros can still be cleared only in the country

in which it is issued. The EBA system was built to handle relatively large volumes. It deals with 67,000 out of an estimated total of 400,000 euro cross-border transactions a day. But the

high to be attractive for low value payments. Money supply growth in the euro-zone remained

above the European Central Bank's preferred level in the first three months of this vear, but was not so high as to threaten its anti-inflation strategy, according to ECB figures published yesterday. writes Tony Barber in Frankfurt.

The bank's three-month moving average of M3 broad

not embark on such an over-

by an annual 5.2 per cent from January to March, compared with a revised 5.0 per cent for the period from December to February. The ECB had estimated the December February increase at 5.1 per cent. The ECB sets a level of 4.5

per cent for its three-month moving average but has said that the M3 growth is no risk to price stability.

Learning the hard way, Page 18 OTE of Greece.

THE AMERICAS

Congress lukewarm over fresh hedge fund rules of the regulatory framework.

By Gerard Baker in Washington and Tracy Corrigan in New York

The US Congress gave a lukewarm reception vesterday to proposals by the Clinton administration to toughen the regulation of hedge funds and other highly leveraged financial

Senior congressmen indicated the plans could run into heavy opposition from the Republican-controlled

A spokesman for Phil Gramm, chalrman of the

said the issue was not an immediate priority and repeated the senator's view that the problem of lending to highly-leveraged institutions was better addressed by banks than by regulators. Administration officials

said Mr Clinton's proposals, announced yesterday, were designed to reduce the risk of a repeat of the nearcollapse last autumn of Long Term Capital Management (LTCM), and the accompanying market turmoil. Under the proposals, hedge funds would be required to make public for the first time Senate Banking Committee.

their financial condition. Hedge fund managers said they were relieved the proposals stopped short of direct regulation, which would have driven them offshore, but some said they were concerned about the impact of publicly revealing

quarterly information on

trading positions. "I don't mind telling the SEC (Securities and Exchange Commission] or a credit officer [of a bank] but this is sensitive stuff," said one hedge fund manager. Also under the proposals,

would be forced to disclose specific information about their exposure; regulators would be given new powers to examine risk assessment procedures at currently unregulated affiliates of some financial institutions: bankruptcy laws would be proprietary information on reformed to allow financial contracts to be unwound more easily: and regulators would consider stronger incentives to encourage offshore financial centres to comply with international

> standards. The proposals require

lenders to hedge funds three pieces of legislation: one to enact the bankruptcy reforms, the others forcing hedge fund disclosure and empowering regulators to enjoy expanded risk assessment authority for the unregulated institutions.

> indicated that while Republicans were likely to accept the bankruptcy proposals. there would be significant opposition from some to the

Many Republicans think last year's episode at LTCM was an isolated one which does not require an overhaul

involved, lawyers say.

And though there is much

dispute about the second

"minimal right of personal

"to keep and bear sawed off

gun control proposals -

chases - would hardly have

Third party liability can-

also toughen their rules. "The margin requirements for bond trading should be increased," said Charles Gra-Congressional officials dante, chief investment offi-

cer at Hennessee Hedge Fund Advisory Group, which advises investors on hedge fund investments. However, he said greater scrutiny of hedge funds would help

address the issue.

own industry guidelines in Others argue the US should June.

Mr Gradante said that haul until other countries although hedge fund managers would dislike the paper work involved, "most hedge funds have nothing to hide" Jim Cramer, a bedge fund manager and Wall Street

commentator described the proposals as "fabulous". "It was ridiculous that one hedge fund could have almost brought down the banks' own exposure to financial system. I don't know how [LTCM] got away with it, it's high time hedge A Wall Street working funds played by the same group is due to announce its rules as everyone else."

faces Endesa battle

Chile

By Mark Mulligan in Santiago and Tom Burns in Madrid

The Chilean government faces a damaging legal battle with shareholders of Endesa Chile, the country's largest electricity generator, over a decision to suspend the sale of control of the company to

Endesa of Spain. Enersis, Chile's largest electricity distributor and the Spanish group's local investment vehicle, along with institutional sharehold ers vesterday vowed to contest a last-minute decision by the anti-monopolies commission to block the \$2.15bn sale of 34.7 per cent of Endesa Chile, scheduled for yes-

terday. Pedro Corona, president of the association representing the country's eight private pension funds, which control 26 per cent of Endesa Chile, said: "This is surprising and damaging for the country and for workers."

The pension funds have threatened legal action against the government for loss of profits on the share

In Madrid, Rodolfo Martin Villa, chairman of Endesa Spain and Enersis, said the company would "not throw

in the towel". "Chile has long boasted about having a liberal and open economy. What has happened inevitably damages that image," he said.

The commission's blocking move, announced late on Wednesday, comes amid a worsening energy crisis in central Chile, where drought has forced companies such as Endesa, which relies heavily on hydro-electric plants, to ration supplies. Daily two-hour blackouts

in the greater Santiago area have provoked street demonstrations against the government and power utilities, and created the biggest political crisis for the administration of President Eduardo Frei since

the detention of the former dictator, General Augusto Pinochet, in London last October.

Circle of blame widens in the aftermath of school massacre

The finger is being pointed at all those remotely responsible for what happened last week. Patti Waldmeir reports

cre in Littleton, Colorado, has provoked a full-blown crisis of national morality for Americans.

A wide circle of blame is being drawn around all those directly or remotely against the two boys' parresponsible for what hap-

But in America, every moral crisis must have a legal dimension. Experts on liability and criminal law say it is an ever shorter step from blame to allegations of legal liability, civil or crimi-

crisis will be played out in scholars and practitioners say they doubt that the law can compel the kind of cultackle juvenile violence.

With the two killers already dead, the search for one used, and the fact that blame must focus on third parties: parents, teachers, principals and fellow students, as well as gun manufacturers, moviemakers, and companies such as AOL parents, should have raised which provide access to vio-

lent internet sites. Already, Colorado law enforcement officials are pre- to Congress which would paring to charge one of the create a new federal crime, parties allegedly most attracting mandatory senclosely linked with the tences, for parents who but which allegedly inspired crime: the person who pro- allow children access to the killers' crimes.

the guns.
But the net of liability is

also being flung further from the epicentre of responsibility: police have hinted that children in vandalism or they may seek charges ents, under a Colorado law which makes it a felony for an adult to permit a child to possess a firearm if he knows there is a "substantial risk" that the youth will use it to commit a crime. The large number of weap-

vided the two minors with guns, and who "knowingly or recklessly" allow a crime to occur. Some states already make parents liable for damage caused by their crimes, even if they had no prior knowledge of it. There is also likely to be a

flood of civil liability lawsuits brought by victims' families after Colorado's thirty day mourning period. which keeps lawyers away from victims, has elapsed.

So in the end, much of this A wide range of third party suits the courts - though legal appear likely. However, legal experts have begun to question whether tural change needed to such suits will deter future crimes

> police found a sawn-off shot- have been sued under their gun barrel and bomb materials in plain view in one of provide limited civil liability the boy's rooms, suggests coverage. But lawyers have that other people, including the alarm before the crime. Earlier this week, President Bill Clinton sent a bill

ings, parents of the killers homeowners' policies, which recently sought better funded targets: victims' families in a 1997 Kentucky shooting are seeking \$130m in damages from the makers and distributors of the movie The Basketball Diaries and the video game Mortal Kom-

The recent wave of law- to inform could in some suits brought by US cities cases collide with the priagainst gun manufacturers is broadly part of the same trend: an attempt to extend liability beyond the individual, to those who produce and distribute weapons. Last week's events have turned the tide of public opinion further against the gun manufacturers in those lawsuits. It is too soon to tell

whether the Littleton shooting will provoke another gun lawsuit. But legal experts say a wide range of third party suits are likely, and they have begun to question whether such suits, which often arise out of either displaced revenge or displaced grief, will deter future

"The [civil] courts are a crude mechanism for produ- the internet. cing social change," says Cass Sunstein, a constitutional law professor at the amendment right to bear University of Chicago. Jail arms, Prof Tribe thinks the sentences or fines for crimi- amendment guarantees a nal liability may have a greater deterrent effect than self defence" - not the right civil damages awards, he says, but in the end the solution lies elsewhere.

Criminal liability cases are very hard to prove: Colorado any case. President Clinton's law requires that prosecutors prove parents knew of a substantial risk of violence not just "ought to have waiting period for gun purknown". stopped the Littleton killers.

"That requires knowledge and a decision not to intervene," says Mimi Wesson of not, on its own, solve the the University of Colorado cultural crisis. "It's a delulaw school. "The real problem is, how do you prove what the parents knew."

sion to think that if we shave this responsibility off on to the parents we absolve Tough criminal laws risk ourselves of collective turning parents into inform- responsibility," says Prof ers: but their responsibility

shoteuns"

vacy right of the children Indeed many of the proposed legislative solutions for the violence - including gun control and restrictions on the internet - could also potentially collide with constitutional rights such as the first amendment right to free speech and the second amendment right to bear But constitutional law experts say many of these challenges are more political than constitutional: Laurence Tribe, a law professor at Harvard University, says the first amendment leaves room for government to take action against those who aid and abet a crime, even over

Father and mother with distressed daughter after the shooting AP

Copycat school shooting

and another was seriously Most of the proposed solutions have been symbolic in wounded after a high school shooting that is being seen as a copycat crime inspired ranging from child safety by the Littleton, Colorado locks to a mandatory murders, Edward Alden reports from Toronto. A 14-year-old boy in

One Canadian student died

Taber, an Alberta town of 8,000 people near the US border, was charged yesterday with one count of first degree murder and a second count of attempted murder. Police said he entered the school on Wednesday afternoon and fired four shots from a

semi-automatic rifle. The incident has badly shaken Canadians who thought the country's tough gun control laws would prevent shootings similar to those in the US. Police would not reveal where the teenager obtained the rifle, but said an investigation showed that both gun and ammunition had been property stored in

The 14-year-old, whose name cannot be published, has been described as an outcast by other students.

compliance with firearms

NEWS DIGEST

Small rise in immigration

Protest ignored in Taiwan telecom sell-off

By Mure Dickle in Talpei

Taiwanese legislators in the next government budyesterday waved aside the get protests of thousands of teletisation of Chunghwa Tele-

A parliamentary commitpublic offer (IPO) price for tinue to fight the privatisa-Chunghwa shares at T\$60 tion plan. (US\$1.80) - clearing the way

Thousands of Chunghwa phone engineers to take a workers in yellow baseball vital step towards the priva- caps blared their objections with air horns and chanted slogans outside parliament as the committee met and price will be set later. tee set the budgeted initial labour leaders vowed to con-

Chunghwa had proposed a for the first sale of shares in T\$40 issue price, but legisla-

succeeded in delaying the undervalued. The budget state budget at the end of June 2001, with further sales price itself is largely academic to Chunghwa, how- domestic underwriter to ever, as the actual issue

Protests from the telephone monopoly's more than 30,000 employees stem largely from fears that privathird of its equity by the end expenditure and the island's of the telecommunications tisation could lead to job of 2000, with 19 per cent narrow tax base. At T\$60 a market.

the state-run telecommuni-cations giant to be included to union leaders who had officials do not rule out. going to foreign investors in share the IPO would raise to union leaders who had officials do not rule out. the form of American Depos-an estimated TS190bn itary Receipts. The govern- (US\$5.8bn). A senior Chunghwa offidecision by protesting that cial said it would now wait ment intends to reduce its the company was being for final approval of the stake to below 50 per cent by

ASIA-PACIFIC

pave the way for an IPO before June 2000. An international issue would follow boost efficiency as well as before the end of next year. Chunghwa plans to sell a

May before selecting a to follow.

The finance minster, Paul Chiu, says the privatisation programme is intended to generate revenues to help close the gap between rising

Investors are expected to

take a keen interest in a potential blue-chip that boasts 11m customers, assets totalling around T\$400bn and a powerful presence in the island's mobile telephony market, though its prospects are somewhat dimmed by the liberalisation

sparks policy criticism

The Australian government's approach to immigration has been criticised by business and political leaders following. the announcement of a modest rise for the next year. The increase of just 2,000 would bring Australia's immigration quota to 82,000 in the year to June 2000, after three years of sharp cuts under the conservative coalition. of John Howard, the prime minister. State governments, business groups and members of Mr

Howard's coalition have urged a substantial increase in immigration with more focus on skilled migrants. Jeff Kennett, Victorian state premier and a prominent

member of Mr Howard's Liberal party, accused Mr Howard of ignoring the problems posed by Australia's ageing population and declining fertility rate. He reiterated his calls to more than double the intake of skilled migrants. Gwen Robinson, Sydney

This

SOUTH KOREA ECONOMY

AUSTRALIAN POLITICS

Industrial output soars

South Korea appears headed for a rapid economic recovery after industrial output in March posted its highest monthly growth in four years at a provisional 18.4 percent against a 9.1 per cent fall a year ago. The average factory operating rate rose to 74.6 per cent, but is still below the rate of 80 per cent before the financial crisis in late 1997.

Analysts said output rose due to growing domestic consumption resulting from loose monetary policy and rising exports for semiconductors and cars. Économists predicted gross domestic product growth of more than 5 per cent for 1999 if the current pace is maintained, although there are worries over whether the recovery is sustainable. John Burton, Seoul

CHINA CULT

Sect member jailed

A Chinese court has sentenced a senior member of a rural cult to 10 years in prison for defrauding farmers, just four days after members of another mystic sect demonstrated outside the seat of government in Beijing.

Li Ping, who ranked third in the Zhu Shen Jiao, Supreme. Spirit sect, was found guilty of helping cult leader Liu Jia-. guo defraud followers of Rmb300,000 (\$36,000), large amounts of grain and silver omaments, the China Youth Daily said. Prosecutors appealed against the sentence on grounds it was too light, saying Mr Li had also help indulge Mr Liu's sexual appetite by securing female followers for a "sacred summons" to have sex with the cult leader. Mr Liu is on trial in another town in Hunan.

No cutt has been officially recognised in China, where all organisations are supposed to be affiliated to the Communist government. James Kynge, Beijing

China's parliament rejected the amendment of a highway law that would have introduced a fuel tax to replace road tolls and some vehicle fees, the official Xinhua news agency said. Opposition appears to have come from local government authorities that derive income from road tolks and vehicle fees and from farming interests that would have been hit by the tax imposition. James Kynge

Malaysia still determined to develop Asian 'Silicon Valley' Undaunted by the economic crisis Mahathir is pressing ahead

with plans for a fully wired cyber-city, writes Sheila McNuity

new stock market for structure and its people are librahim.

growth and technol- so computer savvy they "It may ogy companies today - with order taxis online. India is just one company listed. That it is going ahead anyway points to a determination on the part of Mahathir Mohamad's government to transform Malaysia into a despite the devastating impact of the two-year-old

Mesdaq, modelled on Nasday, the US automated mar- try to speak of. ket, is to provide capital market support for a project Dr Mahathir's government has dubbed the Multimedia with rivals in Asia is a big Super Corridor (MSC), a 15km-by-50km hub for pioneering high-tech research and development. Dr Mahathir sees the MSC as the driving force behind Malaysia's economic evolution,

minister is anxious to see it up and running. Thus hundreds of bulldozers daily ply mounds of red earth as thick palm plantations give way to paved streets, modern buildings and manicured lawns atop a high-speed fibre-optic cable

But, even when the M\$50bn (US\$13bn) infrastructure is complete, the later denied making), the question of why a high-tech company would relocate to flow of capital (though MSC Malaysia will not be readily companies were exempted). answered. Neighbouring and the political instability Singapore already has wired created by the sacking,

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(DEFINE 1993)

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mag "Greent Called Colors Seen of the pass

WEST AFFICA COMMITTEE

on the second se

famous for its software companies started by Taiwan's risk-takers have

grown into market leaders. By contrast Malaysia has knowledge-based economy no special advantage in this area. Its schools are only now being equipped with computers and there is no indigenous high-tech indus-

The government insists the lower cost of doing business in Malaysia compared advantage and is offering a Bill of Guarantees, with total foreign ownership and 0 per cent income tax for up to 10 years, as a further incentive.

"I will admit that it is an _ambitious project, but it is and the 73-year-old prime not for us Malaysians to minister is anxious to see it implement alone," Dr Mahathir says. "We conceived it as a giant test-bed for everyone to use, everyone from everywhere.

But Dr Mahathir's behaviour since the onset of the crisis has turned off some potential investors. Most damaging were his suggestion that the crisis was a Jewish plot ta comment he imposition of controls on the its entire city-state with police beating and imprison-

alaysia launches a first-class technology inframent of his deputy. Anwar

"It may be pretty disturbing for a (company boss) in Milwaukee looking at stone whizzkids. And computer throwing on CNN," says Song Seng Wun, regional economist at G.K. Goh

Malaysia points to the 212

companies that have been approved - and remain committed - to operate in the MSC. Microsoft - probably the most prestigious technology company in the world is among them. But its commitment is limited. Microsoft announced in August it was contributing by establishing a resource centre for software developers, independent software vendors and Malaysian businesses. But it agreed to invest just M\$Im

during the first year. Malaysia was hoping for a much bigger financial commoral support is far more valuable in attracting other companies. Its head, Bill Gates, has made two trips to Malaysia in the past two

The recession, which forced a 6.7 per cent economic contraction last year. has delayed aspects of the project and forced some of the more expensive blueprints to be scaled down, but its overall objective remains

"We don't have a choice." says Mohamed Arif Nun, the paperless administrative



Corp in charge of the project. "The MSC is the next engine of growth."

Without it, Malaysia will remain a manufacturingbased economy fast becoming too expensive to compete with less developed neighbours. So Cyberjaya, the intelligent city at the centre of the MSC, is to open in July. The Multimedia University, intended to mould the talent needed to staff the MSC, is to start admitting students in June. Putrajaya,

mitment but Microsoft's Multimedia Development Mahathir's relocation next month.

Yet Nik Abd. Aziz, business development director of Supercomal Technologies, the Taiwanese-Malaysian high-tech wire and cable manufacturer that is Mesdaq's first listing, says: "Malaysians are not really prepared for this. They still haven't gotten a grip on what is happening."

NSys Consulting, creator of internet banking software, is the type of homegrown company Malaysia hopes the MSC will sprout. Nicholas chief operating officer of the capital, is to be ready for Dr See began the company says. "It's a scary place."

mother's backing, has tapped into Singaporean and Indonesian markets, and made M\$1.5m in turnover last year. He is confident the MSC will encourage more Malaysians to follow his

three years ago with his

"A few years down the line there will be loads of us around."

Mr Nik, meanwhile, hopes the industry will flourish so the exchange will be able soon to convince more companies to list. "We don't want to be there alone," he

FINANCIAL TIMES

Nigeria

Debt, Development and Democracy: Prospects and Challenges

4 & 5 May 1999. Financial Times, Number One Southwark Bridge, London The recent election of General Olusegun Obasanjo as President of Nigeria marks the penultimate step in Nigeria's phased return to civil rule. This event will bring together a number of newly elected senior ministers, international financiers and strategic players in Nigerian investment.

DISTINGUISHED SPEAKER ACCEPTANCES INCLUDE:

Alhaji Atika Abubakar Mr Hakeem Belo'Osagio Mr Tony Lloyd MP
ad Commonwealth Office Dr Rilwano Lukman Ms Patricia Hewitt MP

Mr Hireyuki Hine Mr Heinz Rothermund Mr Jeremy Pope

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Death for Vietnam smugglers

By Jacothan Birchas in Hanci ing of brilles, known in Viet- following unsuccessful spec put them in front of the fir

Vietnam has ended with a tice by their colleagues. senior customs official and a Despite the end of the being sentenced to death.

unit in Ho Chi Minh City, and Tran Dam, a private businessman were both found guilty of organising the smuggling of millions of dollars of consumer goods through the city over a four-

Six other defendants were sentenced to life imprisonment by the city's main court, with lesser sentences handed out to more than 60 others.

The case exposed rampant corruption within Vietnam's to the state-owned commercustoms service, with defendants arguing that the tak- lapse of the two companies to approve a loan if it could

A big corruption trial in regarded as standard prac- modities revealed extensive western banker in the city.

wealthy local businessman smuggling trial, the public's Phung Long That, head of official wrong-doing is set to of fraud. the customs anti-smuggling be further stimulated. Next week sees the opening of Vietnam's largest ever corruption trial, involving at least 77 defendants, including top bankers, businessmen and communist party officials.

The case centres on the collapse in early 1997 of one of Ho Chi Minh City's biggest private companies. Minh-Phung, and of a related partially state-owned trading company. Epco. with debts of around \$280m, much of it cial banking system. The col-

appetite for revelations of lateral, allegedly as a result Following the arrest of the

Phung-Epco companies, Epco's credit officer was found strangled with steel wire on the roof of the Ho Chi Minh City branch of the state-owned incombank. A mid-ranking banker also died from injuries while

being questioned by police. The on-going investigation, which has involved some of the city's most competent bankers, has also cast a long shadow over lending by state banks to the private sector. "People aren't going

nam as "tea money", was ulation in property and com- ing squad," observes one debts to the state banks. The prosecution is expec-

ted to charge Minn Phung: quately secured against col- management with obtaining loans through bribery of the relevant banking officials. However, western bankers in top management of the Minh Ho Chi Minh City believe much of the lending was the result of political pressure to lend to well connected individuals or companies.

Diplomats and bankers assume such connections may well go beyond Ho Chi Minh City to powerful figures in the central government in Hanoi. But as with the smuggling trial, the Minh Phung-Epco case is expected to provide a glimpse of the network linking business, politics and money only within Ho Chi

Japan moves closer to taking bigger role in its defence

By Michiyo Hakamoto in Tokyo

When Keizo Obuchi, Japanese prime minister, visits Washington next week, he will proudly present President Bill Clinton with a gift the US has been awaiting for more than a

The lower house of the Japanese Diet (parliament) on Tuesday finally passed legislation enabling Japan to play a significantly larger allies. The Japanese would role in the security of its be expected to provide rear own territory and that of the area support, search and res-Asia-Pacific region.

guideline bills, now a virtual other public facilities within certainty, will fundamen- Japan and the repair and tally alter regional security maintenance of equipment. arrangements by allowing Japan for the first time to co-operate with US forces not only against a direct attack but also in the areas surrounding Japan.

This new co-operation has been hailed by its proponents both in Japan and the US as critical to ensuring the continuation of the US-Japan security alliance. which is widely recognised as the cornerstone of stability in the Asia-Pacific region. Just as important to its supporters in Japan, the

bills represent a crucial step

towards freeing Japan from the constraints of its pacifist post-war constitution and that lands in the mountains bringing it closer to being of Aomori (in northern what Ichiro Ozawa, leader of the Liberal party, calls a "normal nation". But the bills have stirred

fears, at home and in neighbouring countries, of a more militarily assertive Japan. The bills aim to stipulate precisely how Japanese

forces can help their US cue operations, transporta-Enactment of the defence tion services, hospitals and

The need for a redefinition of Japan's role in regional security became acute after the collapse of the Soviet Union. From the US point of view, the security threat in the Asia-Pacific region has dropped significantly.

Under the US-Japan security treaty, the US is committed to defending Japan but is increasingly irritated defend itself. The Japanese have sensed this, and fear the US commitment may not be as strong as it was.

"The US is supposed to

Japan) and nobody is killed, and North Korea denies it did anything, will the US do something about it?" asks Shinzo Abe, an LDP parliamentarian. For a growing number of younger generation Japanese, the idea that Japan can take its own security into its own hands is no

protect Japan. But if North

Korea launches a missile

longer unthinkable. They argue the guideline bills can act as an insurance policy against a possible resurgence of Japanese militarism by keeping Japan's regional role strictly within the confines of the US-Japan security treaty

"Principles and rules are critical because Japan is an emotional country and so there is no knowing what we will do," warns Shozo Azuma, a Liberal party member.

But critics say that by keeping the geographic scope of Japanese assistance to US forces and the nature that Japan cannot help of relevant contingencies deliberately vague, the guidelines pave the way for Japanese involvement in regional conflicts beyond its own self-defence.

The guideline bills outline Japanese co-operation with US forces in "situations in areas surrounding Japan that, if left untouched, may bring about direct armed attack against Japan". Both the Japanese and US.

the definition "situations in areas surrounding Japan" is not a geographical concept. "If this goes ahead, Japan will be involved in a war before it knows it," warns Katsumi Takeoka, a former

governments have insisted

defence minister. "The guidelines are clearly written to justify Japanese participation in a second. Korean war. But the Japanese government will not respond to the question Whether Japan will support the US in a second Korean

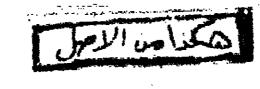
war," he charges. The guidelines have also raised suspicions among Japan's neighbours.

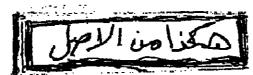
As his long

^{®pje}men!

Tuesday's passage of the bills triggered criticism from both China and Russia.

"Japan's ambiguity is very dangerous. It results in the government agreeing to US operations without a policy of its own. This, in turn, raises questions in Asia about Japan's credibility," warns Mr Azuma.





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AIRCRAFT NOISE DISPUTE

Brussels confirms delay

The European Union yesterday confirmed that it was

delaying new aircraft noise restrictions for a year, averting

banned additional older aircraft fitted with engine mufflers,

or "hushkits", from being added to national registers from

this month. Similar aircraft registered in third countries

would have been banned from flying in the EU after April

The US, biggest manufacturer and user of hush-kits, dis-

meet modern noise standards. It warned its industry would

2002 if they were not already operating by this month.

putes EU claims that hush-kitted aircraft do not always

be hit hard by the ban, and threatened to ban Concorde

EU ministers in Luxembourg yesterday adopted the

further consultations between the two sides.

rules, but delayed the start data until May 2000, allowing an extra year for registration of hush-kitted aircraft, and for

US officials welcomed the delay as a constructive move to reduce tensions. But ACI Europe, the European airports' iobby, condemned the EU's "climbdown", saying European citizens living near airports would suffer as a result.

flights to the US if it went ahead.

a trade dispute with the US. The legislation would have

for ban on 'hushkits'

CHINESE POWER WEAK DEMAND FOR ELECTRICITY MEANS NO OPPORTUNITIES FOR FOREIGN INVESTORS FOR THREE YEARS Beijing shelves plans for nuclear plant

Nuclear Engineering

Research and Design Insti-

tute to share technology in

company's efforts to position

nuclear equipment in the

power stations under com-

Chinese market.

China has ruled out starting any new nuclear power proin response to the weak electicularly those US busi- Mr Shen said, further tricity demand of a slowing

The ban on fresh construction of nuclear plants illus-

blow to foreign companies Asian economic crisis. Stateaiming to supply nuclear owned enterprises have been ment with the Shanghai dong. technologies to China, par- operating at undercapacity, nesses only just breaking explaining the weakness of into the Chinese market demand. after finally winning Washformed China from a country of electricity blackouts tion responsible for the

Beijing's decision is also of the falling demand for in this country." likely to be a short-term power as a result of the

But, Mr Shen said: "This reactor, the official China ington's approval to sell does not mean bleak prostrates how the rapid build-up nuclear equipment just over pects for nuclear power of conventional power sta- a year ago. Shen Wenquan, a development in China." The tions in the 1990s has trans- senior official at the China official Xinhua news agency quoted him telling a conference in Shanghai that "both and power shortages to a development of nuclear domestic and overseas invesmarket where in many energy in China, said yester- tors should not lose sight building was taken because demand for nuclear power Qinshan just south of Shang- started preparatory work for power grid.

hai and the other at Daya new nuclear plants, which Westinghouse of the US Bay in the prosperous will have to be shelved for at has recently signed an agree- southern province of Guang-

Two others are already order to develop a nuclear raising the share of nuclear energy in China's total The agreement is part of the from 1 per cent. US compareactors and related supplies could amount to over \$50bn China has two nuclear during the next 15 years.

But, more than a dozen

least three years.

The prohibition on new nuclear projects is part of a under construction and are broader government effort to due to be completed by 2006. curb construction of more power plants in China. The China Development Bank, Daily reported this week. power output to 3 per cent the government policy bank for infrastructure lending. nies have calculated that the announced earlier this year itself for future sales of Chinese market for nuclear that new power projects would find it hard to get loans this year and has restricted lending to renovation of existing facilities and market where in the prohibition on new of a great potential market mercial operation, one in provinces in China have also the upgrade of China's

> drive from Kabuta, enthusiasm for phones is also evi

dent. After asking for "a long, long time", Washira

Mwaniki Kanyi, a shop-

keeper, finally obtained a

peeling red public telephone

booth three months ago.

There is no other telephone

Patrick Ubugua, a stone

cutter, says Mr Kanyi per-

forms a great service by tak-

ing orders for the 1,000 or so

workers who live in the

area. He also likes to use the

telephone twice a month, at

Ks15 (23 US cents) a time, to

speak to his sister in Embu.

"It works quite well. I can

normally get ber after two or

ICO, which is spending

about \$3bn on its system,

its village scheme will

account for as much as 10

per cent of the group total.

For the \$1.5bn Ellipso sys-

tem, which is backed by Boe-

ing, the figure rises to as

Both companies intend to

use local telecommunica-

tions partners to instal

phone booths to house the

satellite phones, and to sell

They also point out the vil-

lage market has always been

seen as a prime target

because of the lack of tele

communications infrastruc-

much as 25 per cent.

their services.

in this area. People need it

for their business."

three tries.

AIRLINE ALLIANCE

Nell Buckley, Brussels

Aer Lingus to join Oneworld

Aer Lingus, the Irish Republic's national airline, yesterday sought government backing for a strategic alliance with Oneworld, a consortium which includes British Airways and American Airlines. The Aer Lingus board accepted the management's recommendation to adopt a joint proposal from BA and American, who will sponsor Aer Lingus's membership.

The decision to take a strategic partner paves the way for a possible public flotation of shares in Aer Lingus. The proposal envisages that the consortium take a 10 per cent equity stake in Aer Lingus. Separately, the management is considering selling a further 5-10 per cent share to Aer

Lingus staff under a employees share option scheme. Oneworld also includes Cathay Pacific, Canadian Airlines and Quantas. Finnair and Iberia are about to join. John Murray Brown, Dublin

VIETNAMESE GAS

Pricing deal unlocks scheme

The Vietnamese government and state-owned PetroVietnam yesterday signed an outline agreement on gas pric-ing, lifting the prospects for a proposed \$1.5bn development of Vietnam's offshore gas reserves.

The Nam Con Son project involves the development of 2 trillion (2,000bn) cubic feet (TCF) of offshore gas in Vietnam's Lan Tay and Lan Do fields, and the construction of a 370km pipeline to carry the gas to thermal power stations at Phu My, south-east of Ho Chi Minh City.

Once built, the pipeline will be large enough to carry gas from adjacent fields in the Nam Con Son Basin with a further 3 TCF of reserves.

Talks on the project began in 1993. Despite being declared a project of strategic national importance in 1997, the Nam Con Son negotiations were hitherto plagued by differences between Vietnam's state-owned oil and power utilities over the gas price. No details of the final price

PetroVietnam also signed two additional memorandums of understanding with BP Amoco, Statoil and India's GNGC Videsh, covering construction of the offshore pipeline, and government guarantees.

Detailed negotiations will now begin on up to a dozen specific agreements covering the project's implementation, including gas sales to end users.

Value of credit | Satellite telephone groups eye insurance cover developing world's rural areas

The value of new credit insurance cover provided by the world's leading export year, but said there were credit agencies rose 8 per cent last year, in spite of the economic turmoil in many

growth of short-term business in developing to growth in Japan this year. countries. The value of but believed a modest agencies' medium and long-term business, typically for capital goods, stagnated

investment projects, rose 40 per cent last year to

François David, president banking sector and of the Berne Union, an state-owned enterprises. international grouping of 44 economies during a period of regional difficulty.

The weakness which had been forced by economic turmoil to cancel or scale back large capital

Mr David, who is land, which were perform- stability.

increases by 8%

He expected growth in Malaysia to resume next still big questions about the prospects for Indonesia.

depended, above all, on the The increase, to \$381bn, performance of the Japanese was entirely due to the and Chinese economies, Mr David said. He saw no return recovery was still possible there next year.

He expected China to record 6 per cent growth this Total new business for year. He believed that it investment insurance, would not devalue its mainly to cover inward currency, because doing so China's economic problems, which lay mainly in its

Mr David said Berne credit and investment Union members' concerns insurers, said the results about Latin America were showed its members had shifting from Brazil, continued to support which was recovering well from its recent crisis, to

The biggest question about longer-term business last Argentina was not whether year was due to a fall in the government was demand in countries, pursuing sound economic particularly in east Asia, policies, but whether the country could cope with the social and political and Latin America. strains they were likely to impose.

Mr David said his chairman of Coface, the members foresaw no change French credit insurance in the prospects for Russia. group, said his members which was in any case believed the recent economic marginal to the world Asia would continue, led uncertainty was about the by South Korea and Thai- country's future political

stocks in his bar in Kabuta, a small farming village of 500 people in Kenya's central highlands, he travels 7km to the nearby towns of Muranga or Sagana. "We have The outlook for the region been asking for a telephone for three years, but they never answer anything."

However, his wish could soon be answered. Villagers in the developing world have become the unlikely targets of some of the world's biggest satellite phone groups as they struggle with how to make their multi-billion dollar systems profitable.

Iridium, the first global satellite hand-held mobile would provide no solution to phone service, has run into difficulties just five months after its launch with the expected demand from business travellers failing to materialise. Since its launch it has attracted only 10,000 subscribers, against analysts' expectations of 10 times that figure.

For three of its rivals, which are due to launch similar products over the next two years, the search for new markets and customers has led them to eve the millions of people in rural areas of south-east Asia, Africa

Just how some of the poorest people in the world are supposed to afford a mobile phone call is unclear, but the companies targeting the village phone market - ICO Global Communications, markets can afford." recovery in south-east economy. In India, the main | Globalstar and Ellipso – pledge that their services

will be affordable.



INTERNATIONAL

vice president of interna- poorest villagers will keep tional affairs, says it intends to cut the cost of calls to as cial call. "Our research suglittle as 8 cents a minute, even less in some circumstances. "We will pitch our price points to what our

for ICO, the UK-based satel- weekly phone visits.

something aside for that spegests no matter what your income is, you will always have something left to spend on a phone call." Mr Njilu estimates he

Juliet Lecciri, director of spends around Ks40 (61 US rural and remote telephony cents) each on his twice

the developing world in the At the Sagana Kwa Vi companies' business plans.

ture and the solution satellites immediately provide. But difficulties of Iridium. which has been forced to reschedule some debts, has underlined problems the yetto-launch systems face, and underline the importance of

Former Algerian premier to set up new party

By Routa Khalaf in London

Hamrouche Mouloud Algeria's former prime minister, said yesterday he was setting up an opposition party to channel the discontent of youth into peaceful political expression

After seven years in which the population has been caught in the fight between extremists at the cost of Hamrouche's decision is a sign of political changes to come in Algeria

Mr Hamrouche, who led the reformist wing of the National Liberation Front party, is one of three ex-pres-idential candidates establishing new political parties. other two are Ahmed Taleb Ibrahimi, a former foreign minister backed by Islamists and Mokdad Sifi. another former prime minis-

They were among the six candidates who withdrew on the eve of presidential elections earlier this month. charging it was being rigged to the benefit of Abdelaziz Bouteflika, who ended up as the sole candidate.

Mr Hamrouche was the architect of Algeria's first economic reforms and the backer of political liberalisa. tion when he was prime min. lster between 1989 and 1991. in a country where the opposition has been either Islamist or Berber-based, he intends to form a secular political party spanning different regions and ethnic

"What I discovered during the campaign for the presidential elections is that people reject violence and

reject the regime in place, but also that the discourse today is no longer dominated by religion or ethnic identity." he said

Since the election, however. Algeria's army-backed government has shown little sign of tolerance even towards peaceful protests. It banned street demonstrations against the election, the regime and Islamist and sent out a massive police force to block anyone more than 70,000 lives, Mr who might ignore the

Mr Hamrouche said he would not dismiss out of hand any initiative Mr Bouteflika might take to ease tensions. But he doubted (FLN), the former ruling that having been elected in a one-man show, boycotted by most of the population, Mr Bouteflika could make credible moves to return Algeria to peace - or that factions in the regime could agree on what he might propose.

Analysts expect Mr Bouteflika to make gestures towards the banned Islamic Salvation Front (Fis), which had been poised to win 1992 elections cancelled by the army. They say the new president might lift the house arrest of Abassi Madani, head of the Fis and perhaps move Ali Belhadi, the second in command, from jail to house arrest.

"If he (Bouteflika) takes initiatives towards Algerian society, all the better, but you will not have peace and reconciliation without changing the methods and the instruments by which Algeria is ruled," said Mr Hamrouche. "Without an independent justice system, an accountable administration and a return to the rule of law you cannot have

MISMANAGEMENT CLAIMS EUROPEAN PARLIAMENT REPORT POINTS TO WEAKNESSES IN GAZA AND WEST BANK PROJECTS

Euro-MPs demand Palestinian aid inquiry

The European Parliament is demanding an investigation into the allocation and management of European Commission funds to the Palestinian-controlled areas of the West Bank and Gaza.

The demand was made by Lord Tomlinson, British Labour member of the European Parliament and rapporteur of the committee on budgetary control. This week, he presented to Manuel Marin, acting Commission vice-president for the European Union's financial East, a report drawn up after programme to the West

West Bank and Gaza.

The report claimed that the Commission's office in east Jerusalem was badly managed, lacked an organisational framework, that the Commission in Brussels had been "gripped by collective inertia" and that projects in the West Bank and Gaza were often mishandled, leading to "false promises, late payments and poor results". At stake, say Commission officials, is the credibility and effectiveness of the and technical co-operation

up after the launch of the Middle East peace process in 1991 and began running over a five-year period from 1994. It aimed to support economic and social development in Palestinian Authority-governed areas.

Total aid, including member state contributions, has amounted to €1.68bn (\$1.78bn), including funds from the Community budget and European Investment Bank loans amounting to €700m, making the EU the largest donor to the Palestinian Authority (PA).

committee, for a need for Gaza hospital, built and transparency as well as full accountability about how funds are allocated and how projects are managed. The record, said the committee. was far from impressive, with an "aloof bureaucracy on the ground out of touch with local needs".

Commission officials said

The committee's report, All the more reason, however, said such reasons and offering a maximum

their work had been hampered by Israeli closures on the West Bank and Gaza, a PA administration that had been slow to develop and

equipped in 1996 remained empty and without an international management team to run it. The EU, which provided €50m, took over the hospital after UNRWA, the original project manager, was incapable of either building or managing it. "It's not our job to run a hospital. We were thrown into it."

said a Commission official. The Commission was also criticised for a housing project designed to provide relaestinians on a modest salary

did not explain why the EU's price range of up \$35,000. The committee claimed that due to an inadequate level of control and discipline, costs spiralled to \$55,000. On the day-to-day management level, the budgetary committee claimed that support staff based in Gaza were

working in Jerusalem but claiming travel expenses to their nominal place of work. There were claims that the Commission employed a driver in Gaza although the car was used in the West Bank, leading staff in Gaza to claim taxi fares when travelling between Jerusalem and Gaza City.

Khatami presides over end of 2,500 years of centralised rule

Khatami inaugurated Tehran's first elected local council yesterday, fulfilling a major campaign promise and completing a grassroots democratic experiment first proposed 20 years ago, Reuters reports from Tehran.

The 15 members of the Tehran council, predominantly reformers and Khatami lovalists, took the oath of office in a small wood-panelled hall next to the main city office building.

Similar ceremonies were scheduled across Iran in in Mr Khatami's election and and villages after polls in February designed to help extinguish a legacy of 2,500 years of centralised rule and expand popular participation

280,000 candidates competed for 130,000 council seats, in races first outlined in the 1979 constitution but never before implemented. In addi- barriers to freedom and to was not accidental."

elected as reservists. "We are witnessing one of the most evident manifestations of people's control over their own destiny," Mr Khabers and a small assembly of ministers, leading MPs and senior clerics. "The people have taken a decisive step towards freedom and national pride."

suspended mayor, a key ally two-year jail term on charges of graft.

Mr Khatami, a Shi'ite Moslem cleric, was elected in 1997 on a populist platform Election officials say about of expanded social and political liberty within Iran's Islamic system. He used yesterday's swear-

challenge what he said was an Iranian tradition of unity based on authoritarian rule. "Let's recognise that we

that we have been subjected the chains of this unity but the after-effects of the disease still linger on," Mr Khatami said.

But the festive atmosphere conservative establishment of such elections, sidewas coloured by news that has put up obstacles to stepped the challenge and all reports that Tehran's his reform programme, Mr five were present yesterday Khatami said his own landslide over a hardline rival A letter read out from thousands of cities, towns subsequent reform efforts, and the subsequent victory had been ordered to begin a of fellow reformers in the Ali Khamenei apparently council polls were true signalled final approval of expressions of popular will. the results. His reforms, he promised, would prevail.

"This government also emanates from the popular vote," he said. "In the last presidential election each side said what it really ing in to push back existing meant. The people's vote

most politicised city, were marred by a row over the qualifications of five reformhave an historic disease, ist candidates, all of whom went on to win seats. Contami told the council mem- to this type of unity. The servatives sought to bar the revolution freed people from candidates from running, and then attempted to ban them from the councils after the results were in. But Mr Khatami and his

In a direct challenge to the interior minister, in charge to take their paths of office. supreme leader Ayatollah

> the council is the appointment of mayors, a process in Tehran that takes on special importance with the arrest order for Gholamhossein Karbaschi, the capital's trial his supporters say was



first Tehran elected city council

Among the first duties of politically motivated. The official Irna news agency said Mr Karbaschi report to Evin prison to

> His imprisonment will be a has backed Mr Karbaschi

by the conservative-led judi-

Moderates say the case was an attempt to underidentity. mine Khatami's liberal political and social reforms. The mayor convicted of graft in a blow to Mr Khatami, who judiciary has repeatedly

Brussels confirms deal

Former Algeria premier to set up new party

Process Sing

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INWARD INVESTMENT COMPANY'S PLAN TO OPEN FRENCH SEMI-CONDUCTOR FACTORY SPARKS OPPOSITION PARTY CLAIMS

Siemens told to repay \$29m in site aid

Siemens has been told to conductor prices. repay £18m (\$29m) it a factory in England which morning invoiced Siemens in closure of the English fac-

Commons yesterday. received the money towards ment... They failed to meet opening a semiconductor the conditions that we set."

said. "We shall recover that near Paris. Mr Byers said Siemens had money and we shall use

closed last year with the loss mens because the govern- ernment said it had been 1,100 workers who lost their "There are particular rea- tigate.

repay Lion (\$2.500), that my department this parliament over last year's the euro in the first wave. Byers, chief industry minis selective assistance that was the company was planning a said Siemens' Freuch plans

failed to meet conditions every penny of it to ensure government's claim that Siewhich were set when it additional inward invest- mens' decision had been purely driven by the weak state of the global semiconplant in 1996. The factory at Opposition MPs asked if ductor market had been Wallsend in the north-east the demand was sent to Sie- wrong. At the time, the gov-

of more than 1,000 jobs, fol-ment had learned of its assured by Siemens that the jobs when the plant closed sons why Siemens have lowing the collapse of semi-planned expansion in closure was not influenced said they were seeking an entered into the joint ven-France. They accused the by the level of sterling or urgent explanation from Sieture in relation to the Paris "I can inform the House government of misleading Britain's decision not to join mens. Larry Brooke, the Manufacturing Science and Finance union's national But John Redwood, the it later closed. Stephen full for the £18m of regional tory after it emerged that shadow industry secretary. secretary for the electronics industry, said the workers would feel cheated by Sie-

ter, said in the House of provided to them," Mr Byers chip joint venture with IBM demonstrated that increased costs in the UK and the rise The Conservatives said the in the exchange rate was driving investment overseas. "Why is Siemens choosing a French plant rather than a British one? Obviously because it is cheaper."

Unions representing the instead, Mr Byers said: the EC would need to inves-

facility ." he said.

mens' move. "I'm surprised

what is clearly a world class

facility. I regret the fact that they were unable to secure a joint venture to develop microchips at the North Tyneside [England] plant."

Mr Byers was asked whether he had lodged a forthey haven't taken this mal complaint with the golden opportunity to utilise European Commission. He said that, if there was a question of state aid being Of Siemens decision to used in an inappropriate open a plant in Paris way, it would be something

Food industry backtracks on use of modified ingredients

Opposition from Prince Charles and more humble consumers has helped to reverse a trend, says Deborah Hargreaves

refuse to ban GM foods.

Recent surveys of public

opinion about GM foods

clearly labelled.

show that some 60 per cent

markets have reacted to stein foods'. But while mina groundswell of public isters accept the public is transfer to humans. concern about genetically- genuinely worried, they modified foods by saying they will stop using them in own-label products. Unilever and Nestlé UK, the large should be conducted on "sciconsumer foods groups, said ence, not scares". He told their British products.

Public opinion in Britain remains strongly sceptical had nothing to do with about the benefits of genetic safety. Nestlé and Unilever agree that the use of biotechnology modification. Prince Charles has voiced his concerns and leading food writers have will guarantee safe products and significant benefits. But called for a boycott.

A collection of influential "at this point in time, withenvironmental groups out the confidence of all parincluding Greenpeace and ties, this cannot be Friends of the Earth is achieved." Nestle says. mounting a campaign for a five-year freeze on genetically altered crops.

The minimum we want is of consumers oppose their a five-year freeze to give use. A poll for the Consumtime for more research. But ers Association found that we should have a debate more than 90 per cent about whether we need these crops at all," says Peter Riley, biotech campaigner for Friends of the Earth, the pressure group.

The government has over bovine spongiform attacked "media hysteria" encephalitis when regulators over the coverage of the assured them it was safe to debate. Newspapers dubbed eat beef, but changed their

ritain's leading super- the new products "Franken- minds 10 years later when it

Leading scientists are also concerned that the real mes-Tony Blair, prime minis- sage about GM foods has not ter, says the argument been getting through. In the debate over GM

foods. "the industry has this week they would parliament this week that done a bad job, scientists remove GM ingredients from supermarkets had taken have done a bad job and so commercial decisions to has the government," says remove GM ingredients that Professor Alan Malcolm, chief executive of the Institute of Biology. Prof Malcolm believes the government has not done enough to stress the strict controls in place for the production of GM organisms.

The government will publish new rules for the regulation of GM crop development next month. A committee has proposed new labelling requirements and will shortly finish a review of the scientific advice system.

Ministers say the first draft of a paper on geneticalwanted GM ingredients to be ly-modified foods by Britain's chief medical offi-British consumers began cer and the main scientific to mistrust government and advisor on the human health scientists during the crisis implications gives no cause for concern. "We know of no evidence that the existing licensed foods cause any really do bring benefits for don't get into cells in our



nto, the US biotechnology company. Some UK environment

But environmentalists injected into plants and potential damage to the eco-

minister responsible told that produce them," Mr mate environmental con-Rilev said.

Prof Malcom believes point to many concerns - there has been a lot of scareincluding doubts about the mongering by the press meant the real issues have been lost. "We've been eatsystem. "We must also ques- ing genes in food for thoution whether these crops sands of years and they concern. That is the advice consumers or just profits for bodies or into our sperm or anyway."

we have been given," the the multinational companies eggs. There are some legiticerns and we should concentrate on them.

Scientists say the public needs to be educated more way genes will behave when about GM foods which has about the new technology and what it means for them. "It could be possible to do this, but if there are no products on the shelves, people won't be able to buy them

NEWS DIGEST

LONDON BOMB ATTACKS

FBI co-operation leads to video image of suspect

Close co-operation between Scotland Yard and the FBI has led to the first apparent breakthrough in the investigation into bomb attacks in areas of London with high ethnic minority populations. Senior British anti-terrorist officers yesterday issued detailed video images of a white man in his early 20s they believe to be the prime suspect for a bomb which exploded in Brixton, south London, on April 17, injuring 39 people.

What UK police are describing as a "significant development" in their enquiries followed image separation, and enhancement of hundreds of hours of video footage captured on closed circuit television cameras near the scene of the explosion. It is understood that a key role was played in the analysis by high-technology equipment used in FBI laboratories in the US.

There was no official comment yesterday from the FBI but a senior British detective confirmed yesterday that some of the key images had "crossed the Atlantic" at least twice. According to Paul Wilkinson, professor of international relations at St Andrew's University in Scotland and a leading UK anti-terrorist expert, European police services increasingly seek assistance in the US because of its high

level of investment in image-enhancing techniques.

Eastern Eye, one of Britain's biggest selling Asian newspapers, today strongly criticises the police for allegedly not reacting quickly enough to threats of a campaign of racist terrorism. Jimmy Burns, London

ENERGY TAX WARNING

Aluminium smelting 'at risk'

Britain's primary aluminium smelting industry, with sales of £300m (\$483m) a year, faces closure if the government goes ahead with its planned tax on energy use in industry, company executives warned yesterday. Tom Campbell, managing director of Anglesey Aluminium Metal, one of only two primary aluminium smelting businesses in the country, said his company would be unable to survive if the tax was introduced as presently proposed.

He said loss of primary smelting capacity in Britain could increase global emissions of carbon if orders were transferred to smelters in other countries with less rigorous environmental controls. Mr Paul Rata, assistant to the executive chairman of British Alcan, the other primary smelter operator, said the mathematics of the government's plans made it difficult to see how any primary atuminium producer could continue. Andrew Taylor, London

VIRGIN CLAIM REJECTED

British Airways slogan flies on

British Airways said yesterday the UK Advertising Standards Authority had rejected an attempt by Virgin Atlantic to prevent it using the slogan "the world's favourite air-line". Martin George, BA's marketing director, said he had received a letter from the ASA confirming that Virgin's complaint had not been upheld.

The authority refused to comment, saying it would publish its decision in June. Virgin said it was awaiting a decision on a similar complaint it had made to the ASA's US counterpart. Michael Skapinker, London



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Ex-Conservative MEPs

PRO-EURO BREAKAWAY DEFECTORS BACK FORMER CHANCELLOR

aim to oust party leader

By Robert Peston, Political Editor

A campaign to oust William Hague as leader of the Conservative Party and replace him with Kenneth Clarke is being launched by the Pro new group formed by defectors. Mr Clarke was the last Conservative chancellor of the exchequer before the party's defeat in national elections two years ago. He lost an internal contest for the leadership to Mr Hague soon after the national elections.

The Pro Euro group is running for June's European parliament elections on the slogan that "a vote for us is a vote to get rid of Hague and install Clarke". The group is attempting to exploit party difficulties fomented by Mr Hague's rejection of free market ideas to reconstruct health and education, which has been widely seen as a drawing back from Thatcherism. The same survey, carried out representation.

servative Party back on sane Euro Conservative party, a party or offer public support to the new group.

However, its founders, John Stevens and Brendan members of the European parliament, said that they agreed with Mr Clarke on every important issue of policy. They believe their approach will help their electoral prospects, since Mr Clarke won more votes from party members than Mr Hague in the battle for the Conservative party leadership in the summer of 1997. Mr Hague eventually won

the contest in the run-off for MPs' votes. "Our opinion poll shows we could win 14 per cent of the vote in the European

leaflets will picture Mr tive party on 17 per cent. Clarke and say that its main Senior Conservatives purpose is to "get the Con- acknowledge that Mr Hague will find it difficult to cling ground". This may embar- on as leader if his party does rass Mr Clarke, who is refus- as badly as that in the Euroing to leave the Conservative pean elections or in next week's municipal elections in England.

Mr Stevens and Mr Donnelly quit the party in Janu-Donnelly, who are both ary because of their despair atits hostile attitude to the euro. "We feel the party should be neutral on mone tary union at the next election," Mr Stevens said. They are running a full slate of candidates for the

European parliament in England and smaller numbers in Wales and Scotland. • The Conservative party stands at about 12 per cent in the opinion polls on next week's first election for the Scottish parliament, James Buxton writes in Edinburgh. This would yield only 14 of the 129 seats, all on the secelections," said Mr Stevens. ond vote under proportional

Lloyd's Names 'get higher returns' than corporates

By Jim Kelly in London

Traditional individual London insurance market want to continue investing cent. get a better return than the in the market. new quoted corporate investors, according to figures Members.

for the association, which supports the interests of Names, or individual investors on whom the market has traditionally depended, said: "The analysis shows that Names have superior portfolios and earned higher returns than the corporates in general."

But Lloyd's said the assoclation was "not really comparing like with like; there are other factors as well." Mr Deeny said the results

showed that the decline in

the numbers of Names - to

ended and that the figures 25.9 per cent whereas the showed they did not have to comparable figure for corpoinvestors in the Lloyd's of be "reckless gamblers" to rate investors was 10.4 per

The association said the figures, prepared indepenpublished yesterday by the dently, showed that Names Association of Lloyd's with traditional bespoke portfolios had a return of Michael Deeny, speaking 7.76 per cent of capacity in 1996 compared with 5,22 per cent for the quoted corporates.

Mr Deeny said: "For the forecast 1997 result, the contrast is even starker. Traditional bespoke Names are expected to make 3.33 per cent on average while the quoted corporates are forecast to make only 1.45 per

cent." contrast was more obvious dwindling number of memwhen return on capital was bers' agents gut a better taken as a yardstick - as it return than capacity picked was by most investors. For by corporates.

about 6,000 - may have 1996. Names had a return of

Lloyd's said 1996 had been a good year and at that time Names had represented 70 per cent of the capital base of the market - and would have been expected to enjoy greater profitability. It also said that compari-

sons of return on capital were problematic as different types of investors had different capital requirements at Llovd's. But the association said

the results showed that some traditional elements of the market were worth keep-Mr Deeny said that inves-

The association said the tors advised by Lloyd's

Warning on move to reform regulation

By George Graham,

The government was urged yesterday to end doubts over whether its plans to reform financial regulation in the UK are compatible with the European Convention on Human Rights. A joint committee of both houses of parliament warned the government that it faced "embarrassment and the need for further legislation" if it did not resolve concerns that the tougher powers it wants to give the Financial Services Authority to deal

with market abuse might be rejected by the courts. The zovernment has tried in its draft financial services and markets bill to give the FSA the power to impose civil penalties for abuses such as insider dealing. Civil charges would require a lower burden of proof and fewer safeguards for defendants than the current criminal offence, where successful prosecutions are rare.

But senior lawyers have argued that courts would view the procedures as criminal in nature under the ECHR and under old English legal traditions.

In its report yesterday, the committee said the government must either recognise that these powers are crimi nal, and limit the FSA's role to that of prosecutor, or make the regime more clearly civil by limiting the punishments available. "The ball is now in the Treasury's court," said Lord Burns, the committee's chairman. Opposition Conservative

MPs threatened yesterday to hold up the bill if these concerns were not addressed. The government will need the opposition's consent to carry the bill over into the next parliamentary session. it called for the posts of chief executive and chairman to be split. The chairman and executive directors should be subjected to confirmation bearings by parliament. "We recognise that the FSA will be one of the world's most powerful regulators and it is right that it

should have an appropriate

level of accountability," Lord







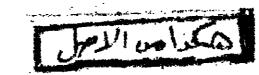
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An open letter

to the Prime Minister to the Finance Minister to the Transport Minister of the Italian Government

Sirs,

As you are well aware on July 28th, 1998 our companies complained with the European Commission over distortion of competition in the Italian coastal shipping trades, caused by subsidies the Italian State has granted and continues to grant to Tirrenia, the State-owned ferry group, and to its regional subsidiaries.

Furthermore, as you most certainly know, the European Commission Transport Directorate stated, on March 12th, 1999 that State subsidies are illegal for several reasons and requested clarification from the Italian authorities over regulations that determine how the subsidies are granted.

Finally, as you will also know the Antitrust Authority, the Italian Authority on fair competition, in its opinions of January 17th, 1996, October 3rd 1996 and July 9th 1998, has repeatedly confirmed, with notices to both the Government and the Parliament, the distortion of competition caused by the subsidies granted to Tirrenia.

Despite this criticism and the request for clarification from the European Commission Transportation Council, Tirrenia has prepared a business plan that, with utter disdain for said criticism and in complete contrast with European Union regulation on competition, liberalisation of the coastal trades and public subsidies, call for:

spending Lire 700 billion (Euros 361.51 million) to build new ships to be deployed on routes already served by private shipping companies; estimated future subsidies up to Lire 1.2 trillion (Euros 619.74 million) over the next four years.

Sirs,

not only does the fate of many private Italian shipping companies rest on your decisions regarding Tirrenias business plan, but also the hopes of liberalising coastal shipping trades as ordered by the European Union from January 1, 1999.

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RICHARD DONKIN

The right questions

Knowing your headhunter is the key to a successful search

Recent statistics issued by headhunting organisations suggest that executive search activity has been slowing down after a period of strong growth. From the point of view of the consumer it may not be a bad thing that some of the beat has been taken out of the market.

It was probably coincidence but the question of standards arose at two separate meetings last week with search consultants.

One of the consultants complained that many clien companies were not discerning enough when engaging their headhunters "They don't ask the right questions," he said. "In fact some don't ask

questions at all beyond the One problem may be that too few clients know the types of questions they should be asking so I rang around some experienced hands in the search business to make a "hit list" of questions that could be useful to ask a headhunter

when evaluating its services

Is the firm or the

individual headhunter a recognised specialist in their field with knowledge of a particular sector and do they have a reputation in a particular industry or marketplace? This can be important if potential candidates are to take their calls. Alternatively a generalist might be a better bet for a non-executive

Can the firm provide

Can the firm provide

references from previous clients?

detailed information on successful completed assignments for, say, the past 12 months? What is its success rate - the percentage of successful placings among all assignments? How long is the search going to take? As a guide it might be pertinent to ask the average time taken for a search from previous successful assignments. • What is the average length of stay of a chosen candidate? This may be a useful pointer to the quality

of past recruits. ● Who is going to do the search? Will it be the smartly dressed partner fronting the deal, the consultant who comes along to the presentation as a sidekick, or the researcher hidden away in a basement? The use of researchers is not necessarily a bad thing but their role is sometimes disguised. The search firm should be able to spell out

the role of any individual with a significant involvement in the search. How is the candidate short-list sourced and researched? How thorough will the firm be in checking the suitability of short-listed candidates?

● What is the firm's off-limits policy and how is it applied? One of the biggest irritants among the clients of headhunters is to find the firm they engaged to recruit people a year ago returning to peach people for another client. It might be useful to ask the firm if it will list its other clients. If they include and engineering and science institutions in 13 European countries were surveyed for the report.

references from previous clients? has moved up the list, What is the fee structure and in what circumstances might the client expect the firm to carry out a second search free of charge? Is it a of the biggest leaps in failed search, for example, if by Nokia and KPMG. a recruit ups and leaves after six months in the post

without any provocation from the employer? Nancy Garrison Jenn, a consultant on the headhunting business includes some helpful tips in her book, The Global 200 Executive Recruiters (Jossey-Bass). The three years' paid ownership structure, she points out, can point to the way that consultants work

candidates or recommendations by other customers are other good ways, she says, to get a sense of a firm's competence

together. Mentions by

all your competitors you

might wonder where the

firm finds its candidates.

• Can the firm provide

Ideal employers Universum, the Stockholm-based research company, which asks graduates across Europe to rank companies in terms of their popularity, has just released its findings for 1999. In an ever-changing business environment there is remarkable consistency in the findings five years into the survey. Mckinsey tops the list again with Andersen

Consulting and Boston

Consulting Group changing positions. More than 5,000

students at leading business

PricewaterhouseCoopers reflecting the merged status of the former firms, and both Goldman Sachs and L'Oreal moved into the top 10. Some popularity have been made

The persistence of US consultancies at the top of the list perhaps reflects a view among graduates of these employers, with their "up or out" employment policies, as ideal staging posts to future careers. Given the choice between

employment with McKinsey and three years completing a richard.donkin@ft.com

university PhD, it seems many students would opt for the former if they have an eye on earnings potential. But high earnings do not

necessarily dominate graduate aspirations, according to the UK rankings (from a survey of 2,550 graduates) where the BBC tops the list, with the Foreign Office in fourth place. The reason that some employers come into the list seemingly from nowhere is that they were not originally put forward to graduates. Not one investment bank makes the UK top 20 favourite employers and

McKinsey does not make the

Universum tel: + 46 8 5620 2725

top 50 in the UK.

Ideal employers in Europe and the UK

	:	P <u>erlin</u> (1911)		٠.	·
99	9 rankin	.	199	9 renkto	g*
1	(1)	McKinsey & Company	1	(68)	98C
2	(3)	Andersen Consulting	2	(n/a)	Virgini Group
-3	(2)	Boston Consulting Group	3	(11,8)	PriceweterhouseCoapers
	5	Coca-Cola International	4	£0/21	Foreign Office
		PricewaterhouseCoopers	:5	23 .	Andersen Consulting
	(4)	Procter & Cambie	. 6	m ·	British Airways
7	(6)	BMW	7	(20)	Arthur Andersen
	(11)	Undever	8	• ,	Ernst & Young
	(13)	Goldman Sactus	9	(10)	Sony
	(16)	L'Oréal		(21)	KPMG
	(20)	Arthur Andersen		(3)	Microsoft
	O.	Nesté		(4)	Coca-Cola International
	(9)	Microsoft			British Aerospace
	(14)	524	14	(5)	Marks and Spencer
	(8)	Heylett-Packard	15	(13)	BMW
	(29)	Nokia.		(5)	IBM .
_	(35)	KPME	17		Deloitte Touche Tohmetsa
	(12)	Siemens	18		-
				<u>m</u>	The Books Company
	(17)	Dairder-Berz/Dairder Chrysler			Reuters
_	(10)	JP Morgan	20	<u>(9)</u>	Shell
N.	at Übbyr	ing .	٠.		• 1996 figures are in brachets



Web site reveals the pitfalls of working on the internet

Hardly a day goes by without some information technology employer talking about staff shortages. There is no shortage of openings. Working in IT, we're told, is a great job, promising big money at an early age, with few entry barriers. So where's the downside?

Before applying for that job on the Monsterboard or any of the other internet-based recruitment sites it might be worth visiting another web site called NetSlaves (www.disobey.com/ netslaves) to see what kind of existence might lie in wait

The site highlights stories of employee exploitation among companies serving or based on the internet. Having worked six years for online businesses, with work days averaging 17 hours in one business, Bill Lessard has created the site with another hard-pressed colleague, Steve Baldwin, to warn potential recruits of the pitfalls in online working. Their web pages include a multiple choice test to discover whether you are a NetSlave with options

ranging from A to D. Asked to describe your home. option D offers: "Don't remember but can describe

the office." The site reminds me of a cartoon in the latest issue of Private Eye, the satirical magazine. The internet user, sitting in front of his screen, taps into his search box the

Self-help books

words. "A life".

Two new books from the Industrial Society focus on related subjects. The first, Harassment, Bullying and Violence at Work (£16.99) by Angela ishmael with Bunmi Alemoru, includes case histories that some workers will find familiar. More importantly it gives advice on how to recognise and cope with builying when it happens to you. The second book,

Machiavelli or Motivator? How To Play Office Politics, and Win by Jane Clarke (£10.99), recognises the subtlety of employee relationships in office life and somewhat controversially describes office politics as an 'essential skill" in the workplace. It offers tips on how to deal with backstabbing, cliques and destructive gossip.

Industrial Society: +44 870 400 1000, www.indsoc.co.uk

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Project Finance Manager

£ Excellent

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Highly numerate graduate, currency routing a series series and other business sales channels, as well as to increase revenue from

in order to manage the intumber will possess an enviable sales track record and the (lateral) thinking required to capitalise on new

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ission, and miscellaneous equipment, and the development and maintenance of network documentation.

quality oriented attitude. In other words, individuals who have become "leaders" in their respective fields.

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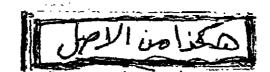
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EUROPEAN BANKS & INSURANCE SECTOR ANALYSIS

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Our client is a global market leader in investment banking and securities, with a reputation for delivering high-value investment ideas to major financial institutions and companies around the world. The Bank's global equity sector research teams are top ranked and amongst the leaders in their field.

- Senior and high-profile roles within Banks or Insurance teams. Use in-depth market sector knowledge to provide leading-edge strategic advice and stock recom
- Create innovative analysis and recommendations on sector value drivers and competitive positioning. Considerable in observent in corporate finance,

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our company's dynamism and creativity.

represent the ideal stepping stone for

enterprising people who want to develop their careers, and take on new and

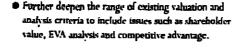
exciting responsibilities.

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QUALIFICATIONS

- Record of success with leading consultancy or in-house corporate development/planning/fluance role. In-depth knowledge of Banks or Insurance sectors.
- Experience of latest valuation and modelling techniques.
- Graduate, ideally with further business or professional qualification. Exceptional communication skills. Ability to work under pressure and meet deadlines.

Please send a full cv and current ralary details quoting ref. 990408, to SHP Associates, Aldermary House, 10-15 Queen Street, London ECAN 17X.

European Investment Bank

EQUITY CAPITAL MARKETS

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Our client is a leading European Investment Banking Group, with a pre-eminent position in Equity Capital Markets in Emerging Europe. An outstanding professional is now sought to fulfit a pivotal role in the Equity Capital Markets team.

- Make an immediate impact on all aspects of ECM transactions from origination to deal execution.
- Work closely with colleagues in a team driven environment and establish strong working relationships and credibility with local offices throughout Emerging Europe.
- Become a key team member managing the execution

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Please send a full ev and current salary details, quoting ref: 90007, to Elizabeth Williamtor SHP Associates, Aldermary House, 10-15 Queen Street, London ECAN 1TX. Tel: 0171 815 8988. Fax: 0171 815 8800. E-mail: louise.newman@shpa.co.nk Internet: http://www.shpa.co.nk

of complex transactions and negotiations with clients,

 Bright graduate with 3-5 years' relevant professional experience in Equity Capital Markets, Transaction Management or a legal

advisory role. Outstanding candidates in corporate finance.

Enthusiastic ream player with strong technical and analytical.

Confident, self-motivated with a sound understanding of the

complexities of executing transactions in different cultural

skills. Ability to build relationships with chems and professionals

regulators authorities and other professionals.

or related areas will also be considered.

QUALIFICATIONS

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> The following position, based in our Madrid beadquarters, is now available: 🛝

Manager Planning and Control

-Ref. 10201-2-94-

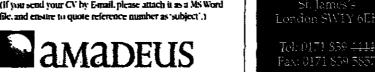
The Role: Reporting to the Group Controller, you will prepare and against the main components of the Annual Group Budget analysing the evolution of the budget in comparison with previous years and against serial results you will also prepare reports for management, analyse actual trends and prepare forecasts, comparing and analysing these versus the

The Requirements: You will need a degree in Business or nomics, preferably with an MBA. You should also have hetween six and eight years experience in the Planning and Control department of a major multinational company or in the Financial Consultancy division of one of the Top Five accounting firms. Fluency in English is also essential, as are strong PC skills including spreadsheets, and Power Point type

We offer attractive remuneration, an outstanding benefits package and the opportunity to work in a stimulating

Please send your CV quoting Ref 10200-2-98 along with a recent photograph, and salary details to: Amadeus Human Resources Department Apido, de Correos 20.172 -E- 28027 Madrid, Spain. E-mail: hemad@amadeus.net

(If you send your CV by E-mail, please attach it as a MS Word





Schroder Ventures

European Venture Capital MBA graduates with European languages

Schroder Ventures is a leading international buyout and development capital group, with committed capital of over \$4bn. A requirement has arisen for two exceptional individuals to join sector focused teams based in London. For both roles, candidates must have a first class primary degree from a top university, followed by an MBA from a world class business school.

Technology and Telecommunications

An understanding of the sector will have been gained through 2-4 years experience, probably within an analytical or deal based environment, such as strategic consulting or investment banking, Alternatively, relevant experience may have been gained within a technology company. As an Investment Manager, the appointee will be responsible for sourcing, evaluating and executing both development capital and buyout

transactions on an international basis.

Industrial Manufacturing

Relevant exposure to the Industrial Manufacturing sector will have been gained through 2-4 years experience of working within an analytical environment such as strategic consulting or investment banking. First hand experience of working within a relevant industry will be advantageous. As an Investment Manager, the appointee will be responsible for developing, evaluating and executing international buyouts.

For both roles, European languages will be advantageous. Key personal attributes will include maturity, commercial acumen, strong interpersonal skills and a highly developed intellect. Suitable candidates will be obvious self-starters who exhibit future partnership potential.

Applicants should forward a CV to our retained advisers, Guy Townser Benjamin Drake at Walker Hamill Executive Selection quoting reference GT598. Alternatively, in the event of immediate queries, please contact Benjamin Drake on 0171 839 4444 or by e-mail: bdrake@walker-hamill. co.uk All direct responses will be forwarded to Walker Hamill.

Managing Director

City

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An exciting opportunity to play a key role in the further development of this independent, well-established consultancy. Focusing on financial and corporate communications, the firm has an impressive client list and is expanding rapidly through organic growth and acquisition.

The Position:

industry sectors.

Reporting to the Chief Executive, lead and motivate a team of eight experienced executives. Play a senior role in servicing and developing key client accounts across a broad spectrum of

As a member of the operating board, contribute fully to the development and implementation of an ambitious strategy for the future growth of the firm. Using own established City profile, help to attract new clients and staff of the highest quality.

The Candidate:

Currently working at Board level in a blue-chip financial communications consultancy, or in a City advisory role.

Accustomed to advising clients at the most senior level, with first class interpersonal and communications skills

Entrepreneurial, with high levels of self-motivation and drive, and with an international perspective. Experienced in managing and motivating teams, and handling sizeable budgets.

Please write in confidence, with full career and current salary details, quoting reference VMP/1637FT

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7 Curzon Street. London W1Y 7FL Attractive Compensation

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PRIVATE INVESTMENT GROUP

Chief Investment Officer

Our client is a private investment group based in Hong Kong with substantial and diversified interests throughout the world. Investments are made primarily in external funds through the group's own "fund of funds" structures, and include hedge funds, private equity funds, traditional equities, fixed income and direct investments. The primary goal of the group is to support and promote the wealth management and other interests of the family ownership.

A key member of the group's Investment Committee comprising the Chairman, CIO and CFO. Directly responsible for the group's investment strategies and

Reporting directly to the Chairman, responsible for the continuing development of internal processes and people to meet the group's investment objectives, primarily through the use of external portfolio

Maintenance of access and credibility within the international investment community to further investment objectives. THE QUALIFICATIONS

A seasoned professional who is well versed with the industry and has a strong understanding of the risk management aspects of portfolio management direct experience in asset allocation and portfolio management will be a plus.

An extensive understanding of international financial markets, coupled with experience in the Asian region. Practical intelligence, a hands-on approach, professional commitment, flexibility and a positive

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Selector Pacific Spencer Stuart

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attitude are important attributes.

Selector Pacific, Ref. 70079, Spencer Stuart & Associates specification of East Asia Building 17/F, Bank of East Asia Building 10 Des Voeux Road, Central, Hong Kong

Edinburgh

Credit Analyst

GE Capital Woodchester (GECW) is part of GE Capital, one of the largest and most diversified financial services companies in the world. GECW itself represents a significant new force in motor finance, working harder to provide our customers with the best deals by offering choice, innovation and quality service. and through the winning attitude of our people. The above position is based at our Edinburgh Service Centre, which benefits from industry leading information technology.

Joining the scare, you will be instrumental in supporting the Commercial Lending operation, Your excellent commercial decision making ability will be a crucial element in account analysis and the underwriting of commercial proposals. Assessing new credit facilities and analysing credit facility performance, you will also report credit policy on a weekh

You will have at least 3 to 4 years' experience in reviewing financial accounts, as well as strong interpersonal & written skills. GECW is a company that recognises and rewards its people and as you would expect of such a company, you will receive a highly competitive salary and benefits package.

If you are ready to capitalise on your career then please send your current CV, stating salary details, to: Sharon Findley, HR Manager. GE Capital Woodchester. Apex S, 95 Haymarket Terrace, Edinburgh EH12 5GE. Alternatively apply on-line via http://www.monster.co.uk Closing date: Wednesday 12th May 1999.

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GE Capital Woodchester



MANAGING DIRECTOR - MINING CONSULTANCY Excellent remuneration, incentivisation and benefits

RJB Mining PLC, the UK's leading coal producer, is seeking a Managing Director to head up a new Mining Consultancy Division within the Company. RJB Mining already undertakes limited consultancy work internationally, and through the new division, is seeking to exploit the commercial opportunities offered by this growing sector.

We are looking for a good communicator with strong managerial and leadership skills, highly self motivated and eager to meet the challenges of a key dynamic role in a fast moving and forward thinking business. Reporting directly to the Chief Executive Officer, the Managing Director of Mining Consultancy will be responsible for establishing and developing the consultancy around the world, utilising the facilities and skill-base available within the business.

Based at the Company's head office in Harworth, South Yorkshire, the consultancy division will be able to draw on the skills of RJB Mining's 8,100 staff, to provide advice and training both on site and at the Company's own facilities in the Midlands and

Applicants will preferably already be operating in a senior position with a mining consultancy. An engineer (or similarly qualified), they will have extensive experience and the ability to work effectively at all levels within the industry.

RJB Mining operates 15 deep mine collieries and a similar number of opencast sites in the UK, and has mining interests in Australia. In 1994 the Company acquired the English operations of British Coal and established itself as the key supplier of coal to the UK power generation business.

> Candidates should write in total confidence, with full CV indicating detailed experience to: Richard Budge, Chief Executive, R.IB Mining PLC, Harworth Park, Blyth Road, Nr. Harworth, Doncaster DN11 8DB.

Global US **Investment Bank**

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Investment Banking

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over the last year, the Investment Banking

teams are seeking to recruit experienced

significant deal exposure over a 3-4 year

The Investment Banking teams are also

seeking to recruit a number of Analysts to assist in providing financial analysis of

existing and new deals, geographical and

industry research and marketing support.

Analysts will ideally have a strong academic

background, 1-2 years' experience in a bank

graduate training program and strong financial

period with another leading player. An MBA

and a second European language would be

in negotiating and structuring new transactions. Associates will ideally have a

advantageous for the role.

modelling skills.

Following a substantial growth in this business

Associates to assist origination professionals

strong academic background and have gained

leaders in offering a bespoke range of

solutions to their global clients.

This global US Investment Bank specialises in providing innovative advisory services and financing arrangements for their clients. The bank offers a wide range of financial services to corporations, governments and financial institutions through a global network operating in over 180 countries.

Capital Markets

As one of the leading global providers of Debt Capital Markets products, the bank is renowned for providing creative thinking combined with a reputation of the highest order. The division has a focus on the origination of Eurobonds, Structured Transactions and Private Placements.

As a result of increased demand for their expertise, the division is seeking to recruit experienced Associates to provide specific product support in identifying, negotiating and structuring new business issues. Associates will ideally have a strong academic background, 3-4 years' experience client exposure and the necessary energy to succeed in this challenging environment. An MBA and a second European language would be advantageous for the role.

The division is also seeking to recruit a number of Analysts to assist the product teams in assessing new issue propositions, ongoing monitoring of existing business. financial modelling and research. Analysts will ideally have a strong academic background, 1-2 years' experience on a bank graduate training program, including Capital Markets product exposure.

These positions offer excellent opportunities for individuals with the required skills to join a market leader in Capital Markets and Investment Banking. Successful candidates will receive an attractive remuneration package, which will entirely reflect experience.

Interested individuals should contact Robin Keck or Tim Smith at Michael Page City on 0171 269 1872 for an initial discussion. Alternatively, please send a detailed CV to Michael Page City, 50 Cannon Street, London EC4N 6JJ, fax 0171 329 2986 quoting reference 507309, e-mail: robinkeck@michaelpage.com

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Shell Capital is the new global financial products business of the Royal Dutch/Shell Group of companies. Our mission is to become the leading provider of financial products in the energy, petroleum and petrochemicals industries. We are originating and structuring transactions in several product areas, including business-to-business and consumer cards, real estate, small business loans and reserve-backed financing. We seek professionals with significant experience in securitising card receivables and other assets using bank conduits and public market transactions.

The Positions

- Liaise with Business Developers in development of new products and origination.
- Lead transaction beams working with clients and financial institutions.
- Structure the various risks and features of the transaction to ensure that the economics, legal, tax and accounting aspects are sound and advise on suitable operational and
- Tailor products to ensure efficient sell-down.

The Requirements

- Proven track record with 5+ years of experience in closing complex transactions, involving the structuring of transactions and the distribution of funding into different markets.
- Network of contacts in the financial world.
- Clear understanding of the risks and rewards involved in taking on a residual or subordinated position in
- Ability to work in a non-hierarchical, rapid growth environment.

For European applicants, please send your CV with current salary details to: Sally Rowley-Williams, K/F Selection, 252 Regent Street, London W1R 6HL. Alternatively send by fax on 0171-312 3380 or by e-mail to kfs-landon@komferry.com

For US applications, please contact James Winfrey. K/F Selection, 1100 Louisiana, Suite 2850, Houston, Texas 77002. Or by fax on 713 651 0848 or by e-mail to winfrey@komferry.com Please quote ref: 6638/04. Internet Home Page: http://www.kfselection.com

K/F SELECTION

DIVISION OF KORN/FERRY INTERNATIONAL

HEAD OF BOND CREDIT RESEARCH £Competitive Package

Frankfurt

Our client, is a highly successful asset manager and part of a leading European investment banking group. Assets under management encompass all of the world's markets and have continued to perform, reflecting the strength and style of the investment strategy.

The Asset Management Research Team is a truly global facility providing product and sector specific advice to fund managers and external clients. The strength of the organisation is built upon the expertise of its own high calibre team of analysts and draws upon the specialist knowledge of researchers in its network throughout the world.

This is an excellent opportunity to join a dynamic, meritocratic organisation and a superb opportunity for career growth.

The Position

- You will be responsible for corporate credit research and manage internal and external information sources to form a coherent credit policy for the whole spectrum of credit risk on a European and global basis.
- You will be responsible for building a first-class team. Previous managerial experience is not a pre-requisite.

- You will have at least 3 years' bond credit experience and may be an analyst who is looking to head up a team. You must have an outstanding academic record.
- ideally including an MBA.

Please send CV or contact Tabassum Ahmad at Rizwan Nash, 21 Ellis Street, London SW1X 9AL Tel: 0171 730 4211 Fax: 0171 730 0611 Email: response-rizwan.nash@btinternet.com



Rizwan Nash

Major Gulf Financial Institution

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This leading Middle Eastern bank has a significant position in both consumer and corporate banking. The bank has assets of some US\$7bn and a network of branches. With a strong reputation based on the excellence of its service to customers, the bank is well positioned for continued growth and development both domestically and internationally. The following roles have been created to play a key part in the further development of the bank's business:

Deputy General Manager - Consumer

Working closely with the General Manager, Consumer Banking, the appointed candidate will manage and develop some 300 staff. The primary responsibilities will be to lead, control and direct all aspects of consumer banking activities to achieve agreed targets and performance standards, and make a significant contribution to the bank's bottom line. Key tasks will include maintaining excellent customer service throughout the health and the standards and include maintaining excellent customer service throughout the branch network; developing and implementing products and services that meet customer needs, and ensuring that the bank maintains its lead in a highly competitive market place.

Deputy General Manager - Corporate

Working closely with the General Manager, Corporate Banking, the appointed candidate will lead and motivate a team of 70 corporate bankers providing a range of corporate banking services, primarily in respect of trade, credit and treasury products. The principal aims will be to achieve agreed targets and performance standards, and make a major contribution to the bank's profitability. This will include establishing a successful private banking business. Management of the ream through significant change and development will be key in a competitive market place. The job holder will be dynamic and innovative in management style and strategic thinking. Ref: 99318L

For both roles previous senior management experience in the respective functions is a prerequisite. This will have been gained in a well respected international bank. Middle Eastern experience would be an advantage. Candidates should have a strong track record and proven management skills; the ability to develop and implement effective strategies; and the ability to manage change and improve performance. There will be a competitive remuneration package, including the full range of expatriate benefits. Please send a full CV in confidence to GKR at the address below, quoting the appropriate reference number on both letter and envelope, and including details of



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International Real Estate company requires for its Paris offices an experienced, young and dynamic Chief Financial Executive.

Our requirements are:

- Experience in a similar environment, not necessarily in
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VICE PRESIDENTS SECTOR FOCUSED STRATEGIC ADVISORY/M&A

LONDON BASED

£ EXCELLENT PACKAGES

Rabobank International is a major division of Rabobank Nederland, one of the world's leading international banks with assets in excess of NLG390 billion and a AAA

As a result of the continuing development of their international Strategic Advisory/M&A business, Rabobank has a requirement for a number of experienced M&A professionals at Vice President level. The Strategic Advisory/M&A team, as part of a global M&A network, operates as a research driven, client focused, industry targeted advisory group and concentrates on the Bank's three global focus sectors: Food & Beverages, Transport & Logistics and Healthcare. Vice Presidents are expected to run project teams, with a high degree of independence, and to have close involvement in the origination of transactions; hence those with experience within the Transport & Logistics or Food & Beverages sectors will be of special interest. The role involves working, from a London base, as part of the integrated pan-European Strategic Advisory/M&A team which is located across Amsterdam, Barcelona, Budapest, Frankfurt, London, Madrid, Paris and Warsaw.

CANDIDATE PROFILE

- Degree plus additional qualifications (i.e. ACA/MBA) or equivalent.
- Minimum of 5 years' relevant experience of transaction execution either within investment banking, industry or management consultancy.
- Experience of crossborder M&A and corporate advisory within Europe. Additional European language skills preferable.
- Strong technical/modelling skills.
- · Ability to manage "hands-on" transactions with a great deal of independence.
- · Ability to participate in high-level client presentations and on-going client contact.

Interested candidates should send their resumes in strict confidence, including current remuneration, to Sam Dewhurst at: The Berwick Group, 51 Lincoln's Inn Fields, London WC3A 3LZ. Tel: 0171 404 6446/ Fax: 0171 404 6062/email sam.dewhurst@berwickgrp.com

THE BERWICK GROUP



Chief Information Officer

Korea Exchange Bank, Koreats leading Bank in the liable of international finance and loreign exchange business, is now striving to establish itself as a Global Universal Bank, representing the Korean financial industry. The Bank is looking for a Chief Information Officer, who is well ersed in financial business and information technology.

- septiming a vision for the Bank's information & systems operation, establishing (T management strategies, and expanding the Bank's business bese through
- active utilization of the information & systems infrastructure Assessing the trend of IT development and its effects on the management base, presenting the timing and manner for the utilization of IT intrastructure
- Providing advisory service on information & technology to the Information & Systems Unit and the management
- ofessional Qualification Experience of no less than ten years as a manager in one of the leading financial institution
- No less than five years in a financial institution's (T related project No less than three years in electronic banking business
- No less than one year in a data warehouse or knowledge management project Personal Qualification
- Master's degree or higher in the information & systems field (including MBA) Insight on the banking inclusity and deep understanding of the IT sector
- Ability to manage IT business and project promotion capacity Person having the ability as an IT everngelist and expenence preferred

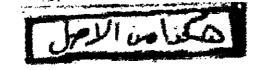
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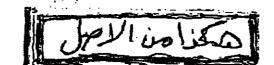
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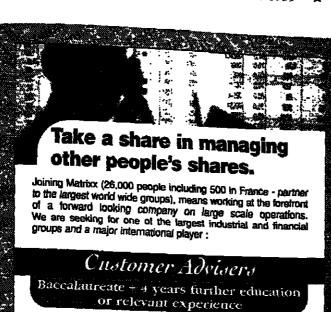


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After training in the Group ethos, you will be responsible for explaining employee shareholding schemes to its collaborators in various countries, mainly European.

You will be educated to Baccalaureate level + 4 years turther education or you will have banking experience. You will be bilingual in French/English or Spanish, Italian, German, Portuguese, Flemish, Walloon, Arabic...

Your relational qualities, your sense of duty and counselling skills will guarantee the quality of your ability to communicate and your

These positions, which need to be filled quickly, offer a top level

For this position, please call + 33 1 53 60 60 36 or apply in writing quoting ref. CC/FT to Matrice - Recruitment Department - 153, avenue d'Italie - 75013 Paris - France. E-mail: recruit-irance@convergys.com - wan : matrioc.fr



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Ideal candidate will have min. 5-7 yrs. business, sales or marketing exp. Understanding of currency moves a plus. Should have advanced University degree in business admin. marketing or finance. Full command of English regid. 8 knowledge of Franch preferred. Experience with regulatory matters helpful. Strong communication 8 data processing skills important.

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- MBA in finance, accounting, law or related fields
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 Be able to re-locate to beautiful Basel

This is a care apportunity to join the establishment of a new international bank ing school, specializing in providing high-level education and skill-based ca-rear paths to financial practitioners. The School will provide BSc. Masters Pro-grammes, Sc., Executive Development, Research and Consulting programmes. Successful applicants will have the power to shape the schoolis future and he given the option to join a dynamic consulting group.

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- Investment Management: Insurance, pension funds, asset allocation.

Should you be interested, please contact Joe Tanega. Dean, and send application with CV to SIB, P.O. Box, 4002 Basel, Switzerland, Tel. 41-61-417 2000, Fax 41-61-417 2001, E-mail: sib@ihtti.ch or Landen ct Tel. 44-171-955 8300, ext 8027, or emeil to



Management Studies

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eers Service and the Judge Institute of Management Studies are looking for someone with a strong interest in students and their futures to work parity with MBA students and parity with other students and graduates of the University. You will join the busy team of the Careers Service (10) advisers and 24 other staff) serving Cambridge students and their employers, but you will also have a base within the Judge institute.

A degree and substantial experience of work is needed. For the MBA work you must have an up-to-date knowledge of private sector business. Ess personal qualities include enthusiasm, curiosity, objectivity, stamina, and the ibility to switch tasks frequently. Above all you need to like people and be able to work under pressure, both independently and in a group. Professional training courses will be available.

Accodingment will initially be for three years. Salary will be up to £31,010 a year, according to age and experience.

Because this is an unusual job it is essential before applying to obtain further datalis by telephoning the Cereers Service (01223 338288). The closing date

The University follows an equal opportunities policy.

HIGH-YIELD TELECOMS ANALYST

BASED IN LONDON

Our client is a highly ranked European investment banking institution with current ratings of Moody's Asl, Standard & Poors AA+ and IBCA AAA. They are reinforcing their European High-Yield capability by increasing team size and by focusing considerable resources on certain sectors.

As a result, they are looking to recruit a sell-side telecoms analyst, to work alongside the Head of High-Yield Research. Candidates must have strong analytical and financial modelling skills, the ability to interpret figures and good written skills. Previous experience of publishing high-yield sell-side research is not necessarily required, but a minimum of 3 years' experience in the European Telecoms Market is a prerequisite, whether in industry, equity research or investment banking.

Interested candidates should send their resumes in strict confidence, including current remuneration, to Laura Vickers at The Berwick Group, 51 Lincoln's Inn Fields, London WC2A 3LZ. Tel: 0171 404 6446/ Fax: 0171 404 6062/email laura.vickers@berwickgrp.com

THE BERWICK GROUP

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A major international broker is looking to expand its activities in the Euro interest rate swap market.

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Appointments





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PROJECT MANAGER

The Council of Europe Social Development Fund is a renowned multilateral development Bank, wishing to reinforce its I.T. Department by the creation of a permanent position of deputy to the I.T. Manager.

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■ You will be responsible for the follow-up and upgrading of the information system in liaison with users. This position, closely related to the decision centres, requires a degree in information technology, a proven record of success in project management gained either in a banking institution, in a consulting firm or a

Candidates should send their application (C.V., photo, present compensation package), quoting reference FD-1443

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to, their growth strategy. All positions require experience of one or more of the following:

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Please send your CV to Alan Summers, quoting reference FT0499A at S&H Consulting Limited, Lloyds Avenue House, 6 Lloyds Avenue, London EC3N 3AX. Tel; 0171 481 1171.

email: SHConsult@aoLcom

Ready for a world of information? **Group Finance Systems Controller**

West London

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As part of our continued growth and success, we have a new and challenging opportunity within the organisation. We seek to recruit a Group Finance Systems Controller to take overall responsibility for driving the development of group-wide finance systems, supporting the improvement of performance through the provision of better information for decision making. With this it will bring greater control, speed and efficiency of processing. The position reports into the Group Financial Controller, but will work closely with the Group II department, as well as external suppliers.

We seek a talented individual, who can bring with them a real willingness to take on responsibility, as well as being adaptable, a problem solver and having the imagination to see both the global and local picture.

Ideally, you should have previously held a senior financial systems position within a large international finance department, and have a good working knowledge of software and multi-office database packages, as well as a desire to become the 'expert' in the finance systems of a complex group.

You should also have gained experience in project management and systems implementation internationally, as well as having ourstanding communication skills. Language skills, particularly French, would be advantageous. As a highly successful world-wide group, we can offer you a dynamic opportunity with real responsibilities and a chance to make an impact. To apply, please send your CV and a

covering letter to: Sharon Perez, Resourcing Director, Taylor Nelson Sofres, Westgate, London W5 1UA, UK Email: Sharon.Perez@tpsoires.com

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PROJECT MANAGERS FINANCIAL BUSINESS ANALYSTS **ARCHITECTS**

In response to the varying needs of our clients, you will be involved in technical and business feasibility studies, work specification and project control.

The ideal candidates will have a background in financial business processes or in project management and will possess excellent communication and interpersonal skills.

For the senior positions, proven leadership and initiative qualities will be important.

Recognised as one of the largest and most successful corporations operating in a highly competitive sector, this is a truly global business employing in excess of 100,000

This high profile role has materialised at a significant stage of the corporations development. Both varied and challenging, the position will be largely project based, covering a portfolio in excess of seven million square feet across Europe, the Middle

As a key team member charged with ensuring that real estate solutions are in the best interest of the shareholder, key responsibilities will include:

 performing financial analysis on real estate alternatives and evaluating proposals to assist senior management in making strategic decisions

 analysis scenarios frequently include acquisition and disposals, sale/leaseback, own versus buy, build versus buy and construction projects alternatives

 ensuring that all analyses adheres to corporate accounting policies as well as identifying tax issues and solutions

preparation and recommendation of major expenditure program

The successful candidate will be a qualified accountant or MBA with a demonstrable track record of achievement to date, prior knowledge of property

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management/investment/development is essential.

Highly developed communication and analytical skills are prerequisite as is the ability to present business issues and recommendations to senior management.

Interested candidates should contact Charles Davenport or Jon Vonk-as

Robert Walters Associates, 10 Bedford Street, London WC2E 9HE

Tel: 0171 379 3333 (Fax 0171 915 8714).

Email: charles.davenport@robertwalters.com

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Financial Analysts

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London

MARTIN-WARD

The head office finance team in London provides the business with essential financial analysis and commercial support. Debenhams has a commitment to providing individuals with challenging commercial experience. They have a demonstrable record of recruiting high calibre individuals at this level and progressing them through to senior management positions. You will gain exposure to strategic planning, performance review, investment appraisal and cost/value analysis - working

Suitable candidates will be recently qualified accountants with proven academic ability. Your personal qualities will be even more critical than your technical skills and you will be able to demonstrate credibility with non-financial people, commercial awareness and a flexible approach. You will also have well developed analytical and PC skills, with the determination and drive to succeed within a highly pressurised team environment.

In return for your commitment, they offer a very competitive remuneration package including a car or car allowance, bonus up to 20%, 1-6 zone travel card, generous staff discount and a contributory

Debenbams is an equal opportunities employer.

For further information, please call Mark Freebairn or Louisa Murphy at Martin Ward Anderson on 0171 240 2233. Alternatively, send or fax your CV to them at Martin Ward Anderson. 7 Savoy Court, Strand, London WC2R OEL, fax 0171 240 8818, or email them on m.freebairn@nwa.co.uk. Please quote reference 108275.



Assistant Director of Finance

The Hanover Group is one of the leading providers of high quality housing and support services for older people in the United Kingdom. This forward looking and innovative Housing Association has a group turnover of over £30 million and manages around 15,000 rented, leasehold and freehold homes throughout England.

Staines, Middlesex

Reporting to the Group Director of Finance, this role has a key part to play in developing the strategic financial plans for the group and its financial

Responsibilities of this broad and challenging

- Reviewing and assisting with the preparation of all financial appraisals in relation to strategic planning initiatives and new business ventures.
- · Overseeing and assisting with the preparation of all financial management information including the group budget and financial aspects of the corporate plan.

Controlling and developing the treasury

management of the Group. accountant with strong commercial acumen and at least five years experience at senior management level. Excellent communication and presentation skills are essential.

Interested candidates should write, enclosing their CV and details of current package, to Matthew Morris at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LN. Fax 0171 831 6293. e-mail: matthewmorris@michaelpage.com Please quote reference 506304. The Hanover Group is an equal opportunities employer.

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Finance Manager

Dublin

Our client is one of Europe's leading retailers. with an outstanding record of growth. Demonstrating an innovative and refreshing style to food retail by providing the highest quality products at the lowest possible prices.

The development of the Irish market is part of their continued long-term expansion plans which has created a superb opportunity for a Finance Manager for Ireland. As Head of Finance and Administration you will report to the Managing Director. The role will have a wide and varied

- Implementation of financial and management account systems.
- Ensuring policies and procedures are to company standards.
- ◆ Responsibility for IT and implementation of accounting software.
- Company secretarial duties including human resources.

$c \pm 50,000 + Car + Package$

Statutory returns to appropriate bodies.

This key role requires a commercially focused, self motivated, young qualified Accountant.

The demands of the role ensure that the individual must have a flexible, hands on approach with a willingness to be involved in all aspects of the business.

Prerequisites are not only your excellent interpersonal and motivational skills but also a track record of achievement from within an expanding organisation. The successful individual will also have a working knowledge of German.

if you feel you have the necessary drive and ambition to contribute to the continued success of this top retailer, please contact our retained consultant Laurence Pengelly at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LN or fax him on 0171 242 7387, quoting ref 495464. e-mail: laurencepengelly@michaelpage.com

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INTERNATIONAL OIL & GAS COMPANY

EXCELLENT PACKAGE

LONDON

esstul British Independent requires outstanding accountants for two key roles within high-calibre head office fina

CONTROLLER

THE POSITION

- Responsible for head office accounting function and preparation of Group's published and subsidiary statutory accounts.
- Manage team of six, covering financial accounting, ledgers, accounts payable and payroll function for 70 employees.
- Qualified accountant with 5+ years' PQE, mostly gained in upstream E&P business. Knowledge of UK GAAP essential
- Strong supervisory skills. Previous experience with Coda and/or SUN general ledger preferable.

MANAGEMENT ACCOUNTANT

THE POSITION

- Responsible for annual group budget preparation and monitoring. Prepare forecasts to assist development of corporate strategy.
- Ensure timely submissions for management reporting, including

- Qualified ACA or ACMA with 3+ years' POE in oil and gas industry. Track record of achievement.

Both positions report to the Group Finance Manager and require highly motive and the confidence to challenge and influence at the highest management levels.

Please send full CV, stating salary and ref: RD15/16, to SPC, Lynwode House, Summerhouse Road, Godalming, Surrey GU7 1PY. Tel: 01483 428215 Email: signorelli@compuserve.com



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Chief Financial Officer

Central London

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Reporting to the Board of Directors, the main responsibilities will include:

High level commercial involvement in

hands-on, commercially minded CFO.

- decisions influencing future business growth. Development of management information systems.
- Production and commercial analysis of management reports.
- Development of logistics systems.

c £45,000 + Bens

 Implementation of a new budgeting and forecasting process.

The ideal candidate will be a professionally qualified accountant with strong management systems experience, gained as a number one or two in finance of a small or medium sized commercial environment.

Key to this position is the individual's enterprising spirit and ability to operate in a fast growing, international, hi-tech development and distribution company. You will have strong stock control and IT skills. Excellent financial prospects for the right candidate.

interested candidates should send a full CV to Nigel Barcham CPA at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LN or fax 0171 831 8746, quoting ref 505251. e-mail; nigelbarcham@michaelpage.com

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DIREC

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DIRECTOR OF FINANCE AND **ADMINISTRATION**

City of London

c £70,000 + Bens

Sacker & Partners is a City firm of lawyers, occupying the leading market position within their chosen field of pensions law. As a result of their success, they require a professional manager to take up the role of Director of Finance and Administration, to play an integral role in the management and development of the practice.

THE POSITION

- Develop all aspects of practice management and administration.
- Deliver astute and commercial financial management within a highly professional environment.
- Support and advise the Partnership with regard to hest practice across a broad range of activities, from MIS and support systems to business development programmes.

QUALIFICATIONS

- Qualified accountant, with at least 10 years experience of commercial management, preferably within a professional services firm or partnership.
- · Strong intellect, with excellent interpersonal ability evidenced by first class communication and
- Keen sense of purpose, able to move the agenda forward whilst achieving appropriate levels of buy-in across an extremely motivated and open partnership.

interested candidates should write, in the strictest confidence, enclosing full career and salary details, to Jon Boyle at Questor International, 3 Burlington Gardens, London WIX 1LE, quoting reference 2626. Telephone 0171 292 8300. Fax 0171 287 5457. e-mail: lorraine@questorint.com



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- Working closely with the UK CEO and the US based CFO, this broad based role covers all key financial elements involved in running an expanding business Initial challenges include setting up systems and procedures to manage the company's relationship with
- Reuters and establishing sophisticated forecasting and budgeting models for the international business operations.
- You will be an ACA/MBA with at least 3 years' general PQE gained in a professional services environment such as a major accountancy practice. International experience, an understanding of US GAAP and knowledge of the financial services sector would be advantageous.
- Candidates must thrive in a non-bureaucratic environment characterised by pace, change and growth. First class communications capabilities will be combined with systems expertise, well boned financial modelling and analytical skills and a strong detail orientation.
- This is an exciting opportunity for an exceptionally talented and flexible individual who has the intellect and confidence to work at the heart of a rapidly growing business.



Please apply in writing quoting reference 1806 with full career and salary details to Fions Makowski, Whitehead Mann 11 Hill Street Loadon WIX SRR Tel: 0171 290 2054. Fax: 0171 290 2050 Foreil: jayoc.comy@ama



FINANCE DIRECTOR MALAYSIA

A leading Malaysian engineering group, engaged in power, electrical, mechanical and electronics systems contracting is seeking a Financial Director.

The group is in sound shape and has made outstanding progress in recent years in expanding its business in terms of both scope of activities and market coverage. It has a permanent presence in several other Asian countries which now account for one-half of its business.

The group's managing and finance directors enjoy a high degree of autonomy and profit responsibility in demanding environments. Candidates must therefore possess well developed commercial acumen and thrive on shape-end involvement. The appointes will be expected to make an immediate contribution in the area of financial control, treasury and working capital management and business development.

Candidates, who must be qualified accountants, preferably with a U.K. qualification, are likely to be aged between 35 and 45, and will be able to demonstrate good career progress at a senior level in resultsoriented companies. Prior experience in business involved in substantial project/contracting work is desired. The ability to respond to the culture of a largely indigenous workforce is also important. Expatriate terms will apply.

Please reply with full curriculum vitae to Box: A6842, Financial Times, One Southwark Bridge, London, SE1 9HL

Director of Finance

The University of Reading

Attractive Senior Level Remuneration

With its origins in the last century, The University of Reading is internationally renowned for academic excellence in its teaching and research. The University comprises over 4,500 academic and support staff and around 12,000 students, and has an annual budget of over £100m. The new role of Director of Finance, reporting directly to the Vice-Chancellor, reflects both the size of the University and the importance attached to its effective financial administration.

- Full responsibility for all accounting and financial reporting. Develop systems and procedures to ensure accurate, timely
- management information and statutory compliance. Lead multifaceted budgeting process. Advise departments. faculties on resource allocation, financial management and
- Co-ordinate strategic financial planning. Key me senior administrative team. Manage department of 60 staff.

QUALIFICATIONS

- ◆ Proven senior finance professional. Commercially-minded: experience of education/public sector an advantage.
- ◆ Qualified accountant: graduate. Excellent accounting and financial planning skills. IT literate.
- Natural manager and relationship builder. Effective, counicator, immediate credibility and impact at

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Finance Manager

Madrid

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astern Group is one of Europe's leading integrated gas and electricity companies with a numover in excess of £3km. Established as a market A leader in the UK, the Group has strengthened its operations across continental Europe over the last 18 months, with offices in Ipowich, the Hayne, Frankfart, Milan, Madrid, Stockholm, Paris, Warson and Pravue. A new opportunity now exists for an experienced Finance Manager to join the Spanish

Working within a small but dynamic team in Madrid, your role will invoke providing financial control and support to the operation. Specifically, this will involve establishing the accountancy function from first principles, preparation of monthly financial reports, budgets and regular cashillows, with responsibility for managing a small team. As the business develops and expands, the scope of the role will proaden to include a more commercial

The Appointee

To succeed within the role, you should be able to demonstrate a track record of progression and achievement in a commercial, financial role and possess the energy to help build this growing business. You will also have gained experience of working within an international environment that must include Spain. The ability to speak Spanish and English fluently is essential. In addition, the following attributes are sought

- A professional business qualification.
- Strong interpersonal stulk with an open-minded approach A self-starter, capable of working on your own initiative
- A team player with an adaptable approach to fit into the team

 A strategic thinker with broad commercial skills Eastern Group offers excellent promotion prospects and encourages progression within the Group. As the business develops, there will be further opportunities within the Madrid office. Therefore, cv's are also minted from candidates seeking roles which are focused on the evaluation, negotiation and implementation of commercial energy deals. Previous

expenence of working in the energy or financial sectors would be an advantage. To apply, please send your cv and covering letter in English to Lynn Walters, Hays Executive, 2nd floor, Jamus House, 46 St Andrews Street, Cambridge CB2 3AH, Tel: 01223 324323.

Fax: 01223 362399, Email:

please visit our website at

European Finance Director

Based in London

Circa £75,000

Our client is a progressive and dynamic European group within an American commercial construction company. This rapidity growing organisation has offices In London and Parls with plans for further European expansion over the next two years. The American parent company has an annual turnover of

Based at the European headquarters in London, you will report directly to the International Finance Vice President in the United States. You will play a key role in the strategic development of the company. Predominantly you will be responsible for the financial management and control of this

autonomous European group. Key tasks will include project accounting, cost control and planning, budgeting, forecasting and providing advice and guidance on key accounting systems and legal issues. Primary responsibilities will involve contact and negotiation with major clients, banks, sub contractors

The successful candidate will be a graduate Chartered Accountant with excellent technical capabilities and proven leadership and management skills. To apply, you must have experience of working in several European countries, preferably within the commercial construction industry.

The ability to communicate at all levels of the organisation will be crucial to success in this position. Languages would be advantageous.

To apply, please send a copy of your CV, including current salary details. to Sharon Hamilton at either the address below or by E-Mail ad.london.uk@deloitte.co.uk quoting reference 2904/s.

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BUPA Care Services

Finance professionals

Leeds

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By centralising the finance function in Leeds for the Care Services division, a number of excellent opportuniti eve arisen within one of the largest finance departments in Yorkshire. As an integral part of the agement team, we are seeking to make two new,

Head of Finance – Home Care £45,000 + Package Reporting to the Finance Director, this role comes sole responsibili nent information across the 50 sion of financial and ma Home Care branches, turnover £40m. A broad-based position covering capital investment, cash management, systems development and strategic review, you will also manage a sizeable team including part-qualified and qualified staff. You will ideally be a chartered accountain with at least three years post-qualification expe ranment. You will be able to demonstrate stro mercial awareness and the ability to commu levels. A proactive approach and experience of change ma will be essential for this exciting role.

Financial Services Manager E50,000 + Package FINGUIGE SETVICES AND TO STORY Providing a shared services for a story of the Care Services shadon, turnover £350m, you will form a key part of the senior management team, reporting to the Finance Director. Operationally facused on processing all transaction Care Services, you will manage banking procedures, costillow. management and payroll for 30,000 employees, and be instrumental in systems development. A qualified accountant with at least five years relevant experience in a large company environment, you will have excellent man-management strills and be able to demanstrate a strounderstanding of procedural issues in a muhisite organisation. A superb opportunity for the right condidate

For more information, contact our retained recruitment advisors, Hays Accountancy Personnel on 0112 242 8384. Alternatively, send your cv, including salary details, to Sovereign House, South Parade, Locks LSI SQL. Fax: 0113 242 2198. E-mail: leads@hays-ap.eo.uk All direct applications will be forwarded to Hoys Acc

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FINANCIAL CONTROLLER

Our client is a FTSE 500 company in a highprofile service sector and has grown an £85m business from scratch in less than 20 years. There are ambitious plans to sustain double-digit expansion through a judicious blend of organic growth and targeted acquisitions.

The recently appointed Finance Director has identified the need for a significant upgrading of resources within the finance function to meet the demands that these challenging plans will generate and this new appointment is a key element in his proposals. In the new structure the Financial Controller will be responsible for all aspects of the accounting function at headquarters and regional centres. The role also provides the

valuable opportunity to work closely with the Finance Director on implementing a coherent and wide-ranging programme of change, developing a high quality service to management which can be seen to add value to the business. A £multi-

million IT investment will provide modern

resources to help drive this programme through.

c.£60,000 + car + bonus

Candidates must be qualified accountants with at least 5 years' PQE and experience of controlling an overall function and of managing change.

Please write with full CV, including salary history and daytime telephone number, quoting reference 1795/FT, to Dick Phillips ACIS, Phillips & Carpenter, 2-5 Old Bond Street, London W1X 3TB. Telephone 0171-493 0156.

Phillips & Carpenter_
Search and Selection

Putting Kenyans in the picture

Mark Turner looks at the work of a marketing agency bringing mass media to new consumers in rural Africa

as Jamleck Baruga, video sets, and has attracted deputy provincial commis- clients including East Africa sioner for Rift Valley, Industries (Unilever), Cadapproaches a black box burys, Cussons and Populahanging outside the shops at Bahati trading centre.

The assembled farmers tributors of Trust condoms. watch closely as the cask is opened, and Mr Baruga fumbles to switch on the treasure inside. As it splutters into life, children from St Lwanga primary school. immaculately turned out in blue and white-checked uniforms, surge towards the

After two hours of dances. poems and speeches from local dignitaries, this is what they came for - the first showing on a televisionvideo provided by Regional

This is no charity event funded by guilt-racked western donors - Regional Reach is a profit-making organisation. The concept is not unlike the free magazines handed out in industrialised capitals: the medium is entirely paid for by advertising, which is bought in twoweek blocks and shown audiences around each set every day on 20 televisions in each of nine regions.

director, hit on the idea after pany, has found that more have been radio and tech- associated with the governseeing a project in South than 1.6m people have seen a niques such as "wall-brand-Africa to put televisions in public viewing TV over the the townships. The scheme

An expectant hush Five years later, Regional

Once a week the company provides two two-hour videos to each centre. They contain a mix of programmes in Kiswahili, ranging from educational films about agriculture and Christian shows to sport and action-adventure. Staff invite feedback: western Kenva, it transpires, likes Zairean music, whereas central Kenya prefers farming and

On average, each four-hour show contains eight minutes of advertising; Ms Kimotho's target is 20 minutes. Adverts can be targeted to specific regions coastal and humid areas for insect repellents - and some companies are experimenting with adverts in the local Regional Reach says that

religious programmes.

after the initial excitement range from 150 to 700 people at a time. Media Initiative Rose Kimotho, managing East Africa, a research compast three months, (whether and colours are painted on a

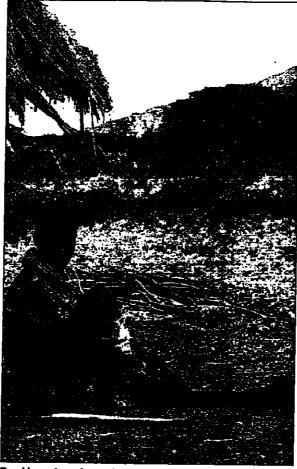
number identifying Regional Reach sites as the source.

The locals love the free entertainment. "I am very happy about this," says Anne Wairimu, a 30-year-old falls over the crowd Reach has set up 180 TV- single mother who farms potatoes 2km from the shops. "I have seen TV in the town [Nakuru], but it is too far. I expect to be taught tion Services International, how to farm effectively, how the non-governmental dis- to prevent diseases, and how to cook special foods like cakes.'

Mutonga Waweru, who owns the Bahati shops where the TV is situated, and who will provide its power, sees the screen as a boon for business. "Since it was set up here, we have seen a lot of clients, who came to see the TV. I hope they will keep on coming." Advertisers also appear pleased, although it is diffi-

cult to assess the programmes' precise impact.
"We market consumer goods like kitchen products, personal care, cooking fats, household cleaners. We are currently advertising Omo [washing powder] with Regional Reach," says Judy Kamau, media manager for East Africa Industries. "This is a way of upping our reach TV story."

Until now, the main media ing", where a product's logo



and ownership is 15 per cent. Around Bahati that figure is probably closer to 3 per cent.

Television adverts tend to reinforce the radio message, adding a lifestyle element, although it will take some time for consumers to demand specific brands in rural areas: because it is rather than a generic prodvisual, it is very effective. uct - cooking fat is often People want to be part of the sold in unidentified chunks

Because the sets are seen for reaching rural audiences as community property, and ment luminaries invited to the launch, theft is rare.

to TV, according to Lois them a medium to dissemi-Kühle from Media Initiative, nate educational programmes. The programming is apolitical, although Kenya's two main parties advertised during the last election, and there are hopes more parties will use the sets next time.

Ms Kimotho says the project is not only profitable, but rewarding. In Keyo for example, where many of the country's athletes come from, villagers were over- London. And, as befits a screen from halfway across the world.

"Our philosophy is simple: we have a social responsibil-So far the local authorities ity to inform, educate and to started in 1994 following discussions with clients.

on Regional Reach, bars or shop, Nationally, 43 per cent have been accommodating, make a healthy profit," says as Regional Reach offers Ms Kimotho.

The triangular shape class of things to come

Victor Mailet deciphers Anglo American's seams and kernels of value under the layers of blue. redesigned corporate logo as it tries to put the apartheid era behind it

biggest company, has long had a problem with its international image is an understatement. For most people, Angle is a group that made pany fighting against politiits money by exploiting cal and geological odds to black South Africans in the apartheid era, helping to prop up the old regime with revenues from its mines.

Among professional investors, Anglo was also notorious for a fiendishly complithat ensured its shares traded at a discount to their net asset value. Understandably, the com-

pany was discreet in its dealings with foreign markets. It either used a simple logo with the lower-case letters or conducted operations through associates such as Minorco, its Luxembourg-based offshore

of its shell. It is absorbing Minorco and announcing plans to expand its interna-tional business. In May, it will move its headquarters and primary stock exchange joyed to see their heroes on company that wants to impress fund managers when it joins the FTSE 100 index. It has paid £100,000 for new corporate colours and a new logo: a rough-hewn. blue triangle with terracotta

red at its centre. "This was a signal of change," says Gareth Williams, strategy partner at The Partners, the London graphic design company that

To say that Anglo won the contract. "There 'We are here'."

Partners set out to produce a design that reflected a comextract value from the earth. "We started with the

notion of the earth itself," says Mr Williams. "The symbol is quite a natural form. This has not been designed by a computer on some sort and personality," it says. cated corporate structure of geometry programme. We

The use of lavers in both the logo and other corporate fied and focused company, designs is geologically obvious - "You have to drill down into the earth and very often the valuable material is hidden beneath American directors hope, the surface," explains Mr will set the seal on the com-Williams. The dark blue used is reassuringly safe and contrasts nicely with the red, which represents not

only the earth but also

Blue, says Mr Williams, helps give Anglo the "global stature" it is looking for. Now it is a matter of

American Corpora- was an unequivocal desire to waiting to see if investors American Corpora- was an unequivocal desire to are impressed. The recent tion, South Africa's make a strong statement: surge in the share prices of surge in the share prices of A team of 10 from The commodity companies may prove useful for the London listing, but the company is not taking any chances. It has launched an adver-

tising campaign to boast about the speed of its restructuring and published a booklet to explain its new livery. "We created a shape that matches our character "Distinctive and different.

wanted a more naturalistic Bold. A one-off. Our new identity reinforces that we're now a more powerful, uniwith a world of resources to compete in international markets.

This new image, Anglo apartheid-tainted conglomerate of the 1990s to focused international mining giant of



Anglo American Corporation of South Africa Limited





DAVID BOWEN
WEB SITE INSPECTION

Indian religion goes west coast

Sikhnet is a marriage of the traditional and distribution of data. the modern. Its highlights include a dating service and some 250 hours of music

Sikhs are celebrating the 300th anniversary of the Khalsa, their core community of committed members, and there are all sorts of Sikh-related happenings around the world.

Sikhnet is a huge site created by an American Sikh, Gurumustuk Singh Khalsa. His father was Christian, his mother Jewish - facts I found on the site alongside his wedding photographs.

I can carp about the uniovely and overcrowded home page, with no less than 55 links in eight sections. I can complain about a handful of broken links and over-long pages. But, overall. this is a *tour de forc*e, applying sophisticated west coast techniques to an Indian religion. When you arrive, a pop-up box quizzes you for a poll. Like the rest of the site, this is aimed at

Sikhs. For example: What sort of Sikh are you? "I wear a turban and eat meat" or "I wear a turban and do not eat Highlights include a dating service, which mixes the modern ("the hottest guy you will ever meet") with the traditional (a Tantric numerology calculator, showing that the hottest guy has a korma of four). Then

pay for them), print-out-and-colour-in pictures for children, and masses of music, A play 251 hours of music

there are screensavers (you

Visitors are encouraged to add material, for example to the superbly organised events" pages and the art gallery. Altogether, a remarkable mix of traditional and modern. Sikhnet *www.sikhnet.com* Overall **** design *** navigation ****

The "electronic postcard" is well established on the web. You choose a picture, fill in a message and send it to a friend. The friend gets an e-mail, and clicks on a <u>link</u> to see the picture and message. Lots of corporate

design **** navigation **** sites allow you to send

cards, usually featuring their products or logos. But E-greetings Network has gone much further. turning electronic cards into Parliament and so I visited a business. The site offers a vast range in classifications from Star Trek to gay & lesbian. It attempts to turn the postcard into a business world on fire. tool – you can send one that says: "Thanks for the meeting" or "There is nothing like a dream to

schmaltz is distressingly popular. If you want to know why E-greetings Network is reported to be worth \$1bn (£625m), look at the banner advertising and sponsorship

create the future". The

distressingly high - but.

schmaltz factor is

that crowd the site. Before sending a card you have to register, giving information such as age and gender, which provide the sort of data advertisers love. Both senders and recipients see advertisements, and different areas have targeted campaigns: the gay and lesbian section has ads from PlanetOut, for example. While many sites make money from advertising, this one is interesting because it is a pure web business, built on internet strengths: interactivity, clickability,

multimedia and low-cost

The Scots and the Welsh are about to go to the polls, to vote for the Welsh National Assembly and the Scottish

the nationalist parties' sites Plaid Cymru and the Scottish National Party. Neither, sadly, sets the Instead, we have practical features. The SNP site is the more effective here. Its press releases are well organised

and it has lots of information. But it is presented unappealingly: the map of constituencies pulsates garishly, and much of the typography is ugly. Plaid Cymru's site is full of glitches. The party's National Assembly team is represented by a fuzzy picture with a promise that more details will appear

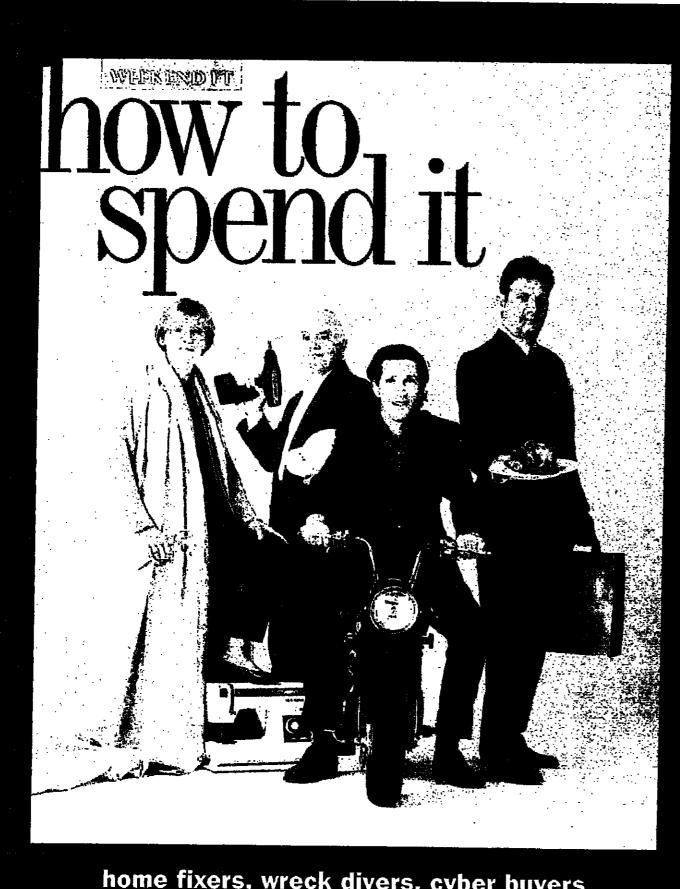
soon" - this nine days before the election. Scottish National party www.snp.org overall ** design ** navigation *** Plaid Cymru www.plaidcymru.org overall == desigu 🕶

David Bowen is editor of Net Profit newsletter (www.net-profit.co.uk; info@net-profit.co.uk).

Davigation ***

LET'S HOPE RUNNING A COUNTRY IS EASIER THAN ORGANISING A WEB SITE

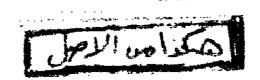


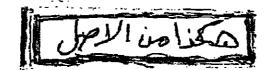


home fixers, wreck divers, cyber buyers

Refining the art of domestic delegation, searching for sunken Filipino treasure and bidding for Michael Owen's shorts on the internet. All in how to spend it colour magazine, free with the Weekend FT tomorrow.

FINANCIAL TIMES





THE ARTS

From café society to classical society

Susan Moore reports on how New York's Metropolitan Museum of Art lost a restaurant but regained a stunning exhibition space

Ever the since the Metropolitan galleries given over to archaic Museum of Art in New York and classical Greek art of the 6th turned its Roman atrium into a to the 4th centuries BC, has just restaurant in 1948, its Greek and Roman collections have never been on continuous view.

The atrium had been conceived s the culmination of an enfilade of grand Beaux-Arts galleries specifically designed for the chronological display of Greek and Roman art. Its change of use started a 45-year-long shuffle of the collections which, by the 1980s, had resulted in displays that made no sense.

and ended up in the Bronze Age; if they wanted to see the so-called decorative arts they were obliged to go upstairs. Moreover, the grand neo-Classical sculpture gallery created by McKim. Mead & White, one of the most imposing spaces in the museum, had become less a gallery than a corridor to the restaurant, offering an unlikely juxtaposition of Pompeilan wall painting and Cypriot sculpture perched on teak platforms resembling stereo speakers. In 1990, after 30 years as head of the department, Dietrich von Bothmer retired. It was time for a radical re-think.

The most striking aspect of the Met's enormous three-phase masterplan for the Greek and Roman Bgalleries is that it replicates, almost to the letter, the scheme worked out in 1912-17 by Mozim Mead & White and the Met's then director, the classicist Edward Robinson. The 140ft vaulted gallery south of the Great Hall is once again being used for monumental sculpture (Roman marbles after Greek bronzes) and vases and, with its side galleries, offers a chronological history culminating with Roman art in the reclaimed atrium. According to Carlos Pichon, the new departmental director, the reorganisation was not intended to be an exercise in reverential reconstruction; the original plan just seemed the most logical. Phase two of the project, the seven new Euphronios calyx krater in 1972.

ANGLO

been unveiled, and looks far better than they can ever have looked in the past.

As originally intended, the main gallery walls have been first world war delayed delivery of the stone, and faux-limestone paint was substituted. During the second world war, the gallery's skylights were closed; these have

Visiturs began with Roman art The vaulted gallery is once again being used for monumental sculpture and vases, culminating with art in the reclaimed

atrium

been re-opened, flooding the gallery with natural light. The drama of this presentation is entirely late-20th century, as is the relative spareness and character of the display in these cool,

pale, cavernous interiors. Daylight raking in from side windows is similarly exploited to galleries, showing to best advantage the museum's outstanding collection of Attic marble sculpture, the finest outside Athens. The three galleries flanking the other side of the main gallery are given over to the collection's other great strength: superlative Greek vases - black figure, red figure and white ground. Here the display reflects the generosity of many benefactors from J.P. Morgan onwards, and Dietrich von Bothmer's abiding passion for the subject: he, most notably, acquired the spectacular Roman atrium closes, by the and previously unknown

For the first time, visitors are able to move east to west and west to east between all these galleries, courtesy of four new portals cut into the main sculpture gallery. They make the gallery less of a corridor. Most significant of all the changes made clad in French limestone - the in this re-installation is that the collections are no longer divided and grouped together according to media. While specialists may well lament the passing of the serried ranks of like material and the crowded cases of traditional, so-called study collections, this makes for a far livelier, more accessible and user-friendly

On one level, the collections can be read as a chronological history, on another they are used to explore themes central to the ancient Greek world - sport, the symposium, warfare, civic duty, death and the afterlife. Materials, techniques and style are also discussed, with the so-called Amasis painter singled out as the artistic personality best represented at the highest level within the collection. It is a display as demanding and instructive as the viewer chooses, offering to the most casual a succession of great trophies, beautifully presented in elegant galleries.

All the A-material is on display, as is 65 per cent of the entire collection, and the rest will great effect in the first of the side be on open access. The project is galleries, showing to best advanyet another instance of the fundraising muscle of the Met - these galleries alone, phase two, have cost somewhere between \$75m and \$80m - and of the commitment and seriousness of its staff. It also confirms what every museum administrator now appears to realise - and what museums in the 1940s and 1950s so vigorously denied - that museum architecture can be as much of a spectacle, and a draw, as the collections it contains. When the restaurant in the way, two new eateries will open in its stead.



A Greek marble capital and finial in the form of a sphirts, c.530 BC

Richly poetic extravaganza

IAN SHUTTLEWORTH

The Other Place, Stratford-upon-Avon

Aphra Behn's 1688 novella Oroonoko, or The Royal Slave may subsequently have been of great value to the abolitionist movement, but that half of the tale is here balanced by the story of Oroonoko's prior experiences in the Gold Coast kingdom of

Coromantien. In Biyi Bandele's adaptation for the RSC, Bandele says he took "nothing except the plot" from Behn's work, and indeed the dialogue shows all the signs of his characteristic register. It is appropriately rich at once richly poetic and sardonic: the king gives his personal bodyguard fearsome names, only to be told, "Blue Numbing Death's off sick today"; and the strain of courtly rhetoric which runs through accounts of war, love and, at one point, even the weather, is periodically punc-tured by wide-boy modernities such as when the ageing, lecher-ous king tells his latest prospective consort, "I tend to take a 'no'

ual and even, once Oroonoko and Juwon Ogungbe.

One can bathe in the

milk of Bandele's phrasing, and Doran supplies the spectacles

Not infrequently, however, the picture grows blurred, the dramatic set-pieces becoming a kind of historico-anthropological travelogue. Quite early on, the adaptation and production show signs of wanting to part company. This is, after all, the tale of a noble prince's suffering at the hands

One can bathe in the milk of character and subsequently Bandele's phrasing, and Gregory under the casually brutal hypocrespondingly rich spectacles: Doran seems to be going for a games, war-dances, a wedding rit- big. bright, buzzy - but always respectful and quasi-authentic his loved ones have been trans- extravaganza to gull in the ported as slaves to Surinam, a punters (although not the young nostalgic tribal blues to excellent ones; if this season's Midsummer percussive accompaniment by Night's Dream is deemed too risqué, what will school parties make of the extended exchanges of ritual praise of the king's prowess in the loincloth department?).

Nicholas Monu and Nadine Marshall, as Oroonoko and his beloved Imoinda, are at their best in the first act; after the interval. events take precedence, and the characters never really find strong voices in their new surroundings. Geff Francis is iclly assured as "the king's chief liar" Orombo, and Jo Martin both eloquent and yet direct as Imoinda's mother, Lady Onola.

It is, however, an immensely engaging and enjoyable production ... so much so that, notwithstanding the sudden, violently downbeat ending, it is possible to lose sight of the more sombre ingredients which are at the core of Oroonoko's claim to first of a self-serving grand-vizier continuing attention.

LONDON MUSIC

Proms spreads its wings

The first major London performance by mezzo-soprano Cecilia Bartoli singing Mozart and Haydn arias; two concerts by the Vienna Philharmonic with Sir Simon Rattle, featuring Mahler and Beethoven symphonies; and Sir Colin Davis conducting Beethoven's choral symphony in an evening which also features the pianist Alfred Brendel are among the highlights of the 105th Prom Season at London's Royal Albert Hall, appounced vesterday by its director Nicholas Kenyon.

The Proms, which open on July 16, are the largest and most popular classical music festival in the world, with attendances of 88.4 per cent of capacity last year. This summer there are 72 Proms at the Albert Hall, plus five free early evening performances in the nearby Serpentine Gallery in Hyde Park at which composers will talk about their work.

Also in the park, on September 11. 85,000 people will picuic at an open air concert which takes on a giant screen a simultaneous transmission of the second half of the Last Night concert for its finale. For the first time the Proms will bappen outside London: the same finale will also be relayed to similar concerts in Swansea and Birmingham. Along with Willard White, the Last Night celebrations also include Jeremy Irons singing the music of Noël Coward, one of this year's anniversary

Other composers given celebratory tributes include Poulenc: a trio of Strausses. Richard, plus Johann I and II: and Duke Ellington. Among the composers whose work is prominently featured in the season is Nielsen, and among the themes are French music, and late and last works including those by Beethoven, Brahms Bruckner and Mozart.

These final musical creations complement a more philosophical theme "The Ascent of Man". The Proms open with Tippett's triumphant The Mask of Time, and among the works maintaining the connection are Louis Andriessen's first Prom appearance, featuring his Trilogy of the Last Dau.

On July 18 afternoon and evening concerts will be given ver to One thousand music in a day, which will include works from every century of the millennium. Other specials are the first evening devoted to film music, and a late night Prom, one of 10, of Irish music The Rive Peter children's Prom returns, and there will even be a Prom after the Last Night, another aimed at children which takes place in Hyde Park on the Sunday.

Around 40 per cent of the reperioire, 110 works in all, are new to the Proms this year, and there will be six commissioned premières. There may be fewer visits by big international orchestras in 1999 - although the Pittsburgh under Marriss Jansons is appearing – but the Proms still offer excellent value, with 900 standing only tickets priced at £3 each night. The top price of £35 for Bartoli, Vienna and a few other top concerts are still around half what you would expect to pay elsewhere for these artists, and most Proms have a top price of £20.

Antony Thorncroft

by Pierre Strosser; May 3

Tel: 33-1-4343 9696

ROME

to Apr 30

EXHIBITION

by Jeffrey Tate in a new staging

Opéra National de Paris, Palais

Platée: by Jean-Philippe Rameau. Conducted by Marc

Palazzo delle Esposizioni

Algardi: The Other Face of the

Baroque. First major exhibition

devoted to Bernini's great rival;

Tel: 39-06-474 5903

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Europe can be received in

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CNN International

Monday to Friday, GMT:

Minkowski in a staging by Laurent Pelly; Apr 30; May 2, 3, 4

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Quasi-authentic: Ewart James Walters and Nicholas Monu in 'Oroonoko

Arts

ABERDEEN

DANCE

30; May 1

Guide

INTERNATIONAL

BARCELONA EXHIBITIONS Museu Picas

Raoul Duty 1877-1953: retrospective bringing together 150 works including paintings, drawings, prints, ceramics and fabrics, loaned by public and private collections worldwide; from Apr 30 to Jul 11

His Majesty's Theatre Tel: 44-1224-641 122 **Exhibition Centre Theatre** The Royal Ballet: Romeo and Scottish Ballet: double bill of Juliet, in Kenneth MacMillan's Bournonville's classic "La Sylphide" and Robert North's new work "Light Fandango"; Apr the National Ballet of China 30; May 1, 2, 4, 5 **AMSTERDAM**

OPERA Netherlands Opera, Het

Maziektheater Tel: 31-20-551 8911 Otello: by Verdi. Conducted by Carlo Rizzi in a staging by Klaus Michael Grüber, with a cast led by Vladimir Bogachov. May 1

BALTIMORE

Baltimore Opera Company, Lyric Opera House Tel: 1-410-625 1600 www.baltimoreopara.com Andrea Chenier: by Giordano. Conducted by Marco Armiliato in a staging by Bernard Uzan; Apr

Tel: 34-3-319 6310

BEIJING

DANCE staging with designs by Nicholas Georgiadis. With the Orchestra of conducted by Andrea Quinn; Apr

BERLIN DANCE

Deutsche Oper Tel: 49-30-34384-01 A Midsummer Night's Dream: new staging by Heinz Spoerli. conducted by Arturo Tamayo. With sets by Hans Schavernoch and costumes by Keso Dekker,

OPERA Deutsche Oper Tel: 49-30-34384-01 Der Filegende Hollander: by Wagner. Staging by Götz Friedrich conducted by Christian Thielemann; May 2 Lucia di Lammermoor.

conducted by Marcello Viotti in a staging by Filippo Sanjust; May 4

CLEVELAND EXHIBITION

veland Museum of Art Tel: 1-216-421 7340 www.clemusart.com Diego Rivera: Art and Revolution. Major retrospective of the Latin American painter and muralist pioneer; to May 2

EDINBURGH OPERA

FORT WORTH

Edinburgh Festival Theatre Tel: 44-131-529 6000 Scottish Opera: Aida, by Verdi. New production by Antony McDonald, conducted by Emmanel Joël. Cast includes Lada Birlucov and Rosalind Plowright; May 5

EXHIBITION Kimbell Art Museum Tel: 1-817-3328451 www.kimbellart.org

Matisse and Picasso: A Gentle Rivairy. More than 100 paintings, sculptures and drawings on loan from collections around the world make up this first-ever exhibition devoted to the relationship between the two great modernists; to May 2

HOUSTON EXHIBITIONS Museum of Fine Arts, Houston (Tel: 1-713-639 7300) and Contemporary Arts Museum

(Tel: 1-713-284 8251) Art at Work: and Forty Years of the Chase Manhattan Collection. Display of 77 works which together chart the major movements in postwar American and European art. Organised chronologically, the show at the Museum of Fine Arts includes works by Caider, Stella and Beuys, while the Contemporary Arts Museum features artists of the 1980s and 1990s, including Basquiat, Cragg, Lichtenstein and Sherman; to May 2

OPERA Houston Grand Opera, Wortham Center Tel: 1-713-227 2787 www.hgo.com Resurrection: world premiere of Tod Machover's new opera set in Tsarist Russia, with a libretto by Laura Harrington, Patrick Summers conducts a staging by Braham Murray, with designs by Simon Higlett; May 1, 4

LAUSANNE **OPERA** Opéra de Lausanne, Théâtre Municipal

Tel: 41-21-310 1600 The Rake's Progress: by Stravinsky. New production. André Engel directs a staging by Dominique Meyer, conducted by Jonathan Darlington, May 2, 5

LONDON CONCERTS **Barbican Hall** Tel: 44-171-638 8891 London Symphony Orchestra:

conducted by Christoph Eschenbach in works by Bruch and Mahler, with violin soloist Midori; May 5 ● Orchestre Philharmonique de Strasbourg: conducted by Jan Latham-Koenig in the world premiere of a new work by Renaud Gagneux, and in works by Poulenc, Franck, Vaughan Williams and Janáček, with piano soloist Pascal Rogé; May 4

Queen Elizabeth Hall Tel: 44-171-960 4242 London Sinfonietta: conducted by Diego Masson in a celebration of Duke Ellington, comprising newly commissioned works by six composers, including Simon Bainbridge and Gavin Bryars;

EXHIBITIONS Barbican Art Gallery Tel: 44-171-638 8891 New Art for a New Era: Malevich's Vision of the Russian Avant-Garde. 84 paintings and 48 works on paper on loan from the State Russian Museum, St. Petersburg; from Apr 30 to Jun 27

Queen's Gallery Tel: 44-171-839 1377 The King's Head: organised to coincide with the 350th anniversary of the regicide, this biographical exhibition brings together images of Charles I from all stages of his life; to May 3

English National Opera, London Coliseum Tel: 44-171-632 8300

Semele: by Handel. Rosemary Joshua sings the title role in Robert Carsen's new production. conducted by Harry Bicket: Apr 30: May 5

Sadler's Wells Tel: 44-171-863 8000 The Royal Opera: Paul Bunyan, by Benjamin Britten. Staging by Francesca Zambello, conducted by Richard Hickox; Apr 30

MUNICH CONCERTS Philharmonie Gasteig Tel: 49-89-5481 8181 Munich Philharmonic Orchestra: conducted by Gerd Albrecht in works by Sibellus and Allan Pettersson; Apr 30

NAPLES OPERA Teatro di San Carlo Tel: 39-081-797 2331 Il Barbiere di Siviglia: by Rossini. Gabriele Ferro conducts a staging by Filippo Crivelli, with a cast led by Leo Nucci; Apr 30; May 2, 4

PARIS OPERA Opéra National de Paris, Opéra

Tel: 33-1-4473 1300 www.opera-de-paris.fr Lohengrin: by Wagner. Conducted by Mark Elder in a staging by Robert Carsen, with designs by Paul Steinberg; May Wozzeck: by Berg. Conducted

06.30: Moneyline with Lou Dobbs

13.30: Business Asia 19.30: World Business Today 22.00: World Business Today Business/Market Reports:

05:07; 06:07; 07:07; 08:20; 09:20; 10:20; 11:20; 11:32; 12:20; 13:20;

At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.

PHILIP STEPHENS

Jumping tracks

In the two years since Labour came to power, Tony Blair has changed the arguments in British politics

What's going on? First Tony Blair (the one they used to call Bambi) borrows a flak jacket from Margaret Thatcher (the one who told George Bush not to wobble over Iraq) to lead Nato's war against Slobodan Milosevic. Then William Hague, heir to the Thatcherite mantle, disowns her legacy to make the Conservative party's peace with big government. The Lady, we are told, is not amused. The nation. unsurprisingly, is confused.

Politics sometimes conspires to confound us. But what has been happening lately in Britain seems positively bewildering, Sure, we knew that tracing the footsteps of the now Lady Thatcher, Mr Blair would stand alongside Bill Clinton in any confrontation with Serbia. We did not guess that, once the bombers were in the air. he would step so far out in front of his friend in the White House.

As for Mr Hague, he had been saying for some time that the Conservatives must revisit the policies that handed Mr Blair's New Labour its crushing election victory in May 1997. Who would have guessed, though, that he would commit a Tory government to roll forward rather than back the

frontiers of the state? Before the 1997 election, Mr Blair promised that during his first two years in 10 Downing Street he would spend no more of taxoayers' money than had been budgeted by the Conservatives. That period of self-restraint has come to an end, with new resources being poured into health and education. Now Mr Hague avows that, returned to power, his party would match the increases pound

for pound. It's a funny old

world, as the Lady once said.

Yet look closely at these role reversals and they are more explicable than they seem, Scratch a little deeper and they tell us something hugely important, and largely missed, about Mr Blair. Here is a politician dismissed by his critics as being in the thrall of opinion polisters and focus groups. The truth, more often

recognised by observers overseas than at home, is that his disdain for traditional tribal boundaries has changed the argument in British politics. We can come back to Kosovo and that flak jacket in a moment. Let's consider first why the Conservatives feel obliged to admit that, for all its virtues, the market cannot substitute for state-funded education and health. It is tempting to conclude that the hapless Mr

finally grasped what has een happening. Before the last election there was only one

again. But we should be

generous. Perhaps he has

Hague has simply blundered

conversation that mattered in the nation's political salons: the size of the state. More accurately, it was about how far and how fast the public sector should be shrunk. Better health, high-quality education, generous pension provision? We could forget the old statist models. The markets would do the job.

John Major, her successor, had not had as much succes as they would have liked during 18 years in power. For all the rhetorical bluster from the high priests of liberal markets, the Conservatives found themselves running to stand still. By 1997, the share of national income taken by the state was just below 40 per cent - not much changed from the ratio they had inherited in 1979.

True, Mrs Thatcher and

That, we were told, was not the point. Much more important, the political right had won the argument. We were in the age of global competition. The markets were master. There was



nothing for governments to do but cut taxes. And then

cut them again. Politicians and intellectuals - some from the centre-left as well as from the right - fell over each other in an unseemly reverse auction. Why not a spending ratio of 30 per cent, said one camp. Timid said another - 25 per cent was the maximum the state must presume to spend on behalf of its citizens. Why stop there, chimed in the real zealots. Vast swathes of the

COMMENT & ANALYSIS

public sector were ripe for privatisation. And now? The silence is broken only by Mr Hague's Damascene conversion. Sure, Mr Blair has not run off in the direction of the old socialist left. Like Mr Clinton, he preaches the gospel of effective rather than big government. And the Blair administration's approach to macroeconomic policy has been as orthodox as they come. There, as the prime minister always said it would, the Thatcherite legacy has been safeguarded.

But even as he has appropriated the mantra of economic stability, Mr Blair has rehabilitated the role of the state. Look at the Treasury's public spending projections for the next few years. The trend is upwards - not by much in terms of percentage points, but up just the same.

And what reaction have we heard from all those once so eager to cut government down to size? Not a peep. Who cares any longer whether the public spending ratio creeps above 40 per cent? Who is pressing the case for a reduction even. say, to 35 per cent? No-one that I know.

This change is far more profound than the dry statistics imply. What it tells us is that Mr Blair has routed the disciples of minimalist government. The nation has been persuaded that market economics can co-exist with an activist state. As the prime minister said in Chicago last week, we may have found out that big government does not work. But no government works even less. The argument now is not about cutting the state down to size, but about how best it can provide what all agree to be public goods.

Mr Hague, we must assume, was trying to grasp this fundamental shift in the rules of the game when he offered his pledges on health and education spending. Tax

cuts have lost their magic. The voters have signed up to Mr Blair's prospectus of social cohesion alongside economic stability. The Tory leader's mistake in all this was to assume that his party could simply abandon the old Thatcherite

truths without preparation, explanation or context. His colleagues were as startled by the about-turn as everyone else. Worse, he seemed ready to recant as soon as She reached for her handbag. Mr Hague has never quite understood that tactical shifts have to be embedded in a strategy. He shouts to be heard. Yet for all the clumsiness, he did hit upon something others have missed.

A more general misreading of Mr Blair accounts for the widespread puzzlement over his stance on Kosovo. As in domestic politics so in foreign policy, the prime minister has stepped outside the old tramlines of right and left. Ask him about that flak jacket and the response is brisk. Nato's war is being fought in a just and vital cause. It must be prosecuted and won for that reason. It is

that simple. To Mr Blair's mind, to say so loudly - and to argue for a rapid build-up of Nato ground forces around Kosovo – makes no particular statement as to where one stands in the political spectrum. And though he is discreet about his conversations with her. if the Lady shares his determination that Europe must be ready to fight for its values, so be it.

Here again Mr Blair tramples on a once-sacred verity. It used to be that conviction politicians stood far apart either side of the line dividing left from right The right would fight with passion for its causes. So, too, would the left. Between them were the somehow ignoble figures who huddled in the safety of the middle ground. That's what we thought. Now we know differently. The centre has staked its claim to the politics of conviction.

LETTERS TO THE EDITOR

Catch-up time for US forecasters

From Mr Harry L. Freeman, Sir, The first quarter estimate for US economic right or will they miss again? Your newspaper

noticed the gap? The gross domestic product revised figure for the US beginning of 1998 were predicting around a 3 per cent tion and similar measures gain. This is a recurring pat- are the guideposts. tern. The 50 economists rou-Street Journal forecast an accounts for nearly 80 per cent for the five years 1994 was 3.4 per cent - about 50

per cent higher. Forecasts for the first quarter of 1999 range from 2 per cent to 3.5 per cent, when most of the already published indicators suggest something closer to the Association of Purchasing

fourth quarter of 1998, which Managers manufacturing was 6 per cent.

. Why are professional econgrowth (GDP) will be omists almost uniformly released tomorrow. Will the making such bad forecasts? I economic forecasters get it believe the most important reason is that most are drawing on data developed reports on the US economy and published from an well and fully, have you not industrial era now past. They see the US through the prism of a traditional industrial economy, where factoeconomy for the last quarter: ries dominate production of 1998 was 6 per cent - yet and employment data, and the median forecasts at the where durable goods orders and factory capacity utilisa-

But the reality is starkly tinely surveyed by the Wall different. The service sector annual growth rate of 2.3 per cent of total private employment and 77 per cent of US to 1998. The actual result GDP. It created 2.5m jobs last year and generated a services trade surplus of more than \$79bn.

Yet what do the economic forecasts look at in making their forecasts? One popular indicator is the National

index. Another is the index of Leading Economic Indicators issued by The Conference Board, which is dominated by manufacturing indices such as new orders for durable goods. Both predicted an economic slowdown last year. The reality

Capital Hatter

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was different. To improve our forecasting, we must construct new statistical measures. The economy including the dominant sector - services - that provides 80 per cent of our economic activity. Services are diverse and difficult to

measure; no excuse. These new statistical measures may look very different from traditional measures. But, until they are in place, our forecasts will continue to miss the mark. Catch-up time.

Harry L. Freeman, The Mark Twain Institute. 4708 Dorset Avenue Chevy Chase, MD 20815 US

Argentina's private medical insurance

From Prof Ira Sohn.

Sir, If the past is any guide to the future, the international Monetary Fund's new scheme agreed last week is misguided ("IMF's new contagion credit line: would any country really use it?" April 26). It will lead to greater - not fewer - infusions of public money, and to more – not less – political interference in the management of emerging market

Healthy economies, like healthy bodies that have been properly vaccinated against certain diseases, will rarely submit to contagion from the outside. Largely because of its weak banking system until 1995, the Argentine economy was severely cal insurance" - a \$7bn line affected by the Mexican cri- of credit with some 15 prisis. Brazil succumbed to a vate sector banks in the devaluation after last year's event of a banking crisis -

meltdown in Russia because of its inability and/or unwillingness to confront in a convincing way its bulging twin deficits.

However, Argentina through aggressive bank privatisations and mergers. along with increased foreign participation in the sector that collectively strengthened the banking system since:1995 - has had both a higher current account deficit and higher foreign reserves over the year, despite the damage Brazil's

beholder! devaluation has inflicted on the real economy. In addition to "vaccinat- Ira Sohn. ing" its banking system, professor of finance, Argentina has bought (for \$20m a year) private "medi-

that was contracted voluntorily with the banks. Instead of strongly encouraging emerging market countries to "vaccinate" their economies with private medical insurance, the DAT

funds with more political interference in exchange for "good" policies, however expediently defined if today Russia and Brazil can be considered the IMF's "poster boys", then "good" policies, like beauty, will cer-

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Learning the hard way

Tony Barber examines how the European Central Bank is trying to re-establish its reputation in currency markets after slip-ups by its president Wim Duisenberg

tral Bank, April has been the cruellest month. Four months since the Bank took on responsibility for monetary policy in 11 European countries, he and other members of the RCB's coverning council have had a harsh lesson.

In the past few days, ECB officials have been forced into a barrage of statements aimed at reassuring currency markets, and stemming the slide of the euro. They have tried to reverse the widespread impression that the ECB either did not care about the fall, or did not know its own mind.

Mr Duisenberg is mainly responsible for the uncertainty that emerged after the ECB's decisive 0.5 percentage point cut in the main eurozone interest rate on April 8. That day, he appeared to rule out any further change for a long time,

saying: "This is it". But 11 days later, he seemed to modify his stance, saying that rates were on hold for the time being. The market's confusion was exacerbated when he went on to say he was not worried by the euro's decline, and later referred to an ECB policy of "benign neglect".

Partly as a result of these remarks, the euro steadily fell on currency markets. Between April 19 to April 23, the euro repeatedly touched new lows against the dollar, finally sinking to \$1.0561, more than 11 per cent below its peak on January 4 of

By last weekend, the ECB realised it was time to change tack. This week's meetings in Washington of finance ministers and central bank governors from the Group of Seven leading industrialised countries provided the ideal opportunity to counter-attack.

On Monday and Tuesday, Mr Duisenberg, his colleagues on the ECB's 17member Governing Council and various EU officials such as the commissioner for monetary affairs, Yves-Thibault de Silguy, went forth in unison with the message that the euro had

Chasteningly for Mr Duis-



enberg, the ECB council member who took the most prominent role in this offensive was Hans Tietmeyer, president of the German Rundesbank, Mr Tietmeyer did so by explicitly renounc-ing Mr Dulsenberg's earlier reference to "neglect" -

benign or otherwise. He could almost have been addressing Mr Duisenberg rather than the world at large when he said in Washington: "A policy of neglect would be inappropriate, and in all, a significant further change of the euro's level would not be appropriate."

would like to add that, all Mr Tietmeyer's remarks

bal discipline is essential because markets can be troubled by risky or heterogeneous or contradictory statements.

The ECB message this week has been threefold. First, it does not have an explicit exchange rate target for the euro. Second, it is concerned with the level of the euro. Third, the current rate of roughly \$1.06 seems appropriate, although the euro could well rise in the future.

Mr Duisenberg can at least take heart from the words of other central bankers, who say in private that it was better for him to learn the

Verbal discipline is essential because markets can be troubled by risky or heterogeneous or contradictory statements'

are treated with respect need to deliver a single, because of an aura of author- coherent message in a period ity that has surrounded the of relative currency stability. Bundesbank for 50 years. He The effect of his various has gained almost as much remarks could have been respect as Alan Greenspan, more damaging during a chairman of the US Federal period of market turmoil. Furthermore, he has not Reserve, who is known for saying a lot, but in a highly been solely responsible for enigmatic manner.

As Jean-Claude Trichet, govput it on Wednesday: "Ver- been approved by all mem-

any confusion. Mr Trichet Mr Duisenberg is now said this week that there learning that central bank- was "not even the width of a ers have to watch their cigarette paper" between words extremely carefully. council members. Yet Mr Duisenberg said on April 8

bers with equal enthusiasm. insist that Mr Duisenberg's reference to "benign" neglect" was misinterpreted. He was merely trying to say was that the bank did not pursue a specific exchange rate policy. Its primary task, set out in the EU's Maastricht Treaty, is to control inflation.

Fortunately for the 290m inhabitants of the euro-zone, the economic damage is minimal, and the experiment of European monetary union appears in no immediate danger. Nor can the decline of the euro be attributed solely to remarks made by Mr Duisenberg, or other ECB council members.

The ECB will now aim to reinforce the one message on which it has proved consistent and convincing. This is the argument that it cannot solve solely through monetary policy the deep-rooted structural problems causing high unemployment in the

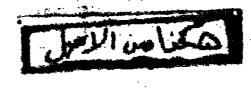
Mr Duisenberg has insisted that euro-zone governments need to reform their tax and social security systems, liberalise labour and product markets, and improve fiscal discipline. Monetary policy can set a helpful framework, but then responsibility lies with national governments.

Ironically, the fall of the euro has if anything been a help to the eurozone economy throughout the last four months. It has helped to ease some of the economic difficulties in countries such as Germany by providing a welcome boost for exports at a time of weakness.

However, the ECB's effort to call a halt to the slide this week shows that it believes the eurozone economies can have too much of a good thing. Prolonged weakness in the euro could lead to inflationary pressures from more expensive imports, undermining the bank's centrai task

A further slide could also have amounted to a vote of no confidence in the ECB from the currency markets. As a young central bank keen to inherit the Bundesbank's mantle of authority As Jean-Claude Interes, 800.

that the rate cut had not be trying hard to learn the lessons of a cruel April.



FINANCIAL TIMES

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Friday April 30 1999

Washington's Chinese shambles

US foreign policy is in confusion. encroachment on Taiwan. That has been shown, over the But the administration past few days, to be especially true of the Clinton administration's attitude to China.

It is wasting a priceless and yet fragile opportunity to bring Beijing into the international community as a member of the World Trade Organisation. This could transform the unpredictable relationship between the world's most powerful and most populous countries. But a haphazard policy line in Washington risks losing the prize.

Washington's response to the challenge offered by Zhu Rongji, China's premier on his visit there early this month, looked incoherent by comparison with Beijing's policy towards the US.

Now the administration's approval of the sale of early warning radars to Taiwan risks further confusing Washington's message. Approval is an understandable response to China's unacceptable missile build-up

Yet the timing is bad. It will harden anti-western opinion in Beijing less than a month after the Mr Zhu made a series of remarkable trade concessions to pave the way for WTO member-

China must not be allowed to bully its way into the international community, which is why its willingness to open its markets must be cherished. The US is right to stand up to Chinese

But the administration should draw a clear distinction between the trade and security aspects of its diplomacy. If it had accepted China's WTO offer, it would have gone a fair way towards doing that. This would have left it better placed to address the Chinese missile build-up - ideally by encouraging a halt to the arms race as a sign of good faith,

rather than rushing into the

approval in principle of the

export of sensitive technology to

This whole story illustrates the risk that Washington will stumble towards a tougher policy on China with no sense of strategy, as the public and Congress agonise over the latest allegations of Chinese espionage at US nuclear facilities. In response, China's march towards the WTO could

To bring China into the WTO a substantial prize - Washington needs to manage the tensions between its foreign policy and trade objectives. Only by doing that will it be able to capitalise on apparent greater readiness in Congress to back a deal.

It is now up to the administration to realise that a foreign policy for China must consist of more than a handshake for a visiting premier. If Washington fails to do that, it will fumble the relationship and miss the chance to bring China into the interna-

unstoppable.

than two distribution networks worldwide," says David Lang of Investec Henderson Crosthwaite in London. "The investment needed is beyond all but the larg-

Smaller beverages companies two cola giants. Only those prepared to invest enormous sums persuade the ordinary Serb of the can hope to do battle with Coke

COMMENT & ANALYSIS

World market

Unquenchable thirst

Regulators are worried about Coca-Cola's global expansion, but there is little they can do about it, say John Willman and Betty Liu

lways Coca-Cola" has been the advertising slogan for the world's favourite soft drink for more that has captured the attention of competition regulators around the world as the Atlanta-based group rapidly gulps down smaller

Coke already has more than half the global soft drink market compared with 20 per cent for PepsiCo, its main competitor. Now, regulators are becoming increasingly agitated about Coke's plans to acquire the non-US drinks interests of Cadbury Schweppes, number three

per, Seven-Up and Canada Dry. The latest watchdog to raise objections to Coke's plans is Karel Van Miert, the European Union's competition commissioner. On Wednesday he threatened the US group with heavy fines for failing to seek EU regulatory approval for its \$1.85bn acquisition of the Cadbury drinks business

The deal has already raised objections from regulators in Australia, Belgium and Germany other leading markets, including Spain and Mexico. Meanwhile, Coke's plans to buy Orangina from Pernod Ricard of France for FFr5bn (£500m) have been blocked by the French authori-

In both cases, the companies selling to Coke have strong brands and good market share in some countries. Schweppes is number two in Australia and South Africa, for example, while Orangina is France's number two soft drink.

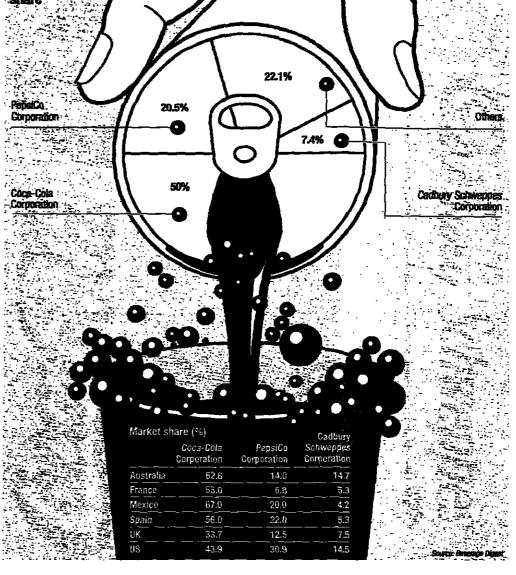
Regulators may succeed in extracting concessions from Coke and even block its ambitions in countries where its dominance is already overwhelming. But most analysts believe the trend towards a Coke-Pensi duopoly in the global soft drinks business is

"There just isn't room for more

are finding it increasingly diffigrowing doubts. But nothing will | in distribution and marketing

chairman of Coca-Cola

since the death of



Distribution is particularly important for soft drinks, as for other impulse products. The late Roberto Goizueta, Coca-Cola's chairman and chief executive between 1981 and 1997, was fond of quoting his predecessors' goal of always having Coke within "arm's reach of desire".

That meant ensuring supplies within five minutes of most consumers, preferably in chilled storage for immediate consumption. This is turn required bottling plants in each market, and distriproducts to supermarkets, convenience stores, petrol service stations, fast-food chains, hars and vending machines. A hefty mar-

including special offers for supermarkets in return for premium shelf positions. Generous bulk supply terms persuaded fast-food chains to agree exclusive deals to sell only one company's soft drinks through their dispensers. Coke has built up its global dis-

tribution with a network of anchor bottlers - independent bottling companies covering particular markets. They handle the distribution and local marketing with support from Atlanta, which also takes a large stake in the interests.

In the former communist bloc countries of central and eastern Europe, for instance. Coke off its US bottling interests last. I'd be very interested in giving invested more than \$500m over month as the Pepsi Bottling distribution rights to Coke."

Hoping things will go better

three years in basic infrastructure such as bottling plants and a fleet of trucks. It has now handed these assets to Coca-Cola Beverages, a London-listed company that expects to spend more than £100m annually for the next few years on chill cabinets, vending machines and dispensers in bars and restaurants.

"Coca-Cola has been strong operationally and was ahead of the game in developing the anchor bottling system," says Gary Hemphill of Beverage Mar-"But now Pepsi is headed in the says George Thompson, analyst same direction.

stake in Whitman, its largest independent bottler, which covers the mid-West, in return for eastern European franchises.

Against such resources, Euro-pean soft drinks groups such as Cadbury Schweppes and Pernod Ricard look small. Although Cadbury is the third largest beverage group globally, with 7.4 per cent of sales, much of that is because of its strength in the US, where its Dr Pepper/Seven-Up subsidiary has 15 per cent of the mar-ket. Outside the US, Cadbury's market share is closer to 3 per

Late last year, Cadbury announced the sale of its non-US business to Coke - the cause of regulatory disquiet in recent weeks. "These brands are famous and profitable," says John Sunderland, Cadbury's chief executive. "But they can be more successfully grown outside the US in the Coca-Cola system."

For Coke, distributing more brands through its system is likely to be highly profitable, particularly where they do not compete directly with its own products. It also believes there is growth potential for Dr Pepper outside the US - and unlike Cadbury - it is prepared to invest in

Pepsi was not prepared to make an offer when approached by Cadbury, but it has done its best to get competition authori-ties to block the deal. PepsiCo has refocused on its drinks business since spinning off its restaurant division in 1997, and has been increasingly turning to regulators where it sees Coke using unfair tactics. Its opposition to the Orangina deal, for example,

contributed to the French veto. This week Pepsi welcomed Mr Van Miert's admonition and the actions of regulators who have blocked the Cadbury deal. But the UK group remains determined to dispose of the Schwennes business and says it and Coke are prepared to negotiate over competition concerns.

They may be successful. But if clean sale cannot be completed. the likelihood is that Cadbury will still find some way of hand ing Schweppes to Coke through a franchise arrangement.

"Coca-Cola has put together an extraordinarily efficient distribution system in Europe which at Prudential Securities in New The world's number two spun York, "If I'm Cadbury or Pernod,

Balkan mission Hopes for an early end to the involvement should be welcomed

Kosovo conflict are now focused on Russia, whose ex-premier Vicgrade to see Slobodan Milosevic. A symbol of this is the visit to Moscow yesterday by Kofi

envoy will bring peace no nearer unless he can make a better stab at convincing the Yugoslav leader that Nato really means failure of Milosevic more than for and Pepsi. what it says. The allies rightly the largest of Slav powers to give insist that only a total pull-out of Serb forces from Kosovo, and their replacement by foreign troops, including Nato forces, will entice the ethnic Albanian refugees back.

The prospect of Russian mediation is welcome to many in Nato now that last weekend's Washington summit is over. There, the allies sternly promised to intensify their air campaign and to turn Serbia's oil supply tap off. It was essential to demonstrate their determination.

These measures may suffice to bring Mr Milosevic to his knees. But the past few days have seen Nato bombs hit more civilians and a house in Bulgaria, and have highlighted the problems in mounting an oil blockade. The US Congress has also shown it wants to police any moves by President Clinton to expand the

US military role.

is that only Moscow can bring home to Mr Milosevic the reality tor Chernomyrdin is back in Bel- of his isolation. He is losing support at home, as shown by the sacking of Vuk Draskovic, the dissident-turned-deputy premier. The censoring of a BBC interview But Boris Yeltsin's Balkan eral who still has links to the Yugoslav military, also suggests him the thumbs down.

Publicly, Russia is still a long way from siding with Nato. Yesterday's decision by Moscow to upgrade its shorter range nuclear weapons suggests pique both at the bombing campaign, and at Nato's maintenance of a strong nuclear core to its long-term strategic concept (as agreed in Washington). But it may be just a bluff, This week's talks suggest Russia is moving towards Nato positions on Kosovo, though Mr Chernomyrdin still argues for only a partial Serb troop withdrawal from the territory, and for an essentially non-Nato peace-

keeping force. The gap between Nato and Belgrade is still wide. Given all he has heard from Nato leaders and Mr Annan in recent days, Mr Chernomyrdin should realise that he can only close it by pushing Serbia to recognise Nato's

The real reason why Russian

hese are tough times for Donglas Ivester.

> group just as the Asian crisis was sweeping through global He has had to battle shrinking sales, anaemic stock growth, plunging profits, and now, the derailment of plans to acquire Cadbury Schweppes in at least

Roberto Goizueta in 1997. He

took the helm of the soft drinks

two countries. Instead of reporting the usual holders, Mr Ivester has spent the past year-and-a-half promising that business will bounce back fust like before.

But memories of Coca-Cola's past performance are deeply unflattering to Mr Ivester's record to date. Until his death from lung cancer in October 1997, the genteel, Cuban-born Mr Goizueta was raking in record profits, increasing worldwide sales at a rate of 7 to 8 per cent a year and basking in the glow of having created more than \$100bn of shareholder value during his 16-year tenure at the head of the world's biggest soft-drinks conern. Under Mr Goizueta, Coca-Cola was twice crowned "America's Most Admired Company"

To be fair, Mr Ivester's troubles are also dogging other mul-

by Fortune Magazine.

operations in emerging markets. ber-crunching half of the team, The currency devaluations and recessions in Latin America and Asia have sapped demand for

As for the kinks in the \$1,85bn buyout of Cadbury's Schweppes business in 120 countries, analysts say they always expected the deal would face regulatory hurdles. "If you go in and ask for the world and only get half, you're still very satisfied." says George Thompson, beverage ana-

Still, Coca-Cola's troubles have only prolonged the nagging questioning of Mr Ivester's leadership. Although Mr Ivester was

building up a successful anchor bottling system while Mr Goizueta concentrated on branding and marketing.

Ivester is more from a financial and accounting background. heavy on the logic and numbers," says Michael Ballis, president of Beverage Marketing remains unclear, although some Corp. a consulting and research

Their personalities were also starkly different. Where Mr Goizueta was a statesman, an ambassador for the soft drinks Mr Goizueta's confidante for industry, Mr Ivester is regarded tinationals with big consumer years, he was always the num- as a "more in-your-face, rallying-

the troops" kind of leader. according to Skip Carpenter. analyst at Donaldson, Lufkin & Jenrette.

"Everyone's a bit critical of "Goizueta was a Yale-trained Doug now...but when Goizueta engineer, a person who was very came on board, he wasn't a real good with conceptualisation. ace in the beginning, either. He made some mistakes, too," Mr Rallis savs.

How much Mr Ivester's style has influenced company strategy analysts note that Coca-Cola has een particularly aggressive in buying up competitors since lvester took over. The real test is likely to come when emerging market economies begin to recover, and Mr Ivester can reawaken their thirst for Coke.

Funding Russia

tional Monetary Fund's decision to resume lending to Russia certainly fits this adage.

The economic case for new IMF loans is extremely limited. Prime minister Yevgeny Primakov's government has shown no interest in sorting out Russia's economic ills. The IMF says its loans are conditional on fiscal, banking, and structural reform, with no cash before the necessary legislation is passed. However, it is hard to imagine that there will be any serious reform effort.

Rather, the rationale for this deal is that it would be unfortunate timing to cut Russia off from the international financial club during the middle of a Nato war with Yugoslavia.

Russia has already defaulted on its domestic debt. The government is desperate to open negotiations to reschedule its Paris Club debt. Without new funds, Russia will also default on its IMF repayments this year. This will prevent it from rescheduling

The west hopes that Russia will, in time, be part of the solution in the Balkans. If the G7 or the Nato countries want to bail Russia out - to keep the government from turning sour - they should do so openly. It is unfortunate that this has become the IMF's job. Equally, with parliamentary and presidential elections on the horizon, political

Desperate times call for loans can perhaps be justified to desperate measures. The Interna- prop up the government and supprop up the government and sup-port free and fair elections. But again, this should not be the

IMF's responsibility.
One thing that new loans will not disguise is the fact that the IMF has failed in Russia. At least the Fund is not going to donate new money. The loans will simply cover Russia's repayments. The money will never leave Washington.

This is a good thing. Billions of IMF dollars have simply been wasted in Russia, or leaked out of the country. Even the central bank has admitted under-thecounter activities. The IMF wants an explanation of what has happened to the \$19hn it has already lent to Russia. It will make interesting reading.

Avoiding an IMF default will save embarrassment, both in Moscow and Washington, An IMF programme will also open the door to renewed World Bank lending. Together with a rising oil price, it will ease the govern ment's fiscal difficulties.

However, Russia's transition has faltered. The present government has neither the inclination nor the wherewithal to get the economy back on track. Perhaps if there is a new president and a reforming administration after the elections, things will improve. In the meantime, the IMF's role, and the line between economics and diplomacy, have been muddied.

Opera buffa at the bank

Banca Comerciale Italiana's Milan headquarters stand next to the world's most famous opera house. So it's little wonder that, whatever other problems the bank might be prone to, there's no shortage of drama within its

And the best La Scala tradition vas much in evidence on Wednesday, when a nine hour annual shareholders meeting was followed by a board meeting lasting deep into the night: At the heart of the saga is

Mediobanca, the grand old Milan institution that's used to pulling most of the strings in Italian finance. For months Mediobanca's 92-year old boss Enrico Cuccia and his faithful associate Vincenzo Maranghi have tried to marry BCI to Banca di Roma, which is run by one of

their pals. But BCI's two joint chief executives, Pierfrancesco Saviotti and Alberto Abelli, have preferred to talk to UniCredito, another Milan bank, about a merger plenty of people think would make more economic sense.

On Wednesday they saw off an attempt to throw them off the board, and in the end an armistice was reached in the small hours of the night. BCI's now set to consider an altered merger proposal from UniCredito as well as an offer from Banca

Intesa, another Milanese outfit which appears to have won Mediobanca's favour. But the last word may well come from elsewhere. Antonio

Fazio, the governor of the Bank of Italy, has already blocked one big merger this week. Could he do the same for UniCredito's bid, since BCI's board isn't exactly singing in perfect harmony?

Cyber quaint

Say the word "technology", follow up with "entrepreneur", and most people are likely to think of West Coast characters with flowing hair, awesome stock options and questionable social

But a few companies out there don't quite fit the mould. Take CMP Media, a high-tech media company that yesterday attracted a \$920m offer from the British group United News & Media. The minds that thought up

CMP didn't belong to techno-nerds in San Francisco but to an elderly couple in Long Island, Gerry and Lilo Leeds, who started the company as a travel industry publishing house and gradually moved into the computer world.

According to Burn Rate, a memoir of the internet's early years by journalist Michael Wolff. in the mid-90s CMP staff were wary of making the trip into Manhattan. The journey was accompanied by plenty of calls to check on garages and traffic,

and when the executives finally emerged in the Big Apple they were "sweating and anxious". Later, the mere mention of New York made the eyes of Michael Leeds, the son of CMP's founders, narrow with suspicion.

That helps explain why people call the internet a global village.

Mamma mia It's never less than amazing how

OBSERVER

momentous events in Swedish business life can be summed up by titles of Abba songs. This week, the chart-topper

that hits the spot is "The winner takes it all", since what was once a cosy corporate world has seen the sort of bust-up unimaginable in the days when the fantastic foursome wowed the world.

One one side is Marcus Wallenberg, chief executive of Investor, the giant holding company that's long called the shots in Swedish industry. Yesterday, he slammed Volvo,

perhaps the country's best-known industrial group, for taking a hostile stake in Scania, the heavy truck company Investor controls. The Wallenbergs' anger is

particularly acute because the man steering Volvo is Leif Johansson, a one-time chief executive of Electrolux, the white goods company in which investor holds a hefty stake This has come as a homble surprise," whispered one Investor confident. All the more so.

perhaps, because it isn't usual for Sweden's industrial groups to defy the Wallenbergs' wishes. So the Abba song of the month definitely isn't "Knowing you, knowing me".

Prodi prepares

So where does Romano Prodi go when he wants to talk about how to put the pieces back together in the Balkans once the Kosovo war is over?

You might think that the European Commission's chief-in-waiting wanders off to his future place of work. But instead he's a couple of kilometres away at the Centre for European Policy Studies, an independent think-tank.

Prodi got in touch with the centre after it published a paper on "a system" for South-East Europe after the war. Earlier this week he was the centre of attention at a three hour-long brainstorm at CEPS that featured diplomats, industrialists and several commission officials.

Prodi was the first top International figure calling for an EU-led policy in the post-war Balkans. He's emphasised the region will be among his top priorities when he takes office. Meanwhile CEPS has cheerfully allowed its ideas to be re-christened the "Plan for Reconstruction, Openness, Development and Integration". You may find that the initials spell out someone's name.

Financial Times 50 years ago

The rawest deal

Gas shareholders may feel that they have been the victims of the shabblest of all the nationalisation deals. On top of the unfair basis of compensation at Stock Exchange prices, they are given a stock with maturity dates so far distant in time, that their protective influence in a falling market may well be negligible.

Moreover, the technical arrangements of gas nationalisation are the least satisfactory of any so far inflicted upon investors. Similar behaviour by private financial interests would certainly not be tolerated in the City. The place of gold

The place of gold in the economy of the countries of the world is very much a subject of debate at the moment, in the latest copy of "U.S. News and World Report" there is an article which deals in a somewhat picturesque manner with the question why the gold standard is not yet making a comeback.

It points out that the whole world to-day owns \$38,000,000,000 of monetary gold, of which the United States has \$24,000,000,000, or far more than the rest of the world combined.



THE LEX COLUMN

Cloudy solution

Those now tempted to call the bottom of the chemical cycle should either lie down or take a look at some of Hoechst's results. Basic chemicals. Celanese, saw first quarter profits plunge 67 per cent; technical polymers slumped 43 per cent. In case investors somehow missed the point, the management said industrial businesses would stay under the cosh for

It is little wonder that Hoechst's largest shareholder has put a bomb under the company. A complex life-sciences merger with Rhone-Poulenc, due to happen over several years, should now be wrapped up by end-1999. This means Hoechst has to speed up the divestment of its chemical assets, valued by some at between \$8bn and \$10bn. The quickest way would be to bundle them together and spin them off to existing shareholders, who may not be grateful for equity in a rag-bag chemical holding company.

Some chemical assets could also con-

celvably be slipped into the life-sciences merger. That would risk complicating the divvying up of equity between Hoechst

The market is hardly taking the uncertainty in its stride. Hoechst shares trade on roughly 8 times forecast operating cashflows. That may seem harsh given the improvement in pharmaceuticals, where margins crept up to 19 per cent. But with so many question marks remaining about the shape of the merger, caution is warranted.

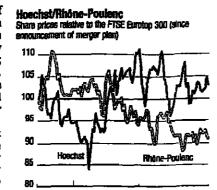
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News

American News

Allied Domecq has the air of an emperor with no clothes. After the shares underperformed the UK market by about 50 per cent from 1994 to spring 1997, the Diageo merger - sparking hopes of emulation - and some encouraging results appeared to stop the rot. But hopes of a deal waned. Then Allied warned on profits. And yesterday the full monty was

revealed - not a pretty sight. negative numbers abounded. Even in product portfolio beyond books, music spirits, 5 per cent volume gains in the "core four brands" were offset elsewhere. That division had the best excuse for a flat performance: emerging markets. It is sition - as well as starting auction and no wonder Tony Hales, chief executive, greeting card services. The expanded



the group. But he must, of course, take responsibility for the whole lot and - with Sir Christopher Hogg, chairman - implement a strategy to placate investors. The management's response seems to be a) "don't blame us if Seagram and the others won't play"; and b) "we do keep trying to tidy the thing up". But while there was evidence of spring cleaning - most of the disposal profits were absorbed by charges

 there was little progress on strategy. Allied should soon be clean enough either to do the long awaited merger or demerger, or to combine a big disposal with a share buyback. With the shares at well under 25, a 1998-99 price/earnings ratio of 12, now is certainly the time for shareholders to pile pressure on the board but not to give up on the group.

Amazon.com

Amazon.com is the quintessential internet company. It is spending huge amounts of money now in the hope of reaping vast profits in the future. In the fast-moving world of the web, hyper-aggressive investment may seem the only viable strategy. But it is asking shareholders to take an awful lot on trust.

Just how much is only gradually becom-The latest warning concerned pubs, but ing clear. Amazon is racing to broaden its and videos. In the past three months alone it has added beauty products, petfood and antiquarian books - all by acquihas associated himself with that side of menu is drawing in the crowds: the group

added a third to its customer base and posted a 236 per cent jump in quarterly revenues, well above expectations. But this growth is coming at a heavy cost. With the management yet again increasing investment, analysts now expect Amazon to lose around \$300m this year instead of \$130m. and \$280m in 2000 rather than \$60m. Ironically, most of the spending is not on sexy internet assets but on conven-

tional warehouses. Amazon's brand and loyal customers put it in a strong position but competition, given the net's low barriers to entry. could rapidly erode this. In that case, those huge profits will never materialise. The near-20 per cent drop in its stock this week suggests the first doubts about its business model are creeping in.

Asian restructuring

It had to happen sooner or later. Capital-starved Asian companies always needed to raise equity at some stage to repair their feeble balance sheets. Stam Commercial Bank's Bt65bn (\$1.7bn) equity issue may be misleadingly eyecatching. While this is in theory the largest issue by a non-Japanese Asian company since late 1997, only half actually goes to private investors, the rest being government-sub-scribed. Nonetheless, at least the recapitalisation of Asia is beginning.

It is no surprise this is happening now. Asia's equity markets have rallied by 22 per cent in dollar terms since January 1. helped by stabilising economies and lower interest rates. This is not an export-led recovery. Rather, reduced imports have trimmed trade deficits, steadying currencies and allowing interest rates to fall. This has opened a window for Asian companies to lure in underweight foreign equity investors - the paymasters of

That Thailand is leading the charge is also no surprise. Having led the region into crisis, it has taken the quickest and most radical steps towards reform. Unlike Korea, where the government has been reluctant to force the debt-burdened chaebol conglomerates to restructure for fear of foreign takeover, Thalland is prepared to admit outside capital - even control. Its fleet-footedness looks astute since there is always the danger of another Asian mar-

Milosevic switches the focus as Moscow's envoy flies in

Yugoslav president praises Serb-Albanian 'agreement'

President Slobodan Milosevic of Yugoslavia yesterday sought to pre-empt an international peace settlement, arranged by Russia, by focusing attention on a purported agreement with Ibrahim Rugova, the ethnic Albanian leader believed to be under house arrest in Kosovo.

Serbian TV reported that Mr Milosevic had called an agreement made on Wednesday between Mr Rugova and Serbian president Milan Milutinovic a "first victory on the road to peace" after six weeks of conflict over the Serb province.

The Milutinovic Rugova statement called for an end to Nato bombing and for Kosovo to be given "wide self-rule" within Serbia. Nato claims Mr Rugova made the declaration and other statements since the crisis began - under duress.

Mr Milosevic's intervention came as Victor Chernomyrdin, Russia's former prime minister and special envoy on the Yugoslav crisis,

Germany in Bonn, Mr Chernomyrdin raised hopes that Moscow was closer

to accepting a significant Nato role in an international peacekeeping force and was moving towards the western allies' stance. In Belgrade, a spokesman for the Yugoslav president proposed an alternative. "An international

presence in Serbia's Kosovo province is not a problem," said Ivica Datic of Mr Milosevic's Socialist party. "But only a civilian and unarmed mission under United Nations auspices, with Russia's participation, would be accentable." Mr Schröder said the positions of

Nato and Russia had grown nearer after he met Mr Chernomyrdin. In Brussels, Strobe Talbott, deputy US secretary of state, briefed Nato on talks he had held in Moscow and

said Russia was "pulling out the stops" in trying to contribute to ending the Kosovo conflict. Mr Talbott emphasised that neither the US nor Nato was negotiating with

with Chancellor Gerhard Schröder of negotiating with Belgrade through Moscow.

Robin Cook, UK foreign secretary. also insisted Mr Chernomyrdin was "not acting as an intermediary on [Nato's] behalf", but he hoped the Russian envoy would make Belgrade understand Nato's demands were non-negotiable.

A senior UK official said: "We are pretty realistic - pessimistic - about the likelihood of a breakthrough," but did not rule out Mr Chernomyrdin's chances of success, adding: "It's conceivable that Milosevic

could surprise us all." The White House, meanwhile, warned Mr Milosevic not to interpret Wednesday's vote in the House of Representatives, which rejected a resolution of support for the war, as

a sign of weakening US resolve. Reporting by Ralph Atkins in Bonn, David Buchan in London, Alex Nicoll in Brussels and Deborah Macgregor in Washington

Seoul to probe possible misuse of popular \$3bn Hyundai fund

South Korea is to investigate a popular equity fund managed by Hyundai, the nation's largest conglomerate, for possible misuse of

The decision was partly responsible for a 4.7 per cent fall in the Seoul share index yesterday to 752.61

Hyundai's Buy Korea Fund has become a symbol of Seoul's booming stock market since its launch in early March, attracting Won4,000bn (\$3.38bn) from investors on promises that the share index would reach 2000 within three years.

Lee Ik-chi, the head of Hyundai Securities, has heavily promoted the fund in television commercials, newspaper interviews and meetings with small investors - mostly housewives - with a goal of collecting Won100,000bn by 2002, or more than three times the assets Hyundal is now managing. But the finance ministry said it would monitor the fund to buy the shares of companies within the Hyundai group. It believes that the share

purchases could be part of an effort by Hyundai to reduce the group's debt/equity ratio to a government target of 200 per cent by the end of

The success of the Buy Korea Fund has persuaded other leading conglomerates, or chaebol, including Samsung, to establish similar equity The government, which has

stepped up its efforts to force recalcitrant chaebol to reform, said it would also supervise these funds for any

Under its recent restructuring programme, Hyundai said it planned to raise Won10,000bn through new rights issues this year to help reduce its debts of nearly Won80,000bn.

Equity funds managed by chaebol are subject to guidelines limiting their investment in linked compa-

This amountement sposers as a matter of record only.

£140 million and FF927 million

Senior Debt Refinancing

Senior debt rating: 'A' (Standard & Poor's)

Arranged and underwritten by

because of concerns that Hyundai nies. There are also worries about was using much of the money raised the financial stability of the Buy Korea Fund, which issues beneficiary certificates to investors with guaranteed returns after a specified period. Hyundai could face large losses if the stock market falls.

Officials added that the Buy Korea Fund was exposed to liquidity risks because of the possibility of sudden withdrawals by customers.

State prosecutors have already launched an investigation into alleged insider stock trading by Hyundai affiliates to boost the share price of Hyundai Electronics in an apparent effort to reduce its debt/equity ratio by raising its share

The Buy Korea Fund has benefited from a cut in interest rates aimed at promoting economic recovery after last year's financial crisis.

This has boosted the stock market and encouraged investors to withdraw funds from low-yielding bank

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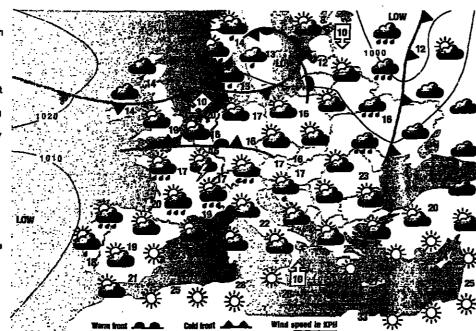
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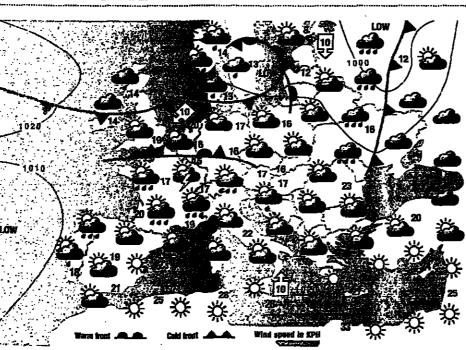
Europe today

Scandinavia will be cold in the north where there may be some sleet or and southern parts of Sweden and Norway will be milder, although it will be cloudy with rain. The far of Europe will have heavy rain larce area from north-east German to the Balkans will be mostly dry with sunshine. Much of the sunny but western Europe will have

Five-day forecast The Iberian peninsula will be very

d. with showers and rain. The rain will be especially heavy or Monday. The eastern Aediterranean will be mostly dry Sunny and warm with isolated s. Central and western Europe will have showers over the weekend, aithough it will become drier next week





Midland Bank plc

Dresdner Kleinwort Benson

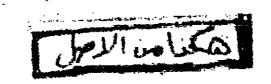


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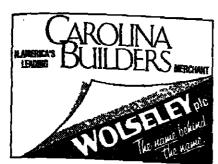
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FINANCIAL TIMES

COMPANIES & MARKETS

FRIDAY APRIL 30 1999

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INSIDE

Mannesmann weighs its options Mannesmann was still celebrating its DM2.25bn (\$1.22bn) purchase of the o.tel.o fixed-line business when rival Deutsche Telekom joined forces with Telecom Italia to form the world's second largest telecoms company. Now Mannesmann is having to rethink its expansion. Page 26

BAT nears completion on Rothmans



Tobacco expects its £5.3bn (\$8.5bn) takeover of Rothmans International to clear the last regulatory hurdle in Australia and be completed by the end of June. Martin Broughton, chairman (left), said the merger would have an impact on the balance of the year

but, excluding Rothmans, operating profit should be similar to that of last year. Page 30

London gilts sale fails to glister Analysts said investors were unwilling to com-mit themselves to a gift they considered overvalued after an auction of £500m (\$805m) of index-linked British government bonds undersold for the first time since 1995. Page 32

Euro depressed by Balkan gloom
The euro dipped to \$1.059 by the end of London trading on renewed fears that the Balkan crisis would engulf Macedonia and Albania and hopes of a peace deal receded. Page 33

Spending boosts credit card lenders Two US specialist credit card lenders, Providian Financial and Capital One Financial, doubled their share prices in 1998 and in trading this year are up more than 75 and 50 per cent respectively as heavy consumer spending combines with low credit losses. Page 23

Iron exporters bend to market forces fron one exporters are aggressively discounting below sharply lower benchmark prices in order to bolster volumes as the market comes under fresh pressure from contracting world crude steel production, falling freight rates into Asia and excess ore supply. Commodities, Page 34

War drives up defence stocks France's Thomson-CSF and Lagardère and Brit-

ish Aerospace have risen by up to 20 per cent recently. Nato's intervention in Kosovo is not yielding extra orders but it may boost the defence industry by revealing shortcomings in Europe's armed forces. Euro markets, Page 31

Manila recovers pre-crisis spirit revived by an upsurge of liquidity in Asian markets. The Philippines' PSE 30 index has risen 21 per cent this month to 2,459 and the market has rallied 123 per cent since its low in September 1997. Emerging market focus, Page 44

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World stock market

Ellipso turns to Boeing for funds

By Christopher Price in London

Boeing is in talks to take control of Ellipso, a hand-held satellite mobile telephone group, in a move likely to cost the US aerospace group around \$500m.

The negotiations come in the wake of the disastrous start made by Iridium, which launched the first use-anywhere global mobile phone service six months ago, but breached its banking covenants after failing to attract enough subscribers.

Ellipso has turned to Boeing, its prime contractor and owner of a 10 per cent stake, to further fund the \$1.5bn project Aerospace group may control satellite phone venture

have soured the market for satellite public offerings and made the debt markets fearful of further exposure. The move may be of concern

to Boeing shareholders given the iridium situation, Iridium, which is backed by Motorola and has spent \$5bn on its sys-tem, attracted just 10,000 subscribers in its first five months and reached just more than \$1m in revenues.

Poor marketing was compounded by technical problems, Iridium's phones were priced at \$3,000 and its call although it is still targeting Investors in the group include

were seen as expensive in a traveller who wants to be able mobile market where call and handset costs have been falling dramatically.

In addition, roaming agreements among conventional mobile operators, underpinned by the success of the GSM mobile standard, have undermined the use-anywhere bene-fit of direct satellite services, such as Iridium.

Ellipso, a private company based in Washington, DC, believes its business model differs markedly from its rivals - the company's orbit pattern.

because Iridium's problems rates, as high as \$7 a minute, the so-far elusive business to phone to and from anywhere in the world.

The group says its low start-up costs compared to its rivals will enable it to charge much lower call rates. For this reason, it believes the Ellipso service will be popular in developing countries lacking a telecommunications infra-

Ellipso was founded by David Castiel, president and chief executive, who patented

poration and Israel Aircraft Industries Ellipso intends to launch in

2002. Two other satellite services are due to launch ahead of Ellipso, further crowding the tiny market. Globalstar is due to launch this year and ICO Global Communications intends to launch next year.

Analysts put the total amount of funding required for the five systems at more than \$12bn lridium's difficult start has intensified doubts that the market could support five competing systems.

Groups eye developing world,

Liffe in move to lift ban on operating in the US

By Edward Luce in London

London's futures exchange is to apply for a waiver on a regulation banning foreign exchanges from operating in the US in a last ditch attempt to overcome what the exchange claims is "discrimination" against it.

Brian Williamson, chairman of the London International Financial Futures and Options Exchange, has described the US regulation as an "injustice" which is "clearly discrimina-

tory and anti-competitive". Under the regulation, which the Commodity Futures Trading Commission, the US derivatives regulator, is reviewing, foreign exchanges are officially debarred from setting up trading screens in the US.

ever, Liffe's main petitor, the Frankfurt-based Eurex, has screens in the US under a waiver it received in 1996. Last year the CFTC froze the number of Eurex screens. Liffe claims its exclusion is strangling London's chances of competing with Eurex in the US market

The Frankfurt exchange overtook the Chicago Board of Trade to become the largest derivatives exchange in the world in March, It derives 6 per cent of its turnover from the US market but a much larger share in some of its leading contracts, including the future on the 10-year German government bond, the most heavily traded future in

the world in March. But Eurex, which is lobbying alongside Liffe and Matif, the Paris-based exchange, for an opening of the US market to switch to electronic trading.

Mr Williamson yesterday said he was optimistic the CFTC would approve the waiver. Liffe, which is investing \$5m on building a US "hub" for its screens on the assumption it will be granted a waiver, says it must receive permission within weeks if its plans are not to be upset by the so-called "millennium

"We need several months to undertake trials of the system," said one official. "Anything later than July means we could have to wait until January 2000."

Foreign exchanges accused the CFTC of "protectionism" and "obfuscation" last month when the regulator published a lengthy draft proposal on the rights of foreign exchanges to trade in the US. Officials said the document was riddled with caveats and would make a nonsense of the CFTC's claim that it was opening up the market. The resulting furore persuaded Liffe that it could take months before a new draft proposal was unveiled. Many of the Europeans

believe the CFTC has come under fierce lobbying pressure from the Chicago futures exchanges which are predominantly floor-based operations and are thought to be fearful of competition from foreign screen-based rivals.

A prospective alliance petween the CBoT and Eurex fell apart last year after the election of David Brennan as chairman of the Chicago exchange. Mr Brennan baulked at the costs of the proposed tie-up. Matif is in an alliance with the Chicago Mercantile Exchange and Simex, the Singapore Exchange, known as

Siam Commercial raises \$1.75bn

Capital-generating rescue package may herald end to Thai banking crisis

By Ted Bardacks in Bangkok

Siam Commercial Bank. Thailand's fourth largest commercial bank, yesterday completed a landmark \$1.75bn capital-raising scheme that may herald the end of the country's banking crisis.

Under the governmentprivate sector plan, private institutional investors in Asia, the US and Europe bought Bt32.5bn (\$865m) worth of new shares at Bt26 per share, a price much higher than expec-

Thailand's Crown Property Bureau, Siam Commercial's largest shareholder, spent Bt7.5bn to purchase the largest single block of shares.

The Thai government matched the Bt32.5bn investment and gave the new private investors warrants allowing them to buy Siam Commercial shares back from the government in three years at a price of Bt29.45 per share.

The deal, co-ordinated by Salomon Smith Barney, is the largest Thai equity offering ever and comparable to the near \$2bn in private equity raised more than a year ago by Bangkok Bank and Thai Farm-It is the first success for the

Thai government's capital assistance programme for troubled commercial banks. The programme had been

languishing since it was announced last August, with bank owners resisting clauses that require a change in bank management and provision in advance for bad debt to be



A Thei state worker holds a skull during demonstrations in Bangkok against the government's efforts to privatise state enterprises as part of reforms to best the country's economic crisis

exercise.

borne by current shareholders. But the structure of the Siam Commercial deal proved benign on both fronts, analysts

Among upper management, sen, senior executive vice-president, lost their jobs, while the Crown Property Bureau has been allowed to assert more

In addition, provisioning more than 30 per cent since levels are to be be raised only the new issue began being after the bank receives the new capital. Old shareholders are still being heavily diluted, almost 80 per cent, but lose only Olarn Chaipravat, much less than they would president, and Prakit Pradipahave if provisions had been have if provisions had been made before the capital raising

> Recognition of this structure has led Siam Commercial

the new issue began being marketed earlier this month. It could also prompt Bank of Ayudhya and Thai Military Bank, the two remaining large Thai banks in need of a big

injection of capital, to dupli-

cate Siam Commercial's place-

Lex, Page 20 Bank ordinary shares to soar Lifeline for banking, Page 27

Internet traffic boost for MCI WorldCom

By Richard Waters in New York

MCI WorldCom has stretched its lead as the biggest carrier of communications traffic on the interpet, according to first quarter earnings figures released vesterday.

The news came as the US carrier remained locked in negotiations over an acquisition of Nextel, a US wireless carrier, a deal that would launch it into a fast-growing part of the telecoms business. The talks are thought to have been slowed by disagreement on significant issues including

Although MCI WorldCom's lack of a wireless operation has led it to miss one of industry's biggest growth areas, the company, created by a merger last year of Worldcom and MCI, still outgrew other large US carriers in the first three months of this year.

The underlying growth of 17 per cent in its communications activities, to \$7.9bp, outstripped that at other US carriers. ranging from 4 per cent at Bell Atlantic to 10 per cent at Bell-

"Growth is of highest priority to us," said Bernie Ebbers, chief executive. The company would shortly announce plans to invest an extra \$1bn, most of it raised from the sale of its Systemhouse subsidiary, to boost its data and international networks.

Rehind its latest figures lay a 60 per cent jump in internet revenues, to \$758m, while total revenues from data services reached \$2.46bn, almost 40 per

cent higher than a year before. The figures appear to indicate that the sale of MCFs Cable and Wireless of the UK. imposed by anti-trust authorities as a condition of the merger, has not slowed the growth of the company's mar-

ket share on the internet. While still valuing MCI WorldCom on the strength of its high growth rate, Wall Street has turned its attention to the company's earnings as it tries to squeeze \$2.5bn of cost

savings this year. Those efforts appear to be caving off as the company produced earnings per share of 38 cents in the first quarter, ahead of most analysts' expectations, compared with 10 cents a year before.

UK publishing foreign exchanges, says it installed its screens two years before Liffe even decided to for CMP Media

United News & Media, the UK television and publishing \$478m and earnings before group, yesterday launched a recommended \$920m offer for and amortisation of \$29m. Its CMP Media, a US technology

United News intends to com-bine Nasdaq-listed CMP into its Miller Freeman trade show and publishing business. The deal will help turn Miller Freeman into a leading online provider of business-to-business item in the profit and loss products and services for the technology market.

Under the terms of the deal, group's balance sheet. United News is offering \$39 for each of CMP's shares. The CMP's stock and have agreed to support the bid.

United News shares rose 47p to 720p as the market inter- nity to cut costs through elimipreted the deal as likely to bring new revenue from the internet, The bid for CMP follows Miller Freeman's \$111m cient US structure and by acquisition of Continuing Med-managing the yield." ical Education in March. Both deals will strengthen Miller actions will lead to a rise in Freeman's position in the US

Lord Hollick, United News chief executive, intends to open the internet arm of Freeman high-technology groups to public subscription in the US later this year. The together with Miller Freeman's existing internet arm, is forecast to see revenues of \$35m in

stock to give investors access

to the internet arm. Investors

will have ownership of the

Lord Hollick said. In 1998 CMP had revenues of interest, taxation, depreciation Reseller News.

The deal, which United News said would be earnings enhancing after 2000, is to be funded by debt. The transaction and restructuring costs will result in an exceptional account of \$65m after tax and an additional \$65m in the

Lord Hollick said: "This is hang in line with our strategy Leeds family and related trusts of moving into high growth account for 68 per cent of markets. CMP has a great position and we have been talking with them for the last year. There is a great opportu-

nation of loss-making businesses, merging of functions as Miller Freeman has an effi-United News hopes its

CMP's operating margins to at least the 20 per cent level achieved by Miller Freman. Anthony de Larrinaga, a

media analyst at WestLB Pan-CMPNet and existing Miller mure, said: "It fits the bill strategically taking Miller Freeman into the hi-tech arena. It is an attractive deal and furonline business of CMP, ther increases the group's focus on television and business to business." After the deal United News

will receive 58 per cent of its "We will set up a tracker profits from business services.



Computer Answers Group

Management Buy-Out

Transaction initiated, led and arranged by

Royal Bank Development Capital

£12,000,000

Equity Investment arranged by

Royal Bank Development Capital

ソく Royal Bank みん Development Capital

Telmex chief outlines group's expansion strategy

in Mexico City

Telmex, the telecommunications group which is Latin America's largest company, will remain firmly in Mexican hands but will continue to seek strategic alliances abroad in its bid to expand coverage throughout the region, said Carlos Slim France Telecom. Helú, Telmex president.

"Telmex is not just any company; it's fundamental for the future of the country and we want to be a national

Financial Times Surveys

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Wednesday June 2

For further information

please contact:

Chris Aston in London

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NANCIAL TIMES

alliances to the south and tions company. Telmex is especially to the north," said Mr Slim.

He is also chairman of Carso Global Telecom, which line telephony company. owns a controlling 26.5 per cent stake in Telmex along US telecoms company, and

The former telephone monopoly wants to enter the US cellular market, said Mr Slim, following the recent purchase of a 55 per cent plans to launch internet ser- selling, to Mexicans living in

services in Guatemala where acquired last year. it operates Telgua, the fixed-

mobile arm, is the market with Southwestern Bell, the leader, with more than 95 per cent growth in its subscriber base in the past 12 months.

would also expand its reach some 7m Mexicans. through the internet. It

tompany of management rates was then topp referent, a control over Telmex when a management rates was then topp referent, a control over Telmex when a management rates was then topp referent rates was then topp reference rates are toppered to the result of the top reference rates are toppered to the result of the reference rates are toppered to the result of the reference rates are toppered to the result of the reference rates are toppered to the result of the result of the result of the reference rates are toppered to the result of the reference rates are toppered to the result of the reference rates are toppered to the result of the reference rates are toppered to the reference rates are toppered temala, through Prodigy, the expatriates - for instalment riers earlier this year but special trust representing also about to launch cellular US internet provider it in family members' homes in AT&T and MCI are still Mexico.

Prodigy, with some 500,000 US subscribers, launched a ance with Sprint, was given retains a dominant position In Mexico, Telcel, Telmex's service in Spanish this permission to resell national month with links to CNN and Yahoo! sites also in distance services in the US Spanish. The move is part of last August, although it has an attempt to target the 20m- so far been blocked from a strong Hispanic population full licence due to a dispute-Mr Slim said that Telmex in the US, which includes with AT&T and MCI World-

The effort also includes tlement rates.

and international longcom over international set-

A tentative agreement

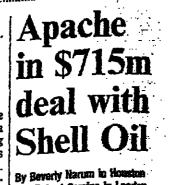
objecting to Telmex's entry Telmex, through an alli- into the US, arguing that it in Mexico and employs anticompetitive practices.

Mr Slim however played down Telmex's desire to become a full operator in the US. "Of course we are still interested in long-distance but every day it becomes a less valuable commodity." He also dismissed specula-

company of Mexicans in stake in Topp Telecom, a US- vices throughout Latin the US, telephone lines in over settlement rates was tion that Carso could lose the voting shareholders was broken up at the end of 2000.

Under Telmex's 1990 privatisation agreement, its L shares or ADRs can be converted into voting shares following the dissolution of the trust, currently the sole holder of voting shares.

Nonetheless, analysts say that, due to a share buy-back programme by Carso over the past five years, it would retain outright control.



and Robert Corzine in London

Apache Corporation, a Houston-based independent oil and gas production company, has agreed to our about half of Shell Oil's exploration and production properties in the outer continental shelf of the Gulf of Mexico for \$715m and im shares of Apache common

stock. The agreement includes 22 producing fields and 16 exploration leases. Apache estimates the properties have proven reserves of 127.3m barrels of oil and nat-

ural gas. For Apache the purchase is part of its strategy to buy mature properties in North America to generate cash to finance international exploration

The company believes it can produce oil and gas more efficiently than larger oil companies such as Shell

Raymond Plank, Apache chief executive, said: "Alternate shareholder reward is predicated upon the value we seek to add, the continuing environment of volatile oil and gas prices and the success of our strategy to fund discovery of oil and gas in our growing international core areas."

Walter van de Vijver, Shell E&P chief executive, said the more was part of an overall programme to streamline operations and upgrade its position in the Gulf of Mexico.

In recent years Shell has shifted its Gulf of Mexico emphasis to deep water areas, where it has made a number of large discoveries. Earlier this month Shell

announced it would spend about \$900m developing the deep water Brutus field, with first production expected in late 2001.

"Our intent is to focus our activities in those areas with ionger-term strategic value." he said.

The transaction is expected to close within 30 days.



Amazon.com. the internet retailer, this week reported a 236 per cent increase in revenues and its stock dropped 13 per cent. America Online announced a near-tripling in net income and earnings 2 cents ahead of forecast, but investors punished the stock. In the world of the internet even the most explosive growth can disap-

point. Despite many leading companies meeting or beating expectations, the overall mood of internet investors following this month's earnings announcements is downbeat. Most of the leading shares are well off their highs. AOL is at \$136%. against a high of \$175:2. Yahoo! is at \$1691, from a high of \$244. Amazon.com is down to \$168% from a high

Kebdex index of leading internet stocks - maintained by Keith Benjamin, internet analyst with BancBoston Robertson Stephens - has been underperforming the Nasdaq composite.

However, analysts point out that there is a silver lining. Although internet stocks have been troubled, they have not collapsed. However, there have been

some worrying signs of weakening performance. Two weeks ago Infoseek, one of the leading internet companies and a partner of Walt Disney, reported a slight drop in revenues from the first to the second quarter. It said it expected revenues to pick up again and blamed delays in signing new promotional deals while it got its new Go.com internet site

The following day Excite,

another leading internet portal reported a 123 per cent increase in revenues, but missed earnings estimates with a loss 1 cent higher than expected. Donaldson, Lufkin & Jenrette. the broker, has since downgraded the stock from buy to market performer. The astonishingly high

valuations put on internet stocks has led to a widespread expectation that the slightest sign of weakness could bring the whole sector down with a thump. And that appeared to be the case last week when it suffered one of its worst ever falls, with most stocks dropping 15-30 per cent. However, the market has

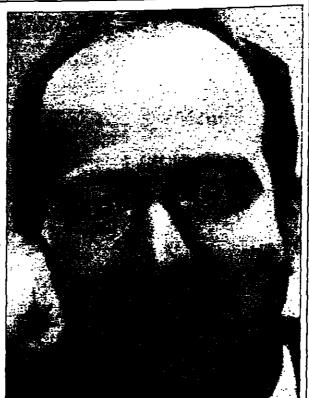
stocks winning back much up and running. However lost ground. Although inter- down without panicking.

strongly up on the year. The Goldman Sachs Internet Index shows a gain of more than 30 per cent over the past three months and a threefold leap over the past six months. Jeff Bezos, chief executive

of Amazon, warned this week that the growth rates were bound to slow. It is a refrain often heard from internet companies, but it does little to dampen rampant enthusiasm among investors. And many businesses continue to beat even the wildest hopes.

This week eBay reported a 469 per cent sales increase and earnings more than double forecasts.

Such feats will become rarer as the internet grows. However internet investors since steadied, with many have shown they can respond to signs of a slow-



Cashflow rises 29% in quarter at USA Networks

By Christopher Parkes

in Los Angeles

USA Networks, the cable-television and e-commerce group, picked up pace in the first quarter as all divisions contributed to a 29 per cent increase in cash-

most popular cable service, knock-about talk show cent to \$729m. hosted by Jerry Springer. increased operating cashflow by 30 per cent to \$109m.

While revenues from this business increased only 2.6 per cent to \$332m, the com-The networks and studio which include the Sci-Fi operations, including the cable channel, showed a 10

USA and the top-ranked Group revenues rose 8.5 per The improvement in TV

ings before interest, taxes. depreciation and amortisation, and considered by some as the most reliable measure pany said the networks, of progress at indebted com- merce operations, improved panies, was driven by strong

regularly attracts more than cent. double the average cable channel audience, is especashflow, defined as earn- cially popular for its wrestling coverage.

Home Shopping Network, cashflow 26 per cent, while 2.5 per cent last year. the group's event ticket-sell-

per cent improvement. The US network, which ing division grew 31 per is run by Barry Diller, cred-

Although it is still the poration's Fox broadcast netsmallest of the divisions, online ticket sales are gathering pace. Online sales accounted for almost 9 per one of the original televi- cent of all tickets sold dursion-based electronic com- ing the quarter by the Ticketmaster subsidiary, up from The evolving group, which

It is based mainly on tele-

vision assets formerly run by Seagram's Universal Studios, which recently sold its independent film making arm. October Films, to add to Mr Diller's collection.

ited with building News Cor-

work, is 43 per cent owned

NORMA COHEN

Public assets in private hands

The UK government's sale of a 700-property estate may prompt an overhaul of corporate ownership and management

Who are the "right" owners of property? If the answer appears unclear, the UK's National Audit Office at least thinks it knows who the "wrong" owners are -

In a report published last week, the NAO pronounced on the UK government's largest property transaction and concluded that the Department of Social Security's decision to transfer ownership and management of its 700-property estate is truly value for money.

The NAO report on Trillium, the Goldmans Sachs-backed consortium which has taken on the ownership and manager of the estate, has been eagerly awaited by investment banks keen to do similar deals. It is expected to serve as a blueprint for corporations waking up to the fact that they have inadvertently entered the property business. Carl Berquist, deputy

director of Arthur Andersen's worldwide real estate practice in Washington DC, notes that the DSS is not the first government agency to look at how it uses property. In

1992, the General Services Administration, a body of the US government, commissioned a study as part of a comprehensive review of its effectiveness as

a service provider. Although the GSA has not acted on that study, it is clear that others in the corporate sector are thinking that way.

"Historically there was a belief that owning your property was a way of controlling your destiny." Mr Berquist says. "But increasingly, the focus is on returns on capital. The emphasis is on investment in intellectual capital, not physical capital," he says.

Mr Berouist cites the US cellular phone companies as a sector which has realised that property ownership actually reduces returns on capital. "Cellular phone companies need towers," Mr Berquist says. Initially, they built towers on which they sited transmitters. "Then they realised they can sell the towers and just lease the space from others," he says. Moves such as these are beginning to attract

institutional investors. Indeed, the question is perhaps not why specialist

property investment companies are arising, but why it has taken so long for non-property companies to demand their creation. The US recession of the early 1990s sparked the

outsourcing of almost every conceivable non-core activity, except property, arguably the one with the greatest cost.

However, some large corporations are clearly making the strategic decision to leave the property business. Last year, Bell Canada sold off its entire real estate portfolio to Toronto-based Trizec Hahn one of North America's

largest property investors. Greg Wilkins, president and chief operating officer of Trizec Hahn, says that Bell Canada leased back the properties through a series of five to 15-year contracts. intended to give it greater flexibility, while giving TrizecHahn scope to improve the assets and raise rental

nanagement duties, and leases give the tenant the chance to break terms if the standard of service falls below mandated levels. "There was a psychology

TrizecHahn provides all

that many large companies think they need to own the space they occupy," Mr Wilkins says. "Now they

know this isn't the case. The phenomenon is not limited to the US. This month, Union Bank of Switzerland announced it intends to sell about 500 of its Swiss property assets, some of which will be leased back under long-term leases, with the rest to be sold off.

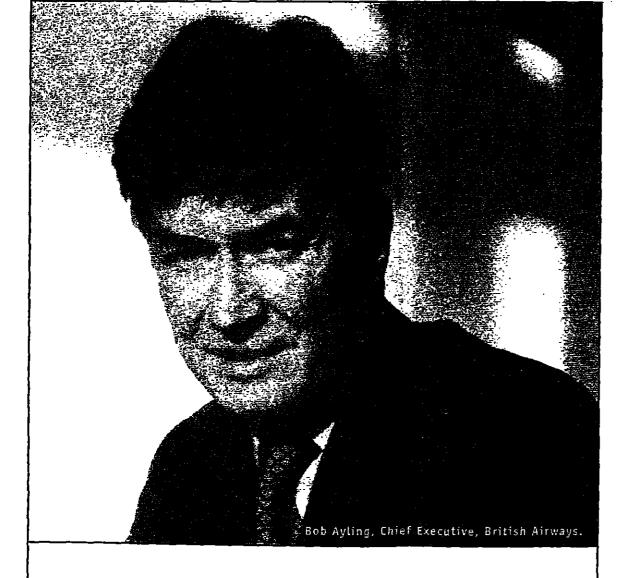
"Property is not one of our core businesses," a spokeswoman explains The question is whether the fact that the NAO has

stamped its imprimatur on the DSS deal will encourage the private sector to make such a sweeping overhaul of its own real estate assets. John Mason, director of estates at DSS, says: "This is

a strategic decision. It is not just an interesting little property deal." But ultimately, Mr Berquist says, this is a

decision that must be made by boards. Simply selling assets to investors and occupying them under long-term leases misses the point; the corporation has more capital but even less flexibility.

"What we tell people is that you have to align your real estate strategy with your corporate strategy," he says

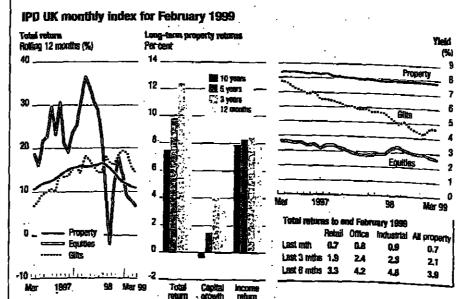


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Better signs

 Property values shrugged off the effects of the 0.5 percentage point rise in stamp duty in March, which should have had an equivalent effect on yields. In the event, yields only rose 0.2 per cent, suggesting that underlying capital values actually rose. Further evidence of

improving markets lies in returns, which are higher throughout the first quarter in all three property asset classes than in the fourth quarter of 1998. Retails have seen the strongest signs of improved rental value growth with the rate in March the best since

COMPANIES & FINANCE: THE AMERICAS

RESTRUCTURING US CONGLOMERATE TO MAKE AUTOMOTIVE PARTS AND PACKAGING ARMS INDEPENDENT COMPANIES

Tenneco spin-offs complete break-up

By Nikki Talt

rategy

12 [1 11 h

conglomerate, announced that it planned to spin off its automotive parts and packaging businesses as two independent companies.

The action, which was widely expected, was first indicated last July when the company announced it was considering "a broad range of strategie alternatives" including a separation of its hensive dismemberments of two remaining businesses in an effort to address a lacklustre share price and increase shareholder value.

Since then, there has been speculation that Tenneco and various potential buyers shareholders. were mooted. However, in recent weeks, it became increasingly clear that an about \$3.2bn, about 27,500 attractive deal was not in employees, and encompass

chairman, said yesterday aftermarket business, which in a final "break-up" move, tipn would "generate the recently, but returned to Tenneco, the once-sprawling greatest short- and long-term \'alue`

> The deal will in effect complete a six-year break-up process. During that time. Tenneco has spun off the Case tractor and construction equipment business; Newport News Shipbuilding; Tenneco Energy; and Albright & Wilson Chemical one of the most comprea conglomerate ever under-

taken. The final break-up of the remaining automotive and packaging arms will be formally effected through a might choose an outright spin-off of the packaging sale of the automotive arm, arm to existing Tenneco

> The automotive business will have annual sales of

that he believed the separa has been problematic profits in the first quarter of

> Some of its better-known brand names include Walker exhaust products and Monroe ride control systems. However, Tenneco said yesterday it would probably carry a debt rating which is The packaging unit, mean-

while, will have annual sales of about \$3bn, and include the range of speciality prod-ucts, from industrial stretch wrap to the Hefty and One-Zip consumer brands.

Its debt rating is likely to be investment grade. Employees currently number about 15,700.

It will also own the 45 per cent stake in Tenneco's former containerboard business, Packaging Corporation of America, which Tenneco both the original equipment had already announced Dana Mead, Tenneco supply business and the would be separated from the



remaining group Both the car and packaging companies will be based in the Chicago suburbs. where they have their divisional headquarters, and Tenneco's already-sold headquarters building in Green-

Mr Mead said he would clarify his ongoing role in about a month - but indicated that he was likely to maintain some lesser involvement with the busi-

Confirmation of the spin-off plan came as Ten-

neco announced a fall in first-quarter profits from continuing operations from \$75m to \$45m. Sales were \$1,85bm, against \$1.8bm

\$28%, but are still down on

debts of about \$4bn, which

had been cut by the proceeds

from its sale to the public

last December of a 17 per

cent stake in Infinity.

reinforced their position by levying fees for late payinterest. Economic conditions have helped. According to Standard & Poor's quality, the proportion of last month was 6 per cent. A year ago it stood at 6.7 per cent, and two years ago it ures are still higher than

CBS said yesterday it had agreed to pay \$160m in cash because of the rise in perfor a TV station in Austin. sonal bankruptcies. Texas, the second fastest-

ing large portfolios, both

revenues

Strong growth

in credit card

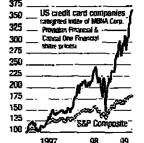
US credit cards have shown startling growth in revenues in the past few months, as heavy consumer spending in the US has combined with

Shares in two specialist credit card lenders - Providian Financial, which has \$14.3bn in managed loans. and Capital One Financial. with \$17.4bn - have made spectacular returns so far this year. Both companies doubled their share price during 1998, and in trading yesterday Providian was up more than 75 per cent and Capital One was up more

than 50 per cent for 1999. Both use sophisticated database mining techniques to target individual consumers with specific offers: relatively wealthy customers might be offered air miles while others could be offered a low interest rate.

The companies have also ment, and gaining more monthly index of credit card credit card debts written off was 6.9 per cent. These fignormal for periods of economic strength, mainly

The improving credit picture has helped more broadly based banks as well as the specialists. Citigroup and Bank One, the two largest US credit card issuers. both raised their total revenues significantly during the first quarter, bucking the trend for the rest of the banking sector. Despite havUS credit card companies



to pricing increases and a 46 per cent growth in total receivables to \$69bn, boosted by the acquisition of AT&T's credit card portfolio last year. Its charge-off rate. often worse than the industry in the past, improved to only 4.72 per cent.

Bank One, which has a

slightly larger credit card business within the US, increased its managed credit Credit card fees grew 13 per cent to \$347m. Its credit card charge-off rate fell to 4.34 per cent, well down on last time's 5.41 per cent. Valuations remain more of

a problem. Capital One now trades at a multiple of about trades at 38 - both comfortably in excess of the average multiple for S&P 500 companies, which is about 28.5.

Derek Sword, who covers the credit card industry for the Keefe Bruvette & Woods brokerage in New York. says: "Their growth rates are in line with their price-earnings multiples. Providian is forecasting 35 per cent growth for 1999.

"Credit cards are growing financial services, and you also had a better credit qual- have to value these compaity than the industry as a nies by their inherent growth rates, not by compar-Citigroup raised core ingagainst financial services income from cards by 75 per stocks or the market."

Ford cancels Brazil factory

Ford Motor Company, the maker, has cancelled plans to build a new \$1bn factory dispute with the state government over incentives.

Ford, which is losing money on its Brazilian operations, said it still intended to build a new facilfor another location.

opposition party in last the Brazilian market. year's elections, after the

The generous incentives world's second largest car- for Ford and GM were part of an on-going battle between Brazil's state govin the Brazilian state of Rio ernments to attract large Grande do Sul following a investments to their regions. Already a number of states have expressed interest in trying to attract the new Ford plant.

Ford's decision to cancel the plant, which was to have ity in Brazil and was looking employed 1,500 people in the town of Guaiba, comes at a The company has been time when heavy investment involved in a dispute since by most of the world's larg-March with the state govern- est carmakers has created ment, won by a left-wing significant over-capacity in

GM, which has already state withdrew around started construction of its \$260m in subsidies that had plant in Rio Grande do Sul. been promised to Ford and is still negotiating with the

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PROPERTY MARKET

Hicks Muse in soccer deal

Hicks Muse Tate & Furst has signed a contract to manage the business activities of Corinthians, one of Brazil's biggest soccer clubs, in a deal that involves the US private equity group investing about R\$100m (US\$59m) over the first year, writes Geoff Dyer.

Hicks Muse will run the merchandising, television rights, ticket sales and sponsorship for the São Paulo team, which has an estimated 17m supporters in Brazil. The company is to also

build and operate a new stadium. Officials at Corinthians, the current national league

champions, said the contract

CBS reverses fortunes with unexpected profit

By Christopher Parices in Los Angeles

The reversal of fortunes at the CBS broadcast television network is in full swing, Mel Karmazin, chairman, said

group profit instead of the loss expected by most Wall Street analysts, he said the network was well-placed to capture its biggest share of the US viewing audience since the 1993-94 season. The CBS group, which

includes television stations, cable networks, an 82 per cent stake in Infinity Broadcasting and a clutch of internet holdings, earned \$25m, or 4 cents a share, from continuing operations - a third more than last time. Includ-

or 55 cents a diluted share. Revenue fell more than 9 per cent from \$1.95bn to \$1.77bn. However, last year's

total was inflated by advertising sales associated with Winter Olympics broadcasts. Reporting a first-quarter Excluding that boost, revenues for the latest quarter increased 18 per cent. Operating cash flow, the

nopular measure of progress for media groups with heavy debts, improved 3.3 per cent to \$280m, or 55 per cent excluding the Olympics effect. The company said the

improvement was due to a 51 per cent advance at Infinity, and its television business, where cash flow rose an adjusted 25 per cent. Results were helped by a reduction in interest pay-

growing market in the US. The purchase will give CBS 14 owned and operated stations and 34 per cent coverage of the national audience, and brings the group

to within one percentage point of the permitted limit. While federal regulators have indicated they are willing to ease station ownership controls, and Mr Karmazin is a leading lobbyist for change, most of CBS's recent acquisitions have been in the internet sector.

Forthcoming Commercial Property Surveys

Starting this June, the FT will be launching a new series of property surveys which will look at important developments in a number of key property sectors and also at latest trends in the world's biggest cities.

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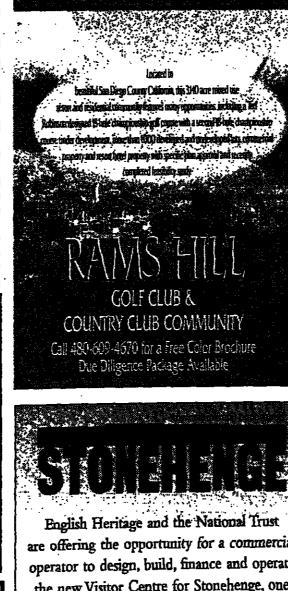
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Chemicals groups hit by oversupply

in Frankfurt

First-quarter earnings from BASF and Hoechst yesterday confirmed that Europe's pharmaceutical and chemical makers face a rough ride. with chemical activities still badly hit by global oversupply and price pressures.

Both companies reported declining sales and profits in the period, with Hoechst showing slightly more resilience as it countered the fall ments in chemicals with improved results at its pharmaceuticals unit, Hoechst Marion

BASF and Hoechst's earnings figures mostly came in below analysts' expectations. BASF's first-quarter sales

while operating profit fell 16.5 per cent from €684m to 6571m. Hoechst, meanwhile, reported a 9 per cent drop in its sales down to €4.2bn from

income from divestments. In 1998, Hoechst's pre-tax profit was boosted by DM1.3bn (€665m, \$707m) from divest-

For the full year, Hoechst said that operating profit would remain flat, with a double-digit growth in its life science business expected to balance out declines in industrial activities. Although analysts are hope-

were down 8.2 per cent to ful about HMR, they were was particularly hurt by fall-€6.8bn (\$7.23bn) from €7.4bn, disappointed about declining first-quarter sales in Hoechst's other life science divisions, AgrEvo - which fared badly in the US - and Hoechst Roussel Vet.

BASF is also centring its Pre-tax profit fell 57 per hopes on a turnround in the cent to €158m from €305m, chemicals sector and growth mainly due to the absence of in its pharmaceuticals business, with which it plans to counter future cyclical downturns. While BASF's pharmaceuticals activities are still in the investment phase and have so far contributed little to profit, analysts expect them to achieve a breakthrough next year.

BASF, which has the

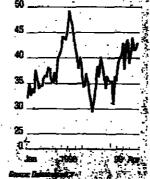
strongest exposure to base

chemicals among Germany's

big three chemical makers,

ing gas and oil prices in Europe and declining chemical margins in Asia and North America. At its annual shareholders meeting yesterday, Jürgen Strübe. chairman, said the downturn in the chemicals industry has reached the bottom of the cycle and was seeing the first signs of recovery. The poor performance of

Hoechst's industrial activities, principally its specialty chemicals business Celanese. as well as technical polymers Ticona and its Messer unit, is posing a problem since Hoechst plans to divest its industrial activities as part of its merger plans with France's Rhone-Poulenc. "This is worrisome since it bank in Munich."



raises the question of now through, said Christiane Dienhart at HypoVereins-

SWEDEN LEADING LENDER SEES PRESSURE ON RETAIL SIDE

Growth in merchant banking helps SEB

By Tim Bart in Stockholm

SRB, one of Sweden's leading lenders, yesterday in that division fell from reported a modest underly- SKr318m to SKr250m. ing increase in first-quarter profits as strong growth in merchant banking offset margin pressure on the retail side.

The bank, formerly Skandinaviska Enskilda Banken. said operating profits rose from SKr1.52bn (\$181m) to SKr1.63bn in the first three months of the year on total income down SKr6.07bn to SKr5.54bn.

However, pre-tax profits fell 29 per cent to SKr2.04bn from SKr2.85bn. But the bank said those figures were distorted by the absence of 1998 contributions from its month announced a merger Trygg-Hansa share portfolio.

On a comparable basis, net interest earnings rose by 5 per cent to SKr1.8bn and net commission income grew by 13 per cent to SKr1.81bn.

Nevertheless, SEB admit-

lower interest rates and intense competition. Profits

That was offset by a strong quarter in merchant banking, contributing SKr864m, up from SKr604m last time. While profits were flat or down slightly in asset management, pensions and financial services, the bank said it had continued to take market share from rivals. Earnings per share, including one-off items, fell from

SKr3.34 to SKr2.51. SEB's mixed performance contrasted with a 30 per cent rise in profits at Den norske Bank, Norway's largest lender. The bank, which last with state-owned Postbanken, posted operating profits from NKr596m to

NKr774m (\$99m). It predicted that more restructuring and healthy economic growth would lead ted its profits from retail dis- to a further improvement casualty insurance.

tribution had fallen due to this year. "First-quarter profits are healthy and income shows more rapid growth than expenses. However, we have more ambitious goals, and strict cost control is required," said Svein Aaser, DnB chief executive.

> Once DnB has merged with Postbanken, Norway's fourth biggest lender, the enlarged bank is expected to have 21 per cent of Norway's private customers and around 15 per cent of the business market. Net interest income at DnB rose by NKr121m to NKr1.12bn. Earnings per share rose from NKr0.69 to NKr0.94.

 Skandia, Sweden's largest insurer, reported a sharp fall in operating profits from SKr2.84bn to SKr1.25bn in the first quarter on total sales up from SKr15.5bn to SKr27.3bn.

The downturn was due mostly to the impact of stock market turmoil and falling asset income in property and

SAirGroup takes Panalpina stake

By William Hall in Zurich

SAirGroup, parent of Swissair, is taking a 10 per cent stake in Panalpina, Europe's biggest airfreight broker, and setting up the first fully integrated door-to-door air cargo operation with annual revenues of SF1800m (\$529m) a vear.

SAirGroup's decision to buy a stake in the private Swiss group, and inject its narginally profitable Jacky Maeder air freight forwarding business into the new venture is the latest sign of consolidation in Europe's freight forwarding industry where margins are under considerable pressure.

SAirGroup's SAirLogistics

and Panalpina will found SwissGlobalCargo, which they claim will be the first air cargo company to pro-vide fully integrated door-to-door airfreight services with time guarantees and no weight restrictions. It will also focus on the courier, express and parcels sector. Panalpina will own 55 per cent of the joint venture per cent to 30 per cent.

and provide the chief executive, and SAirLogistics will own 45 per cent. The new company plans to generate SFr1bn of revenues within three years.

Panalpina is SAirLogistics biggest customer and Philippe Bruggisser, SAirGroup chief executive, said that taking a 10 per cent stake in Panalpina underlined his belief that the partnership "may extend far further and deeper than SwissGlobal-Cargo alone". SAirLogistics earned SFr33m before interest and tax on SFr13hn of revenues in 1998 and has been hit by a rapid decline in rates following the Asian crisis. Panalpina increased its operating profits by 17 per cent, to SFr98.4m, on marginally lower revenues

of SFr4.1bn in 1998. A study by Boeing says the air cargo market is set to grow from 130bn tonnes kilometres a year to 450bn tonnes kilometres over the next 15 years. The share of fully integrated service providers is set to rise from 4

exphanges in June 1995

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auras in 1998.

France Telecom may end

By Raiph Atkins in Bonn

Bonn ties

Deutsche Telekom, the Bonn-based telecoms giant, last night expressed regret at clear indications that France Telecom, its international partner, is drawing up plans to sell its 2 per cent stake in the German former state monopolist.

France Telecom said it would dispose of its stake, acquired last July, if Deutsche Telekom succeeded with its plans to merge with relecom stalia of Italy.

The possible German-Italian alliance has incensed the French group. It described it as an "explicit with Deutsche Telekom.

In an interview with Le Monde, the French newspa per. Michel Bon, France Telecom chairman, said the French group intended to defend its interests and signalled it could move back into the German market. Deutsche Telekom said it regretted the "escalation" of the dispute.

The breaking up of its links with France Telecom would be a serious setback for Deutsche Telekom which has argued its merger with Telecom Italia would strengthen its other international alliances.

A rift between Bonn and Paris would heighten speculation over the future of Global One, an international joint venture between France Telecom, Deutsche Telekom and Sprint of the

US. It was unclear last night whether Deutsche Telekom would sell the 2 per cent stake it holds in France Tele-

At the time of last July's share-swap. Mr Bon said the two companies wanted "to converge as quickly as possible our developments on European markets, invest several billion euros a year there together and build a real pan-Kuropean operator."

NEWS DIGEST

BANKING

LVMH surprise bidder for stake in Crédit Lyonnais

LVMH, the luxury goods group chaired by Bernard Amault, was the surprise inclusion on the list of bidders for a core shareholding in Credit Lyonnais, the soon-to-be-privatised French bank. There were 10 bids on the list, published yesterday, with the rest coming from financial institutions. LVMH made no comment on why it submitted a a bid, but it has a longstanding banking relationship with Lyonnais. The full list is: AGF, Axa, Banca Intesa, Banco Bilbao Vizcaya, Banques Populaires, Crédit Agricole, Commerzbank, Credit Commercial de France, LVMH and Paribas. Core shareholders are to be offered up to a third of Lyonnais capital after participating in an FFr8bn (€1.2bn. \$1.3bn) capital increase. Each investor will be limited to a maximum stake of 10 per cent. The state will retain just under 10 per cent. Pre-selection of shareholder partners will take place before the end of May. David Owen, Paris

AIRLINES

Lufthansa weak in first quarter

Lufthensa's weak first-quarter earnings and a moderately pessimistic outlook for the full year yesterday were prod of the continued downward pressures on price margins in the industry. Contrary to analysts' expectations, the German flag carrier said yesterday that it would not be able to reach last year's profit levels. For the first quarter, Lufthansa reported a 4.7 per cent rise in turnover to DM5.2bn (€2.6bn, \$2.8bn) from DM5bn and said that operating profit fell 61.1 per cent to DM63m from DM162m last year. Despite an 8.3 per cent rise in capacity sold, the international price pressures caused by overcapacities have led to further declines in margins. Peter Schilling, analyst at Delbrueck, said it was widely known that 1999 would be a tough year. But he expected price pressures to ease in 2000 and 2001. Separately, Lufthansa said yesterday that it signed a \$1.6bn purchase order for 60 Fairchild/Domier 728 jets and secured options for a further 60. Deliveries are scheduled to start in 2002. Uta Harnischfeger, Frankfurt

COMPUTER PRODUCTS

Surge in Logitech sales

Logitech, the world's biggest manufacturer of computer mice, has signalled its re-emergence as a computer peripheral growth stock with a 62 per cent jump in fourthquarter sales, to \$139.6m. This follows a 46 per cent jump in third-quarter sales reflecting the launch of several new products for Christmas. In the first half of its last financial year Logitech posted a \$2.4m operating loss after a 14 per cent drop in sales to \$162m. However, Guerrino de Luca. an ex-Apple executive who took over as chief executive last year, has backed up Logitech's strength in computer mice with new retail products, such as cordless keyboards and entertainment devices, in an attempt to restore the company's image as a growth stock. The group's full-year operating profits slipped 1 per cent, to \$16.2m on a 15 per cent rise in sales. William Half, Zurich

NOTICE OF REDEMPTION TERMINATION OF CONVERSION RIGHT

APPLE COMPUTER. INC.

To Holders of

6% Convertible Subordinated Notes due June 1, 2001

Redemption Date: June 1, 1999 Conversion Right Expires 5:00 p.m., New York City Time June 1, 1999

*CUSIP No. 037833 AC 4 *CUSIP No. 037833 AE 0 *CINS No. U03783 AA 2

***ISIN No. XS0066909986**

Apple Computer, Inc., a California corporation (the "Company"), hereby notifies you that it has elected to call for redemption on Inne 1, 1999 (the "Redemption Date"), pursuant to the provisions of the Indenture dated as of June 1, 1996 (the "Indenture") between the Company and HSBC Bank USA (formerly known as Marine Midland Bank), as trustee (the "Trustee"), all of its outstanding 6% Convertible Subordinated Notes due June 1, 2001 (the (formerly known as Marine Midland Bank), as trustee (the "Trustee"), all of its outstanding 6% Convertible Subordinated Notes due June 1, 2001 (the "Notes") at a redemption price of U.S. \$1,024.00 per U.S. \$1,000 principal amount of Notes (the "Redemption Price"), together with accrued and organic interest from December 1, 1998 to the Redemption Date. The Redemption Price will become due and payable on the Redemption Date upon surrender of the Notes, together (in the case of Notes held in bearer form) with all coupons appearaining thereto maturing after the Redemption Date, to HSBC Bank U.S.A., Midland Bank ple or Banque Internationale à Luxembourg S.A., the conversion agents and paying agents with respect to the Notes (collectively, the "Agent"), at the addresses set forth in this Notice, interest on the Notes will cease to accrue from and after the Redemption Date (unless the Company shall default in the payment of the Redemption Price, including accrued interest). All Notes outstanding as of the close of business on the Redemption Date will be deemed to be redeemed by the Company, whether or not they have been surrendered for redemption. Unless otherwise defined herein, capitalized terms are made herein as defined in the Industrine.

At any time prior to 5:00 p.m., New York City time, on June 1, 1999, the Notes may be converted into shares of the Company's Common Stock, no par value per share (the "Common Stock"), upon surrender of the Notes (along with a properly executed conversion notification in compliance with the Indenture, per state time. Chaman stock, i, upon surremer of the Potes (arong with a property executed conversion on ucanonam companions with me insenting, the ease of Notes held in bearer form) with all compons appertaining thereto maturing after the conversion date) to the Agent, at the addresses set forth in this Notice. The number of shares of Common Stock issuable upon conversion of the Notes is determined by dividing the principal amount of the Notes to be converted by the conversion price of U.S. \$29.205 per share. Based on the foregoing formula, each U.S. \$1,000 in aggregate principal amount of Notes is convertible in whole or in part in any integral multiple of U.S. \$1,000. Notes to be converted by the conversion price of U.S. \$29.205 per share. Based on the foregoing formula, each U.S. \$1,000 in aggregate principal amount or Notes is convertible into \$4.2407 shares of the Company's Common Stock. Notes are convertible in whole or in part in any integral multiple of U.S. \$1,000. Cash will be paid in lieu of any fractional share of the Company's Common Stock upon conversion. If you elect to convert your Notes into Common Stock, on or after May 15, 1999 (the "Record Date"), the interest so payable on June 1, 1999 (the "Interest Payment Date") with respect to any Note which has been called for redemption on the Redemption Date, shall be paid to the Holder of such Notes upon surrender (along with, in the case of any Bearer Note, compons appertaining thereto maturing after the date of conversion) for conversion, in an amount equal to the interest that would have been payable on such Note if such Note had been converted as of the close of business on the Interest Payment Date.

ALL NOTES NOT SURRENDERED FOR CONVERSION INTO COMMON STOCK PRIOR TO 5:00 P.M., NEW YORK CITY TIME, ON JUNE 1, 1999, WHEN THE CONVERSION RIGHT EXPIRES, WILL BE DEEMED TO BE REDEEMED BY THE COMPANY ON THE REDEMPTION DATE, WHETHER OR NOT THEY HAVE BEEN SURRENDERED FOR REDEMPTION.

**Form comment upon Notes into Common Stock was utill received as rescribable, stock certificate(s) for the number of shares issuable as a result.

If you convert your Notes into Common Stock, you will receive, as promptly as practicable, stock certificate(s) for the number of shares issuable as a result of your conversion along with a check for payment of any fractional share and accrued interest if you elect to convert after the Record Date. On April 23, 1999, the last reported sale price of the Common Stock on the NASDAQ National Market, as reported by NASDAQ, was U.S. \$39.188 per share. Based on this price, the market value of Common Stock issuable upon conversion of each U.S. \$1,000 principal amount on Notes was U.S. \$1,341.82. Prior to the Record Date, the Reciemption Price is U.S. \$1,024.00. If you convert your Notes into Common Stock prior to the Record Date, the value of the Common Stock received upon conversion will be greater than the Recemption Price as long as the market price of the Common Stock is

On or after the Record Date, the Redemption Price plus accrued interest is U.S. \$1,054.09. If you convert your Notes into Common Stock on or after the Record Date, the value of the Common Stock received upon conversion will be greater than the Redemption Price plus accrued interest as long as the market price of the Common Stock is greater than U.S. \$30.782 per share.

You are urged to obtain current market quotations for the Common Stock.

in summary, you have the following three alternatives with respect to your Notes. Prior to 5:00 p.m., New York City time, on June 1. 1999, when the conversion right expires, you may convers your Notes into Common Stock. This
alternative is available only if the Agent receives your Notes, your properly completed and executed conversion notification and (if applicable) any
required coupons in compliance with the Indenture prior to 5:00 p.m., New York City time, on June 1, 1999.

 You may surrender your Notes for redemption at the Redemption Price of U.S. \$1,024.00, plus accrued interest, for each U.S. \$1,000 principal
amount of Notes. All Notes outstanding as of the close of business on the Redemption Date will be desired to be redeemed by the Company, whether
or not they have been surrendered for redemption. However, you must surrender your Notes and (if applicable) any required coupons to the Agent on
or after the Redemption Date to collect the Redemption. or after the Redemption Date to collect the Redemption Price, plus accrued interest.

3. You may sell your Notes in the open market through customary brokerage facilities or otherwise. If you wish to sell your Notes, you should contain with your own financial advisor regarding the opportunities for and consequences of such a sale. You are urged to consult with your own tax advisor concerning the tax consequences of a conversion, redemption or sale of your Notes. To convert you Notes or receive the Redemption Price, plus accrued interest, you must surrender your Notes (along with a properly completed and executed

n posification and (if applicable) any required coupons in compliance with the Indenture) to the Agent as follows: For Registered Notes:(By Mail or By Hand) HSBC Bank USA 140 Broadway* 12th Floo New York, NY 10005-1180, USA

For Registered or Bearer Notes: (By Mail or By Hand) ank plc Banque Internationale à Luxenion Midland Bank pic Mariner House 69 route d'Esch Pepys Street London EC3N 4DA, England L-1470 Luxembourg

The method of delivery of the Notes is at your option and risk. If mail is used, certified or registered mail, properly insured, is recom-Additional copies of this Notice of Redemption and Termination of Conversion Right may be obtained from HSBC Bank USA at 140 Broadway, 12th Floor, New York, NY 10005-1180, (telephone: (212) 658-6433) and from Midland Bank plc at Martner House, Pepys Street, London EC3N 4DA, England me; 44-(0)[7]-260-7801).

Dated: April 26, 1999

APPLE COMPUTER, INC.

Important Tax Information Under the Interest and Dividend Tax Compliance Act of 1933, the paying agent is required to withhold 31% of the payment unless it is provided with a

purpayer identification number certified on IRS Form W-9. No representation is made as to the correctness of the CUSTP, CINS and ISIN number either as printed on the Note or as correctness.

Rhodia's profitability shows good resilience

Rhodia, a global leader in specialty chemicals, announces its 1° quarter results as 44 M€, the same level as the 1° quarter of 1998. This result proves that even in a difficult economy, Rhodia's mented structural changes which permit a confirmation of its 1999 objectives.

Control of the Art of

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· ·	:		1	998		1999
Net sales		_:_	1,490	₩€	1,295	M€
EBITDA		Ξ_	219	M€	180	M€
Het result a	कि व्यक्ति	ribes.'	44	ME.	44	₩€
Earnings per	share		0.2	5€	Đ.	25€

In line with the weak economy observed in the second half of 1998, the 1º quarter is marked by declining prices in raw materials, inventory reduction and customer expectation for low prices. Compared with same period of 1998 which benefited from strong economic conditions, the 1º quarter of 1999 shows a decline in net sales of 13% (-6% in volume and -7% in prices. under same structure without conversion effect).

The restructuring measures taken in 1998 and the first effects of cross-divisional programs (Purchasing, Reduction of fixed costs) drive Rhodia's improvement : 1" quarter 1999 ratio EBITDA/Sales of 13.9% compared with 12.6% in last quarter of 1998.

... and confirmed its objectives for 1999.

These initial results in 1999, combined with progress in restructuring, demonstrate Rhodia's profit potential. For the total year, the Group maintains its objective of profit improvement. Also it confirms its year 2000 goal of value creation and 15% EBITOA on sales.

Rhodia The best is yet to come

CITICORP KB IFIMA N.V.

KB Internationale Financieringsmaatschappij N.V. US\$ 150,000,000

Guaranteed Floating Rate Notes due 2011 In accordance with the Description of the Notes, notice

is hereby given that for the interest Period from April 30, 1999 to July 30, 1999 the Notes will carry an Interest Rate of 5.025% per annum. The Interest Amount payable on the relevant Interest Pay-

ment Date, July 30, 1999 against coupon Nº 53 will be US\$ 127.02 per US\$ 10,000 principal amount of Note and US\$ 3.175.52 per US\$ 250,000 principal

Kredietbank Lusembourg

U.S.\$350,000,000

Subordinated Floating Rate Notes Due November 27, 2035 Notice is hereby given that the Flate of Interest has been fixed at 5.0375% in respect of the Original Notes and 5.125% in respect of the Original Notes and 5.125% in respect of the Enhancement Notes, and that the imenest psyable on the relevant Interest Psymert Date May 28, 1999 against Coupon No. 163 in respect of US\$10,000 nominal of the Notes will be US\$39.18 in respect of the Original Notes and US\$39.86 in respect of the Enhancement Notes.

U.S.\$500,000,000

Subordinated Floating Rate Notes Due October 25, 2005 Notice is hereby given that the Rate of Interest has been fixed at 5.0375% and that the Interest payable on the relevant interest Payment Date May 28, 1999 against Coupon No. 183 in respect of US\$10,000 nominal of the Notes will be US\$39.18.

Global Agency and Trust Services, Cribank, N.A. London April 30, 1999

CITIBANCO



Euro 1,000,000,000 Floating rate notes due 2005 Notice is hereby given that

amount of Note.

2.50950% per annum from 30 April 1999 to 30 July 1999. Interest payable on 30 july 1999 will amount to Euro 31.72 per Erro 5.000 note and Euro 317.17 per Euro 50,000 note an Euro 634.35 per Euro 100,000

Global Agency and Trust Services Clobank, N.A., London 30 April 1999 CITIBANC Wells Fargo & Company US\$200,000,000 Roading rate subordinated

otes due 2000

in accordance with the provisi of the notes, nodes is hereby given that for the interest period 30 April 1999 to 28 May 1999 the notes will carry an interest rate of 5.25% per ensular juterest beskiple on the elevant interest payment date 2 US\$40.83 per US\$10,000 note

Global Agency and Trust Service Globank, N.A., London CITIBANC

and US\$204.15 per US\$50,000

The COPERATIVE BANK £75,000,000 -

Subordinated Floating Rate Notes 2000

Holders of Floating Rate Notes of the above issue are hereby notified that for the interest period from 28th April, 1999 to 28th July, 1999 the following information will apply.

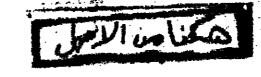
1. Rate of Interest 5%% per annum 2. Interest Amount payable on Interest

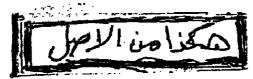
Payment Date: £68.56 Per £5,000 nominal or

Per £50,000 nominal 3. Interest Payment

28th July, 1999 The Co-operative Bank plc

Bank of America International Limited





FINANCIAL TIMES FRIDAY APRIL 30 1999 *

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Carlton in bid for '

FOREST PRODUCTS NEED FOR SECTOR CONSOLIDATION HIGHLIGHTED BY DOWNWARD PRESSURE ON PRICES AND LOWER PROFITS

Paper groups suffer from weak demand

By Micholas George in Stockholm

Three of Europe's largest forest product companies reported falls in first-quarter profits yesterday, underlining the weakness in demand for paper products and the downward pressure on prices at the start of the

Serla of Finland, and Assi-Domän of Sweden all reported lower volumes and den were to merge their fine prices in most product areas, paper operations in a new

below last year's levels. However recent rises in the price of pulp, the base material for most paper products, has raised hopes of selective price rises, the

companies said.

The lack of price stability again highlighted the need for consolidation in the sector with industry leaders UPM-Kymmene and Metsä- and analysts welcoming Wednesday's announcement that MoDo and SCA of Swe-

with European demand joint venture to be called MoDo Paper.

The fine paper market is months to March 31 of notoriously fragmented, €241m (\$256m) compared leading to large swings in with 6322m a year earlier on prices at a time when Euro- sales of €1.92bn compared pean producers are under with €2.13bn. threat from low cost producers in Asia, more of which are expected to come on

stream in the next lew years. Juha Niemelä, UPM chief executive, said: "I would expect the process to continue as low profitability is compelling companies to do

UPM-Kymmene reported a

It said that in Europe demand for paper products was expected to show only a small increase this year but with pulp markets moving back into balance there was the prospect for raising paper prices in some mar-

The company said it was

pre-tax profit in the three on the New York stock exchange

AssiDomān also blamed weak demand and lower prices for a fall in first-quarter pre-tax profits, down to €20.6m from €48.1m on sales of €670m compared with

mannesmann

The company said that in divisions, packaging materials and packaging, was expected to strengthen. Price

remain strong in some prod uct segments.

MetsäSerla's first-quarter profits fell to \$59.6m from €95.7m on sales of €1.0bm versus €939m. The company warned that full-year results were likely to be considerably below last year's levels.

"In order to fight against the deterioration of prices the rest of the year demand we still have to refuse low for products from its main priced orders and to continue to take downtime in both paper and paperboard production," the company

Spanish pay TV are already key shareholders By Patrick Harverson and David White In Madrid

Carlton Communications is joining a Spanish consortium bidding for a digital terrestrial television licence in Spain in the first of what is expected to be several forays by the UK media group into the continental European pay-TV market.

Carlton helped introduce digital terrestrial TV in the UK as a co-owner of On Digital and it hopes to do the same in Spain and other eading European countries. The consortium that Carlton has joined is led by Retevisión, the Spanish telephone company. It will sub-mit its bid to the Spanish government today.

Retevisión counts on the powerful backing of Telecom Italia and Endesa, Spain's olggest electrical utility, and is seen as the prime candidate for the country's first licence for digital terrestrial

Spain are excluded from the potential member of the concontest, which the government opened in January Spain has 2.5m homes that with the aim of reaching a subscribe to either cable or decision by the end of June. bids from companies that market.

in Spanish TV stations. These include the German Kirch group, France's Canal Plus, Italy's Silvio Berlusconi and Telefonica, Retevisión's Spanish telecommunications rival.

The new venture will add further rivalry to the competition between Spain's two satellite digital TV companies - Canal Satélite Digital, backed by Canal Plus's Spanish affiliate and the Prisa publishing group, and Vi Digital, controlled by Telefonica. Pearson of the UK, publisher of the Financial Times, holds 10 per cent of Vi Digital through its Spanish subsidiary Recole-

The terrestrial digital licence will cover up to 14 channels, with a minimum 32 hours a week of open-access broadcasts.

Apart from Carlton and Media Park, a production company based in Catalonia, the Planeta publishing group Existing TV operators in has been named as another sortium.

satellite pay TV, represent-The exclusion rules out ing about 20 per cent of the

Mannesmann struggles to remain flavour of the month

German group's strategy depends on Deutsche Telekom plan to merge with Telecom Italia, writes Ralph Atkins

month is a long time in April, Düsseldorf-based Mannesmann was celebrating a coup with the DM2.25hn (€1,15bn. \$1.22bn) purchase of the o.tel.o fixed-line business, which added 1,000 corporate and 400,000 private customers to its aiready humming network.

With some justification. Mannesmann toasted its preeminence among the new rivals to Deutsche Telekom, glant, including the RWE and Veba energy conglomerates from which it bought o.tel.o.

"We're clearly the number one challenger to Deutsche Telekom in Germany." said Lars Berg, the newly-ap-pointed head of the group's telecoms activities.

Then Deutsche Telekom announced plans to join forces with Telecom Italia to form the world's second largest telecoms company and take it into a different Mannesmann was no lon-

town. The question facing

Mannesmann now is: just how bad is the impact? Attention is focused on Italy where the prospective Deutsche Telekom Telecom Italia deal - if it succeeds -

German telecommunica Olivetti set to launch formal bid

Olivetti will today formally launch its hostile €60.4bn (\$64bn) bid for Telecom Italia as the latter intensified efforts to bring its proposed merger with Deutsche Telekom closer to reality, writes Vincent Boland, Roberto Colaninno. Olivetti chief executive, yesterday urged Telecom Italia shareholders to accept his company's tender offer, which values each share at €11.50 through a mixture of cash, equity and debt. Franco Bernabe, Telecom Italia chief executive, and Ron Sommer, his counterpart at Deutsche Telekom, were due to meet Italian government officials and Salvatore Cardina communications minister, last night to try to overcome Italian opposition to their merger proposal.

Mannesmann's expansion It is supporting the hostile takeover bid for Telecom Italia by Olivetti, the Italian telecoms group. The plan is for Olivetti, if it wins, to sell Mannesmann DM14.9bn its stakes in Omnitel and Infostrada, the mobile and fixed-line telecoms businesses, taking Mannesmann's holdings to 55 per cent and 100 per cent

respectively. Now, Deutsche Telekom's role as "white knight" is deal. Failure to secure Omniger the hottest story in tel and infostrada would be the biggest set-back to Mannesmann since it first pushed into telecoms as an alternative to its traditional steel pipes and engineering

could seriously set back ignate, has issued a blunt line business, focused on giv- capital increase, to raise per-

warning to the German government - which still owns 72 per cent of Deutsche Telekom ~ that Mannesmann's interests could be violated. But Deutsche Telekom's intrusion is unlikely to upset

for long Mannesmann's

ambition to become one of

Europe's leading telecoms The company has something of a golden touch in the sector. Its D2 mobile network, Germany's largest, achieved pre-tax earnings of threatening to scupper the €1.3bn last year - almost entirely accounting for the €1.4bn. In the fixed line sector, Mannesmann has judged carefully the evolution of the market since its full liberal-

isation last year. Initially Mannesmann Klaus Esser, chairman des- Arcor, its loss-making fixed

ing customers access to its low cost services on a callby-call basis, without preregistering. Now Deutsche Telekom has cut its prices dramatically in response and Mannesmann is looking to

internet among its services. That is why the extra capacity and customers offered by o.tel.o were important. Mr Esser wants to push into new media markets, including electronic com-

become a wide-ranging service provider, including the

Italy is not the only expangroup's overall result of sion opportunity. Mannesmann could ioth forces with do not look so bleak. There a smaller. German city telecoms carrier with a local network. It is also interested in One-

2-One, the UK's fourth

developments in the Italian telecoms market are at least two possible scenarios. First, Olivetti could succeed in its bid for Telecom Italia, particularly if Rome's resistance to Deutmobile network. Plans for a sche Telekom's approach

remains. Then Mannesmann

the non-telecoms businesses

which last year accounted

for 75 per cent of turnover -

but less than 30 per cent of

gainst that background,

its profits.

haps €2.5bn, are in hand.

would increase its stakes in Mannesmann's shares Omnitel and Infostrada as have slipped almost 10 per planned - and Deutsche Telekom would retire chascent since mid-April, largely because of the expected capitened. But Mannesmann tal increase. But in the past would face a worthy competitor in Italy as Olivetti two years, Mannesmann has turned from friend to foe. generally wooed stock mar-Second, Deutsche Telekom kets with the success of its telecoms operations and with endless restructuring of

1997

could succeed in its plan to merge with Telecom Italia. Mannesmann would then have to rethink its strategy. But the two former state monopolies would be pre-occupied with their merger rather than fighting domestic competitors.

Mannesmann, moreover, would remain in partnership with Olivetti. In that case, Mannesmann might even seek closer links with Olivetti, creating a second giant German-Italian telecoms group. Mannesmann would really be hitting back.

BCI 'name to stay'

By Paul Betts in Milan

UniCredito Italiano yesterday agreed to retain the name of Banca Commerciale Italiana-BCI for the new bank formed by its proposed merger with its large Milan commercial banking

The UniCredito board decision was widely seen as a further attempt to secure BCI board approval for its share exchange merger offer.

stormy BCI shareholders meeting when deep splits emerged within the bank over the proposed merger. BCI's board said it would continue to study the Uni-Credito proposal as well as an alternative advance from Banca intesa, the other large

Milan banking group. BCI's board is expected to take a final decision on May 14.

However, tensions are expected to remain high between BCI shareholders close to Mediobanca, the Milan investment bank, opposed to the UniCredito deal, and shareholders favouring the UniCredito merger. Mediobanca supports Banca Intesa as an alternative to UniCredito. • The Bank of Italy has launched a price-fixing probe into 13 leading banks the country's antibust competition authority said. Reuters reports. During an investigation at one bank, Cariplo

the central bank found docu-

ments referring to "The

Group of Banking Friends",

This announcement appears as a matter of record only and is neither an offer to sell nor a solicitation to buy any of the securities referenced herein.

New issue

April 1999



THE KORER DEVELOPMENT BRNK

US\$1,000,000,000

7.125% Global Notes due 2004

Joint Bookrunners

J.P. Morgan & Co. Chase Securities Inc.

Co-Lead Managers

Barclays Capital Credit Suisse First Boston Lehman Brothers

BT Alex. Brown Hyundai Securities America Inc. Salomon Smith Barney Tokyo-Mitsubishi International plc

Warburg Dillon Read LLC

J.P. Morgan



Eni S.p.A. Registered Office: Pleasale Enrico Mazzel, No. I., Rome - traty Company Share capital Lt. 8.000, 161.453,000 fully paid up Rome Companies Register (Court of Rome) Nepuber 6866/1 R.E.A. Rome No. 756433 mediarles U.I.C. Number 26173 ton Number 00484960588 VAT N



Notice of Shareholders' Meeting

Shareholders of Eni S.p.A. are hereby invited to attend the are entitled to request the Vote by Mail Card and a pre-Ordinary Shareholders' Meeting, which will be held in Castelgandolfo (Rome - Italy), Viale Bruno Buozzi, No. 14, on June 3, 1999 at 10:00 a.m. local time on first call and, if necessary, on fune 4, 1999 at the same time and location on second call.

Agenda

I. Financial Statements at December 31, 1998, Consolidated Financial Statements at December 31, 1998, Report of the Directors on the course of the business, Report of the Board of Statutory Auditors and Report of the Independent Auditors, Resolutions related thereto.

2. Allocation of net income and of Distributable Reserve. 3. Determination of the number of the Board of Directors'

4. Determination of the Directors' term.

5. Appointment of Directors. 6. Appointment of the Chairman of the Board of Directors. 7. Determination of the remuneration of the Chairman of the Board of Directors and that of the Directors.

8. Appointment of Statutory Auditors. 9. Determination of the remuneration of the Chairman of the Board of Statutory Auditors and that of the effective Auditors. 10.Fee adjustment requested by the independent Auditors for the new commitments incurred pursuant to Legislative Decree No.58/98.

Pursuant to the By-laws, Directors and Statutory Auditors will be appointed from lists, with the exception of the Director and the effective Auditor appointed by the Minister of Treasury, Budget and Economic Planning in agreement with the Minister of Industry, Trade and Crafts. Pursuant to the By-laws, said Auditor will be appointed Chairman of the Board of Statutory Auditors. Shareholders representing at least 1% of the Company's capital stock may present a list of candidates for the appointment of Directors and Statutory Auditors. The current Board of Directors may present a list of candidates for the appointment of Directors. Lists shall be deposited and published according to the procedures set in the By-laws.

Admission to the Meeting will be granted to Shareholders who have requested the notification of attendance pursuant to Article 34 of Consob Deliberation No. 11768 dated December 23, 1998 within five days prior to the Shareholders' Meeting on first call.

In order to take part to the Shareholders' Meeting Shareholders holding shares not yet dematerialised, shall previously deliver said shares to a financial intermediary for their deposit with Monte Titoli S.p.A. (the Italian Securities Register Centre) and their subsequent dematerialisation, pursuant to Article 51 of Consoli Deliberation No. 11768 dated December 23, 1998. and request the above mentioned notification of attendance. The reports on the proposals of resolutions of the Board of Directors to the Shareholders on each item of the Agenda and the documentation regarding item 1) of the Agenda will be deposited at the Company's Registered Office and with the Borsa Italiana S.p.A. (the Italian Stock Exchange) by the terms set forth by current legislation and shall remain at the Shareholders disposal until the date of the Meeting.

Votes may be exercised also by mail pursuant to current legislation. Shareholders willing to exercise their vote by mail

addressed return envelope to the Company or the follo Depositaries: Banca Commerciale Italiana S.p.A., Banca Nazionale del Lavoro S.p.A., CARIPLO-Cassa di Risparmio delle Provincie Lombarde S.p.A., Banca Monte dei Paschi di Siena S.p.A., Banca di Roma S.p.A., Banca Fideuram S.p.A., Sofid Sim S.p.A., Citibank N.A., Morgan Guaranty Trust Company of New York

Envelopes containing the Vote by Mail Card, duly filled in and signed, and the Admission Ticker Card shall be received by Eni S.p.A. - Segreteria societaria, Plazzale Enrico Mattei, I -00144 ROME, Italy by June 1, 1999.

The vote by mail must be exercised personally by the person

entitled to vote, Beneficial Owners of ADRs, listed on the New York Stock Exchange, each ADR representing ten ordinary Shares issued by Eni S.p.A., who have deposited their ADRs with the Morgan Guaranty Trust Company of New York by May 24, 1999 will be entitled to participate at the Meeting or to exercise votes by mall, after having complied with the deposit and registration requirements for Shares held. Beneficial Owners who have taken advantage of Proxy Vote or Vote by Mail options are entitled to assist at the Meeting upon written request to be made to the Morgan Guaranty Trust Company of New York, ADR Depositary.

In order to simplify controls of powers entiding the participation to the Shareholders' Meeting, people who intend to participate at the Meeting as legal or voluntary representatives of Shareholders or other people encided to take part in it are squested to deliver to Eni S.p.A.'s Corporate Secretary the deeds entitling them to said participation, by mail, also in copy, or by fax, at least two days before the date of the Meeting on

Experts, financial analysts and journalists wishing to attend the Meeting shall deliver by mall or fax, a specific request to Eni S.p.A.'s Corporate Secretary at least two days before the date of the Meeting on first call.

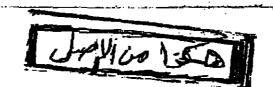
Eni S.p.A.'s Corporate Secretary is available for any further information Shareholders may need at the following numbers: Telephone + 39 06 59822421 - Fax + 39 06 59822233

The Chairman of the Board of Directors Mr. Guglielmo Antonio Claudio Moscato

To timely comply with admission and registration procedures. Shareholders are kindly requested to arrive at the Meeting in advance with respect to the starting time of the Meeting itself. Registration for the Meeting will take place at the same location of the Meeting starting at 9:00 a.m.,

Upon reservation, a shuttle service will be made available to Shareholders from Eni S.p.A.'s Registered Office, located in Plazzale Enrico Mattel, I, Rome, to Viale Bruno Buozzi, 14. Castelgandolfo, and return. The service will be operated from 8:00 a.m. to 9:00 a.m. and at the end of the Meeting.

Reservation shall be received by Eni S.p.A's Corporate Secretary through the aforementioned telephone and fax numbers no later than june 1, 1999. The reports on the proposals of resolutions of the Board of Directors to the Shareholders and this Notice are available on



COMPANIES & FINANCE: ASIA-PACIFIC

TELECOMMUNICATIONS SOUTH KOREAN FIXED-LINE TELEPHONE OPERATOR CRUCIAL TO AMBITIONS OF BOTH CONGLOMERATES

LG, Samsung in takeover fight for Dacom

Dacom, a leading South Korean telephone operator com. and internet provider, yesterday became the target of a takeover battle between LG and Samsung, two of the nation's biggest electronics information businesses.

The share price of Dacom rose by nearly 15 per cent to close at Won109,000 after to Hyundai. As part of the Samsung increased its stake in Dacom to block a takeover bid by LG. Dacom is the cent stake in Dacom to LG.

smaller of Korea's two fixedafter state-run Korea Tele-

cial to the ambitions of both from the Daewoo group. conglomerates, or chaebol, to expand their telecoms and

LG this week confirmed its intention to buy Dacom after selling its memory chip unit \$2.1bn chip deal, Hyundai agreed to transfer its 5.25 per

Samsung responded immeline telephone companies diately by raising its equity the takeover battle if it was return for a government stake in Dacom to 20.6 per cent, after buying an addi-Dacom is considered cru- tional 2.75 per cent stake Group. which is selling assets to reduce large debts. Samsung

> shareholder. LG directly owns less than per cent of Dacom, but with Hyundai's shares and those of friendly stockholders, LG said it controlled about 40 per cent.

LG would be likely to win holding to 5 per cent in main industrial sectors. stake held by Tongyang com.

Analysts say LG might call on British Telecommunications as a potential foreign is Dacom's single largest parter in its bid to control Dacom. BT last year bought a 23.5 per cent stake in LG Telecom, its personal communications network.

LG has long had ambitions to acquire Dacom, but it agreed in 1996 to limit its

able to secure a 16.7 per cent licence to operate LG Tele-

The government imposed the Dacom shareholding limit on LG because of worries about LG's dominance

But officials appear ready to abolish the limit because of LG's co-operation in selling LG Semicon to Hyundai in a state-sponsored merger to reduce overcapacity in

LG has also expressed interest in acquiring Hanaro Telecom, a local telephone operator, and Onse Telecom Korea's third international

long-distance operator. The combination of these telecoms operators with Dacom would consolidate the fragmented telecoms service market and make LG a stenificant competitor to Korea Telecom, while pro-

viding business for LG's tele-Indian telecoms

groups strengthen

By Krishna Guha in Bombay

India's two big telecommunications companies announced healthy profits for the year to March 31 on increased phone penetration and rising call traffic.

Videsh Sanchar Nigam (VSNL), the monopoly international carrier, reported a 37 per cent jump in pre-tax profits to Rs19.2bn (\$448m). The company said its revenues from value added services rose 71 per cent, with 151 per cent growth in inter-

net revenues to Rs1.7bn. Mahanagar Telephone Nigam (MTNL), the main telephone company in Delhi and Bombay, unveiled a less spectacular 19 per cent rise to Rs19.8bn, Its line growth

Higher salaries following a public sector pay deal increased costs by 12.3 per cent to Rs27.5bn. The results are the last

under India's old tariff regime. New rates set out by the independent regulatory authority come into force in

Analysts expect the new tariff structure to boost VSNL's profits. VSNL earns Rs10 per call

under a revenue sharing agreement with the government, regardless of the rate charged to the caller.

The outlook for MTNL under the new tariff regime is more mixed. Its revenues are based on the rate charged to the caller, less 25 per cent passed on to the

Astra upbeat about debt restructuring

By Sander Thoenes in Jakarta

Astra International, the Indonesian car maker, yesterday said it was assured of gaining creditor approval for restructuring \$1.15bn of debt, despite a failure to reach a quorum for holders of its dollar bonds.

The news sent Astra's shares down 6.8 per cent. But after trading had ended the company announced it had already obtained approval from bank creditors, holders of rupiah bonds and other non-bank creditors representing 63.96 per cent of Astra's debt.

This is just short of a simple majority of creditors bolding two-thirds of its debt to get its restructuring proposal approved in a commercial court, which would by the end of June, as make it binding for all creditors.

Bank creditors had handed in their votes by Wednesday and rupiah bond holders met in Jakarta yesterday, but holders of \$450m in dollar bonds failed to reach a quorum in Singapore vesterday.

Rini Soewandi, Astra president, said the quorum for 75 per cent could ments. not be met as the dollar bonds were actively traded, making the holders hard to pin down,

The quorum in the second meeting, scheduled for May

2000 . 1500 _f

Astra Internationa

14. will be much lower, 25 per cent.

Ms Soewandi said the remaining bank creditors could still send in their vote as well, leaving some time for finalising the agreement planned.

"We will definitely reach more than 70 per cent creditor approval," she added.

Astra proposed to split its debt into three tranches. with payment periods of three to 7's years and a detachable warrant equalling 10 per cent of Astra's shares accompanying the last set of pay-

Some Rp701.7bn (\$82.4m) of the total would fall in the second tranche, falling due in 6.5 years with interest starting at the end of the fourth year

Winners and losers among the petit fours

It is the start of a new era for Sally Aw's publishing group, writes **Louise Lucas**

t was not the victory a clutch of aggrieved minority shareholders had hoped for. Ownership of Sing Tao. one of Hong Kong's oldest publishing groups, yesterday passed to the Asian arm of the blue-blooded Lazard group with barely a murmur.

The battle for control of the transfer to the second Sing Tao had promised to be lively, complete with jilted suitors and agitation over the generous terms being offered to Sally Aw, chairman, whose 50.04 per cent stake now passes to Lazard Asia. But there was no brawling under the chandeliers. Minority shareholders seemed more interested in the bean paste petit fours, and drifted in and out of the special general meeting to partake of Sing Tao's hospitality. They will now be offered the option of selling their shares - which closed yesterday at HK\$1.53 - to Lazard Asia for HK\$1.25.

Other victors emerged -Ho. a tobacco tycoon who is HK\$230m of that under the

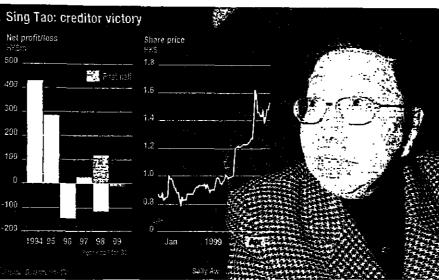
Lazard deal. Mr Ho professed himself holders voted overwhelm ingly in favour of the conditions, which give Miss Aw a HK\$9m a year consultancy fee and HK\$58m loan, and pave the way for Lazard Asia to mount a general

ing the second of the second

1-1-1

Under the terms of the deal, part of Miss Aw's proceeds will go directly to Mr Ho, who in turn will drop bankruptcy proceedings against her.

"Hong Kong has not faced a lot of situations where



shareholders [work out] how they deal with them. I think there will be a more frequent occurrence of this in the next few months. It is a question of creditors becoming conscious of what they can do," said Lawrence Lee, chairman of Baker & McKenzie in Hong Kong. which is acting for Mr Ho. Asia has many creditors

who must hope he is right. So far, their options have Sing Tao's creditors. Charles have responded by withdrawing from the region. owed HK\$295m (US\$38m) by The latest blow came from Sally Aw. will recoup some southern China, where creditors of the collapsed Guangdong International Trust & Investment Corp, a provin-"very happy" at the result of cial government investment yesterday's meeting. Share- agency, now expect to recoup just- a their loans.

The greater the number of is beginning to explore ways of treating debt, using over- to scupper the deal. seas models as a guide. In some cases creditors are give themselves more leverage. A newer development is to invest in distressed assets.

payout to 20 cents or more. Chris Barlow, head of financial advisory at PwC. says the secondary debt market in Hong Kong is still immature but there is a determination to develop it.

"I would expect Peregrine [the collapsed pan-Asian investment bank] and some of the larger workouts like Gitic to be traded over time," he says.

"Some banks simply need been limited and lenders to get out, and if people are prepared to buy on a speculative basis that gives another option - and gives the banks liquidity."

esterday's meeting marked a small victory for creditors, but it disappointed others. Spurned spitors had bought up shares for breach of contract was creditors - as in the case of filed with the Hong Kong Gitic - the harder it is to authorities; and an open letfind a solution. Hong Kong ter signed "Sequoia Trust"

Sequoia Trust criticised the deal as overly generous buying more debt in order to to Miss Aw and not generous enough to minority shareholders. Quoting the offer earlier this year three execudocument, it said the net buying debt at 10 cents in asset value at February 28 the dollar and working out a was HK\$2.71, sharply higher versially, Miss Aw was never creditors of controlling solution to increase the than the HK\$1.25 being prosecuted.

offered by Lazard Asia. However, the offer is not compulsory, and Lazard Asia plans to retain Sing Tao's public listing. Lazard Asia aims to divest

Sing Tao of non-core businesses, rebuild the newspaper business and expand the commercial printing. Patrick Cheung, chief

executive of Lazard Asia. said the deal "marks the beginning of a new era for Sing Tao". He gave credit to Miss Aw, who inherited Sing Tao part of a sprawling empire

founded on Tiger Balm, a

menthol cure-all - from her

father. However, Miss Aw failed to inherit her father's business nous, and made several ill-timed forays into overin the market; a complaint seas property and other

Her newspapers, operating in a highly competitive marketplace, came further urged minority shareholders adrift when Hong Kong went into recession A scam to inflate circula-

> tion of the Hong Kong Standard was uncovered by the anti-corruption body, and tives were prosecuted and subsequently jailed. Controlarge applicants in the first

THAILAND TWO DEALS AGREED THIS WEEK COULD PAVE THE WAY FOR OTHERS

ifeline for banking system

It may have taken a while. but suddenly there is hope for the Thai banking

industry. Yesterday's announcement that Siam Commercial Bank had succeeded in raising \$1.75bn in new capital combined with Wednesday's purchase of Nakornthon Bank tered Bank demonstrated to follow. that one of the two main ingredients necessary for dication of Tarrin's Commercial Bank deal. financial system stability – approach." said Scott Ferg- Following the Nakorn lots of new cash - does

indeed exist. Investors had once again begun to question the stability of Thailand's financial system, burdened as it is with same Bt2,500bn (\$66.8bn) in bad debt as the government's capital assistance plan for ailing commercial banks failed to find

manahaeminda, the finance minister.

success in protecting its amounts of cash. shareholders and most of its top executives from tough of foreign institutional Christensen of Jardine Flemgovernment requirements money waiting for a good IV dave the way for others

"This is an incredible vinuson, head of Asia Equity Capital Markets at Salomon Smith Barney, global co-ordinator of the Siam Commercial offering.

Most immediately helped are Bank of Ayudhya and Thai Military Bank, the remaining big Thai banks in need of significant capital injections.

Analysts say they will be a

that at least there is now a ability that goes with it, has blueprint they can follow yet to appear. The delays to the sale of which addresses their conthree recently nationalised cerns and, with the right banks added to such worries. kind of sales pitch, allows But Siam Commercial's them to raise significant

"There is just a huge wall story out of Inaliand, one investment banker with on." close knowledge of the Siam

Following the Nakornthon sale, it is crunch time for the likes of HSBC. Citibank and others that have expressed a desire to take over a Thai commercial bank.

The government is committed to sell three banks in the next several months initial bids for the first one. Radanasin Bank, will be

accepted on Monday. Yet the other main ingre- ones for new investment.

six months after being tougher sell to the market dient to a banking recovery, announced by Tarrin Nim- than Siam Commercial but loan demand and the profit-"We've just about fixed

the supply side of the problem. Soon banks will have enough money to cover losses on bad debt and to make new loans," said Scott ing. "It's the demand side

Here things are less certain. Non-performing loans may have indeed peaked as claimed earlier this week by the central bank, but Thai corporations are over-leveraged and want to pay down debt rather than seek new

borrowing. In addition, with capacity utilisation still running at about 50 per cent, any new loans are small ones for working capital, not buge

ARTAL GROUP S.A. ed office: 105, Grand-Rue, L-1661 Luxensbourg R.C. Luxembourg B 44.470

The Annual General Meeting of Shareholders of Artal Group S.A. will be held at the Banque de Lucembourg, 14, Boulevard Royal, L-2449 Lucembourg Saturday, May 8, 1999 at 15.00 hrs. for the purpose of discussing and w

AGENDA

Report of the Board of Directors and report of the statutory auditor;
Approval of the annual accounts as at December 31, 1998;
Allocation of results as at December 31, 1998;

Discharge to the directors and the statutory director;

Holders of bearer share certificates are requested to deposit their shares no later than May, 3 1999 at Banque de Luxembourg S.A., Luxembourg or at any other

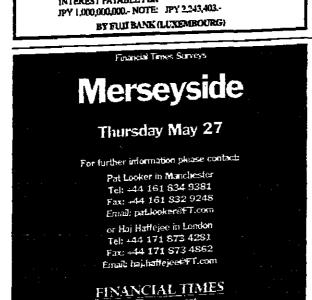
LORRAINE INVESTMENTS LUXEMBOURG S.A. Registered office: 28, Boulevard Joseph H, L-1840 Luna R.C. Luxembourg B 47.798

The Annual General Meeting of Shareholders of Lovraine Investments Luxembourg S.A. will be held at the Banque de Luxembourg, 14, Boulevard Royal, L-2449 Luxembourg, on Saturday, May 8, 1999 at 14.00 hrs. for the purpose of discussing and voting upon the following matters: AGENDA

Report of the Board of Directors and report of the statutor
 Approval of the annual accounts as at December 31, 1998;
 Allocation of results as at December 31, 1998;
 Discharge to the directors and the standary director;

The Board of Director

FORMULA SERIES 16 JPY 1,000,000,000 FRN DUE 2000 secured by Sharp Finance Netherlands EV JPY 1 Bio due 2000) INTEREST RATE: 0.8875% INTEREST PERIOD: from 30.04,1999 INTEREST PAYABLE PER



Notification of Dividend

The Annual General meeting held on April 29, 1999 confirmed the distribution of a dividend of DM 2.20 per share entitled to dividend from the profit for the financial year 1998.

The dividend will be paid on or after April 30, 1999 net of 25 % withholding tax plus an additional surcharge of 5.5 % against submission of dividend coupon No. 17 as appropriate at one of the paying agents listed in issue No. 81, dated April 30, 1999 of the German "Bundesanzeiger" (Federal Gazette).

Taxation Agreement of November 26, 1964, as amended on March 23, 1970, between the United Kingdom and the Federal Republic of Germany, the withholding tax plus the mentioned surcharge in respect of shareholders resident in the United Kingdom is reduced to 15 %. To claim this reduction, shareholders must submit an application for reimbursement before December 31, 2003 to the Bundesamt für Finanzen, 53221 Bonn, Germany.

In accordance with the Double

In the United Kingdom the dividend payment, which is free of charge, will be made in Pounds Sterling with conversion from Deutschmarks at the rate prevailing on the day of submission of the dividend coupon and will take place through the London offices of the following companies:

Warburg Dillon Read, 2 Finsbury Avenue, London EC2M 2PP.

Deutsche Bank AG, London, Bishopsgate. London EC2P 2AT.

The Board of Executive Directors BASF Aktiengesellschaft

67056 Ludwigshafen/Rhine, Germany April 30, 1999

BASF

Notice of Entitlement to Redeem To the Holders of

YOUTH SERVICES INTERNATIONAL, INC. 7% Convertible Subordinated Debentures due 2006

CUSIP No. 987816AB1 ISIN No. X50063473804 NOTICE IS HEREBY GIVEN that a Redemption Event has occurred with respect to the 7% Convertible Subordinated Debentures due 2006 (the "Debentures") of Youth Services International Inc. (the "Company") on March 31, 1999. Palm Merger Corp., a subsidiary of Correctional Services Corporation ("CSC") merged with and into Youth Services International, Inc. ("YSI"), with YSI surviving the merger as a wholly-owned subsidiary of CSC (the "Merger"). The Merger constitutes a Designated Event. Capitalized terms used and not otherwise defined in this

letter shall have the respective meanings ascribed to such terms under the indenture. Holder Redemotion Date. In accordance with Section 6(d)(iii) of the Indenture dated as of October 15, 1998 (as amended), between YSI and The Chase Manhattan Bank the holders of the debentures may cause the Company to redeem their debentures on June 15, 1999. The conditions precedent to redemption by the Company at the option of the holders have occurred.

Holder Redemption Price. The redemption price of the debentures for holders who elect to present their Debentures to the Company for redemption is 100% of the principal amount of the Debentures, together with interest accrued to the Holder Redemption Date.

Cessation of Interest and Rights of Debentureholders who Elect Redemption. On the Holder Redemption Dale, the Redemption Price of the Debentures presented to the Company for redemption will become due and payable, interest on the Presented Debentures will cease to accrue on and after the Holder Redemption Date. The Presented Debentures will no longer be deemed outstanding after the Holder Redemption Date and all rights thereto will cease, except the right of holders to receive the redemption price.

Redemption Procedure. Holders electing to present their Debentures to the Company for redemption must surrender the Debentures in whole but not in part, together with the Redemption Notice on the debentures duly executed, at any of the locations set forth at the end of this notice on or before the close of business on June 8, 1999. Payment of the amount to be received on redemption will be made by the Company upon presentment and surrender of the Debentures (with coupons attached on any Bearer Debentures) at any of the locations set forth at the end of

Revocation of Election to Redeem. A holder electing to present its Debentures to the Company for redamption may revoke such election by delivering a written notice of such revocation, together with the holder's non-transferable receipt of such security, to any of the locations set forth at the end of this notice on or before June 15, 1999.

Holders whose Debentures are not redeemed. Holders of Debentures who elect not to have their Debentures redeemed by the Company will have the right to convert their Debentures into shares of Common stock of the Company on or before the close of business on February 1, 2006.

Agreements with Selected Holders. This notice is not being given to each Debenture holder who has entered into an agreement with YSI under which YSI has agreed with such holder that, among other things, at such holder's option, YSI will repurchase that holder's Debenture on March 31, 2000 (the "Repurchase Date"). In order to exercise this option, each such holder must surrender the Debenture(s) to be redeamed, together with a redemption notice, at YSI, 2 Park Center Court, Suite 200, Owings Mills, Maryland 21117, or such other place as designated by YSI in writing, before the close of business on the fifth business day prior to the Repurchase Date.

> For Registered Securities The Chase Manhattan Bank 1201 Main Street, 18th Floor, Dallas, Texas 75202, United States

For Bearer Securities

The Chase Manhattan Bank Chase Manhattan Bank Luxembourg S.A. 5 rue Plaetis Crosby Court, 38 Bishopsgate L-2238 Luxembourd London EC2N 4AJ, England

The Chase Manhattan Bank for and on behalf of Youth Services International Inc.

April 30, 1999

Attn: Sean Duggan Capital Markets Fiduciary Services

CHASE

Airtours bid sets up holidays price war

shkhu, Leisure Industries Correspondent

A holidays price war seemed set to erupt yesterday in the wake of the opening of a bid hattle for First Choice, one of Britain's biggest tour

Airtours, the second largest, launched an £800m (\$1,29bn) hostile bid for First Choice, third biggest, which if successful would break up First Choice's £1.5bn merger deal with Switzerland's lower at 130%p. The com-Kuoni and knock Thomson pany is regarded as more

Thomson immediately pledged to start selling its main summer 2000 holidays next week with "substan-

tially increased capacity and very attractive prices" and stressed it had no intention of surrendering its market leader position. A price war is widely regarded as potentially dam-

aging to the industry. Reflecting this, Thomson's shares, which floated last year at 170p, closed 24p Travel Group from its vulnerable to a price war 100.

cent of its profits comes David Crossland, its chair- Cook shareholder, not to than Airtours because 90 per from the UK compared with 65 per cent for Airtours.

Some institutional shareholders in Thomson privately questioned the logic of the strategy and said they would seek clarification from Paul Brett, Thomson's chief executive and a strong er-bid from Preussag, shareholders said yesterday proponent of the market leadership argument.

The Airtours bid would create a company with a market capitalisation of £2.8bn if it succeeds, making it a contender for the FTSE

£8,000 loan, would increase the number of holidays it

in 17 countries. The possibility of a count-Europe's largest travel com- they should take no action. pany which has a controlling stake in Thomas Cook, the in its 1993 bid for First UK travel group, disappeared after Airtours Abroad - due to lack of revealed it had undertakings from Thomas Cook, Preus- had secured the support of lead to annual cost savings

agency shops and operations

The company, founded by desbank, a large Thomas man, 27 years ago with a make a competing offer.

There was shareholder concern yesterday that the sells annually from 10m to bid would plunge the indus-14m, have 1,200 travel try into a damaging holiday price war after First Choice, which had recommended the merger with Kuoni to its

But Airtours, which failed Choice – then called Owners shareholder support, said it sag and Westdeutsche Lan- 44 per cent of First Choice's of 235m.

ordinary shareholders. Phillips & Drew, which

holds 10 per cent of First Choice's shares said it supported Airtours' bid over a merged Kuoni/First Choice the scope for substantial cost savings and because Airtours had delivered in the past. "It's a much more compelling offer but it does: involve the risk that it may. not be cleared by the competition authorities," said

Phillips & Drew.

Airtours bid

Piqued at Airtours' bld for First Choice, Thomson OK tour operators Travel seems bent on casting State prices relative to the the UK tour operating sector back to the dark ages. To protect its longstanding market leadership - which it would lose if Airtours' bld succeeded in wresting First Choice from its planned merger with Switzerland's Knoni - Thomson is proposing a calamitous price war. If it hoped this would knock back the value of Airtours'

all-paper bid, it was right: however, while Airtours' shares feli 6 per cent yesterday, Thomson's plunged

more than 15 per cent, leaving them 23 per cent below last year's flotation price. Thomson's management is demonstrahly failing to adjust to life in the public eye. Recovering shareholder support looks difficult As for Airtours' bid, it appears to be a knock-out. Despite

vesterday's fall, it values First Choice shares at 215p, a 44 per cent premium to Kuom's implied offer. And with over 40 per cent irrevocable or indicative acceptances and Preussagcontrolled Thomas Cook ruling itself out, Airtours has virtually closed off the possibility of rational counterbidders Thomson, however, may not fall into that category.

Competition worries must also be an issue, given the combined group's 35 per cent market share. A lengthy European investigation seems probable. That said, Kuoni's bid, for all its weaknesses, remains on the table if Airtours is

United News & Media

United News & Media has hardly inspired the market in recent years. But yesterday's acquisition of Nasdaq-listed high-technology magazine publisher CMP really sparkles. Grabbing the leading business-to-business titles and their promising web sites at a cyclical low-point in the computer advertising market is canny. At 1.9 times CMP's sales, United has paid below the industry average for such deals: The main attraction is CMP's low margins. United's team at Miller Freeman has shown itself able to lift margins to 20 per cent in previous deals.

Creating a tracking stock for CMP's online businesses is sensible, particularly if it attracts ZDNet's stratospheric rating. Having a web currency to snaffle up other online sites is essential, given current valuations and the need to here ambitious staff with juicy options.

Vivendi mulls over bidding for One-2-One

By David Owen in Paris

Vivendi, the acquisitive French communications and utilities group, is considering bidding for One-2-One, the UK's fourth biggest mobile phone operator, as an early building block for a European telecoms empire.

Jean-Marie Messier, the French group's chairman, said the company wanted to with the alliances needed for us to offer a worldwide service to our customers. Within two years, we think there will be very significant opportunities for Vivendi in Europe in the domain of tele-

One-2-One, which analysts have valued at up to £11bn, (\$17.7bn) was put up for sale last month by its joint owners Cable and Wireless, the UK telecoms group, and MediaOne, the US cable operator. The decision followed an agreed bid for MediaOne by Comcast, a rival cable group, although this offer was trumped this month by AT&T, the US long distance telecoms oper-

Vivendi, the biggest sharetelecoms operator in which the UK's BT also has a large

potential bidders for One-2-One. It is thought these could include Deutsche Telekom of Germany, Bell Atlantic of the US and France Telecom. Michel Bon, France Telecom's chairman, yesterday hinted in an interview with Le Monde, the French newspaper, that the com-

pany might make a UK acquisition. Mr Messler said Vivendi the former Générale des Eaux, which already has extensive UK interests in other fields, would only move for One-2-One if it thought "the financial conditions" were compatible with its targeted rate of return for

"It is not sure that the situation of One-2-One - fourth licence, low market share, weak revenues, high acquisition cost - is the ideal situation. Nevertheless, that is one of the situations we are looking at. We would really only do it if the price conditions were reasonable.

Launched in 1993, One-2-One was the first UK mobile phone operator to offer mass

Vivendi last month bought 51 per cent stake in holder in Cegetel, a French Monaco Telecom. the national telecoms operator of the tiny but wealthy Medistake, joins a long list of terranean coast principality.

Unilever predicts sales growth despite setback

By David Blackwell

Unilever, the Anglo-Dutch consumer products group, is confident that sales growth can be re-established this year after a disappointing first quarter.

The group blamed the difficult economic backgrounds in several markets including Russia, Brazil and Chile, for a fall of 1 per cent in turnover to £6.5bn (\$10.5bn) in the first three months.

Its ice cream businesses suffered from a reorganisation of distribution in the UK, higher prices for ingredients in North America and inclement weather in Brazil.

The shares were marked down 33%p to 559%p yesterday after the group reported a 4 per cent decline in pretax profits to £666m (£691m). Excluding exceptional items operating profits were flat at

The latest figures compare with a strong first quarter in 1998, when operating profits were 41 per cent higher on

The group said the latest quarter was one trading day

Sales fell in Europe and North America, and were flat in Latin America. The group said the 4 per cent fall in European sales mainly reflected the troubled economy of Russia, where volumes tumbled 60 per cent. "We have scaled the business back to fit the new circumstances, and refocused on the leading brands and categories," the company said, adding that the fall-out from Russia had affected other east European coun-

In Africa and the Middle East sales were 3 per cent ahead on better margins, a good performance in South Africa and continued recovery in Nigeria. Robust sales of household and personal care products helped to drive turnover from the Asia and Pacific regions up 5 per cent. Interest receivable was 94m higher at £35m. Earn-

Allied Domecq drops by 9% on flat sales

By David Blackwell and

Shares in Allied Domecq tumbled yesterday after the spirits and retailing group

reported a 9 per cent fall in interim profits and flat sales. Allied, which warned in January that profits would be hit by a downturn in its puhs business, said trading had picked up in the last few weeks. But it added that pub profits were unlikely to return to last year's levels until the final quarter.

Underlying growth in the spirits side was strong in Europe and North America. But the performance elsewhere was hit by the turmoil in emerging markets and Mexico, an important mar-

ket for the group. Allied shares fell 31p to close at 478%p. Tony Hales, chief executive, will face renewed questions from strategy. "While it is terribly difficult to separate industry conditions from manage-

one else might have made a better fist of things," said one institution.

Sir Christopher Hogg, chairman, said he had been surprised at the strength of market reaction to the January statement. But there was underlying growth as Allied concentrated its resources behind key brands in each of the important markets.

said demerger remained an option, and that Allied continued to talk to

ment performance, there is a all possible partners in the growing feeling that some drinks industry. "We will do anything that enhances shareholder value," he

Pre-tax profit fell from

£320m to £293m (\$470m) in the six months to February 28. on turnover down 3 per cent at £1.83bn. Earnings per share were up 20 per cent at 25.4p (21.1p) but down 4 per cent after allowing for exceptionals which included £189m profit on the sale of Cantrell & Cochrane, the Irish drinks company.

Mr Hales said the group had reacted to the downturn in its pubs business with measures to boost turnover. These included keeping price rises below competitors and offering better value meals.

Allied was commended by one analyst for resisting the temptation to throw money into the under-performing pubs. But another said Mr Hales had failed to reassure

Direct mail was being used to target new and lapsed cus-

profit from bulk sales after him that the group had done stocks had been reduced.

umes of the four core brands rose, with Sauza tequila up 14 per cent and Kahlua liqueur ahead by 11 per cent.

enough to arrest the

In the spirits division, vol-

But Ballantine's scotch whisky was flat and Beefeater gin down 2 per But the division's operating profit fell 4.6 per cent because of currency movements and a £10m fall in

BRITISH AMERICAN TOBACCO

Pre-tax profit similar to last year

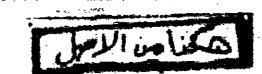
Three months unaudited results to 31 March

	1999	1998
OPERATING PROFIT	£341m	£378m
PRE-TAX PROFIT	£309m	£311m
EARNINGS PER SHARE	9.18p	11.08p

- The Group's pre-tax profit, at £309 million, was similar to last year.
- Operating profit at £341 million was down 10 per cent. This reflected economic and currency problems in a number of markets, although there are now early signs of recovery in the Brazilian and Asian economies.
- Total cigarette volumes were 6 per cent lower. Sales were adversely affected in the quarter by economic uncertainty in many of the priority markets and US domestic volumes suffered from price increases following the US tobacco settlement.
- The reduction in earnings per share principally arises from an accounting distortion in the Group's effective tax rate for 1999, in connection with US tobacco settlements.
- "The proposed merger with Rothmans, which is on track for completion in the second quarter, will obviously have a major impact on the Group in the balance of the year. Excluding Rothmans, however, the Board expects that operating profit before exceptional items should be broadly similar to 1998, as the results improve during the second half of the year."

Martin Broughton, Chairman

The full quarterly report is being posted to shareholders and copies are available from the Company Secretary, British American Tobacco p.l.c., Globe House, 4 Temple Place, London WCZR 2PG.



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No. 182216 of 1999 In the High Court of Justice Cleancry Division Companies Court In the Matter of EMBAAC PROFESSIONAL

SERVICES LUMITED and in the Matter of The Compani

Landon (CCY 8HQ). Solicitors for the above-raised Company

LEGAL NOTICES

and in the Matter of The Companies Act 1985

NOTICE IS HEREBY CIVEN that a Petition was on 19 April 1999 presented to Her Majesty's High Count of play presented to Her Majesty's High Count of basice premium account of the rebustion of the state premium account of the above-sound Company by 167, 127, 1000.

AND NOTICE IS FURTHER CIVEN that the said Petition is directed to be heard before the Companies Count Registers at the Royal Counts of Justice, Second, London WCZA 2U. on Wadnesday the 12th day of Nay 1999.

ANY Creditor or Shareholder of the said Company desamp to oppose the making of an Oxider for the confirmation of the said exhibition of that purpose. A copy of the said Petition with he formethed in any such pesson ecopieting the same by the under-methodical Solicities on playment of the regulated charge for the sain.

Osted the 27th day of April 1999

LINKIALEISS & PHANES (DTIL), One Silk Street, London ECZY 8420.

Solicitors for the above-named Company NOTICE IS HEREBY CIVEN that a Petroon was on 19 April 1999 presented to Her Majesty's High Court of lustice for the confirmation of the reduction of the capital of the above-name Company from 500,000,000 to 100,454,323. AND NOTICE IS FURTHER CIVEN that the said AND NOTICE IS PLIKTHER CIVEN dust the said Petition is directed to be heard before the Companies Court Register at the Royal Courts of fusice. Strand. London. WCZA 21.1 on Webmedshy the 12th day of they 1999. ANY Creditor or Shareholder of the said Company desiding to oppose the making of an Crede for the commandion of the said reduction of capital should appear at the time of hearing in person or by Commel for that purpose. A copy of the said Petition will be familished to any such person regulating the same by the under-mentioned Solocitors on payment of the regulated charge for the same. mentioned Solicitats on payment of the regulation charge for the same. Dated the 17th day of April 1999 LINIC ATERS & PAINES (DTL), One Silk Street,

LEGAL NOTICES

UNITED STATES BANKRUPTCY COUR DISTRICT OF DELAWARE

Debtorz

_) JOINTLY ADMINISTERED

CORPORATION, ET AL.,

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NOTICE OF (I) BEARING TO CONSIDER MOTION OF

DESTORS FOR ORDER APPROVING TRANSFERS DO ASSETS OF

UC LENDING® LOAN ORIGINATION BUSINESS PURSUANT TO

TERMS OF ASSET FURCHASE AGREEMENT, INCLUDING SALE

OF OWNED ASSETS UNDER SECTIONS 34(5) AND 343(1) OF

RANKERIPTCY CODE AND ASSUMPTION AND ASSIGNMENT OF

RELATED CONTRACTS AND LEASES BURDER SECTIONS 34(5) AND 343(1) OF

RELATED CONTRACTS FOR SUBMISSION OF ANY HIGHER OR

FRICATED CONTRACTS AND LEASES BURDER SECTIONS 34(6) AND

(I) OF BANKERPTCY CODE AND CONTRACTS AND LEASES BURDER SECTIONS 34(6) AND

FROCEDURES FOR SUBMISSION OF ANY HIGHER OR

BETTER OFFERS WITH RESPECT TO PROPOSED TRANSFER

TO ALL CREDITORS, SHAREHOLDERS AND OTHER PARIES IN INTEREST:

NOTICE IS HERBY GYEN, as follow:

1. On April 19, 1999, United Companies Francisi Carporation and centain of interest and single section of the Tobaccy, and the United States Businespey Court for the Destrict of Dedsarration and order authorizing the rate of certain annuls pursuant to actions 36(5) and (f) of the Businespey Code relating to the business and leane pursuant to sections 96(5) and (f) of the Businespey Code relating to the Justice of Dedsarration origination operations of United Companies Leading Comporation*, which are conducted under the tradement UC Lending* (collectively, the "Destrees") to Acgis Mortgage Corporation (the "Perchases"), free and clear at contains and leane pursuant to sections 96(5) and (f) of the Businespey Code relating to the Justice of the September of

Commence Companies Presented Corporation, 4041 Enter Lines, pason trouge, Louisinha 708002, Attentions John Plan. Par. 225-987-9100, so at to be received so hister than May 19, 1999 at 10:000 a.m.

5. The Motion and the Agreement may be modified at or prior to the Hearing to accommodate objections thereto by interested parties. At the Hearing, the Beakraptcy Court may enter such outers as it doesn't superpose under applicable law and are received by the circumstances and equities of these cases. Objections, if any, to the relief requested in the Motion must be in writing, must conform to the Federal Rules of Beakraptcy Court, must set fouth the against the Debtard retines or properties, the basis for the objection and the specific grounds therefor, and must be filed with the Beakraptcy Court and served upon (i) Weil. Gouldal & Manage LLP, stomerys for the Debtard: conform to the specific grounds therefor, and must be filed with the Beakraptcy Court and served upon (i) Weil. Gouldal & Manage LLP, stomerys for the Debtard: conform and served upon (i) Weil. Gouldal & Manage LLP, stomerys for the Debtard: as set forth above, (ii) Wecknet!. Lipton, Rasen & Katz, antengary for the Centitor Committee, as set forth above, (iii) Wecknet!. Lipton, Rasen & Katz, antengary for the Centitor Committee, as set forth above, (iv) Certexes Capital Manageaust, L.P., as set forth above, (v) the Office of the United States Tristine, as set forth above, set forth above, in the Motion. Copies of the Notice Credit, which are forth the many at the past of the Parchaser, as set forth above, and the Motion and the estillate to the Motion may be reviewed during regular Beakraptcy Court hours at the office of the Clark of the Beakraptcy Court, 224 Notth Market Street, Stath Floor, Wilmington, Delaware 19901, and may also be recurred upon winthm nequest to Well, Gothal & Manages LLP, attenties Sentence Court of the Market Street, Stath Floor, Clarks of the Restaulant Corporation, 4041 Ensen Law, Batter Rouge, Luckstant Output States Sollici

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No. BESSET? of 1999
In The High Court of Justice
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In The Mayber of
CONSTIT EMPANCED BACCASE
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and in The Master of The Companion Act 1965
NOTICE S FREENY CANNE but the Chair of the
High Court of Justice (Chancery Distincts dated
14th April 1999 conferning the conditions of the
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COMPANIES & FINANCE: UK

Rothmans progress lifts BAT

By David Blackwell

British American Tobacco expects its £5.3bn (\$8.5bn) takeover of Rothmans International to clear the last regulatory hurdle in Australia and be completed before the end of June.

The progress with the merger, coupled with early signs of recovery in the troubled Brazilian and Asian markets, helped to lift the shares 39p to 544p at the close yesterday in spite of a fall in first-quarter profits.

Pre-tax profits in the three months to March 31 slipped from £311m to £309m on turnover of £4.2hn (£4.1hn). Operating profits fell 10 per cent to £341m as the number of cigarettes sold declined 6 per cent to 159.3bn, reflecting a slowdown in all markets except Europe. Martin Broughton, chair-

have a major impact on the group in the balance of the Excluding Rothmans, however, the board expects that operating profit before

man, said the Rothmans

merger would "obviously

wort Benson, said the shares had been undervalued because of the US tobacco litigation angle. The market

broadly similar to 1998, as the results improve during the second half of the year."

had been aware that the operating figures would be down, but had been buoyed AmericaPacific region fell 19 by the more positive trading

the full year - assuming the mance in the US had been Rothmans merger from Jan- better than its main

Martin Broughton: number of cigarettes sold fell 6 per cent to 159bn Gerry Gallagher, tobacco uary I - by £70m to £2.05bn, rivals, Philip Morris and excluding exceptionals.

Sales of the group's cigato £27m, reflecting a one-off rettes in the US fell 2.9bn to 13.2bn after the 45 cents-apack price rise last November as part of the US tobacco Operating profits in the

per cent to £92m, but analysts said the group's perfor-

Interest payments halved

benefit in Brazil. The tax charge rose to about 44 per cent, distorted by the collection of the US litigation monies which will not be paid out until next year and which do not qualify for a

<u> </u>	Torrec	war (2m)	P1 patri	10-165X BR (256)	. 8	5 b)	belasey (b)	beharing care or	dividend	Asec	year
A de Gracky Yr to Jan 31	50.6	(58.4)	271	(3.21)	13,4		- 6.44	-	6.2	9	8.52
Allied Domecq 6 mins to Feb 28	2.150	(2.210		(318)	25.4	(21.1)	· 15大	#	9.73贵	-	25.33大
Asswescap		(162.1		(55.9)	81	(6.5)	•	-	-	• •	8
Angle-Eastern	9	1 30	5.82	8.22 A	8 ((9.6)	4.34	June 16	4	4.34	4
Arcon lett 4	12.6	(132)	8.21L	(3.59L)	286	(1.25L)	·	-	-	•	
Ashanti Gold \$ 3 mits to Mar 31	153.7	(133.7		n5)	. 20	(14.)	-	-		-	10
Sloomsbury Publish	15.2	(13.7)	1.57	(1.35)	121	(10.9')	- 29	July 2	29	3.7	3.6
BAT 3 mths to Mar 31	4.194	(4,105)		(3114)		(1.08)		-		-	-
Chiroscience Yr to Feb 28		(26.2)	16.2L	23.3	15.8L†	[22.31.]	-	-	-	-	-
Company to Feb 28		(14.6.)	0.602	0.266	4.61	(21)	1.6	July 5	-		-
European Motor 11 cuths to Feb 28->	376.8	(470.4	6.04♥	(10.2)	7.7	(13.2)	3.5	Sept 1	3.5	6.1	6.1
Eurosov Energy 16 miles to Dec 31	6.71	(-)	9.841.	(+)	33.04L	· (-)		-		-	-
Golden Rose		(1.62)		10.67Ĺ)		(4.7£)		-		-	-
Litaten Park & Yr to Dec 31		(185)	22.2	(17.84	-70.5	654.8	16.75	July 6	16	24	22.25
Marborough 6 mits to Dec 31		(0.161)		(0.32)	0.61	(2.25	0.3613	Jone 29	0.54	-	1.4 §
Prestarick 6 mits to Jan 31	18	(23)	1.1L	(0.918)	2.75L	(1.4.)	nii		0.4	- .	0.4
\$84) Yr to Jen 31	64.8	(62.3)	5.85	(6.82)	33.3	(40.6)	. 15	July 1	14.5	20	19
Sheffield United 6 mths to Dec 31	3.65	(5.46)	. 2.321.	(2551)	4.61.	(SL-)	•		-	• •	-
Smarth (WAI) 6 meths to Feb 28		(1.649.)	105	(128)	30.1Ī	(31).	5.75	July 1	5.25	-	16.6
SVB 6 mths to Dec 31 ±	R7 8	(81.71)		(32.5		(32.29)	1.8	-	1.5	-	11.6
Unillever 3 mins to Mar 31		(6,593)		(691 Y)	5.66	(5.7)	:-		•		10.79
Watermark Yr to Dec 31			1	· (1♠)	3.35†	(3.65)	0.94	July 28	0.88	0.94	0.88
Investment Trusts		W (p)		botable ags (£m)		S (p)	Covert personal (p)	Date of payment	Corresponding dividend	Total for year	Total fast year
Advent 2 VCT 11½ raths to Feb 28		. (-)	1.15	(-)	3.3	(-)	1.6			3	
Downing Health Pro 6 mins to Dec. 31 *		(95.5)		(0.292)		(3)	2.4	4	1	-	5.2
lavestors Capital 6 miles to Mar 31	244.1	(209.3)		(6.57)	29	(2.7.)	1.48*	- June 9	1.42	_	5.93大大
Jove		(63.41)		(1.17)	8.21		1.70	May 28	3.7	7.4§	
#VIE I(to rea 20	07.23	(19.00)	1.10	(I-17)	0.21	(8.29)	-	may 20	3./	7.43	7.05 大大 §

asic. Dividents shown net except #12mss throughout. Figures in brackets are for corresponding period. After exceptional charge. VAfter exceptional ased capital. #Foreign lacome dividend, #Afteratory paid. #Visin currency. III Comparatives for 16 months. SUS currency. Adm stock. & Comparatives for 18 months. SUS currency. Adm stock. & Comparatives for 18 months to Jone 30 1998. | Gross. #Comparatives restated and cover 12 months to Jone 30 1998. | Gross. #Comparatives for 11 months. *Second interim dividend, makes 2.96p to date. ##Includes.FID alement.

Financial Times Surveys

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Wednesday June 30

For further information please contact:

Heather Riley in Hong Kong Tel: +852 2868 2863 Fax: +852 2537 1211 Email: heather.riley@FT.com

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The projects will be funded by the Government of Botswana. Tenders will be required in Botswana Pula, but provision will be allowed for foreign currency payments for foreign currency cost.

The prequalification documents will be available from Director of Roads, Roads Department, Private Bag 0026, Moapare Road, Gaborone, Botswana (Tel: +267-313511, Fax: +267-314278) from 3rd May, 1999 at no cost. The closing date for prequalification submission will be 9th June 1999 for all projects.

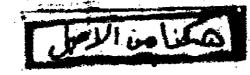
Any queries should be directed to the Engineers as follows -

(i) For Projects No. 1, 2 & 3

● Roughton International, Private Bag BR 76, Chobe House, BBS Mall, Broadhurst, Gaborone, Botswana. (Tel: +267-356689/351907, Fax: +267-356689, e-mail: roughton@info.bw).

(ii) For Projects No. 4 & 5

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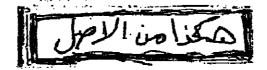
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Defence industry prepares for new battles

The Kosovo campaign may lead to a reassessment of the needs of European defence policy, writes Bertrand Benoît

Aerospace & Defence sector

ar is bad news for financial markets. But Nato's military intervention in Kosovo has thrown one class of Nato faces in Kosovo under-

stocks into the searchlight. Over the past few days, bility and precision." defence issues such as Thomson-CSF and Lagardère of France and British Aerospace have risen 10-20 per cent. The conflict may mean little in terms of new orders but it could have a lasting

effect on the industry. Despite record profitability, Europe's defence sector is emerging from a decade of bruising budget cuts and declining export markets.

At first sight, the air camnaign over Kosovo is far from a boon. The only beneficiary so far has been Raytheon of the US, which mancruise missile. Yet by highwar may lead to a major reassessment of their needs.

"Europe has long been preparing for the third world war where the quantity of

weapons mattered more than quality," says Nick Cunningham, defence analyst at Salomon Smith Barney. "But the difficulties line the need for reach, flexi-

The debilitating impact of bad weather has been an embarrassment for the alliance. Its pilots have had trouble seeing targets and, despite the use of unmanned drones and the secure radio communication systems on some US aircraft, evaluating damage and gathering intel-

ligence has proved difficult. "Kosovo is changing the military's ideas about what sort of equipment it needs and that could prompt a massive replacement cycle," says Mr Cunningham. Meanwhile, the ambition

of Britain and France to establish a European lighting the shortcomings of Defence identity - a political European armed forces, the structure enabling European Union countries to use Nato assets without US support will put pressure on governments to upgrade forces. According to Salomon

FTSE Eurotop 300 indices (rebesed)

cruise missile, the Apache

from Matra BAe Aerodynam-

ics, a joint venture between

Charterhouse, "the industry

is moving into a period of

equipment production that

has not been experienced for

spending. Somewhere along

Lagardère and BAe.

Smith Barney's latest survey of the industry, the decline in military spending following the cold war, may be bottoming out. The latest generation of European fighter aircraft has gone into development. Production of Dassault Aviation's Rafale, and Eurofighter, a rival produced by a consortium of four

Europe is getting its own

the last 20 years". Digby Waller, defence economist at the International Institute countries, will boost turnover over the next six years. for Strategic Studies in Lon-In addition to the Tiger don, agrees. "The US has and NH90 helicopters, announced a rise in defence

to benefit hugely from even a moderate pick-up in orders thanks to the transformation undergone in the 1990s. Revamped management teams have created leaner and fitter structures, with additional turnover falling straight to the bottom line, said a London-based analyst.

the line. European govern-

Defence companies stand

ments will follow.'

Companies have also adjusted to new procurement methods, moving to the socalled fixed-price system, where the cost of delays and budget overruns is incurred by the maker in exchange

for higher margins. One cloud on the horizon is the decline in commercial For the defence team at aircraft orders, which constitute roughly half the turnover of Europe's biggest aerospace companies. Yet, the slowdown is unlikely to be as severe for Airbus, the European consortium, as for the market in general.

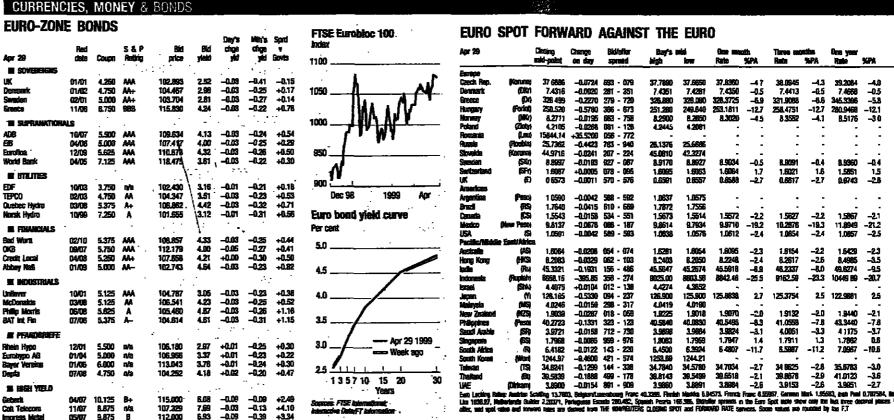
> "Airbus is in pretty good shape with its biggest backlog in history and the mar-

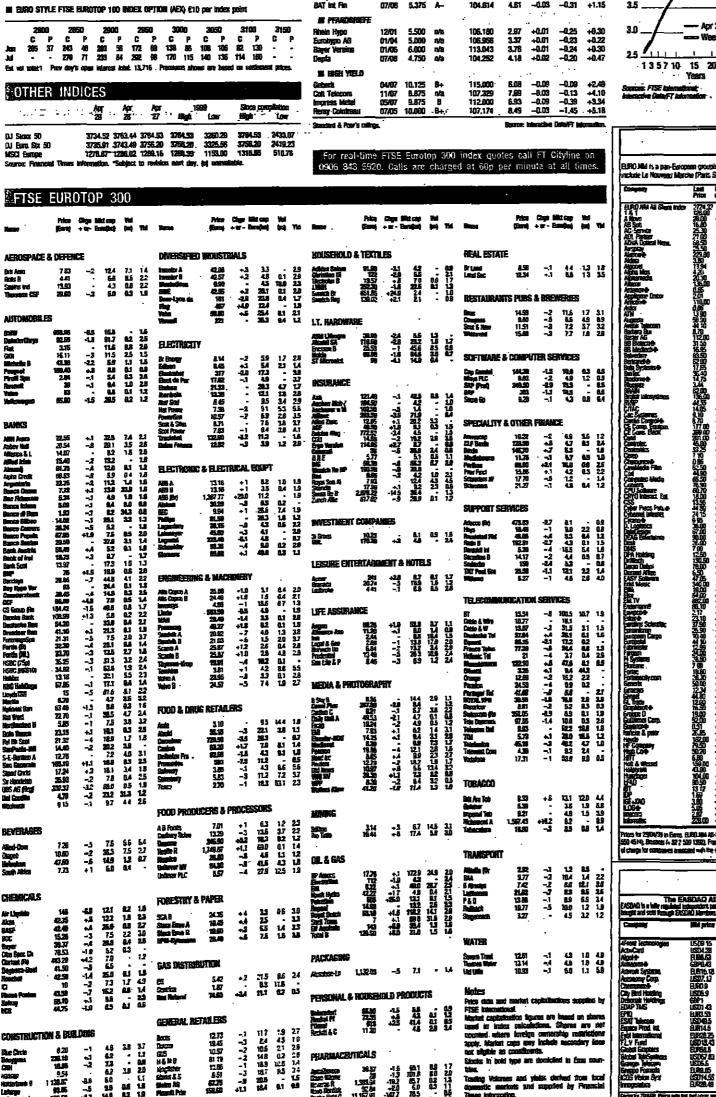
ket share it gained from Boe ing during the up-cycle," says Sash Tusa, defence analyst at Goldman Sachs.

The acceleration of consolidation will also give support to share prices this year. BAe's acquisition of Marconi, GEC's defence unit, in January, has made a pan-European link-up less likely because of the reluctance of DaimlerChrysler Aerospace to join BAe as a junior partner. But the pressure has not abated and Dasa is widely thought to be eyeing Casa, Spain's state-

controlled defence company. "Companies will link up at the products level, which is less damaging to national pride," says one analyst. News of the proposed merger of the missile assets of BAe, Lagardère, and Finmeccanica of Italy, announced by executive, this week is part of such a dynamic.

As the industry leaves its lean times behind, defence stocks may turn out to be a better investment than they

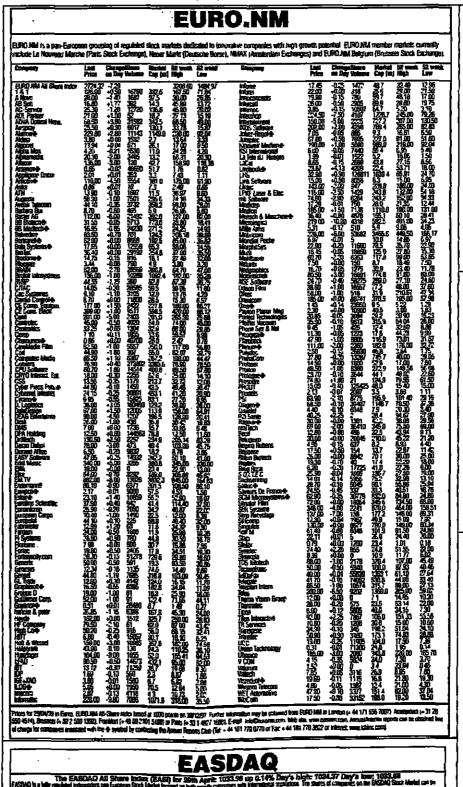




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Floating Rate Notes
Due 2005 Draw 2005

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest Period from (and including) 28th April 1999 to (but exchaling) 28th July 1999 to Notes will carry a nate of interest of 5.96344 per cent per ansam. The relevant interest Payment Date will be 28th July 1999. The compost amount per £1,000,000.00
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Reveal Result of Cannada Europe Limited

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BENCHMARK BONDS

By Vincent Boland in London and John Labate in New York

The soar-away US economy came to the rescue of government bond markets again firming to people that inflayesterday. Figures showing tion is not a problem, despite little evidence of pressure the signals we've seen that for higher wages, despite the the economy continues to strength of economic roll along at a good pace," growth, helped bond prices

rise and yields to fall again. The employment cost index, a widely watched indicator of underlying inflationcent in the first quarter.

Analysts were convinced that as a result of the data interest rates would remain unchanged at the May meeting of the Federal Open Market Committee.

"It's the first step in reconsaid Claude Persico, at Dresdner Kleinwort Benson.

US Treasury prices moved smartly higher after the data was published. The 30-year ary pressures, rose 0.4 per bond was up 3 by early afternoon at 95%, sending That was the ECI's small- the yield down to 5.527 per est rise since the series cent. The 10-year note was began in 1982. The figure is up 7 at 96%, yielding 5.203 considered vital in determin- per cent, while the two-year ing Federal Reserve policy note was & higher at 100%. vielding 4.950 per cent.

with the release of gross the first quarter, which should give an indication of inflationary pressures in the wider economy. The consensus estimate is for the GDP

deflator to rise 1 per cent.

European markets were

given a big boost by the US data, confirming the extent to which they are taking their cue from the Treasury market in the absence of any just under 3.84 per cent and significant influences closer just over 4.84 per cent to home. The market moves yesterday were enough to futures market the June push yields down towards bund contract rose 0.54 to levels last touched at the 116.02 in another busy sesbeginning of February.

strategist at Deutsche Bank, said that with no immediate change likely in the Euro- ering after the ECI data.

New international bond issues

More key data is due today pean Central Bank's stance on interest rates, European the steep European retail domestic product figures for markets would be range curve, however, taking bound for a period.

"It is possible for the ECB to cut rates again but it is difficult to see them doing so. A weaker euro looks like the appropriate policy response [to the weakness in Europe's economy] at the moment," he said.

The yields on 10-year and 30-year German bunds fell to respectively while in the sion. Traders said activity in David Knott, core Europe the cash market was quieter, with much of the futures

trading linked to short-cov-

advantage of the relative stability of markets to search for trading opportunities.

"When nothing is happening, it makes sense to roll down the yield curve," Mr Knott said. "Investors are looking for strategies that pay in a low-volatility environment."

In London, UK gilts also rallied ahead of the long holiday weekend, although activity was sharply lower that on Wednesday. The June gilt contract rose 0.50 to 116.58.

Analysts said short-dated gilts could be vulnerable if the Bank of England, as seems likely, does not cut interest rates next month.

Index-linked gilts 1050vo sale fails to impress

Debt Management Office admits auction less than triumphant

Per cest

1.16

1.10

1.08

By Khozem Merchant

This week's sale of UK government bonds has produced some red faces at the Debt Management Office, which handles government sales of gilts.

The auction of £500m of index-linked bonds was disappointing, the first time since 1995 that a gilt sale has under-sold. "It was not a triumph," the DMO said. The auction was 94 per cent covered by bids.

Analysts said the bonds

were expensive and investors were unwilling to commit themselves to gilts they thought were over-valued. Index-linked bonds protect investors against inflation. However, when inflation is falling and expected to continue to drop, the popularity of this type of bond wanes. Prices have been falling in the main industrialised

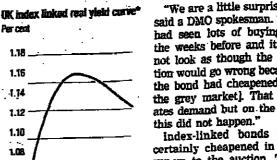
diminishing their appeal. bubble has not yet burst. "Investors, especially pension funds, will continue to have a great need for this asset class," said Mark Capleton, international bond

countries for many years.

strategist at HSBC Markets. This week's auction came against a background of growing concern over the low levels to which real yields have been driven.

Recent pension legislation, says Kevin Adams, bond strategist at Barclays Capital, combined with the limited "linker supply" (£2.5bn in 1998-99; a planned £3.5bn in 1999-2000) "risks undermining confidence in the proper functioning of the

The performance of "longquarter of this year was put up for sale next month.



exceptional as yields fell to record lows. Long-dated issues produced a return in excess of 5 per cent in the first quarter.

1 5 9 13 17 21 23 27 31

Yesterday, the index-linked bonds were trading above their auction price. Investors who bought made return. Those who sat on the sidelines, or were diverted But analysts argue that by the sale of a 30-year the index-linked or "linker" 2500m bond by British Telecom on the same day, might be feeling rueful.

There was some switchinto the BT issue," said the DMO, "by investors who would normally buy this asset class".

The nearest international parallel was in Canada, in June 1997 and more recently in March when "real return bonds" (Canadian inflationlinked bonds) were auctioned at a sharp discount to pension funds' long-term prevailing prices, only for the bonds to bounce back.

At the DMO auction, bids were received for £470m of linked bonds to match the the total and in the event the DMO sold only £430m of bonds. The rest will be kept from the market for a "cool-

"We are a little surprised," said a DMO spokesman. "We had seen lots of buying in the weeks before and it did not look as though the auction would go wrong because the bond had cheapened [in the grey market). That creates demand but on the day Andreas (Tables)

index-linked bonds had certainly cheapened in the run-up to the auction. This was because of widespread nervousness over legislation requiring pension funds to buy more bonds and fewer equities to meet their long-term liabilities. This year the government put under review these guidelines, putting in doubt the role of index-linked bonds.

The review had been imposed because pension funds were concerned about being required to buy indexlinked bonds that were offera handsome and quick ing unattractive returns compared to those on more favoured asset classes such as equities and conventional

Analysts say the indexlinked sector is simply too shallow to support the buring out of index-linked and den placed on it by new pensions legislation, which steers pension funds towards index-linked gilts "as the most appropriate asset to meet their maturing pension liabilities," said Mr Caple-

> Many analysts also thought the maturity of the issue was too long, even for

This is because pension funds generally buy indexmost mature end of their liabilities (older scheme members), while investing in equities to match the future dated linkers" over the first ing-off period" before being claims of the youngest

Sprint offering raises \$3.5bn

NEW ISSUES By Arkady Ostrovsky

Telecom companies once interest in the five-year again dominated the corpo- tranche, buying over 20 per rate bond market yesterday. led by a \$3.5bn offering from Sprint Corporation, the US provider best known for its long-distance calls. The short-term floating-rate debt. global bond issue was increased by \$500m to \$3.5bn

in response to demand. The deal comprised three dollar-denominated tranches munication division's of \$1bn five-year paper, \$750m of 10-year and \$1.75bn of 20-year paper priced to yield 91 basis points, 124 basis points and 126 basis points over relevant US

Treasuries respectively. Dennis Piper, vice president of Sprint, said the aim was to widen the company's investor base and to attract European institutions. The issue was lead-managed by

WORLD BOND PRICES

Warburg Dillon Read and Salomon Smith Barney.

Mr Piper said European investors showed particular cent of the bond. Most of the 20-year paper was sold to US investors. The proceeds will be used to refinance Last week Standard & Poor's downgraded the company from A- to BBB+ as a result of the personal com-

increasing cash needs. Boots, the UK drug store chain, launched its first public sterling offering with a

£300m 10-year bond. The issue, which was launched to yield 92 basis points over the benchmark 10-year gilt, was swapped into floating-rate funds, offering the company financing at "well below" 20 basis

points over Libor, according

III US DOLLARS 5.125# 99.752R Apr 2001 0.05R (b)# (b)R May 2009 0.55R 13.00# 100.00 May 2009 3.25 7.504 99.426R May 2009 0.25R (d) 100.05R May 2000 0.20R (d) 100.05R May 2000 0.25R (d) 100.068 May 2000 0.05 5.50 97.73A May 2000 0.325R ■ US DOLLARS
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European (nv Bank(n); Final terms, non-callable unless stated. Yield spread (over relevant government bond) at launch supplied by lead manager.
*Linksted. ‡ Floating-rate note. #Semi-annual coupon. R: fixed re-offer price; fees shown at re-offer level. # Fungible with S3bn. Plus 16 days accrued. b) Priced later at Treasures +400-4124bp. c) Plus equity value cartificates to Cableuropa. Callable from 1/5/04 at 106½ (alling to par. Equity clawback. d) 3-mth Libor +20bp. e) Spread relates to German govt bonds. g) 3-mth Libor flat. h) Fungible with \$250m. Plus 76 days accrued. g) 3-mth Libor flat. h) Callable from Jun 04 at per. k1) 3-mth Euribor +75bp to Jun 04, then +150bp. m) Legal final: 25/5/05. m1) 3-mth Libor flat. n) Fungible with Dr40bn. Plus 97 days accrued. s) Short 1st coupon.

to Michael Bunting, the company's treasurer.

The choice of currency was partly dictated by better arbitrage opportunities in sterling than euros. Boots issued a £250m bond in 1992 that was placed with one international capital mar-

investor and never traded. kets with a high-yield bond The latest issue was led by Greenwich NatWest and

Warburg Dillon Read. ONO Finance became Spain's first telecom and yield 774 basis points over cable TV company to tap the

comprising 10-year tranches of €125m and \$275m. The bond, led by Salomon Smith Barney, was priced to

Treasuries and 917 points over 10-year German bund.

market".

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Relates	07/00	4.000	101.5800	2.82	-0.01	-0.02	-0.28	-1.53	Germai	nv
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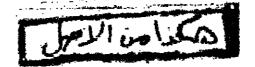
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	92/02 97/04 96/04 96/27 95/27 95/25 97/08 97/08 97/08 97/09 10/07 00/07 00/07 00/07 00/07 00/07 00/07 00/07 00/07	02/02 7.000 07/04 7.125 06/07 10.000 IESINCA 05/27 9.750 05/27 10.125 05/25 11.500 07/06 7.750 10/16 8.750 04/07 7.730 IESINCA 07/00 9.125 10/06 8.375 09/07 10.000 08/02 5.750 04/14 5.000 12/16 6.250 04/14 6.250 03/20 6.760 Press in USS.	97/04 7.125 888— 106/07 10,000 n/a MERICA 09/27 9.750 88 05/25 10,125 8+ 05/25 11,500 88 97/08 7.750 888- 10/16 8.750 898- 10/16 8.750 898- 10/10 9.125 88- 10/06 8.375 88+ 10.000 88+ 10.000 88	02/02 7,000 888 92,5000 07/04 7,125 888 104,0000 06/07 10,000 n/a 38,5000 IBBNCA 05/27 9,750 888 86,5200 05/27 10,125 8+ 78,3700 05/25 11,500 88 118,9000 07/06 7,750 888+ 105,3841 10/16 8,750 88+ 95,8298 04/07 7,730 888- 103,2174 IBDOULE ERST 07/00 9,125 88- 102,8475 10/06 8,375 98+ 102,8475 10/06 8,375 98+ 102,8475 09/07 10,000 8 94,5500 OMOS 03/23 5,750 88 70,8750 04/14 5,900 5+ 69,1250 12/16 6,250 88 80,3750 04/14 5,900 5+ 69,1250 12/16 6,250 88 80,3750 03/21 6,750 88 74,1280	02/02 7.000 888— 92.5000 10.08 07/04 7.125 888— 104.0000 6.19 06/07 10.000 n/a 38.5000 31.12 IBBNCA 03/27 9.750 88 86.5200 11.35 05/27 10.125 8+ 76.7700 13.03 05/25 11.500 88 118.9000 9.54 07/06 7.750 888+ 105.3641 8.79 10/16 8.750 88+ 95.926 9.26 04/07 7.730 868— 103.2174 7.21 IBDNCE ERST 07/00 9.125 88— 102.8475 8.80 09/07 10.000 8 94.5500 11.01 ORIGOS 03/23 5.750 88 70.8750 8.98 04/14 5.000 8+ 66.1250 12.14 12/16 6.250 88 80.3750 8.98 12.176 6.250 88 80.3750 8.98 Press in USS.	02/02 7.000 888- 92 6000 10.08 -0.07 07/04 7.125 888- 104.000 6.19 +0.19 66/07 10.000 n/a 38.5000 31.12 -0.23 MERICA 05/27 9.750 88 86.5200 11.35 -0.02 05/27 10.125 8+ 76.3700 13.03 -0.08 05/25 11.500 88 118.9000 9.54 -0.05 05/25 11.500 88 118.9000 9.54 -0.05 04/07 7.750 888+ 105.3841 8.79 -0.04 10/16 8.750 89+ 95.8258 9.26 +0.04 04/07 7.730 888- 103.2174 7.21 +0.05 04/07 7.730 888- 102.8475 8.89 +0.16 10/06 8.375 88+ 102.8475 8.89 +0.16 10/06 8.375 88+ 102.8475 8.89 +0.16 10/06 8.375 88+ 102.8475 8.90 +0.16 04/07 10.000 8 94.5500 11.01 -0.08 04/14 5.000 5+ 68.1250 12.14 -0.31 12/16 6.250 88 90.3750 8.24 -0.05 04/14 5.000 5+ 68.1250 12.14 -0.31 12/16 6.250 88 90.3750 8.24 -0.05 04/14 5.000 5+ 68.1250 12.14 -0.31 12/16 6.250 88 90.3750 8.24 -0.05 04/14 5.000 5+ 68.1250 12.14 -0.31 12/16 6.250 88 90.3750 8.24 -0.05 04/16 6.250 88 90.3750 8.24 -0.05 04/16 6.250 88 90.3750 8.24 -0.05 04/16 6.250 88 90.3750 8.24 -0.05 04/16 6.250 88 90.3750 8.24 -0.05 04/16 6.250 88 90.3750 8.24 -0.05 04/16 6.250 88 90.3750 8.24 -0.05 04/16 9.250 12.14 -0.35 04/16 6.250 88 90.3750 8.24 -0.05 04/16 9.250 12.14 -0.35 04/16 9.250 12.14 -0.35 04/16 9.250 12.14 -0.35 04/16 9.250 12.14 -0.35 04/16 9.250 12.14 -0.35 04/16 9.250 04/16 9.250 88 90.3750 8.24 -0.05 04/16 9.250 12.14 -0.35 04/16 9.250 12.14 -0.35 04/16 9.250 12.14 -0.35 04/16 9.250 12.14 -0.35 04/16 9.250 04/16 9.250 88 90.3750 8.24 -0.05 04/16 9.250 04/16 9.250 88 90.3750 8.24 -0.05 04/16 9.250 12.14 -0.35 04/16 9.250 12.14 -0.35 04/16 9.250 9.25 04/16 9.250 9	02/02 7.000 888- 92.5000 10.08 -0.07 +0.61 07/04 7.125 888- 104.0000 6.19 +0.19 -0.18 06/07 10.000 1vb 38.5000 31.12 -0.23 -9.61 10.000 1vb 38.5000 31.12 -0.23 -9.61 10.000 1vb 38.5000 31.12 -0.23 -9.61 10.000 1vb 38.5000 31.12 -0.03 -0.05 -0.45 05/27 10.125 6+ 76.3700 13.03 -0.09 -1.29 05/25 11.500 88 118.9000 9.54 -0.05 -0.81 10.06 8.750 68+ 95.926 9.26 +0.04 -0.24 04/07 7.730 688- 103.2174 7.21 +0.05 -0.35 10.000 8.375 88+ 102.8475 8.60 +0.16 -1.40 10.06 8.375 88+ 102.8471 7.89 -0.05 -0.62 10.000 8 94.5500 11.01 -0.06 -0.36 10.000 8 94.5500 11.01 -0.06 -0.36 10.000 8 94.5500 11.01 -0.06 -0.36 10.000 5+ 66.1250 12.14 -0.37 -1.07 12/16 6.250 88 90.3750 8.24 -0.05 -0.23 12/16 6.250 88 90.3750 8.24 -0.05 -0.23 12/16 6.250 88 90.3750 8.24 -0.05 -0.23 12/16 6.250 88 90.3750 8.24 -0.05 -0.23 12/16 6.250 88 90.3750 8.24 -0.05 -0.23 12/16 6.250 88 90.3750 8.24 -0.05 -0.23 12/16 6.250 88 90.3750 8.24 -0.05 -0.23 12/16 6.250 88 90.3750 8.24 -0.05 -0.23 12/16 6.250 88 90.3750 8.24 -0.05 -0.23 12/16 6.250 88 90.3750 8.24 -0.05 -0.23 12/16 6.250 88 90.3750 8.24 -0.05 -0.23 12/16 90.55 -0.15 -1.15

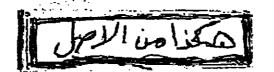
WIRRA		PUTURES					
iun	Open	Sett price	Change	High	Low	Est. wol. 31,677	•
un esc	95.7B -	96.15 95.93	+0.18 +0.18	96.20	95.78 -	31,627	88,770 S
	RM EURO E	COME OPTION					
anke	_	CAL	LS			- PUIS	
rice	観み			Jul	May	Jun	أمار
3	3.25 2.25			-	•	0.03	-
4 5	1.30			:	0.01	9.88 9.34	
ě	0.52			-	0.10	0.74	
er edypaper (ades and a Pools	als. Predes (gila obel je	L, Calls no	Puis de .		
iermany							
NOTIONA	L EURO BU	O FUTURES	(EUREX) E	100,000 10	Otha of 100%	<u> </u>	
	Ореп	Sett price	Change	High	LOW	Est. vol	Open int.
ភា	115.50	116.02	+0.55	116.09		555,264	544,298
8 P	115.24	115.78	+0.57	115.83		9,175	38,756
- AUTURA		40 (30BL) F			100,000 1000	_	
	Орел	Sett pncs	Change	High	TOM.	Est. vol	Open int.
JN Ladina	109.64	109.83	+0.21	109,90	109.63	124,953	244,521
aly		ME					. Andr
MUTUNA					Er Urs 200m		
	Open	Sett price	Change	High	FOM	Est. vol	Open int.
ß	114.58	114.90	+0.23	114,99	114.45	10662	38308
oain							
	SPANESH	BOND FUTUR		€100.000			
	Ореп	Sett price	Change	High	Low	Est. voi	Open Int.
al .	98.84	99.14	+0.25	99.14	98.70	16,218	23,332
K		-5.11	1023	30.17	24.10	.0,2.10	LUIDE
	. 5 YEAR G	LT FUTURES	(LFFE) ET	00,000 10	Oths of 100%	,	
	Орен	Satt price	Change	High	Low	Est. vol	Open int.
n	•	108.43	+1.11	-	-	0	0
P	-	108.43	+1.11	-	-	ō	ā
NOTICHA	.UK GRLT A	TURES (LIF	FE)" E100,0	000 100ms	af 100%	_	
	Open	Close	Change	H∄gts	T'OM.	Est. vol	Open ant.
a .	116.01	116.58	+0.50	116.70	116.00	35984	89258
p		116.28 pp APT. 48 (₁₉	+0.50	-		6	0
		OPTIONS (LI		-	-		
	POIGNES	CALL		000 10085	U 100%	PUTS	
ike Ce		Ser		 Jul	Seo	ruis	
600	1.24	1.74	q	.96	1.46		
650 700	0.99 0.78	1.49 1.27		.21 .50	1.77 1.99		
700 750	0.76	1.07	1	95 95	1.99 2.29		
800	0.45	0.89	2	.17	2.61		
850 wal total	0.33 206 Pet	0.74 s 536. Presou	_	55 ⊔ini Calk 1	2.96 11459 Pubs 671	u	
				um	· · · · · · · · · · · · · · · · · · ·	-	
S							
US TREAS		FUTURES (C		_	1 100%		
	Ореп	Sett price	Change	High	Low	ESL VOI.	Open int.
n P	12f-12 12 0-3 0	122-08 121-25	+0-25 +0-27	122-16 122-00	121-10 120-29	208,679 2.702	575,339 43,316
r C		120-11	-	-		38	4,578
						-	
	LANC TO	ومساوي ا	CUIFY ST	W pmm	CO 4 ECC	00m 100m-	
		Sett price	Change	High	LOW	Est. voi	Open int.
HOTTONAL	Open	-		135.15	135.05	92	n/a
NOTICHAL	Open 135.05	135.10	-	-	-	r	m/a
MOTIONAL 1	Open	-	:	-	•	0	n/a
MOTIONAL I Iro	Open 135.05	135.10 134.27		-	•	0	n/a
MOTIONAL I Iro	Open 135.05 Imares (M	135.10 134.27 ITF) 6100.00					
NOTIONAL D D E BOND F	Open 135.05 UTMRES (M/ Open	135.10 134.27 ATRA 6100.60 Set price	Change	High	LOW 100 AD	Est. vol.	Open mt.
	Open 135.05 UTWRES (M/ Open 108.48	135.10 134.27 (TE) 6100.00 Set price 108.90	Change +0.54	High 108.40	Low 108.40 800 180%s o	Est. vol.	

ian						_		■ AGENCIES					
	Open	Sett orice	Change	High	LOW	Est. wol	Open int.	PALMC	04/07			108.179	
	115.50 115.24	116.02 115.78	+0.55 +0.57	116.09 115.83	115,47 115,24	555,264 9,175	544,298 38,756	SLNA Figua	03/00 02/18			101.829 129.886	
i nollokat eb	-	-			113.24 00.000 1000		30,730	FFC8	06/06	8.95	NA	118.565	
	Ореп	Sett price	Change	High	Low	Est. vol	Open int.						
UTI	109.B4	109.83	+0.21	109.90	109.63	124,953	244,521	Stone Cord	02/01	9.88	.B	101.750	
 alv						,		AK SII Pacalta	12/01 06/04	9.13 10.75		105.750 111.000	
NOTIONAL	, ITALIAN (GOVT. BOND	(BTP) FUI	URES (LIFFE	" Ura 200m	100ths of 1	00%	NY Intest. Standard &					- -
	Open	Sett price	Change	High	Low	Est. vol	Open int.			·			
Ø	114.58	114.90	+0.23	114,99	114.45	10662	38338						
_											_		
pain								us inter	EST	RATE	S		
MUTTURNEL		BOND FUTU						Latest		_	_	Treasury	89s :
	Open	Sett price	Change	High	Low	Est, vol	Open Int.	Prime rate	7	L Two	1900 ()		:
1 (98.84	99.14	+0.25	99.14	98.70	16,218	23,332	Broker loan rate Fed funds	6 4	Three	e anomin earth		4.50 4.58
_	S YEAR G	at a survey	5 / FEED F	100,000 100	the of 100%			Fed.funds at interve	intion 4	One	ABR		4.55
	Open	Satt price	Change	High	Low	Est. vol	Does Int.						
ı	· ·	108.43	+1.11	1.00		0	0						
,	-	108.43	+1.11		-	ŏ	ă						
NOTIONAL	UK GELT /	FUTURES (LI	FE)* E100,	000 100ms (of 100%	_		UK BON	DS				
	Ореп	€30se	Change	Hilgita	Low	Est. vol	Open ant.	-					
ı	116.01	116.58	+0.50	116.70	116.00	35984	89258	<i>FTSE</i> Actu	aries	Gove	mme	nt Sec	uri
) 		116.28	+0.50	. • .		6	0	Price Indices		Thu	Day's	Accrued a	d 84
				Ags. are for p	-					Apr 29	chge %	interest	Àtti
	PUIUNES			000 100ths	ur 100%			1 Up to 5 years		120.55	+0.12		2.84
ke B		CAL Se		 Jul	Seo	PUTS		2 5-10 years (1) 3 10-15 years (7)		169.48 184.31	+0.36 +0.66		2.41 2.65
00	1.24				1.46			4 5-15 years (18		173.79	+0.45		248
50	0.99				1.71			5 Over 15 years 6 Irredeemables		230.47 319.47	+0.78 +1.29		1,23 2,21
TOD 50	0.78 0.60				1.99 2.29			7 Alf stocks (41)			+0.42		254
00	0.45		9 2	L17	2.61			Yield indices	Apr 29 A	- 29 Yr	BOO	Yield in	diese
50 	0.33 1/6 84			.55 n int. Casts 11	2.96 1450 Dec 671			5 yrs			.08		
			,		700 (0)	•		10 yrs			.90	tred †	
}								15 yrs			.87 .85	Med. 15 High 15	
US TREAS	SHOR YES		81) \$100,0	00 32nds al	100%	_		20 yeş Ozepan Bernder Medic				-	-
	Open	Sett price	Change	High	LOW	ESL VOI.	Open int.	_					
	12f-12 12 0-3 0	122-08 121-25	+0-25 +0-27	122-16 122-00	127-10 120-29	208,679 2,702	575,339 43,316	FT Fixed Interes					_
	-	120-11	TU-22	-	- A	38	4,578		Apr 2				<u>4</u> x
						_		Goyl. Secs. (UK) © FTSE increasonal i		4 110.0			
								100: Generalist Secu	1570 1570	and Ro	es justadi eser es	1928. SE 4	n de
pan									_	_			-
MATTERNAL	LANCE THE	er Japanes	E CULTY 181	We simple	9 A EED W	00m 100m-	ad 4000s	HIK GILT	S DRI	res			
HOTIONAL				NO FUTURE				UK GILT	S PKI	CES			
-	Open	Sett price	Change	High	Low	Est. vol	Open int.	UK GILT		CES		52 %	est
-							Open int. n/a		- Yanki Les Ini R		ca £ + or	. 52 v - High	- fee
	Open	Sett price 135.10		High	Low	Est. voi 92	Open int.	Shorts" (Lives up to 9	_ Yield les int R Rue Years)	âd Pri		- High	
ro	Open 135.05	Sett price 135.10	Change	High	Low	Est. voi 92	Open int. n/a	Shorts" (Lives up to f	_ Yield les in R Rue Yearst _ 10.47 5	nd Pri	700 - 020	- High 10 103.79	<u>سما</u> 100-27
ro	Open 135.05 mires (M	Sett price 135.10 134.27 ATIF] £100.0	Change - - -	High 135.15	135.05	8st. voi 92 0	Open int. n/a n/a	Shorts" (Lives up to 9	_ Yinki les int R Tue Years) _ 10.47 5. _ 5.98 4.	07 100.2 97 100.2	700 - 020 800	- High 10 103.79 100.50	
TO E BOND FU	Open 135.05 	Sett price 135.10 134.27	Change : 00 Change	High 135.15	Law 135.05	Est. vol.	Open int. n/a n/a. Open int.	Shorts** (Lives up to 9 Treat 10½ pc 1999 Treas Spc 1998	_ Yinki les int R Tue Years) _ 10.47 5. _ 5.98 4.	07 100.2 97 100.2	700 - 020 800	- High 10 103.79 100.50	101.27 98.64
ro Z Bond Fu	Open 135.05 1714RES (MA Open 108.48	Sett price 135,10 134,27 ATEP) £100,0 Sett price	Change : : : : : : : : : : : : : : : : : : :	High 135.15	Low 135.05 Low 108.40	8st. voi 92 0	Open int. n/a n/a	Shorts** (Lives up to 9 Treat 10½ pc 1999 Treas Spc 1998	_ Yinki les int R Tue Years) _ 10.47 5. _ 5.98 4.	07 100.2 97 100.2	700 - 020 800	- High 10 103.79 100.50	101.27 98.64
TO E BOND FU	Open 135.05 1714RES (MA Open 108.48	Sett price 135.10 134.27 ATIP) 6100.0 Sett price 108.90	Change : 00 Change +0.54	High 135.15	Low 135.05 Low 108.40	Est. vol.	Open int. n/a n/a. Open int.	Shorts** (Lives up to 9 Treat 10½ pc 1999 Treas Spc 1998	_ Yinki les int R Tue Years) _ 10.47 5. _ 5.98 4.	07 100.2 97 100.2	700 - 020 800	- High 10 103.79 100.50	101.27 98.64
TO E BOND FU	Open 135.05 ITMRES (MA Open 108.40 EFE SWAR	Sett price 135.10 134.27 ATEP £100.0 Sett price 108.90 PUTURES (Change 00 Change +0.54 SPFEY Syr	High 135.15 High 108.40 4.9% £100.8	Low 135.05 	Est. vol. 92 0 Est. vol. 1 1 100%	Open Int. n/a n/a Open Int. 20	Shorts** (Lives up to 9 Treat 10½ pc 1999 Treas Spc 1998	_ Yinki les int R Tue Years) _ 10.47 5. _ 5.98 4.	07 100.2 97 100.2	700 - 020 800	- High 10 103.79 100.50	101.27 98.64
ro Z Bond Fu Sotional I	Open 135.05 THRES (MA) Open 108.48 EFS SWAP Open	Sett price 135.10 134.27 ATIF] 6100.0 Sett price 108.90 PUTURES (1 Set price 102.50	Change Change +0.54 STEC Syr Change +0.16	High 135.15 High 108.40 4.9% £100.8	Low 135.05 106.40 106.40 100 1300 to 1	Est. vol. 92 0 Est. vol. 1 1 100%	Open int. n/a n/a Open int. 20 Open int.	Shorts" (Lives up to 1 Treat 10-left 1999	Yaid less let R Rue Yearns 10.47 5.96 4 9.96 5	07 100.2 97 100.2 97 100.2 90 102.8	700 -020 900 700	- High 10 103.79 _ 100.50 _ 105.37	100.27 98.64 102.67
TO Z BOND FU ROTIONAL Y	Open 135.05 THRES (MA) Open 108.48 EFS SWAP Open	Sett price 135.10 134.27 ATIF] 6100.0 Sett price 108.90 PUTURES (1 Set price 102.50	Change Change +0.54 STEC Syr Change +0.16	High 135.15 High 108.40 4.9% £100.0	Low 135.05 106.40 106.40 100 1300 to 1	Est. vol. 92 0 Est. vol. 1 1 100%	Open int. n/a n/a Open int. 20 Open int. 314	Shorts" (Lives up to 1 Treat 10-pt 1999	_ Yadd Res led Re Years) 10.47 5 5.98 4 9.95 5 \$ 8.71 4 11.90 4	07 100.5 97 100.2 90 102.8 00 102.8 98 103.2 97 109.2	700 -020 900 700 900 +020 900 +020 900 +010	- High 10 103.79 100.50 105.37 10 103.54 10 104.38 10 113.28	100-25 98-64 102-67
TO Z BOND FU ROTIONAL Y	Open 135.06 THRES (MA Open 108.48 EPS SWAP Open	Sett price 135.10 134.27 ATF) €100.0 Sett price 108.90 PRITURES (1	Change +0.54 SFFE)* Syr Change +0.16	High 135.15 	Low 135.05 - 108.40 108.40 100 1500ms o	Est. vol. 92 0	Open int. n/a n/a Open int. 20 Open int.	No. Shorts" (Lives up to 19 Treat 10-jec 1999 Treat 10-jec 1999 Treat 8pt 1999 Treat 8pt 1999 Treat 8pt 1999 Treat 8-jec 2000 Treat 8-jec 2000 Treat 13pt 2000 Treat 13pt 2000 Treat 13pt 2000 Treat 2000	Yald R R Years L T T T T T T T T T	Pri 100.2 97 100.2 8 100.2 9 100.2 8 100.2 9 100.2 9 100.2 9 100.2 9 100.5 9 1	700 - 021 900 900 + 022 900 + 040 900 + 040 900 + 040	- High 10 103.79 100.50 105.37 10 103.54 10 104.28 10 105.84 10 105.84	100.25 98.84 102.67 102.67 102.67
TO Z BOND FU BOTIONAL BOTIONAL	Open 135.05 ITM/GES (MA Open Open Open Open	Sett price 135.10 134.27 ATEP 6100.9 Sett price 108.90 Set price 102.50 PRITURES () Sett price 101.93	Change +0.54 +0.54 +0.54 -0.00 Change +0.10 Change +0.10 Change +0.27	High 135.15 	Low 135.05 - 108.40 100.00 10000 - 10000 - 10000 - 10000 - 10000 - 100000 - 100000 - 100000 - 100000 - 100000 - 100000 - 1000000 - 1000000 - 1000000 - 1000000 - 1000000 - 10000000 - 100000000	Est. vol 92 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Open int. n/a Open int. 20 Open int. 314 Open int. 357	North (Lives up to 1) Treat 10-left 1999 Treat 9pt 1999 Conv 10-left 1999 Treat 8-left 1999 Treat 199	Yald les int R Rev Years} 10.47 5 5.98 4 9.95 5 # 8.29 5 11 90 4 7.65 5 9.21 5	07 100.2 97 100.2 97 100.2 90 102.8 96 103.2 97 109.2 97 109.5 94 108.5 94 108.5	700 - 020 800 700 800 + 020 800 + 020 800 + 030 800 + 030 800 + 030 800 + 030 800 + 030	High 10 103.79 105.50 105.57 10 103.54 10 103.54 10 103.54 10 105.84 10 105.84 10 110.57	100.2 98.84 102.67 102.67 104.27 104.27
PO Z BOND FU BOTTONAL ROTTONAL Seed on APT	Open 135.05 ITHRES (MA Open 108.48 EPS SWAR Open Open	Sett price 135.10 134.27 ATTF] 6100.0 Set price 108.90 FROURES (102.50 FROURES (102.50 FROURES (102.50 FROURES (103.50 FROUR	Change +0.54 \$FFEY Syr Change +0.16 \$FFEY 10yr Change +0.27 Change	High 135.15 108.40 108.40 4.9% £100,0 High	Low 135.05 - 108.40 100.00 10000 - 10000 - 10000 - 10000 - 10000 - 100000 - 100000 - 100000 - 100000 - 100000 - 100000 - 1000000 - 1000000 - 1000000 - 1000000 - 1000000 - 10000000 - 100000000	Est. vol 92 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Open int. n/a Open int. 20 Open int. 314 Open int. 357	Shorts" (Jues up to 19 Treat 10-got 1999	Yald less int R har Yessey 10.47 5 5.9 5 5 8.71 4 7.70 4 7.70 4 7.70 5 8.71 4 7.70 5 8.71 4 7.70 5 8.71 4 7.70 5 8.71 4 7.70 5 8.71 4 7.70 5 8.71 4 7.70 5 8.71 4 7.70 5 8.71 4 7.70 5 8.71 4 7.70 5 8.71 4 7.70 5 8.71 4 7.70 5 8.71 4 7.70 5 8.71 4 7.70 5 8.71 4 8	04 102.8 04 102.8 04 102.8 04 102.8 07 100.2 08 103.2 09 100.2 09 100.2 09 100.2 09 100.2	700 - 020 800 700 800 + 020 800 + 030 800 + 030 800 - 040 800 - 040 800 + 050 800 + 050	103.79 100.50 100.54 100.50 100.54 100.50 100.54 100.50 100.52 10	100.27 98.6 102.67 102.67 102.67 102.27 107.11
PO Z BOND FU BOTTONAL ROTTONAL Seed on APT	Open 135.05 ITHRES (MA Open 108.48 EPS SWAR Open Open	Sett price 135.10 134.27 ATTF] 6100.0 Set price 108.90 FROURES (102.50 FROURES (102.50 FROURES (102.50 FROURES (103.50 FROUR	Change +0.54 +0.54 +0.54 -0.00 Change +0.10 Change +0.10 Change +0.27	High 135.15 108.40 108.40 4.9% £100,0 High	Low 135.05 - 108.40 100.00 10000 - 10000 - 10000 - 10000 - 10000 - 100000 - 100000 - 100000 - 100000 - 100000 - 100000 - 1000000 - 1000000 - 1000000 - 1000000 - 1000000 - 10000000 - 100000000	Est. vol 92 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Open int. n/a Open int. 20 Open int. 314 Open int. 357	Shorts** (Lines up to 15 Treats 10-jet 1999 Treat for 1999 Treat for 1999 Treat 8-jet 2000 Com 10-jet 2000 Treat 8-jet 2000 Treat 8-jet 2000 Treat 8-jet 2000 Treat 10-jet 2001 Treat 10-jet 2001 Com 9-jet 2001 Com 9-jet 2001 Com 9-jet 2001 Com 9-jet 2001	Yaki less led R Pare Years 10.47 5 9.95 5 8.71 5 8.75 5 7.85 5 7.	04 102.49 04 102.49 06 103.29 07 102.80 08 103.29 09 108.50 09 108.50	700 - 020 700 700 + 020 800 + 020 800 + 040 800 + 050 800 + 050 800 + 050 800 + 050 800 + 050	100.59 100.50 105.37 105.37 105.37 10 104.38 10 110.39 10 106.32 10 106.37 10 110.90	100.25 100.25 100.57 100.57 100.57 100.57 100.57 100.57
TO PROMO FURNISHED FOR STREET	Open 135.05 ITMRES (MA Open 108.48 EFS SWAS Open EFS SWAS Open EFS SWAS Topen Topen Topen Topen Topen Topen Topen	Sett price 135.10 134.27 ATEP 6100.9 Sett price 108.90 PUTURES () Sett price 107.90 PUTURES () Sett price 107.90 PUTURES () TO 93 PUTURES () TO 94 PUTURES () TO 94 PUTURES () TO 95 PUTURES () T	Change +0.54 \$FFEY Syr Change +0.16 \$FFEY Toys Change +0.27 Change \$40.27 Change \$40.27 Change \$40.27 Change	High 135.15 108.40 108.40 4.9% £100,0 High	Low 135.05 - 108.40 100.00 10000 - 10000 - 10000 - 10000 - 10000 - 100000 - 100000 - 100000 - 100000 - 100000 - 100000 - 1000000 - 1000000 - 1000000 - 1000000 - 1000000 - 10000000 - 100000000	Est. vol. 92 0 Est. vol. 1 100% Est. vol. 0 100% Est. vol. 0	Open int. n/a Open int. 20 Open int. 314 Open int. 357	Shorts** (Lives up to 15 Treat 10-jot 1999 Treat for 2000 Treat spc 2000 Treat spc 2000 Treat 19pc 2000 Treat 19pc 2001 Treat 10pc 2001 Cone 94pc 2001 Treat 7pc 2001	- Yald Page	04 102.4 97 100.2 97 100.2 90 102.8 96 103.2 97 109.2 97 109.2 97 109.2 97 109.2 97 109.2 97 109.2 97 109.2 97 109.2 97 109.2 98 109.2 99 110.2 90 110.2 90 110.2 90 110.2 90 110.2	700 - 020 900 + 020	100.79 100.79 100.50 10	100.27 100.27 100.27 100.27 100.27 100.27 100.27 100.27 100.27 100.27
TO 2 BOND FU	Open 135.05 ITMRES (MA Open 108.48 EFS SWAS Open EFS SWAS Open EFS SWAS Topen Topen Topen Topen Topen Topen Topen	Sett price 135.10 134.27 ATEF C100.0 Set price 108.90 FESTERES () Set price 102.50 FUTURES () Set price 107.93 Ing on LIFFE C	Change +0.54 \$FFEY Syr Change +0.16 \$FFEY Toys Change +0.27 Change \$40.27 Change \$40.27 Change \$40.27 Change	High 135.15 108.40 4.9% 6100.0 High - 4.5% 6100. High	Low 135.05 - 108.40 108.40 100.00 1000he - 000 1000he con attestati	Est. vol. 92 0 Est. vol. 1 100% Est. vol. 0 100% Est. vol. 0	Open int. n/a n/a Open int. 20 Open int. 314 Open int. 367 orevious day.	Shorts" (Lives up to 1 Treat 10-jot 1999 Treat for 1999 Treat for 1999 Treat for 1999 Treat for 1999 Treat 81-jot 2000 Treat 83-jot 2000 Treat 83-jot 2000 Treat 80-jot 2001 Treat 10p 2001 Treat 10p 2001 Treat 10p 2001 Treat 70p 2001	- Yald R R R R R R R R R	04 102.2 97 100.2 97 100.2 96 103.2 97 108.2 98 103.2 97 108.2 98	700 - 020 900 + 020 900 + 020 900 + 020 900 + 020 900 + 030 900 + 050 900 + 050	103.79 100.50 100.50 100.54 100.50 100.55 100.50 100.55 100.50 10	100.27 100.27 100.27 100.27 100.27 100.27 100.27 100.27 100.27 100.27
TO BOND FURNISHED BY BOND FUNDINGS. INTROMAL INTROMAL INTERES.	Open 135.05 THATES (MA Open 103.49 Open Open Open Open Open THE SWAP Open	Sett price 135.10 134.27 ATES C100.0 ATES C100.0 Sett price 108.90 PETURES () RITURES () Sett price 107.93 Set price 107.93 ARE SW	Change +0.54 \$FFEY Syr +0.16 \$FFEY 10yr Change +0.27 Change +0.27 Change +0.27 Change +0.38 \$ \$5.41	High 135.15 High 108.40 4.5% £100.0 High 4.5% £100.	Low 135.05 - 106.40 106.40 100.00 1000hs - 000 1000hs - 0	Est. vol. 92 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Open Int. n/a n/a Open Int. 20 Open Int. 314 Open Int. 367 Open Int. Ack	Shorts** (Lives up to 15 Tréat 10-jet 1999 Treat for 2000 Treat for 2000 Treat for 2000 Treat for 2001 Treat for 2002 Trea	- Yold R R R R R R R R R	100 2 8 97 100 2 8 97 100 2 8 98 103 2 97 100 2 100 5 97 100 2 100 5 98 103 2 100 5 98 103 2 100 5 98 103 2 105 5 98 105 5 9	700 - 021 800 021 800 + 023 800 + 030 800 + 030	103.79 100.50 10	100.25 98.86 98.87 98.87 98.97 97 97 97 97 97 97 97 97 97 97 97 97 9
TO 2 BOND FURNISHED TOTAL INTERESS	Open 135.05 THATES (MA Open 108.40 EFB SWAP Open Open Open ST RA Em	Sett price 135.10 134.27 ATEF C100.0 Set price 108.90 PRITURES (0 Set price 102.50 PRITURES (0 Set price 101.93 PRITURES (0 ANK B 2.74 S. 2.87 S.	Change	High 135.15 108.40 4.9% 6100,0 High - - - 105.99, As 8wFr Bid As 1.19 1.2 1.44 1.5	Low 135.05	Est. vol. 92 0 0 1100%. Est. vol. 0 0 0 1200%. Est. vol. 0 0 0 1200%. Est. vol. 0 0 5.28 0.17 5.48 0.286	Open Int. n/a n/a Open Int. 20 Open Int. 314 Open Int. 357 previous day.	Short's" (Lives up to 19 Treat 10-jot 1999 Treat 8pt 1999 Cony 10-jot 1999 Cony 10-jot 1999 Cony 10-jot 1999 Treat 8pt 1999 Treat 8pt 1999 Treat 19pt 2000 Treat 19pt 2000 Treat 19pt 2001 Cony 9-jot 2002 Cony 9-jot 2003	- Yeld les let Representation 10.47 5 4 10.47 5 4 10.47 5 5 10 11 19 10 1 1 1 1 1 1 1 1 1 1 1 1 1 1	100 2 40 102 40	700 - 021 800 - 021 800 + 023 800 + 023	10 103.79 100.50 100.54 10 103.54 10	100.27 91.64 91.62.67 91.62.67 901.91 901.92 901.91 901.92 901.91 901.92 901.93
TO BOND FURNISHED BY BOND FOR STATE OF	Open 135.05 Open 108.49 EFB SWAP Open Open EFB SWAP Copen EFB SWAP Open	Sett price 135.10 134.27 ATE COLOR Set price 108.90 POTURES 0 Set price 102.50 POTURES 0 POTURES 0 ANK BO 2.84 S. 2.87 S. 3.04 S. 3.04 S. 3.04	Change +0.54 SFEP Syr Change +0.16 SFEP 10y Change +0.27	High 135.15 108.40 4.5% £100.0 High - 4.5% £100.0 High - 50 105.99. All	Low 135.05 - 106.40 106.40 1000 1000 1000 1000 1000 1000 1000 1	Est. vol. 92 0 1 100%. Est. vol. 0 1 100%. Est. vol. 0 5ps. are tor 1 5.28 0.17 5.48 0.28 5.52 0.43	Open Int. n/a Open Int. 20 Open Int. 314 Open Int. 314 Open Int. 364 Open Int. 367 Open Int. 368 Open Int. 369 Open Int. 368	Shorts** (Lives up to 15 Tréat 10-jet 1999 Tréat 10-jet 1999 Treat for 1990 Treat for 2000 Treat for 2000 Treat for 2001 Cone 94-jet 2001 Treat for 2001 Cone 19-jet 2001 Cone 19-jet 2001 Treat for 2001	- Yald les les Years 10.47 4 4 5 5 5 5 5 6 6 6 6 1 5 6 6 6 6 6 6 6 6 6	04 102.4 97 100.2 97 100.2 97 100.2 90 102.8 91 102.4 95 103.2 91 103.2 91 103.2 91 103.2 91 112.7 93 112.7 93 112.7 95 111.7 95	200 - 021 200 - 021 200 + 022 200 + 022	101 103.79 100.50 100.5	100.25 98.84 90.25 90.25 90.17 90.22 90.17 100.25 1
NO ROBER FUNDAL MOTIONAL MOTIO	Open 135.05 THATES (MA Open 108.40 EFB SWAP Open Open Open ST RA Em	Sett price 135.10 134.27 ATEF C100.0 ATEF C100.0 ATEF C100.0 PRITARES (0 PRITA	Change +0.54 +0.16 FFE)* 10yr Change +0.27 Change +0.54 Change	High 135.15 108.40 4.9% 6100,0 High - - - 105.99, As 8wFr Bid As 1.19 1.2 1.44 1.5	Low 135.05 - 108.40 108.40 109.100 1000 1000 1000 1000 1000 1000	Est. vol. 92 0 0 1100%. Est. vol. 0 0 0 1200%. Est. vol. 0 0 0 1200%. Est. vol. 0 0 5.28 0.17 5.48 0.286	Open Int. 1/4 Open Int. 20 Open Int. 314 Open Int. 367 Open Int. 40 Ack 0.20 0.29 0.48 0.67	Shorts** (Lives up to 9 Treat 10-jpt 1999 Treat for 1999 Conv 10-lpt 1999 Conv 10-lpt 1999 Treat 8 J zpt 2000 Treat 8 J zpt 2000 Treat 8 J zpt 2000 Treat 9 zpt 2000 Treat 1300 2000 Treat 1300 2000 Treat 1000 2001 Conv 9 J zpt 2000 Treat 1000 2001 Conv 9 J zpt 2002 Treat 8 J zpt 2002 Treat 8 J zpt 2003 Treat 8 J zpt 2003 Treat 8 J zpt 2003 Treat 2004 Tr	- Yeld les int Representation 1975 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	04 102 4 97 100 2 97 100 2 97 100 2 96 103 2 97 109 2 96 103 2 97 109 2 96 108 2 97 109 2 97 109 2 97 109 2 97 109 2 97 110 2 97 113 4 98	700 - 020 900 - 020 900 + 020	101.59 103.79 100.50 100	100.25 90.80 90.00
TO Z BOND FU	Open 135.05 Open 108.49 EFE SWAP Open Open EFE SWAP Can Bet 2.71 2.83 3.61 3.61 3.61	Sett price 135.10 134.27 ATF] 6100.9 Set price 108.90 PRITURES () Set price 102.50 PRITURES () Set pric	Change +0.54 SFEP Syr Change +0.16 SFEP 10% Change +0.27 Change +0.27 Change +0.27 Change +0.27 Change +0.27 St. 5.50 4.5 5.50 4.5 5.50 4.2 5.48	High 135.15 -168.40 4.5% £100.0 High -4.5% £100.0 High -105.99. All 1.14 1.5 1.71 1.7 1.94 2.0 2.16 2.2 2.37 2.47	Low 135.05 - 106.40 106.40 100.00 1000hs - 1000 1000hs - 1000 1000hs - 1000 1000 1000 1000 1000 1000 1000 1	Est. vol. 92 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Open Int. 1/4 Open Int. 20 Open Int. 314 Open Int. 367 Open Int. 468 0.29 0.48 0.57 0.90 1.12	Short's" (Lives up to 19 Treat 10-jot 1999 Treat 8pt 1999 Conv 10-jot 2000 Treat 8pt 2000 Treat 10pt 2000 Conv 9-jot 2000 Conv 9-jot 2001 Treat 10pt 2001 Treat 10pt 2003	- Yeld to the Years - Yeld to the Years - 10.47 5 4 5 5 5 5 5 5 5 5 6 6 6 7 12 5 6 6 7 17 6 6 7 6 7 6 7 6 7 6 7 6 7 6 7	07 100.2 97 100.2 97 100.2 97 100.2 98 103.2 97 100.2 98 103.2 97 100.2 98 103.2 98 108.2 98 108.2 98 113.4 98	700 - 020 700	101 103.79 100.50 100.5	100.25 90.94 90.25 90.92 90.92 90.92 90.93
TO Z BOND FUR BOTTOMAL INCTIONAL INCIDENCE INC	Open 135.05 THARES (MA) Open 108.48 EPS SWAP Open 27: Bid 27: 2.83 3.00 3.21 3.41 3.61	Sett price 135.10 134.27 ATEP 6100.00 Set price 108.90 FRITURES () Set price 107.50 FRITURES () Set price 108.50 FRITURES () Set pri	Change +0.54 (FFE)* 5yr +0.16 (FFE)* 10yr Change +0.27 (Change +0.27 (Ch	High 135.15 High 108.40 4.9% £100.0 High 	Low 135.05 - 108.40 108.40 109.100 1000 1000 1000 1000 1000 1000	Est. vol. 92 0 0 100%. Est. vol. 0 0 100%. Est. vol. 0 0 100%. Est. vol. 0 5.28 0.17 5.48 0.28 5.70 0.64 5.77 9.87 5.88 1.29 5.88 1.29	Open Int. 10/4 10/4 10/4 10/4 10/4 10/4 10/4 10/4	Shorts** (Lives up to 15 Treat 10-2st 1999 Treat 10-2st 1999 Treat 10-2st 1999 Conv 10-4st 1999 Conv 10-4st 1999 Conv 10-4st 1999 Treat 19se 2000 Treat 19se 2000 Treat 19se 2001 Treat 10se 2003	- Yeld les He Re Years 10.47 & 15.58 &	04 102.8 97 100.2 97 100.2 97 100.2 96 103.2 97 100.2 97 100.2 97 100.2 97 100.2 97 100.2 97 100.2 97 100.2 97 110.3 97 111.3 97	700 - 020 	103.79 100.50 10	101.25 98.64 9102.67 801.65 9102.67 101.65 1
TO PERSON FOR STATE OF STATE O	Open 135.05 Open 108.49 EFE SWAP Open Open EFE SWAP Can Bet 2.71 2.83 3.61 3.61 3.61	Sett price 135.10 134.27 ATES C100.0 Set price 108.90 PRITURES () Set price 102.50 PRITURES () Set price 107.50 PRITURES () Set pric	Change +0.54 SFEP Syr Change +0.16 SFEP 10% Change +0.27 Change +0.27 Change +0.27 Change +0.27 Change +0.27 St. 5.50 4.5 5.50 4.5 5.50 4.2 5.48	High 135.15 108.40 4.5% 6100.3 High - - 105.90 AB 8mFr Bid As 1.19 1.2 1.44 1.5 1.71 1.7 1.74 2.2 2.17 2.4 2.2.17 2.4 2.2.27 2.4 2.2.27 2.4 2.2.27 2.4	Low 135.05	Est. vol. 92 0 0 1100%. Est. vol. 0 0 of 100%. Est. vol. 0 0 5.28 0.17 5.48 0.29 5.52 0.43 5.57 0.87 5.83 1.99 5.88 1.99 5.8	Open Int. 17a	Short's" (Lives up to 19 Treat 10-jot 1999 Treat 8pt 1999 Conv 10-jot 2000 Treat 8pt 2000 Treat 10pt 2000 Conv 9-jot 2000 Conv 9-jot 2001 Treat 10pt 2001 Treat 10pt 2003	- Yeld les He Re Years 10.47 & 15.58 &	04 102.8 97 100.2 97 100.2 97 100.2 96 103.2 97 100.2 96 103.2 97 100.2 96 103.2 97 100.2 96 113.4 97 114.3 97	700 - 020 	103.79 100.50 10	100.25 10
PO E BOND FU BOTHOMAL BOTH	Open 135.05 Open 135.05 Open 108.48 EFS SMAP Open Den 1864 2.71 2.83 3.00 2.21 3.41 3.61 3.80 3.98 4.13	Sett price 135.10 134.27 ATEP 6100.90 FOTORES () Set price 102.50 FOTORES () Set price 107.50 FOTORES () Set price 108.50 FOTORES () Set price	Change +0.54 (FFE)* Sys +0.16 (FFE)* 10yc Change +0.27 (Change +0.27 (Ch	High 135.15 High 108.40 4.9% £100.0 High - - 1.9% £100.0 High 1.599 At 1.19 1.2 1.71 1.7 1.71 1.7 1.71 1.7 1.74 2.5 2.16 2.2 2.16 2.2 2.16 2.2 2.17 2.9 2.18 2.9 2.18 2.9 2.18 2.9 2.18 2.9 2.18 2.9 2.9 2.9 2.9 2.9 2.9 2.9 2.9 2.9 2.9 2.9 2.9 2.9 2.9	Low 135.05 Low 108.40 100 100 the of Low 100 the	Est. vol. 92 0 0 100%. Est. vol. 0 0 100%. Est. vol. 0 0 100%. Est. vol. 0 5.28 0.17 5.48 0.28 5.70 0.64 5.77 9.87 5.88 1.29 5.88 1.29	Open Int. 1/4 Open Int. 20 Open Int. 314 Open Int. 367 Open Int. 368 Open Int. 367 Open Int. 368 Open Int. 367 Open Int. 368 Open In	North (Junes up to 19 Treat 10-jot 1999 — Treat 10-jot 1999 — Conv 10-jot 1990 — Conv 19-jot 2000 — Treat 10-jot 2000 — Treat 10-jot 2001 — Conv 19-jot 2001 — Conv 19-jot 2001 — Conv 19-jot 2001 — Conv 19-jot 2002 — Conv 19-jot 2002 — Conv 19-jot 2002 — Conv 19-jot 2003 — Conv 19-jot 2003 — Treat 10-jot 2004	- Yeld les He Re Years 10.47 & 15.58 &	04 102.8 97 100.2 97 100.2 97 100.2 96 103.2 97 100.2 96 103.2 97 100.2 96 103.2 97 100.2 96 113.4 97 114.3 97	700 - 020 	103.79 100.50 10	101.25 98.64 9102.67 801.65 9102.67 101.65 1
FO E BOND FURNISHED AND TIONAL MOTIONAL	Open 135.05 THATES 644 Open 108.48 EFE SWAP Open 0pen 64 EFE SWAP Open 12.83 3.00 3.41 3.61 3.89 4.13 4.24	Sett price 135.10 134.27 ATES C100.0 Set price 108.90 PRITURES () Set price 102.50 PRITURES () Set pric	Change	High 135.15 108.40 4.5% 6100.3 High - - 105.99 All 1.19 1.2 1.44 1.5 1.71 1.7 1.71 1.7 1.94 2.0 2.15 2.2 2.77 2.4 2.277 2.4 2.4 2.4 2.4 2.4 2.4 2.4 2.4 2.4 2.4	Low 135.05 108.40 108.40 100 1000	Est. vol. 1 1 1 100%. Est. vol. 0 0 1100%. Est. vol. 0 5.28 0.17 5.48 0.28 5.70 0.87 5.71 0.87 5.83 1.09 5.592 1.47 5.96 1.82 6.08 1.99 6.08 1.99	Open Int. 17a	North (Lives up to 15 Tread 10-jot 1999 — Tread 10-jot 1999 — Conv 10-jot 1990 — Conv 10-jot 10-jot 1990 — Conv 10-jot 10-jot 1990 — Conv 10-jot 1	- Yald les let H R R R R R R R R R	04 102 8 97 100 2 8 97 100 2 8 98 103 2 9 98 113 2 9	700 - 020 	103.79 100.50 10	100.50
FO E BOND FU BOTTOMAL BO	Open 135.05 Open 135.05 Open 108.48 EFS SMAP Open Den 1864 2.71 2.83 3.00 2.21 3.41 3.61 3.80 3.98 4.13	Sett price 135.10 134.27 Set price 108.90 FOTURES 0 FOTURES 0 Set price 102.50 Set pr	Change +0.54 (FTE)* Sys. +0.16 (FTE)* 10ys +0.27 (Change +	High 135.15 -108.40 4.5% £100.0 High -4.5% £100.0 High -5.00 105.90 At 2.1.9 1.2 1.44 1.5 1.71 1.7 1.94 2.0 2.16 2.2 2.17 2.4 2.56 2.6 2.17 2.4 2.50 3.3 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0	Low 135.05 Low 108.40 100 100 ths of Low 100 ths of	Est. vol. 92 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Open Int. 10/4 10/4 10/4 10/4 10/4 10/4 10/4 10/4	North (Junes up to 15 Treats 10-251 1999 — Treats 10-251 1999 — Treats 10-251 1999 — Treats 10-251 1990 — Treats	- Yald R R R R R R R R R	A 102 42 97 100 2 8 102 42 97 100 2 8 102 42 97 100 2 8 102 42 97 100 2 8 102 42 97 100 2 8 102 42 97 100 2 8 102 42 97 100 2 102 42 97 100 2 102 42 97 100 2 102 42 97 100 100 100 100 100 100 100 100 100 10		101.79 100.50 10	109867 109867 109827 108827 10
IPO E BOND FU NOTIONAL	Open 135.05 THE SHAP Open Open Open Open ST RA SHAP Open SHAP Open Open Open ST RA SHAP Open Open Open Open Open Open Open Open	Sett price 135.10 134.27 Sett price 108.90 Sett price 102.50 FUTURES () Sett price 102.50 Sett price	Change	High 135.15 108.40 4.9% 6100.3 High - - 4.5% 6100. High - - 105.99 As 1.19 1.2 1.44 1.5 1.71 1.7 1.74 2.9 2.16 2.2 2.17 2.4 2.217 2.4 2.217 2.4 2.217 2.4 2.217 2.4 2.218 2.2 2.218 2.3 2.218 3.3 3.54 3.8 3.83 3.89 3.89	Low 135.05 108.40 108.40 100.100fm o Low	Est. vol. 92 0 0 1100%. Est. vol. 0 0 of 100%. Est. vol. 0 0 5.28 0.17 5.48 0.29 5.57 0.87 5.83 1.99 5.86 1.27 6.86 1.29 6.08 1.99 6.17 2.23 6.26 2.47 6.27 6.27 6.27 6.27 6.27 6.27 6.27 6.2	Open Int. 10	Shorts** (Lives up to 19 Treat 10-25 1999 — Treat for 1999 — Conv 10-45 1990 — Conv 10-45	- Yeld III III III III III III III III III I	04 102 8 97 100 2 97 100 2 97 100 2 90 102 8 94 102 8 94 103 2 94 103 2 95 104 2 96 113 4 96	700 - 020 	101.55 102.59 105.57 105	109847 816222111759738427611001477 91603
PO E BOND FUR BOTTOMAL IN STRUMENT OF APT PORT OF APT	Open 135.05 Open 135.05 Open 108.48 EFS SWAP Open 5 EFS SWAP Open 5 A4.43 A.61	Sett price 135.10 134.27 Sett price 108.90 Sett price 102.50 FUTURES () Sett price 102.50 Sett price	Change +0.54 (FFE)* 5yr +0.16 (FFE)* 10yr Change +0.27 (Change +0.27 (Ch	High 135.15 108.40 4.9% £100.0 High 	Low 135.05 108.40 108.40 100 1000	Est. vol. 92 0 0 100%. Est. vol. 0 100%.	Open Int. 10	Short's" (Junes up to 19 Treat 10-250 1999 — Treat for 1999 — Conv 10-4 pt 1999 — Conv 19-5 2000 — Treat for 2000 — Treat for 2000 — Treat for 2000 — Conv 9-4 pt 2001 — Conv 9-4 pt	- Wind to 10.07 5 4 10.07 5 4 10.07 5 4 10.07 5 4 10.07 5 4 10.07 5 4 10.07 5 4 10.07 5 10.07	A 100.2 97 1		10 103.79 100.50	1098459 109859 10985 109
TO E BOND FU SOTIONAL STORY	Open 135.05 (A. Open 108.49 Op	Sett price 135.10 134.27 ATE CO. 108.90 Set price 102.50 FITTURES () Set price 102.50 FITTURES () Set price 107.50 FITTURES () Set price 107.50 FITTURES () Set price 107.50 FITTURES () Set price 108.50 FITTURES () Set p	Change +0.54 STEP System 10 Change +0.16 STEP 10 Change +0.17 Change +0.27 Change +0.27 Step 1 Ash 38 5.41 5.50 6.22 5.46 39 5.42 5.46 39 5.42 5.43 39 5.44 39	High 135.15 High 108.40 4.5% €100.0 High - 4.5% €100.0 High - 105.99 All 1.5 1.71 1.71 1.71 1.71 1.71 1.71 1.71	Low 135.05 Low 108.40 108.40 108.40 108.40 108.40 108.40 108.40 109.40	Est. vol. 1 1 100% Est. vol. 0 100% Est. vol. 0 542 are tor 528 0.17 5.48 0.28 5.70 0.54 5.52 0.42 5.52 0.42 6.08 1.29 6.08 1.29 6.08 1.90 6.08 1.90 6.08 1.90 6.08 1.90 6.08 1.90 6.08 1.90 6.08 1.90 6	Open Int. 10	North 10-20 1999 — Treat 10-20 1999 — Treat 10-20 1999 — Corr 10-27 1999 — Corr 19-20 2000 — Treat 19-2 2000 — Treat 19-2 2000 — Treat 19-2 2000 — Treat 19-2 2000 — Corr 19	- Wind of the Warm of the War	A 100.2 97 1	700 - 020 	10 103.79 100.50	100.2007 1100.00
TO Z BOND FU 20110MAL 2011	Open 135.05 (MA) 1	Sett price 135.10 134.27 ATF] 6100.9 Set price 108.90 FRITURES () Set price 102.50 FRITURES () Set price 107.50 FRITURES () Set price 107.50 FRITURES () Set price 107.50 FRITURES () Set price 108.50 FRITURES () Set pric	Change	High 135.15 108.40 4.5% 6100.3 High - - - - - - - - - - - - - - - - - - -	Low 135.05 108.40 108.40 100 1000	Est. vol. 92 0 0 1100%. Est. vol. 1 1 1100%. Est. vol. 0 0 1100%. Est. vol. 0 0 1100%. Est. vol. 0 110	Open Int. 10 n/a 11 n/a	Short's" (Junes up to 19 Treat 10-250 1999 — Treat for 1999 — Conv 10-4 pt 1999 — Conv 19-5 2000 — Treat for 2000 — Treat for 2000 — Treat for 2000 — Conv 9-4 pt 2001 — Conv 9-4 pt	** 8.77 4.4 5 5 6 6 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	04 102.8 97 100.2 97 100.2 97 100.2 98 103.2 98 103.2 98 103.2 98 103.2 98 103.2 98 103.2 98 103.2 98 111.5 98 11.5 98 11.5 98 11.5 98 11.5 98 11.5 98 11.5 98 11.5 98 11.5 98 11.5 98 11	700 - 020 	101.79 100.50 100	100.00 80 80 80 80 80 80 80 80 80 80 80 80 8

S CORPO	RATE	E BO	NDS						INTERNATION	ONAL	BON	DS	•				
к 28	Red date	Coupn	S&P Ræ£ing	Bid price	65c yield	Day's chge yid	Mah's cage yad	¥	Apr 25	Red date	Coupan	S & P Rating	Bid price	Bid yid	(tay's (tage ytd	chge yid	Spread V Guvis
गामाह									= \$.								
c Belt	07/02	7.25	AA-	104,4800	5.67	_	-0.67	+5.67	EB.	04/07	7.250	AAA	108.5161	5.88	-0.07	-0.05	+0.74
'Tel	09/25	7.00	A+	98.2413	7.14	+0.01	-0.02	+1,57	ABRI Autro	96/07	7.125	AA-	104.2691	6.43	-0.07	-0.05	+1.29
Æ .	05/06	8.00	388 3	112.3023	6.20	+8.03	-0.10	+0.95	Duebec Citicorp FRN	01 <i>7</i> 07 02/04	7,000 5,068	A+ AA-	105.5366 98.2214	5.25	-0.06 -0.07	-0.05 -0.01	+0.95 +0.19
FINANCIALS	. **							: '	D es	DZ-U4	3.000	- Park	30-2214	323		-0.01	+0.13
CC	05/07	8.75	AAA	117.2843	6.00	+0.02	-0.04	+0.75									
nc One	08/02	7.25	A	104,0742	5.84	-	-0.04	+5.84	Bayer L—Bk	08/04	9.500		117.8856	5.49	-0.07	-0.10	+0.22
A Fin	01/18	6.95	A	95.0542	7,44	+0.03	-0.17	+1.87	Toronio (M oñ Beil Canada	05/04 07/99	8.500 10.625	AA+ A+	113.1213 100.9789	5.46	-0.07 -0.07	-0.10	+0.19
I MHISTELLS		. •				-	٠٠ .		Deutsche B FRM	09/02	5.875	AA+	100.7363	5 17 5.63	-0.02 80.0-	-0.22 -0.04	+1.27 +0.54
	·									U 3 U	3.013	~~	100.7303	3.00	~0.00	-0.04	+0.34
OX Tech	04/99 05/02	6.75	B38+	100,0000	5.39	-0.14	-0.33	+0.91	1 1					-			
í Mart yton Hod	05/02 06/21	9.70	AA A	103.6525 132.0988	5.42 6.85	+0.02	-0.03 -0.11	+5.42	E	12/07	7.625		115.4484	5.33	-0.06	£2.0÷	+0.57
•	UB21	5.10	# -	1221600	0.00	+4.42	-0.11	+1.28	Dreadner Bk	12/07	7.750	AA-	111.0106	6.06	-0.06	+0.04	+1.30
AGENCIES						•			British Gas Abbev Nat FRK	03/00 02/02	7.625 5.587	A+ AA	101.7281 99.9373	5.58	-0.03	-0.02	+0.54
LMC	04/07	7.14	N/A	108,1799	5.83	+0.02	-0.05	+0.58		0202	3.367	164	33.3513	5.15	0.05	+0.29	+0.20
MA	03/00	7.50	N/A	101.8296	5.27	+0.07	-0.02	+0.79	III SFR								
MA.	02/18	8.95	M/A	129.8884	6.22	+0.11	+0.07	+0.65	58	01/08	3.750	ДДД	104.5739	3.14	-0.04	-0.17	+0.94
28 .	06/06	8.95	AVA	118.5657	5.72	+0.02	-0.22	+0.47	Brit Culumba	02/02	3.250	AA	104.0052	177	-0.07	-0.75	+0.22
HEIGH YHELD									Hydro-Guebec	05/01	6.750	n/a	108.7519	2.32	~0.02	-0.19	+1.03
	-	À nn							Gen Bect	09/01	1.280	n/a	99 7189	1.32	-0.01	-0.17	+0.01
ne Comi. Szí	02/01	9.88	B 68-	101.7500	0.00	-	-	-	THE YES								
aita	12/01 06/04	9.13 10.75	B-	105.7500 111.0000	0.00	_	-	_	ERD (World Sta	03/02	5.250	AAA	114,1104	0.32	+0.03	-0.13	0.01
_									Spain (Kingdom)	03/02	5.750		115.6372	0.30	+0.01	-0.18	-0.03
laiest. Standard & Po	क् १ व्यक्तिक	. Yelds s	eni-ma	i basis.	Source:		Debati in	in marties:	Cred Foncier	08/02	4.750	A	112.5780	0.83	_	-0.10	+0.50
									Rady (Rep of)	07/99	0.207	AA.	99.9889	0.26	~0.03	+0.02	+0.05
									교 샤								
									ERD (World Brd	02/08	6.000	AAA	101.6473	5.75	+0.10	-0.01	+0.20
s intere	CT D	ATE	2						New 5th Wates Tr	05/05	6.500		103.6700	5.82	01.0+	+0.03	+0.38
	JI 11	,	-		A B.				S. Aus Gov Fin	06/03	7.750	AA	107.2557	5.73	+0.09	-0.01	+0.56
est		_		Treasury Billis			_		GMAC Aust	05/01	9.000	n/a	106.7489	5 43	+0.07	-0.10	+0.52
ne rate kar kan rate Junds Junds at lotervents	61 ₂	Two o Three Str ma	1976 1976 1976 1976	4.58	Tares Five 10-yr			4.99	Louden chang. Secutare & Poor's rating	a. Weids: Li	Kai mariet	i standari	Annualised be	Source etc	Interactive	Deta/FT is	dornation
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rice indices	11:	bu Dany's	Accrued	क्रवं सर्व	Total	Durai	don	4.	٠			75	D- 1-	_	_		uice
K GHs	Apr			Yttl	Return	Yield		Welgh	Index-lin	iced		Thu Apr 29	chge %	Accrued	व का अर्थ	Total	%
Up to 5 years	(15) 120	.55 +0.12	2.24	2.84	1208.63	4.93	2.07	33 35	1 Da to	ć		<u>-</u>		mind 68	1 10	Return	Weight
5-10 years (1			3.10	241	1331.77	4.75		33.35 29.59		5 years (224,20	-0.01	1.57	1.26	1170.81	14.66
10-15 years			2.86	265	1452.49	4.65		13.67	3 5-15	5 years (9	,	259.88	+0.37	1.39	2.74	1414.78	85.34
5-15 years (1			3.02	248	1365.37	4.71		43.25		years (a) 15 years (45	242,69	+01.	1.40	2.32	1315.32	42.22
Over 15 year			4.44	1.23	1575.76	4.63		22.82	5 All st		4	275,72	+0.51	1.35	3,20	1506.74	43.12
irredeemables			4.84	221	1866.69	4.74		0.7B	J 702 36	NOS (11)		253 31	+0.31	1.43	2.48	1379.98	100.00
All stocks (41			1.00	254	1354,26	4.70		100.02									
- '		•					_		_			don 0%			- teffs	Gen 5%	
ield indices	Apr 29 Apr 20	8 Yr ago	TION	Indices	Apr 23	Арт 28	Yr ago		Real yield	Apr.	29 Dury	5 Apr 28 Y	200	Apr 2	9 Due ve	5 Apr 28	~ ~ ~~
y18	4.83 4.89	6.08			4.74	4.00			Up to 5 y							2 Mg 20	n aga
O yrs	4.59 4.75	5.90	tred :		4.74	4.80	5.96		Ches 5 yr				3.63	2 48		2.47	278
5 yrs	4.65 4.71	5.87		15 978	4.66	4.73	5.87		5-15 yrs	21			3.04 3.16	1.85			2.82
yta	4.54 4.70		-	15 ym	4.74	4.80	5,96		Over 15 1				3.00 3.00	1.84		1 85	2.82
upan Bands #ed	one 8%-1096%, H	lgat 11% end	\$1994. † Flat	t yield yie	i Year to date	•			All Stocks		31.74		3.06	1 86 1.87		-100	2.82
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Flowed Interes																	
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FTSE Interpetional O: Generalist Sec	#See 1570/28 #	ed Phes Interv	# 1925. SE	Activity I	rdees rebuse	6 1974			4 40 43 1	0 11/2/7/3K 1		under Special Co	ا يوزنخون	58.45 (Z	201/99), Jos	* 50.33 pyr	/75L Best
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UK GILT	S PRICE	.১											4.1	15	7 17		
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r 94px 2001 zs 7px 2001 z 10px 2002	8.89 5.0010 .& 8.82 5.05 1	4.6800ml +.13 113 4300 +.15	00 106.51 00 116.41	100 71 110.98	Trees Stage 20 Trees Stage 2	12	6.33 41 510 44	69 142,190 47 107,890	X) +.7900	147.74 ()	8 50 Prosp 6 82 (5) Fi	ecine real réde Jares la parent				10 IN A 1645	
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94cc 2001 • 10sc 2002 • 10sc 2002 • 94_2sc 2002 • 94_2sc 2002 • 94_2sc 2002 • 94_sc 2002 • 94_sc 2002 • 94_sc 2003 • 10sc 2003 • 10sc 2003 • 10sc 2003 • 10sc 2004 • 10sc 2004 • 10sc 2004	8.09 5.070/ \$ 822 5.05 1 6.67 4.22 1 \$ 8.43 5.05 1 \$ 7.96 5.03 1 \$ 7.96 5.03 1 \$ 8.25 4.93 1 8.35 4.91 1 \$ 12.25 4.92 1 6.07 4.75 1 10.33 5.09 1 \$ 8.15 4.89 1	4.6900ml +.13 113.4900 +.13 105.8900 +.13 112.7300 +.15 114.7300 +.15 111.7900 +.15 111.7900 +.18 119.7300 +.19 110.4600 +.21 117.3900 +.04 22.6400 +.19	00 10651 00 116.61 00 115.84 00 115.84 00 17.29 00 17.562 00 114.74 00 123.52 00 110.21 00 110.21 00 125.55	100 71 110 96 101.42 102.73 111 19 108.87 112.78 105.53 115.44 110.48 110.48 110.48	Treas Spe 20 Treas 5-2pc 2 Treas 5-2pc 2 Treas 7-2pc 2 Over Filters Treas 8-2pc 2 Treas 8-2pc 2 Treas 8-2pc 2 Treas 8-2 Treas	12 2008-12 13 2008-12 13 2008-12 15 2008-15 20	_ 6.33 41 _ 510 4.4 _ 5.55 46 _ 5.03 4.3 _ 5.78 46 _ 5.67 4.6 _ 5.67 4.6 _ 4.64 4.5	69 142 190 47 107 833 69 134 350 74 128 480 85 138 420 85 138 420 86 177 250 87 146 330 88 123 950 96 173 250 97 250 98 123 950 98 123 950	10 +.7900 10 +.4900 10 + 8200 10 + 7200 10 +.8200 10 +.7200 10 +.7200	147.74 1; 112.25 1 139.64 11 133.56 11 144.12 12 195.08 1; 195.08 1; 153.21 12 153.21 12 153.21 15	2 50 Prosport 6 82 (cm R 6 82 (cm R 6 82 (cm R 6 82 (cm R 6 89 (cm R 6 89 89 89 89 89 89 89 89 89 89 89 89 89	or Fixed In Mark 104,1 Pixed In Mark 104, 2012 Pixed In 111/2pc 2012 111/2pc 2012 111/2pc 2012 111/2pc 2016	Taliesen 1 aliesen 1 alies	o reflect (RP) for A d Red	Price £ +	9 (* 8 man) 197 to 190 j 163.7 and 163.7 and 163.7 and	in Fabrua for Mari 52 week h Lo 1, 745
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# 94pt 2001 # 70pt 2002 # 70pt 2003 # 70pt 2003 # 70pt 2003 # 70pt 2003 # 70pt 2004		4.500ml + .13 4.500ml + .13 113 4500 + .15 65.8900 + .15 112.7300 + .15 114.3505 + .15 114.3505 + .15 115.500 + .18 115.7500 + .18 115.7500 + .18 115.7500 + .19 10.44500 + .20 12.5400 + 19 94.8900 + .20 12.4500 + .28 195.8000 + .28	00 10651 00 116.41 00 115.84 00 115.84 00 117.29 00 116.01 00 123.52 00 118.21 00 118.21 00 135.55 00 135.55 00 135.55	100 71 110 96 107.42 111 19 108.07 112 78 105.54 115.44 110.48 110.80 117.36	Treas Spc 20 Treas Styles : Treas Styles : Treas Styles : Treas Styles : Treas Styles 20 Treas Styles 20 Treas Styles 20 Treas Styles 20 Treas Spc 2	12 2006-12 . 13 972-15 Yours 13-17 13-17 21 22 14 Ag	- 6.33 41 - 510 44 - 5.55 46 - 5.63 4.7 - 5.78 46 - 5.83 41 - 5.87 42 - 5.47 42 - 4.84 4.5 - 4.89 - 4.70 - 4.05	89 142 190 47 107 833 69 134 350 69 134 430 65 138 420 65 142 950 65 177 250 65 142 950 65 123 950 67 250 74 520 67 74 520 68 520	10 +.7900 10 +.4900 10 +.8200 10 +.8200 10 +.8200 10 +.19700 10 +.7200 10 +.12100 10 +.1300 10 +.1300 10 +.15000 10 +.9900 10 +.9900	147.74 1; 112.25 1 139.64 11 133.56 11 144.12 12 195.08 1; 783.80 16 153.21 12 131.17 16 87.19 8 79.80 5 95.68 7	2 50 Prospose 2 60 Prospose 2	Orwesteen failed. 1 Orw 104 cpc 201 111 spc 2012 131 37 2006 oc. 20 and 37 200 in add 37 200 and 37 200 an	ntherest - Yiel - 748 - 748 - 918 - 519	o reflect (APP) for A G Rect 5.38	Price £ + 136/1 147	9 (40 5 man) 10 100 163,7 and 150	52 week
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# 94pt 2001 # 10pt 2002 # 70pt 2003 # 10pt 2004 # 10pt 2005 # 10pt	8.09 5.00% 6.00 5.05 1 6.00 5.05 1 6.00 5.00 1	4.6500ml +.15 4500 +.15 4500 +.15 15 4500 +.15 112 7500 +.15 112 7500 +.15 112 7500 +.15 112 7500 +.15 113 7500 +.	300 10651 100 106 13 100 115 54 100 115 54 100 115 54 100 115 54 100 120 19 100 120 19 100 125 55 100 125 55 100 125 55 100 125 65 100 125 85 100 125	100 71 110 98 10 10 10 10 10 10 10 10 10 10 10 10 10 1	Treas Spe 20 Treas Spe 20 Treas Spe 20 Treas T-Lage 1 Treas Rep 20 Treas Spe 20 Tre	12	- 6.33 41 - 510 44 - 5.55 46 - 5.03 43 - 5.78 46 - 5.83 46 - 5.47 48 - 4.40 45 - 4.65 - 5.78	89 142 190 47 107 833 69 134 350 69 134 430 65 138 420 65 142 950 65 177 250 65 142 950 65 123 950 67 250 74 520 67 74 520 68 520	00 +.7900 10 +.4900 10 +.8200 10 +.8200 10 +.8200 10 +.8200 10 +.19700 10 +.12100 10 +.12100 10 +.12100 10 +.12100 10 +.12100 10 +.12100 10 +.12100 10 +.12100 10 +.12100 1012100	147.74 1; 112.25 1 139.54 11 133.56 11 144.12 12 155.08 1; 163.80 16 153.21 12 131.17 16 87.19 8 79.83 5 95.68 7 81.93 4	250 Prospose 6.82 (24 A) 6.82 (24 A) 6.82 (24 A) 6.82 (24 A) 6.25 (24 A) 6.26 (25 A) 6.26 (26 A) 6.27 (26 A) 6.26 (26 A) 6.27 (26 A) 6.28	on tole to the control of the contro	Title 18 1 1 2 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2	o reflect of APPs for A	Price £ + 13631, 557,246 14012	97 to season 190 is 163.7 and is 163.7 and is 163.7 and is 153.7 and is 154.7 and i	52 week - 100 15 120 15
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CURRENCIES & MONEY

Kosovo gloom restrains euro's rally

MARKETS REPORT

By Christopher Swann

Gloom over the receding that Japan's economy was the pace of decline than the prospect of a Balkan peace on the mend. But overall the deal continued to depress the euro yesterday, undoing the effects of a mounting campaign of verbal interven-

tion by euro-zone officials. Renewed fears that the Balkan crisis would engulf Macedonia and Albanta compounded disappointment ear. lier in the week at the dismissal of Vuk Draskovic. Yugoslavia's deputy prime minster and a leading advocate of conciliation with NATO.

By the end of London trading the euro bad dipped to

"This takes us back to where we were before the flurry of euro-friendly comments from members of the European Central Bank. said Neil Parker, treasury economist at the Royal Bank of Scotland.

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Bank of Ireland

Set Sk of Mid East

Coutts & Co

●Brown Stabley & Co Ltd 5.25

Bank of India

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ee Rank 5.50

POUND SPOT FORWARD AGAINST THE POUND

Meanwhile the yen Manhattan in London.

received a brief lift from Tai- Most of the voices su chi Sakaiya, Economic Plan- ing the euro, he added, ning Agency chief, who said yen traded sideways to close little changed on the day at Y119.1 against the dollar.

■ Just days into their verbal offensive, euro-zone central hankers seem to be suffering from diminishing returns. Comments yesterday by Jürgen Stark, deputy president of the Bundesbank, that the weakness of the euro of business confidence to was "temporary" failed to back up euro-supportive stop the currency dipping comments.

below \$1.06. "The impact of jawboning
Reported heavy purchasappears to be fading quite fast," said Robin Marshall, chief economist at Chase

P0	<u>fund in</u>	NEW YORK
Apr 29	Latest	Prav. close
E spek	1,6090	1,6140
र सम्ब	1.6065	1.6135
3 magh	1.6078	1.6128
l yr	1.6060	1,6132

Most of the voices supportlevel itself.

Others said that the market could now seek to probe lower levels in search of the ECB's pain threshold. "This could lead to another bout of selling unless the ECB is prepared to back up its rhetoric," argued Neil Parker.

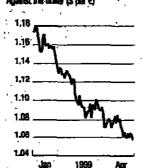
France's INSEE industrial trends survey yesterday showed no signs of a revival

ing by hedge funds yesterday pushed the Australian dollar to a 12-month high against the dollar, amid signs the currency was developing a head of steam.

By the end of the London session it had firmed to

\$0.6592 against the dollar. Market speculation cen-

Ешо Against the dollar (5 per C)



tred around activity by the Tiger and Quantum funds. Analysts said hedge funds may be using the Aussie as a proxy for Asian emerging market currencies, which offer less liquidity.

A return of confidence in Asia coupled with buoyant commodity prices should ensure a sustained rally in the currency, said James McKay, global markets strat-

DOLLAR SPOT FORWARD AGAINST

egist at Commonwealth Bank of Australia. "Our fair rency markets ebbing value rate for the Australian Japan entered its "golde dollar, based on commodity prices, has gone as high as that investors were focusing \$0.6634," he added. "Over the on interest rate differential pext six months we could see the Aussie passing sterling is attracting \$0.70."

Robust raw material prices also pushed up other commodity currencies such as the Canadian dollar.

■ Sterling held on to recent gains against the euro yesterday, as a consensus grew in the market that the Bank of England's monetary policy committee would leave interest rates unchanged at its next meeting.

TOTHER CURRENCIES Agr 29 F \$
Cizeck Rp 57.3062 - 57.3752 35.5740 - 35.5970
Hotogray 300.851 - 381.416 236.440 - 238.640
Iran 4835.40 - 4832.70 3009.00 - 3000.00
Gumani 40416 - 0.4822.70 3009.00 - 3000.00
Petu 5.3852 - 5.3815 23430 - 3.3450
Peta 6.4077 - 6.4107 33770
Russia 36.0543 - 32.2473 24.2500 - 24.3500
UAE 5.9165 - 5.9203 2.6728 - 2.5731

week" holiday, analysts sa "Against this safe backdro capital as investors seek park their money in hig yielding assets, increasing

strategist at Deutsche Ban But its gains were cappe by growing speculation the monetary authorities ha become frustrated by ste ling's refusal to weaken response to interest ra

"As sterling push towards DM3.0 in old mon the bank will begin to talk another rate cut in a bid ease the pain of the man facturing sector," said E Juckes, chief strategist NatWest GFM in London Sterling closed at £0.65

With volatility in the cu the appeal of sterling," sa Paul Meggyesi, currence against the euro yesterday.

WORLD INTEREST RATES

אַטאַע	TO HA	IENE	SI.	(ALL	.3			
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	R BBA Loo	den						
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Euro Linio SDR Linio		-	34 32	3 <u>4</u> 314	31	34	-	
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ENTO ENGL EONIA	10F	2.52	2.569	2.585	2.605	2.678	-	
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Sterling Swiss Franc		- 5%	5 <u>6</u> - :		⊉ - 5÷ 7 - ≧	5 <u>.</u> 5.	51 - 52 11 - 5	級 - 5 <u>.</u> 12 - 12
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						is offered rate		
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Jan Sep	97.400	97.4		0.005	97.405		3,224	39,114
sep	97,406	97 A	15 -	HB.010	97.420	97.400	1,489	32.069
		BOR FU	URES (LIFE E	1m 100-r	ate		
	Open	Sett p		herge	High	Low	Est. voi	Open Int.
Jun Sep	97.395 97.395	97.40 97.41		-0.005 -0.010	97.405 97.420	97.395 97.395	12856 21098	212019 211088
Dec Mar	97.205 97.275	97.23 97.30		0.020	97.230 97.305	97. 200 97.270	7782 13993	135850 123253
 8 TRRE:							13EES	123233
	Open	Seti p	fiçe (hange	High	LOW	Est. voi	Open int.
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Mer Elikteri	OPTIONS (97.30 11 DIFFE	-	-0.020 - rate	-	•	Q	82190
Strike			CALLS				- PUTS -	
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97625 97750	0	0.010	0.019	5 08		220 345 0.34	5 0.535	0.480
	_					ds 380580 Pue		er - 27 0
	OKTH EUR) Lieus	OPTION	S () JEFF	Elm 100)-tale		
Strike			CALLS				- PUTS —	
Price	.hn	Sep	Dec			Jun Sei	p Dec	Mar
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97625 97750	0	010.0	0.01	, nr	_	220 345 0.34	5 0,535	0.480
_	_					172 Puls 9987		
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	Open	Sett or		hence	High High	LOW	Est. voi	Open int.
Jun	96.980	98.98	0 +	0.010	99.000	98.970	10990	99348
Sep Dec	98,2 8 0 98,590	98.90 98.81	-	-0.020 -0.030	98.900 98.810	98.880 98.5 30	5962 1965	63445 282 8 5
Her	98.590	98.62	D +	0.040	98.620	98.580	1505	16238
					_			
Jup	Open -	Sett. pr 99.84		hange -0.01	High	LOW -	Est, vol O	Open Int. n/a
Sep	99.78	99.79	,	0.01	99.79	99.79	70	n/a
Dec * LIFFE tokus	- g <u>pj</u> gg jesteri	99.69	•	+0.01	-	-	D	n/a
	OSS FRANC		S (LIFFE) SFr1m	100-rate	<u>'</u>		
Strike			CHIS)or	h	PUTS —	Das
Prica 99000	0.08 10.		Sept 0.110		060 060	Jun 0.100	Sep 0.210	Dec 0.470
99125	0.03	5				0.180		
Bar war moral	cass () Polit	u. Previo	15 CEN/5	open inc.	, (2015 1952)	PR 8623		

+0.0342 256 - 452 +0.002 457 - 052 +0.0155 003 - 131 +0.0148 418 - 503 +0.0148 478 - 503 +0.0049 743 - 771 +0.4070 367 - 128 +0.0020 453 - 728 +0.0020 457 - 504 +0.0020 755 - 502 +0.0020 755 - 502 +0.4130 027 - 264 -0.0071 285 - 522 +0.0048 460 - 490 Europe Austria Austria Decipium* Decimient Decipium* Decimient Finland* Finland* Finland* Gereace Instand* Baby Hetherland Norwey Hetherland Switze Ling Hetherland Ling Het 20.9837 20.9778 51.5776 51.2060 11.3320 11.2742 9.0670 9.0210 10.0039 9.9224 2.9832 2.9674 496.083 495.408 1.2910 51.394 2962.70 2397.80 51.3706 51.206 12.6748 12.5421 306.716 33.406 12.6748 12.5421 306.716 33.4498 23.720 252.450 13.5805 13.4498 2.4505 2.4577 27 29.4078 27 59.828 21 11.974 27 8.8182 27 29.028 -3.8 512.173 27 1.1681 -2.7 297.83 27 3.2683 -1.4 12.6325 27 297.35 27 297.35 27 297.35 27 297.35 27 297.35 27 297.35 20.9354 61.3745 11.3667 9.0461 9.9800 2.9757 496 747 1.1963 2945.91 61.3745 12.5839 305.020 253.745 13.5404 2.4475 20,7961 60,956 11,246 8,9859 9,9136 2,9559 501,616 1,9363 29263 3,3305 12,6274 302,99 251,644 2,4213 102.2 101.5 104.6 80.3 104.3 104.3 104.7 101.5 100.7 94.9 91.2 76.1 105.5 106.1 20,9867 51,2258 11,2258 9,025 9,9567 2,9685 486,433 1,1955 2639,05 61,2315 33,45 12,9016 30,43 12,5016 30,43 13,5144 24,383 28 28 28 24 28 28 28 28 28 28 28 24 45 1.5214 .194600 1.5258 1.5171 1.5179 28 -0.0037 107 - 116 -0.0586 789 - 885 -0.0202 632 - 867 -0.0783 218 - 396 -0.0037 109 - 118 1,6095 2,6743 2,3594 14,9218 1,6097 1.6172 2.7172 2.3797 15.0095 1.8174 2.3637 15.1349 1.6108 0.5 -16.4 0.4 2.3617 15.5478 1.6102 0.5 18.5 0.3 -0.0277 422 - 458 -0.0298 840 - 926 -0.1808 395 - 012 -579.78 856 - 706 +0.0268 955 - 159 -0.4893 826 - 078 -0.0743 518 - 551 -0.0388 931 - 000 -0.1022 537 - 902 -0.0142 414 - 452 -0.0005 321 - 352 -0.0005 321 - 352 -0.0112 587 - 978 -0.1112 587 - 978 -0.1112 587 - 978 -0.1112 587 - 978 -0.1112 587 - 978 -0.1112 587 - 978 2.443 12.4844 69.2034 2.4422 12.4763 68.9385 13088.58 2,4413 12,488 69,8734 2.4727 12.5352 99.2650 137199.00 6.7159 192.720 6.1451 2.9202 81.4902 6.0656 2.7480 9.7480 9.7480 9.7480 9.7480 9.7480 9.7480 0.4 0.1 -5.2 -20.5 13772.81 6.7057 191.952 8.1231 2.8966 61.2717 6.0433 2.7337 9.7648 1894.14 52.5783 13719.00 13089.58 1 6.7159 6.6473 192.720 191.310 6.1453 8.1170 2.0202 2.9931 87.4902 67.2985 6.0656 8.0580 2.7480 2.7314 9.752 9.7534 9.7532 1802.81 52.8712 52.8291 60.5150 80.1677 191.077 189,482 2.8945 0.8 51.5498 -5.4 6.0449 -0.3 2.7241 4.2 9.8371 -8.9 . 57 58 48 29 45 2.8914 2.8831 52,0481 6,053 2,7069 9,9726 64.2835 6.1956 2.6492 10.5251 52.688 80.2528 52.676 60.187 0.1 0.7 -0.1 -0.2

USA Pacific/Middin Australia Hong Kong India Indianalia Israel Japan		12.9925 38.0689 7.0189 5.6140 6.1936 1.8467 306.280 18.248 1828.22 2.0807 7.8095 157.101 8.4031 1.5114 1.0591 0.73600 0.8989 1.8655 9.2680	+0.1505 +0.0259 +0.0245 +0.0073 +1.0054 +7.2000 +0.1505 +0.1505 +0.1505 +0.1505 +0.1400 +0.1505 +0.1400 +0.1505 -0.0037 -0.0042	900 - 949 817 - 950 149 - 189 129 - 189 129 - 189 129 - 197 130 - 463 130 - 450 788 - 857 788 - 857 803 - 115 259 - 330 072 - 181 109 - 118 539 - 533 999 - 999 630 - 669 570 - 689 570 - 689 570 - 689 570 - 689	7.0240 5.6187	12.9350 37.9210 6.9914 5.5891 6.1824 1.8385 308.790 11.3438 1820.14 37.9210 2.0715 7.7684 188.460 1.5097 1.0576 0.9999 1.6590 1.4650	Rate 12.9668 38.0135 7.0062 5.6029 9.1813 1.4431 309.435 1.3475 1820.81 1820.81 1820.92 1192.99 1.5138 1.5108 1.0612	%PA 24 24 18 24 24 24 24 24 24 24 24 24 24 24 24 24	12,9154 37,8631 6,9844 5,5807 6,1969 1,8558 311,558 13528 137,8631 2,0684 7,8422 186,172 156,17 8,362 1,503	24 24 19 24 24 24 24 24 24 24 21 24 24 20 48 03 -24	12,6741 37,1557 6,8774 5,4749 1,8014 3,014 3,1557 2,0298 7,3453 134,657 1,5102 1,0657	25 25 20 25 25 25 24 25 24 25 24 25 24 25 25 25 24 25 25 25 25 25 25 25 25 25 25 25 25 25	101.8 101.8 103.8 78.6 102.0 61.1 74.5 101.8 7.00.7 75.6 81.2 105.5
Austria" Selgium" Selgium" Selgium" Semanik Finiand" Franca" Geresany Greece instand" luseabourg" Nutherlands" Nutherlands" Nutherlands" Nutherlands" Nutherlands" Switzarland Nutherlands	(1996) (1	38.0689 7.0169 5.6148 6.1936 1.8467 308.280 1.3448 1822.22 2.0607 7.16095 186.295 157.101 8.4031 1.5114 1.0591 0.73800	+0.1505 +0.0259 +0.0245 +0.0073 +1.0054 +7.2000 +0.1505 +0.1505 +0.1505 +0.1505 +0.1400 +0.1505 +0.1400 +0.1505 -0.0037 -0.0042	77 - 950 142 - 185 122 - 197 463 - 477 145 - 450 784 - 857 787 - 857 937 - 951 937 - 951 938 - 951 952 - 185 953 - 951 953 - 951 957 - 860	38.1210 7.0240 5.5197 6.1988 1.8453 308.556 1.2507 182.17 38.1210 1.9100 157.220 8.4154 1.5174 1.0538 1.9999 1.8999 1.4733	37.8210 6.9914 5.5891 6.1624 1.8385 306.7438 1820.14 37.9210 2.0715 7.7684 188.460 158.410 1.6097 1.0578	38.0135 7.0062 5.5062 8.1813 1.8431 1.3435 1824.81 138.0136 2.0736 2.0736 2.0736 1.5138 1.5108 1.0612	24 18 24 24 23 -45 -24 24 24 24 19 40 40 -24	37,8631 6,9644 5,5607 6,1969 1,8558 311,552 1317,38 37,8631 2,0684 7,8422 186,173 156,173 1,8102 1,0654	24 19 24 24 24 24 24 24 24 24 24 24 24 24 24	37.1557 6.8774 5.4764 5.4764 318.08 1.3786 1783.43 37.1557 2.4259 7.8453 184.657 153.252 8.236 1.48 1.8102	25 20 25 25 25 24 25 24 -05 25 21 39 11 -25	101.6 103.8 78.6 104.1 102.0 61.1 74.5 100.7 94.0 91.7 75.8 81.2 105.5 103.7
Selglum' Decimant Personal' Prizonal' Prizonal' Prizonal' Prizonal' Street: Instand' Instandor I	(1996) (1	38.0689 7.0169 5.6148 6.1936 1.8467 308.280 1.3448 1822.22 2.0607 7.16095 186.295 157.101 8.4031 1.5114 1.0591 0.73800	+0.1505 +0.0259 +0.0245 +0.0073 +1.0054 +7.2000 +0.1505 +0.1505 +0.1505 +0.1505 +0.1400 +0.1505 +0.1400 +0.1505 -0.0037 -0.0042	77 - 950 142 - 185 122 - 197 463 - 477 145 - 450 784 - 857 787 - 857 937 - 951 937 - 951 938 - 951 952 - 185 953 - 951 953 - 951 957 - 860	38.1210 7.0240 5.5197 6.1988 1.8453 308.556 1.2507 182.17 38.1210 1.9100 157.220 8.4154 1.5174 1.0538 1.9999 1.8999 1.4733	37.8210 6.9914 5.5891 6.1624 1.8385 306.7438 1820.14 37.9210 2.0715 7.7684 188.460 158.410 1.6097 1.0578	38,0135 7,0062 5,6062 8,1913 1,8431 1,3435 1624,61 38,0136 2,0736 2,0736 2,0736 1,5138 1,5108 1,0612	24 18 24 24 23 -45 -24 24 24 24 19 40 40 -24	37,8631 6,9644 5,5607 6,1969 1,8558 311,552 1317,38 37,8631 2,0684 7,8422 186,173 156,173 1,8102 1,0654	24 19 24 24 24 24 24 24 24 24 24 24 24 24 24	37.1557 6.8774 5.4764 5.4764 318.08 1.3786 1783.43 37.1557 2.4259 7.8453 184.657 153.252 8.236 1.48 1.8102	25 20 25 25 25 24 25 24 -05 25 21 39 11 -25	101.1 103.7 784.1 102.6 81.1 741.1 101.6 750.7 94.1 91.3 75.6 81.3 105.3
Demmit Firtand* Firtand* Firtand* Servery* Bretet Instand* Italy* Lustandor Italy* Portugal Spain* Syruden Surlestand IX Eve Surlestand IX		7.0169 5.6140 6.1936 1.9467 306.280 1.9468 1822.22 38.0869 2.0807 180.295 187.101 8.4031 1.5189 1.5114 1.0691 0.73800 0.9999 1.5655 1.4673	+0.0259 +0.0222 +0.0273 +1.0050 +0.1505 +0.1505 +0.1505 +0.0225 +0.7490 +0.7490 +0.0052 -0.0042 -0.0052 -0.0091	149 - 189 129 - 190 129 - 190 130 - 490 483 - 470 130 - 480 445 - 480 180 - 857 180 - 185 180 - 185 180 - 185 180 - 185 180 - 185 180 - 185 180 - 186 180 - 186 180 - 186 180 - 186 180 - 186 180 - 186 180 - 186 180 - 186	7.0240 5.5197 1.8453 308.550 1.3507 1829.78 38.110 2.0825 7.5190 19.450 15.720 1.5174 1.0638 0.0999 1.6999 1.4973	6.9914 5.5891 1.8385 336,790 1.3436 1820.14 37.9210 2.0775 188,460 156,410 8.3983 1.5110 1.8597 1.8598 1.8580	7.0062 5.6029 8.1813 1.8431 309,435 1.3475 1824,51 1824,51 182,035 2.0766 7.8232 189,92 1.5138 1.5138 1.0612	18 24 24 23 -45 -24 24 24 24 24 19 04 -24	6.9844 5.5907 6.1593 311.53 11.539 1817.38 37.8631 2.0683 7.3622 185.173 156.17 8.382 1.5037 1.6102	19 24 24 24 -42 -24 24 24 -1.7 24 20 40 03	8,8774 5,4784 5,0419 1,8014 318,08 1,378,43 37,1557 2,0298 7,8453 184,657 153,252 8,2306 1,48 1,5102	20 25 25 25 25 24 25 24 05 25 21 39 01 -25	103,6 78,6 104,1 102,6 81,1 74,5 101,6 74,0 91,0 75,6 81,2 105,5 105,5
Firland* Franca* Franca* Foreca Felgand* Ealy* Luseriands* Flutterlands*	(Fig. 1954) PO (C) (L) (Fig. 1954) PO (C)	5.6140 6.1836 1.8467 306.280 1.3448 1826.23 38.0803 2.0807 7.8005 187.101 8.4031 1.6114 1.0591 0.73800 0.2999 1.6555 1.4673	+0.0222 +0.023 +0.023 +1.0050 +0.0054 +0.0054 +0.0052 +0.0125 +0.0125 +0.0125 +0.0125 -0.0037 -0.0042	129 · 150 924 · 947 130 · 450 146 · 450 787 · 180 180 · 181 180 · 181	5.5/107 8.1988 1.8403 308.550 1.829.73 38.1210 2.882.77.5790 189.460 187.260 1.5730 1.5737 1.	5.5891 6.1824 1.8265 306.790 1.3436 1820.14 37.9210 2.0715 7.7684 188.490 8.3583 1.5110 1.8097 1.0578	5.6029 9.1913 1.8475 1309.435 1.3475 182.0135 2.0766 7.8232 189.92 159.79 8.3899 1.5138 1.5108	24 24 23 -45 -24 24 24 24 24 19 40 04 -24	5.5807 6.1969 1.8558 331.53 1.3526 1817.38 37.8631 2.0684 7.8422 188.173 1.56.17 8.382 1.5037 1.8102	24 24 24 -42 -24 24 24 -1.7 24 20 48 03	5.4764 5.0419 1.8014 318.06 1.3763 37.1557 2.0298 7.8453 184.657 153.252 8.2306 1.46 1.6102	25 25 25 25 24 25 24 25 24 25 21 39 01 -25	784:102.6 81.1 102.6 81.1 74.5 101.6 100.7 94.0 91.3 75.6 81.2 105.5 103.7
Prance' Germany' Germany' Germany' Gretce Ireleat' Italy' Luseadourg' Neuterlands' Horsey Portugal' Spelar' Sweden Lapace Lapace Lapace	(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)	6.1936 1,9467 306.280 306.280 1828.22 38.0807 7,8095 188.295 157.101 1,5114 1,07500 0.2999 1,5655 1,4675	+0.0245 +0.0073 +1.00054 +7.2200 +0.1505 +0.0052 +0.0125 +0.07480 +0.0051 +0.0057 +0.0057 -0.0057 -0.0057	924 - 947 463 - 470 146 - 450 146 - 450 178 - 857 177 - 980 178 - 175 179 - 131 184 - 194 199 - 118 589 - 593 630 - 680 570 - 680 570 - 680	5.1988 1.8453 308.550 11.2507 1829.73 35.1210 2.0825 7.5190 157.250 1.5174 1.0539 1.69490 1.69	6.1824 1.8385 306.79 1.3438 1820.14 37.9210 2.0715 7.7884 188.460 156.410 8.3583 1.51097 1.0578	8.1513 1.8431 309.435 1824.61 38.0135 2.0766 7.8232 189.92 150.79 8.3699 1.5108 1.0612	24 23 -45 -24 24 24 -21 24 24 19 40 94	6.1569 1.8358 31.552 1.3528 1817.38 37.8631 2.0684 7.9425 188.173 156.17 8.362 1.503 1.5654	24 24 -42 -24 24 24 -1.7 24 20 48 03	5,0419 1,8014 318,08 1,3786 1783,43 37,1557 2,0298 7,8453 184,657 153,252 8,2306 1,48 1,6102	25 -32 -25 -24 25 24 -05 25 21 39 01 -25	704.1 102.6 61.1 74.5 101.6 700.7 94.0 91.7 75.6 81.2 105.5
Germany* Greece feelece feelec	COMP PROCESS OF THE P	1,8457 306,280 1,348 1828,22 38,088 2,0807 7,8095 180,295 157,101 8,4031 1,5189 1,5189 0,73800	+0.0073 +1.0050 -0.0054 +7.2200 +0.1505 +0.0125 +0.0125 +0.0151 +1.0065 -0.0037 -0.0032 -0.0091	463 - 470 130 - 430 445 - 450 788 - 857 817 - 880 603 - 817 072 - 131 981 - 061 184 - 194 109 - 118 589 - 593 - 59	1,9453 38,550 1,3507 1821,78 38,1210 2,085 7,5195 189,450 157,230 1,5734 1,5734 1,0538 1,9800 1,4733	1,8385 306,790 1,348 1820,14 37,9210 2,0775 7,768 4188,460 156,410 8,3983 1,510 1,6097 1,0578	1.8431 309,435 1.3455 1824,81 38,0135 2,0766 7,8232 189,92 159,79 8,3899 1,5138 1,5108 1,0612	23 -45 -24 24 24 24 -21 24 19 40 04 -24	1,8358 311,53 1,853 1,853 1,853 1,2,0684 7,842 1,88,173 1,56,17 8,362 1,503 1,56,17	24 -42 -24 24 24 -1.7 24 20 48	1.8014 318.08 1.3786 1783.43 37.1557 2.6298 7.8453 184.657 153.252 8.2306 1.48 1.6102	25 -32 -25 24 25 24 -05 25 21 39 01 -25	102.6 81.1 74.5 101.6 700.7 94.0 91.7 75.6 81.2 105.5
Breace Ireland' Ireland' Isaly' Isaly' Isaly' Isanoboung' Norten Spelar' Spelar Surginden Brazil Lang Kong Ireland Australia Ireland Isale Indonenia Isale	Para Para Para Para Para Para Para Para	308.280 1,3448 1828.238,0889 2,0907 7,8095 187,101 8,4031 1,5149 1,614 1,0591 0,73600	+1,0050 -8,0054 +7,2200 +0,1505 +0,0062 +0,0125 +0,7480 +0,8200 +1,0065 -1,0065 -0,0062 -0,0062 -0,0061	130 - 430 445 - 450 788 - 851 778 - 860 803 - 811 965 - 125 230 072 - 131 981 - 061 184 - 194 109 - 188 589 - 583 988 - 989 630 - 660 570 - 660	308.560 1.3507 1829.78 38.1210 2.0825 7.519 189.460 157.230 8.4154 1.5174 1.0638	306.790 1.3436 182.0.14 37.9210 2.07715 7.7684 188.460 155.410 8.3581 1.5097 1.0578	309,435 1,3475 1824,61 38,0135 2,0766 7,8232 189,92 159,79 81,593 1,5138 1,5108 1,0612	-4.5 -2.4 2.4 2.4 -2.1 2.4 1.9 4.0 0.4 -2.4	311.58 1.3528 1817.38 37.9631 2.0084 7.8422 183.173 156.17 8.382 1.5037 1.8102	-42 -24 24 24 -1.7 24 20 48 03	318.08 1.3786 1783.43 37.1557 2.6298 7.8453 184.657 153.252 8.2306 1.48 1.6102	-32 -25 24 25 24 -05 25 21 39 01 -25	81.1 74.5 101.6 700.7 94.0 97.7 75.6 81.2 105.5
instant' lasty lasty lasteriands' lasteriands' literacy Portugal' Spair' Syeden Switzerland UK Esto SUR† Acqualicus Arqualitus Brocks Hangkon USA Pacific Middia Australia Indos Indossia Issaei Issaei Japan		1,3448 1828,22 38,0869 2,0869 7,8095 189,295 157,101 8,4031 1,5189 1,5189 1,0691 0,73800	-0.0054 +7.2200 +0.1505 +0.0052 +0.0125 +0.0125 +0.0151 +0.0057 -0.0042 -0.0325 -0.0091	445 - 450 788 - 857 817 - 860 803 - 811 965 - 125 259 - 360 072 - 151 981 - 061 184 - 194 109 - 118 589 - 563 989 - 999 630 - 660 970 - 660	1,3507 1829.78 38.1210 2,0825 7,8190 189.460 157.28 1,5198 1,5198 1,5174 1,0538 0,999 1,8800 1,4733	1.3438 1820.14 37.9210 2.0715 7.7684 188.460 156.410 8.3883 1.5110 1.6097 1.0578	1.3475 1824.61 38.0135 2.0766 7.8232 186.92 156.79 8.3899 1.5138 1.6106 1.0612	-24 24 24 24 24 24 24 19 40 04 -24	1,5528 1817,38 37,8631 2,0684 7,8422 185,173 156,17 8,382 1,5037 1,8102	-24 24 24 24 -1.7 24 20 40 03	1.3786 1783.43 37.1557 2.0298 7.8453 184.657 153.252 8.2306 1.46 1.6102	-25 24 25 24 -05 25 21 39 01 -25	74.1 101.6 100.7 94.0 91.3 75.6 81.3 105.3
lasty" Lustanbourg' Norway Portugat' Syredan Switzerland IX Exer SURT Surplant Surpl	(L) (L) (L) (R) (R) (R) (R) (R) (R) (R) (R) (R) (R	1828.22 38.0889 2.0809 7.3809 180.295 157.101 8.4031 1.5114 1.0591 0.73800 0.9999 1.6655 1.4675	+7.2200 +0.1505 +0.062 +0.07450 +0.07450 +0.0751 +0.005 -0.0042 -0.0325 -0.0091	788 - B57 817 - 960 803 - 811 965 - 125 259 - 330 972 - 181 961 - 061 184 - 194 109 - 188 589 - 593 - 593 - 593 - 660 570 - 680	1629.78 38.1210 2.0825 7.8780 189.460 157.230 8.4154 1.5198 1.5174 1.0638	1820.14 37.9210 2,0775 7,7684 188,640 156,440 8,3583 1,5110 1,6097 1,0578	1824.61 38.0135 2.0766 7.8232 188.29 156.79 8.3699 1.5138 1.6108 1.0612	24 24 24 -21 24 29 40 04 -24	1817.38 37.8631 2.0684 7.8422 188.173 156.17 8.362 7.5037 1.8102 1.0654	24 24 24 -1.7 24 24 20 40 03	1783.43 37.1557 2.0298 7.8453 184.657 153.252 8.2306 1.46 1.6102	24 -05 25 25 21 39 01 -25	101 £ 100.7 94.0 91.3 75.6 81.2 105.2 103.3
Lucenboury' Neuterlands' Neuterlands' Neuterlands' Neuterlands' Spair' Spair' Spair' Spair' Spair' Australia Brazil Careda Argenilaa Brazil Careda Australia Hang Kong Indonenia Israzil Israzil Japan	(E) (Fig. 1) (Billion) (Sing 1) (Sing 1) (Feeco) (Risport Peecol) (Notes Peecol)	38.0869 2.0807 7.8095 189.295 157.101 8.4031 1.5189 1.6114 1.0591 0.73800 0.3999 1.6655 1.4675	+0.1505 +0.0082 +0.0125 +0.7490 +0.8200 +0.0151 +0.0065 -0.0037 -0.0042	817 - 980 803 - 811 065 - 125 259 - 330 072 - 181 184 - 194 109 - 118 589 - 593 - 999 - 999 630 - 660 670 - 680	\$8.1210 2.8825 7.8190 197.230 8.4154 1.5198 1.5174 1.0638 0.9999 1.8900 1.4733	37 9210 2,0715 7,7684 188,460 156,410 8,3583 1,5110 1,6097 1,0579 -	38.0135 2.0766 7.8232 189.92 156.79 8.3699 1.5138 1.6108 1.0612	24 24 -21 24 24 19 40 04 -24	37,8631 2,0684 7,8422 188,173 156,17 8,382 7,5037 1,6102 1,0654	24 24 -1.7 24 24 20 4.0 0.3	37,1557 2,6298 7,8453 184,657 153,252 8,2306 1,45 1,8102	25 24 -05 25 25 21 39 01 -25	101 / 100.1 94.1 97.1 75.1 81.1 105.1 103.1
Justierlands* Norway Norway Norway Norway Spein* Swelces Swelces Swelces Swelces Argentine Base Argentine Base Argentine Base Hoole India India Isaas Indiana Isaas Isaas Isaas Isaas Isaas Isaas Isaas Isaas Isaas	(Pass) (Pass) (Pass) (Pass) (Pass) (Pass) (Pass) (Pass)	2,0807 7,8095 189,295 157,101 8,4031 1,5114 1,0591 0,73800 0,9999 1,6655 1,4675	+0.0082 +0.0125 +0.7490 +0.8200 +0.0151 +0.0065 -0.0037 -0.0042	903 - 811 965 - 125 229 - 330 972 - 131 981 - 061 184 - 194 109 - 118 589 - 593 - 939 - 999 630 - 660 970 - 880	2,0825 7,8190 189,460 157,230 8,4154 1,5198 1,5174 1,0538 0,9999 1,8900 1,4733	2,0715 7,7684 168,460 156,410 8,3583 1,5110 1,6097 1,0579	2.0756 7.8232 188.92 156.79 8.3699 1.5138 1.6108 1.0612	2.6 -2.1 2.4 2.9 4.0 0.4 -2.4	2.0684 7.8422 188.173 156.17 8.382 7.5037 1.8102 1.0654	24 -1.7 24 24 20 40 03	2.0298 7.8453 184.657 153.252 8.2306 1.46 1.8102	24 -05 25 25 21 39 01 -25	700.1 94.1 91.1 75.1 81.2 105.1 103.1
Horusty Portugal* Spelar* Spelar* Sweden Swe	(Min) (E3) (Par) (SKr) (SKr) (C) (C) (Pars) (KS) (CS) (CS) (CS) (CS) (CS) (Min) (Min) (Min) (Min) (Min)	7,8095 189,295 157,101 8,4031 1,5189 1,6114 1,0591 0,73800 0,9999 1,8655 1,4675	+0.0125 +0.7490 +0.6200 +0.0151 +0.0065 -0.0037 -0.0042 -0.0325 -0.0091	065 - 125 259 - 330 072 - 131 961 - 061 184 - 194 109 - 118 589 - 593 - 999 - 999 630 - 680 570 - 880	7,8190 189,460 157,230 8,4154 1,5198 1,5174 1,0538 0,9999 1,8900 1,4733	7.7684 168.460 156.410 8.3583 1.5110 1.6097 1.0578 -	7.8232 188.92 158.79 8.3899 1.5138 1.6108 1.0612	-2.1 2.4 2.4 1.9 4.0 0.4 -2.4	7.8422 188.173 156.17 8.382 7.5037 1.8102 1.0654	-1.7 2.4 2.4 2.0 4.0 0.3	7.8453 184.657 153.252 8.2306 1.46 1.8102	-0.5 2.5 2.5 2.1 3.9 0.1 -2.5	94.0 91.3 75.6 81.3 105.1 103.3
Portugal* Spair Spair Spair Sweden Sweden Sweden Sweden Sweden Sweden Surt Aroesiess Aroesiess Aroesiess Aroesiess Aroesiess Aroesiess Aroesiess Aroesiess Aroesiess Indonenia Issaei Japan	(Ex) (Plant (SKr) (SKr) (C) (C) (Pecc) (RS) (CS) (More Pecc)	189.295 157.101 8.4031 1.5189 1.6114 1.0591 0.73800 0.9999 1.8655 1.4675	+0.7490 +0.8200 +0.0151 +0.0065 -0.0037 -0.0042 -0.0325 -0.0091	259 - 330 072 - 151 981 - 061 184 - 194 109 - 118 589 - 593 - 999 - 999 630 - 680 570 - 880	189.460 157.230 8.4154 1.5124 1.5174 1.0638 0.9999 1.8800	188.460 156.410 8.3383 1,5110 1,6097 1,0578 - 0,9999 1,8600	186,92 156,79 8,3899 1,5138 1,6108 1,0612	2.4 2.4 1.9 4.0 0.4 -2.4	188.173 156.17 8.382 7.5037 1.8102 1.0654	24 24 20 48 03	184.657 153.252 8.2306 1.45 1.6102	25 25 21 39 01 -25	91.3 75.0 81.2 105.1 103.3
Spein" Sweden USA Pacificalida Australia Hong Kong Indoorli Isaac Indoorli Isaac Japan	(Paso) (SR) (SR) (SR) (C) (C) (Paso) (RS) (CS) (More Paso)	157.101 8.4031 1.5189 1.6114 1.0591 0.73800 0.9999 1.6655 1.4675	+1.8200 +1.0151 +1.0065 -1.0037 -0.0042 -0.0325 -0.0325	072 - 151 981 - 061 184 - 194 109 - 118 589 - 593 - 989 - 999 630 - 680 570 - 880	157,230 8,415A 1,5798 1,6174 1,0638 0,9999 1,8900 1,4733	156.410 8.3583 1.5110 1.6097 1.0578 - 0.9999 1,8600	156.79 8.3899 1.5138 1.6108 1.0612	24 19 40 04 -24	156.17 8.382 7.5037 1.8102 1.8654	2.4 2.0 4.0 0.3	153,252 8,2306 1,46 1,6102	25 21 39 01 -25 -	75.6 81.2 105.5 103.7
Sweden Switzerlend IR Euro SUR† Acceptans Argentina Brazil	(SKr) (SF) (S) (C) (C) (C) (Paso) (AS) (AS) (AS) (AS) (AS)	8.4031 1.5129 1.6114 1.0591 0.73800 0.9999 1.6055 1.4675	+0.0151 +0.0065 -0.0037 -0.0042 -0.0325 -0.0325	987 - 061 184 - 194 109 - 118 589 - 593 - 999 - 999 630 - 660 570 - 680	8,4154, 1,5198; 1,6174 1,0638, 0,9999, 1,6900, 1,4733	8.3583 1.5110 1.6097 1.0578 - 0.9999 1,8600	8.3899 1.5138 1.6108 1.0612	1.9 4.0 0.4 -2.4	8.382 7.5037 1.8102 1.0654	2.0 4.0 0.3	8.2306 1.46 1.6102	21 39 01 -25 -	81.2 105.5 103.7
Sufficient 11K Euro SUR† Asserticas Argentica Brazil Caneda Medica USA PacificAlidata Australia Hoog Kong India	(SFr) (S) (E) (Peco) (AS) (AS) (New Peso)	1.5129 1.6114 1.0591 0.73800 0.9999 1.6655 1.4675	+1.0065 -1.0037 -0.0042 -0.0325 -0.0325	184 - 194 109 - 118 589 - 593 - 999 - 999 630 - 680 570 - 880	1,5198 1,6174 1,0638 0,9999 1,6900 1,4733	1,5110 1,6097 1,0578 - 0,8989 1,8600	1.5138 1.5108 1.0612	4.0 0.4 -2.4 -	7.5037 1.6102 1.0654	4.0 0.3	1.48 1.8102	39 01 -25 -	105.5
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UNILEVER REPORTS £432 MILLION NET PROFIT FOR FIRST QUARTER

Unilever today reported pre-tax profit of £666 million on sales of £6.5 billion for the first quarter 1999. Sales were one per cent down on a very strong corresponding quarter in 1998. Net profit, at £432 million,

Sales were adversely impacted by a difficult economic climate in several markets, particularly in Central & Eastern Europe and Latin America - however South East Asia is beginning to show signs of recovery. Despite increased marketing investment, overall operating profit before exceptional items was flat.

Results	First Quarter 1999 £ mi	First Quarter 1998 lions	Increase. Decrease
Turnover	6,506	6,593	-1%
Operating profit - before exceptional items	624 645	655 645	-5% -
Pre-tax Profit	666	691	-4%
Net Profit - constant exchange rates - current exchange rates	432 422	424 426	+2% -1%
Earnings per share	5.66p	5.70p	-1%

• ECROPI: NORTH AMERICA:

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Please contact

Melanie Miles on

Tel: +44 0171 873 3349

Fax: +44 0171 873 3064

sales fell 4% reflecting pruning of foods portfolio and changes in UK ice cream distribution. Economic collapse in Russia resulted in significant sales slowdown compared to strong corresponding quarter last year. Home and personal care achieved reasonable sales growth in Western Europe. Further progress made in improving margins as business continued to benefit from restructuring and portfolio rationalisation; this was offset mainly by increased marketing expenditure.

sales 3% down mainly due to lower consumer offiake in a number of food categories. Sales development in home and personal care was mixed, with lower laundry sales offset by some growth in personal care. Overall level of profit maintained, with strong performances in home and personal care being offset by lower profits in foods caused by the sales decline and higher dairy costs.

compared with £3,189 million for the first quarter last year. Net gearing was

sales up 3% and profits advanced strongly as result of improved margins. ■AFRICA & MIDDLE EAST: South Africa was principal contributor; continued recovery in Nigeria. sales rose 5% driven by strong performances in home and personal care. •Asia & Pacific: Profits and margins advanced despite increased marketing investment. Profit increase mainly due to strong performance in India and an improvement in China. South East Asia is beginning to show signs of recovery. economic difficulties depressed demand in most countries. Businesses LATIN AMERICA: focused on maintaining market positions in corporate categories. Sales little changed following price increases in response to currency devaluations. Profits fell, largely due to disappointing ice cream results in Brazil. as previously announced Unilever has estimated the total expenditure of •YEAR 2000: protecting the business continuity throughout the millennium change period is £300 million. Cost incurred in the first quarter 1999 amounted to £10 million, bringing cumulative expenditure to date to £140 million.

The results for the second quarter and first half year of 1999 will be announced on Friday 6 August 1999. This announcement will include interim balance sheet and cash flow information. For copies of Unilever results statements telephone Freephone 0800 181 891 or write to: Unilever Corporate Relations, P.O. Box 68, Unilever House, London ECAP 4BQ, or P.O. Box 760, 3000 DK Rotterdam. For information about Unilevez, access Internet address: http://www.nnilever.com

• NET FUNDS AND GEARING: at closing exchange rates, net funds at end March 1999 were £3,872 million

therefore zero.

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ermany" eland"	(DM)	51.22	9.436	8.329	2.483	1	2459	2.798	10.50	254.6	211.3	11.30	2.043	0.835	1.974	1.345	160.2	1.2
zbj* lednaskendes	<u>u</u>	2.083 18.31	0.384 3.372	0.339 2.977	0.101 0.888	0.357	100 878.6	0.714 1	0.427 3.753	10.35 90.97	8.593 75.50	0.480 4.039	0.063 0.730	<i>0.034</i> 0.298	<i>0.080</i> 0.705	0.055 0.481	8.516 57.25	0.0
letherlands" lorway	'(F1) (NKA)	48.77	8.985	7.931	2.365	0.952	2341	2.664	10	242.4	201.2	10.76	1.945	0.795	1.879	1.281	152.5 62.93	1.2
ortugal" loain"	(Es) (Pta)	20.12 24.24	3.707 4.468	3.272 3.942	0.976 1.175	0.393 0.473	965.8 1164	1.099 1.324	4,126 4,971	100 120.5	8 <u>2.99</u> 100	4,439 5,349	0.802 0.967	0.328 0.395	0.775 0.934	0.528 0.637	75.83	0,4 0.6
weden	(SKr)	45.33	8.350	7.371	2.198	0.885	2176	2.476	9.294	225.3 124.6	187.0 103.4	10 5.532	1,808 1	0,739	1.746 0.966	1.190 0.658	147.8 78.43	1.1 6.6
witzerland K	(SPr) (2)	25.08 61.37	4.620 11.31	4.078 9.980	1.216 2.976	0.490 1.198	1204 2946	1.370 3.353	5.142 12.58	305.0	253.1	13.54	2.448	1	2.385	1.611	192.0	1.5
anada	(CS)	25.95	4.782	4.220	1.258	0.507 0.744	1245 1828	1.418 2.081	5.322 7.810	129.0 189.3	107.0 157.1	5.726 8.403	1.035 1.519	0.423 0.621	1 1.468	0.681 1	81.18 119.1	0.6 0.9
ISA Kapan	(S) (Y)	38.09 31.97	7.017 5.890	6.194 5.199	1.847 1.550	0.624	1535	1.747	6.556	158.9	131.9	7.054	1.275	0.521	1.232	0.839	100	0.7
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By Kunal Bose in Calcutta

34

Bumper production in Indian foodgrains in the season just ended, and in wheat in particular, has led to a 20 per cent fall in wheat prices in the past 21 months.

Some farm experts say the 1998-99 season, which ended on March 31, was as large as 73m tonnes.

The Food Corporation of India, a federal government procurement agency, said wheat procurement, which has already risen above 7m ing and an equally erratitonnes, would be a record cally withdrawing mon-13.7m tonnes this time com- soon. pared with 12.6m tonnes in

The Australian iron ore

Iron ore exporters are now

prices below already sharply

lower benchmark levels to

the past year as the Asian

economic slump has slowed

world, and especially Japa-

nese, steel production.

market share.

steel production continues to 50s" in 1999, following a 9m

contract, freight rates into decline in exports last year

Asia fall and excessive sup- to 53m tonnes. Hamersley

risen 4.40 per cent to 200.9m tonnes helped by great strides made by wheat and pulses.

The Centre for Monitoring Indian Economy, a thinktank, initially estimated foodgrain production of 194m tonnes in June 1998, which Indian wheat crop for the was subsequently revised to 194.8m tonnes in February 1999. The government's first estimate was 195,8m tonnes.

The CMIE said it was surprised by the growth in production as the "year had seen an erratically progress-

The country also had to put up with floods in many India's foodgrain produc- states and rain during the tion in 1998-99 will have harvest of summer crops.

Iron ore exporters tighten their belts

Australian producers are cutting prices below recently agreed rates, says Stephen Wyatt

market is under renewed Iron, however, is expecting Europe," said Peter Carney, Pacific freight rates and the

Consumption of coarse grains expected to recover

World consumption of coarse grains is expected to show signs of recovering to pre-Asian crisis levels next year, writes Paul Solman. The International Grains Council forecasts coarse grain consumption at 884m tonnes in 1999-2000, against an estimated 876m tonnes in the 1998-99 season.

"After a period of quite

As a result, production of rice, which is principally a summer crop, grew by only 2.6 per cent to 84.48m tonnes. However, the weather

Rio Tinto's Hamersley in Japan, China and Western of the fall in Atlantic to

After seaborne iron ore

trade hit a record 427m

to 415m tonnes in 1998 and

"it is likely to fall to around

400m tonnes in 1999 before

recovering." said Mr Carney.

problem. So too are the cur-

rent excess global supplies of

iron ore. BHP estimates the

expansion activities at their

his supply surplus has

resulted in "intense

competition . . . In addi-

tion to a low benchmark

ultimate capacities".

Slowing demand is one

ing for BHP Iron Ore.

upturn in maize imports, the IGC said. Current figures suggest trade will be 94m against an estimated 92m in 1998/99. "However, the potential for a larger

increase remains, especially if there are significant crop shortfalls in major. importers." it said. World wheat consumption is expected at 586m tonnes

in 1998-99 against 590m

tonnes last season.

26.7m to 27.1m hectares and farmers could complete more than 70 per cent of sowing in

by the post-monsoon rain the crop was a record 70.63m cent, increased by 6.8 per tonnes compared with 65.9m tonnes in 1997-98.

The country also harvested a record 15.19m pulses to date was 14.26m tonnes in 1990-91.

Production of gram, which is the most important of all the pulse crops grown in India, is estimated to have reached nearly 6.4m tonnes in 1998-99, compared with 6.07m tonnes in the previous

moisture in the soil. production, in which food- 670,000 tonnes.

grains comprise 62.9 per cent in 1998-99, following a fall of 5.4 per cent in the previous year.

According to the Central tonnes of pulses against Organisation for Oil Indus-13.07m tonnes in 1997-98 try & Trade, production of India's highest production of nine important oil seeds will be up 2.01m tonnes to 22.59m

> India harvested 46.55m tonnes of fruits and vegetables in 1998-99 against 41.17m tonnes in the previous year. Production of sugar cane advanced from 276.25m

tonnes to 282.68m tonnes. the tea crop from 811m kg to Winter pulse cultivation 870m kg, rubber output from also benefited from sufficient 584,000 tonnes to 605,000 tonnes, and tobacco produc-India's total agricultural tion from 660,000 tonnes to

Crude oil back above \$16 a barrel

SINCIAL TEMPS

MARKETS REPORT

Crude oil pushed back above \$16 a barrel in London yesterday, in the wake of suggestions that output cuts agreed last month were proving effective.

A survey by Reuters released on Wednesday said crude production by the Organisation of Petroleum Exporting Countries had been cut by 1.35m barrels a đay in April.

The bellwether Brent blend contract for June delivery rose to almost \$16.50 a barrel at one stage on the International Petroleum Exchange, before dropping back to \$16.38 in late trading. Wednesday's close was

Base metals continued to ride the recent wave of optimism in the market, with nickel rising to its highest for almost a year on the London Metal Exchange.

At the close of trading, the three-month contract was up \$70 at \$5,510 a tonne, while copper was up \$17.50 at \$1,578.50 a tonne, its highest

since December. Cocoa futures closed firmer for the second consecutive day on the London International Financial Futures and Options Exchange, although analysts said there was no fundamental news to support the rise

in prices. The most actively traded July contract finished at £704 a tonne. £4 higher than Wednesday's level. However, it still has a long way to go to recoup the losses of the past few months...

Carriery.

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يامان <mark>دعجون</mark>ي

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White sugar was also stronger than of late, with the August contract gaining \$4.20, or almost 3 per cent, to \$167.50 a tonne in late trad-

Robusta coffee was less positive, with July slipping \$9 to close at \$1,420 a tonne.

levelled off since the

mid-1990s, mainly because

use in Russia and economic

recession in parts of the far

east," the IGC said. It

consumption to increased

economic activity in Asia,

Trade in coarse grains is

also forecast to rise, mainly

because of an expected

and stronger demand in

attributed the higher

Europe and the U\$.

of a steep decline in feed

rapid growth, world coarse grains consumption has

turned favourable for wheat, which is a winter crop. According to the agricul-

devaluation of the Brazilian

ducer of iron ore in the

world and the second largest

exporter after Australia.

Australia and Brazil

together account for about

70 per cent of world iron ore

The two most important

iron ore importing countries in Asia. China and Japan,

have uncertain futures,

according to BHP. Although

it expects Chinese growth to

remain around 7 per cent.

"reduced foreign investment,

inventory overhangs or con-

sumer unwillingness to

spend could slow growth in

China dramatically, perhaps

to about 3-4 per cent," said

Mr Carney. China accounts

for about 25 per cent of Aus-

The Japanese economy is

tralia's iron ore exports.

Brazil is the largest pro-

currency, the Real.

exports.

ture ministry, since the area time - taking advantage of

under wheat was up from the moisture left in the soil Australian Iron ore exports



accounts for about 45 per

In response to the difficult environment and increasing

sively with the current cri- iron ore market, BHP iron involve cutting staff levels sis", said BHP. Japan Ore is restructuring itself. Its strategy is to improve cost competitiveness, focus on Asia, ensure supply flexibility and enhance its techni-

cal abilities. Initiatives to reduce costs

ditions, especially lower price settlement, iron ore experiencing its worst recesfreight rates into Asia. letin's Iron Ore conference producers are offering dission for 50 years and its lowwhich have allowed South in Prague. counts to secure volume," est steel production for 20 BHP expects seaborne said Mr Carney. years. The required reforms, n ore volumes to fall fur-For exporters to Asia, comespecially in the banking petition has been further system, are progressing "but er in the short term, due intensified by a combination not sufficiently to deal deci- levels of competition in the inly to decreased demand Precious Metals continued **GRAINS AND OIL SEEDS** III GOLD COMEX (100 Troy 02.: S/troy 02.) MINEAT LIFFE (100 tunnes, £ per lunne)

cent of Australia's iron ore

by 20 per cent this year, optimising stripping ratios and mine plans, utilising

hydraulic excavators for digging ore and setting benchmarks based on best contrac

African and F	Brazilian ex	port- "
ers to compe	te in the A	sian iron
market, said	Stedman	Ellis, the
at BHP Iron		mai
COMMOD	(1) (5) (2)	G 64.97
		-
BASE META	ALS	
LONDON META	L EXCHANG	Έ
(Prices from Amalgan	nated Metal Trad	ng)
	PURITY (Siper to	ene)
	Cash	3 miles
Close	1329-30	1351-52
Previous	1311-2	1335-6.5
High/low		1360/1335
AM Official	1320-20.5	1343-43.5
Karb clase	200.002	1358-59
Open ant. Total daily tomover	308.087 76.425	
I ALUMBIKIM ALLO		
Close	1213-18	1235-38
Previous	1190-95	1210-5
High/low AM Official	1195-200	1235/1220 1218-20
kerb close	1137-200	1235-46
Open int.	9.169	
Total daily lumover	3,060	
III LEAD (S per lanne	ı	
Close	544-5	549-50
Previous	535-6	542-2.5
High/low		552/541
AM Office	535-5.5	541.5-6
Kerb close	40	548-9
Open att. Total dally turnover	40.728 13.686	
THE NECKEL (S per term		
Close	5426-35	5605-10
Previous High/low	5355-65	5435-40 5550/5415
AM Cifficial	5400-10	5475-80
Kerb class		5525-30
Open Int.	72.403	
Total daily turnover	27,014	
TIN & per tonnel		
Close	5595-605	5690-95
Previous	5425-35	5460-70
High/fow AM Official	5595-605	5649/5520
Kerb close	333370(2)	5590-95 5520-600
Open int	22,431	ggat out
Total daily furniver	12.168	

III ZDIC, special high grade (5 per l 1065-66 High/low

AM Official

Kerb close

Open int.

Total daily tumover 1070.5-71.5 COPPER, grade A (S per tome) 15/8-78.5 1560-1 1591/1552 1548 5-49.5 1529-30 1553-54 187,094 60,650 III LINE AM Official E/S rate: 1.6113

	g 175 rate: 1,61		
Spet: 1.6107 3 mg	hs: 1 6096 6 maths:	1 6094 9 mile: 1 6096	
HIGH GRADE	COPPER (COME	20	
Setz	Day's	Open	
price	change High	Low Vol Int	
May 71.60			
	+1.65 72.25 +1.65 72.90		
	+1.65 72.90 +1.60 73.00		
Seg 73.30	+1.50 73.50		
	+155 73.40	. AL 10 W 12 D	
Total		14,421 76,603	
PRECION	IS META	e	
III LORGONI BUI		LJ	
	by N M Robsci	herb	
	-		
Gold(Troy e2) Class	S price 253,30-263,80	Eequoiv Sfrequoiv	
Opening	251.30-263.60		
Morning fix	283.70	175.72 267 34	
Afternoon 10	283.00	175 72 267 11	
Day's High Day's Low	283.90-284.20 293.00-283.30		
Previous close	281 70-282.20		
Loco Lda Mesa	Gold Landing R	odes (Vr. 1899)	
1 month	419 6 m	ionulus410	
2 mantis	4.16 1 <u>2</u> 1	months 3 73	1
3 mondus			
Silver Fix Sont	p/troy az 326 73		
Sitter Leading		527,50	
1 minth	240 6 m	onths1,35	ı
2 months	200 12 i	nonths0.50	,
3 months			1
Gold Colos Krugerrand	S price 285-289		4
Nav Sovereign	203-259 67-71	177-179 42-44	i
		df.and	1

plies of iron ore fight for was the winner in a recent tonnes in 1997, the sharp fall in global and especially round of price negotiations as it was the first to agree Asian crude steel production aggressively discounting lower contract prices with caused seaborne trade to fall Japanese steel mills. In contrast BHP is likely bolster export volumes, to lose about 6m-7m tonnes which have been eroded over this year and Robe River about 2m-3m tonnes, according to Jim Lennon of Macquarie Equities. On April 1 the lower con-BHP Iron Ore forecasts tract iron ore prices with supply surplus to be "30m tonnes and probably more like 60m tonnes if we include recent developments and

pressure as world crude shipments to rise to the "late manager of strategic market-

that its Newman tonnages Japanese and European steel will be about 15 per cent less mills came into effect at 10-15 per cent lower than last this coming year and with year's levels. Nevertheless the US limiting steel imports iron ore exporters are now there are fears that, without a recovery in Asia, demand discounting further, espefor iron ore could fall even cially into the promising Chinese market. Current discounting The difficult market condireflects difficult market contions were highlighted by

BHP at the recent Metal Bul-

285.2 4.3.3 285.0 285.0 52 37 May 287.3 4.3.2 287.9 284.0 18.228 137 14 Jul 289.2 4.3.2 289.0 285.3 180 10.713 Sep 291.1 4.31 294.0 290.0 915 16.360 May 293.0 4.316 294.4 4.3.1 294.0 291.8 742 9.717 May 19.875 209.289 Total

250,7 -2.8 353 0 346.0 1,402 9,491 351.2 -2.8 353 0 347.0 1 1 579 251.9 -2.8 - 6 140 1,403 11,322

340 90 +5 40 342.00 328.00 773 2.458 240.40 +6 40 336.50 330.00 96 341 333.40 +6 40 - - 126 330.40 +6 40 - - 15

543.0 +127 543.0 543.0 65 3,689

18:10 +0.01 18:16 17.92 34.094 94.700 17:68 -0.08 17.79 17.60 11.950 49.080 17:45 -0.01 17:51 17:34 34:88 25.974 17.19 -0.03 17.25 17.15 1.199 24.391 16.96 -0.03 17.01 16.95 365 25,236

■ HEATING OIL NYMEX (42,000 US gails: caus gails.)

- 134.25 132.75 7,473 28.536 - 135.75 134.50 2.476 14,337

137.25 +0.75 137.50 139.25 474 8,317 138.75 +0.50 138.75 138.00 877 7.028

9 300 -0.020 9.320 9.270 110 1.225

2.349 +0.017 - - 56,229 5.368 2.390 +0.044 2.415 2.336 29,820 69,976 2.400 +0.047 2.435 2.370 11,083 29,057

2410 +0 035 2436 2390 3,655 24,193 2435 +0,037 2460 2410 3,203 17,355

54.50 +0.61 54.50 53.60 16.498 14.929

53.70 +0.26 53.75. 53.46 2.788 8.903 52.55 +0.11 52.65 52.00 611 5.713 50.85 +0.01 50.85 90.85 103 3.183

+0.44 54.85 54.00 21,182 43,201 +0.36 54.45 53.85 6,195 27,443

NYMEX (42,000 US galla), c/US galla)

E HATURAL GAS IPS 11 000 therms, percy per Bientol

PALLADIUM NYME: (100 Tray az.: S/Roy az.)

E CRUDE OIL NYMEX (1.000 branels, S/barret)

ENERGY

Set* Oby's
price change High Low Vo.

78 35 +0.85 78.35 77.50 111 953 79.20 +0.70 79.50 78.95 249 2.965

9 30 - - 188

- 77.25 4 3.471

- 678

44.00	239.75	544	15.412	May	1403	-16	1410	1388	6,08
46.50	244.50	27	1.642	Jei	1419	~10	1420	1390	6,23
		105,200	340,970	Sep	1433	-8	1434	1410	1,78
mus. S	e per to	miei	-	How	1444				
	- p			Jan	1449	-9		1436	2
-	-	-	27	Mar	1452	-10	1440	1440	
-	-	-	45	Tetal					14,68
-	-	-		E COR	Œ ℃ CS	Œ (37.	500 0 bs: 0	ents to	ŧ
-	-	-	20	_		_			
-	-	-	-	MBA	164.00				
		a	609	اوا	104.20				
Obu mi	n: cents.	1600b bus	beh	Sep	105.75				
_			<u> </u>	Dec	107.95	+295	108.00	104.75	67
			22,143	Mar.	109.75	+3.25	109.75	106.50	87
92.50	482,50	33,640	66,987	May	111.60	+3.10	111.60	110.50	1
95.00	486.25	1,548	1B,041	Total					8,914
			9,735		Œ (CO) ¢	S cent	s/onundi		
			43,721		_ ,, .				_
13.50	508.00	522	3,166	Арт 28					
		64,702	167,040		aiy				
O.0008	os cen	s/fixi		15 day a	Metadis		5	Va	
				E WAT	E SUÇAR	UPFE (S	ii) tonne	s, S/tora	ne)
			11.896	_	167.1		160 7		
10 70	10.70	17 246	EJ 070	Ann	167 1	-18	1627	1695	2 15

19.07 -0.29 19.46 19.06 8.672 11.896 19.41 -0.23 19.79 19.38 17.246 54.678 19.55 -0.20 19.92 19.33 1,172 9.907 19.67 -0.22 20.03 19.65 140 8.190 19.80 -0.18 20.10 19.69 80 6,252 20.05 -0.20 20.40 19.97 2,338 26.690 SOYABEAN MEAL CBT (100 tons; S/ton) 129.5 -1.1 131.7 129.1 14.520 17.775 137.9 -0.7 133.4 131.3 11.953 42.404 133.3 -0.4 134.7 132.6 2.051 13.559 134.1 -0.9 136.0 134.0 279 9.971 135.7 -0.3 137.5 135.3 505 5.827 136.9 -0.3 140.3 139.5 1.143 18.023

302.00 +1 00 305.25 302.00

BARLEY LIFTE (100 to

153.190 616.712 # SOYABEAN OIL COT (6)

213.25 -1.50 216.25 213.00 33.288 38.899

- - -+4 1024 1023 +25 1099 1070 +5 996 990 - 930 930 622 29 805 436 May Jul Sep May PULP AND PAPER

Wool from Maliert & Co
The mein selling seasons in primary marlests are moving towards their close and
prices are fust managing to hold steady.
The main Australian redicator closed at
549, 3 cents lower than a week ago. South
Assessment Selective transpersion, and the 549, 3 demander than a week ago. South African was signify chaeper also, and the New Zeeland storng crossbred indicator was 5 cents down at 365 compored with two weeks before. British wool sold at virtually unchanged prices at a Bradford audition this reack. Audion demand is not sufficient to take up all the wool on ofter, with family 3 dissubstied with prices which

+1 679 670 1,864 11,411 +4 707 696 2,933 25,748 +4 727 718 1,148 33,745 +4 754 746 456 25,986 +4 778 768 355 19,743 +4 803 791 212 15,456 212 16,456 5,984 170,545 252.75 - 255.50 251.00 6.182 13.832 263.50 - 286.25 261.75 18.173 70.261 273.25 -0.50 276.00 271.50 2.486 8.255 271.25 -1.25 250.00 266.00 2.898 21.049 257.00 -0.50 300.50 296.00 776 4.532 988 4,017 32,248 1020 634 12,165 1064 216 7,441 1105 61 8,710

167.1 +3.8 168.3 162.5 2,159 2/J/16 169.3 +3.7 170.5 165.0 370 12,031 171.5 +3.6 172.0 167.0 213 5,754 178.8 +3.3 179.5 174.1 132 3,432 183.8 +3.5 184.0 181.2 57 1,565 188.8 +4.4 189.0 187.0 5 179 4.90 +0.32 4.93 4.6021.663 7.803 4.42 +0.34 4.45 4.1521.725 100/9k 4.84 +0.28 4.86 4.54 7.115 52.251 5.38 +0.28 5.39 5.20 5.184 22.677 5.52 +0.24 5.55 5.46 457 4.077 5.54 +0.23 5.67 5.60 283 2.723

61.00 +1.00 61.00 60.00 121 476 62.48 +1.05 62.50 61.20 6,579 30,470 IN CRANGE JURGE MYCE (15,0000s; contates) 81.65 -1.80 84.00 81.40 941 8.803 81.25 -1.95 83.75 81.10 1,673 11,890 82.20 -1.45 83.75 82.05 99 3.931 83.30 -0.70 84.20 83.00 51 3.451 84.75 -0.50 85.50 83.75 8 2.567 86.00 -0.50 88.00 86.00 103 432

2,772 31,116 Open interest and Volume data shown for contracts traded on COMEX, NYMEX, CRT. MYCE, CME, CSCE and SPE Crude Oil are one day in errears. Volume &

INDICES ■ Reuters (Base; 18/9/31 = 100) **B** 65Cl Spot (Base: 1970 = 100) Apr 27 157.27

MEAT AND LIVESTOCK BE LIVE CATTLE CIVE (40,0000bs; conts/he) 66,400 -0.475 67,050 86,275 1,467 2,503 62,750 -0.625 83,750 82,700 8,831 51,100 61,625 -0.350 82,105 61,00

59.975 +0.025 50.525 59.550 1,904 59.825 +0.050 60.125 59.400 1,195 56.250 +0.375 56.400 58.700 476 55.575 +0.425 55.700 54.975 258 58.000 +0.100 58.050 57.850 116

57.975 ~0.650 59.450 57.500 1,080 58.950 ~0.600 60.500 58.725 1,417 58.025 ~0.350 60.200 58.800 118 69.400 +0.425 69.400 68.500 7

LONDON TRADED OPTIONS Sep 115 81 55 1350 jui

LONDON SPOT MARKETS

\$131-132 573-75 \$148-150 \$159-161 \$141-145 9.28-9.35

Gold (per troy az) **VXI.55** Silver (per troy ex)# Platinum (per troy ex.) Pallackum (per troy ex.) 509.75 \$346.00 \$332.00 Copper Lead (US prod.) 75.0c 45.00c 20.47r Tin (Kusta Lumpur) Tin (Heer York) 259.5 Cassa (tive weight) Steep tive weight) 91.78p 106.81p 65.34p Lon. day sugar (raw) Lon. day sugar (wite) \$127.30 \$177.00

Bartey (Eng. leed) Maize (US No3 Yellow Rubber (May)\(\psi\) Rubber (M. RSS No1) 42,50p 42,50p 220,90m Coconsic Oil (Philips Palm Chi (Matay.) § Copra (Philips 875.0 E par forme order miscrette distille o normalig, c cest in, so Melayatan conspira, a Marifer, 7 May 1, Jun 1900 § OF Antentam. If Bullon marter down. "Giunger on on. a Unimated Gendino Hydracus President on Maries 193

Spanish men (7) 9 Early notes on a fragment of flint rock (5) Lucky charms left in machinations of Satanism (9) Informed about hard rocks 12 is the wrong use of children (5) 13 Happening to show the first lady is not heartless

-5.0

15 A student has confidence about independence of unselfish people (9) 18 Mediate in time with another decree (9) 19 Follow directions and bring the case (5) 21 Left university with good name - could be a bloomer

wife (7)

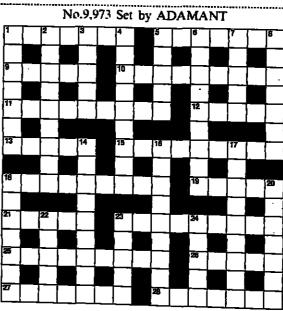
23 Able to mop up when away round the globe (9) 25 Messenger about trade unions being fitter with the material (9) 26 Working at both sides of

one vegetable (5) 27 They accept the blow is part of the healing process 28 Soldiers pay the bill for the withdrawal (7)

DOWN I Shrill sound made by the French at end of game (7) Covering up the purpose of capturing English marines

JOTTER PAD. For solutions to today's crossword call 0906 843 0060. Calls cost 60p a minute.

CROSSWORD



3 Writing experts on begin I Speak softly of a man, ning essay (5) retired salesman, following

5 Streams imprisoning the 5 Stored for reference by the fourth folder (5) Weakness of girl I played duet with? (9) Exams also run out (5)

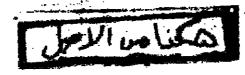
8 On board, tries working on the nurses (7) 14 Webster playing rugby union round Atlanta (9) 16 Money lender lost his head after rate was changed by finance officer (9)

17 It's messy but initially easy to reorganise and put into Order (9) 18 Not allowed till translated round here in France (7) 20 Former spouse given

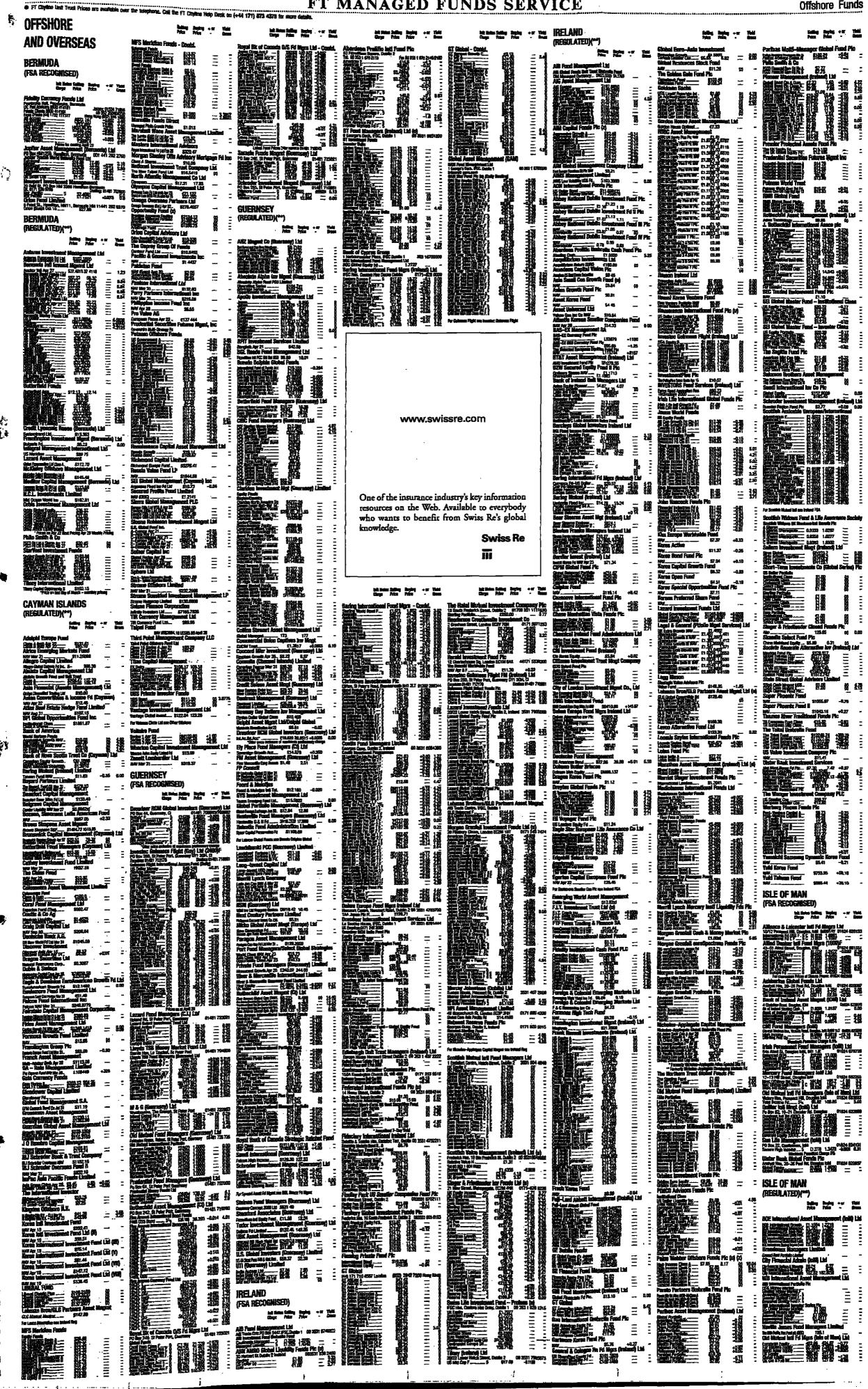
money by court was put out (7) 22 Cut back on dried fruit (5) 23 Little woman drinks ver-

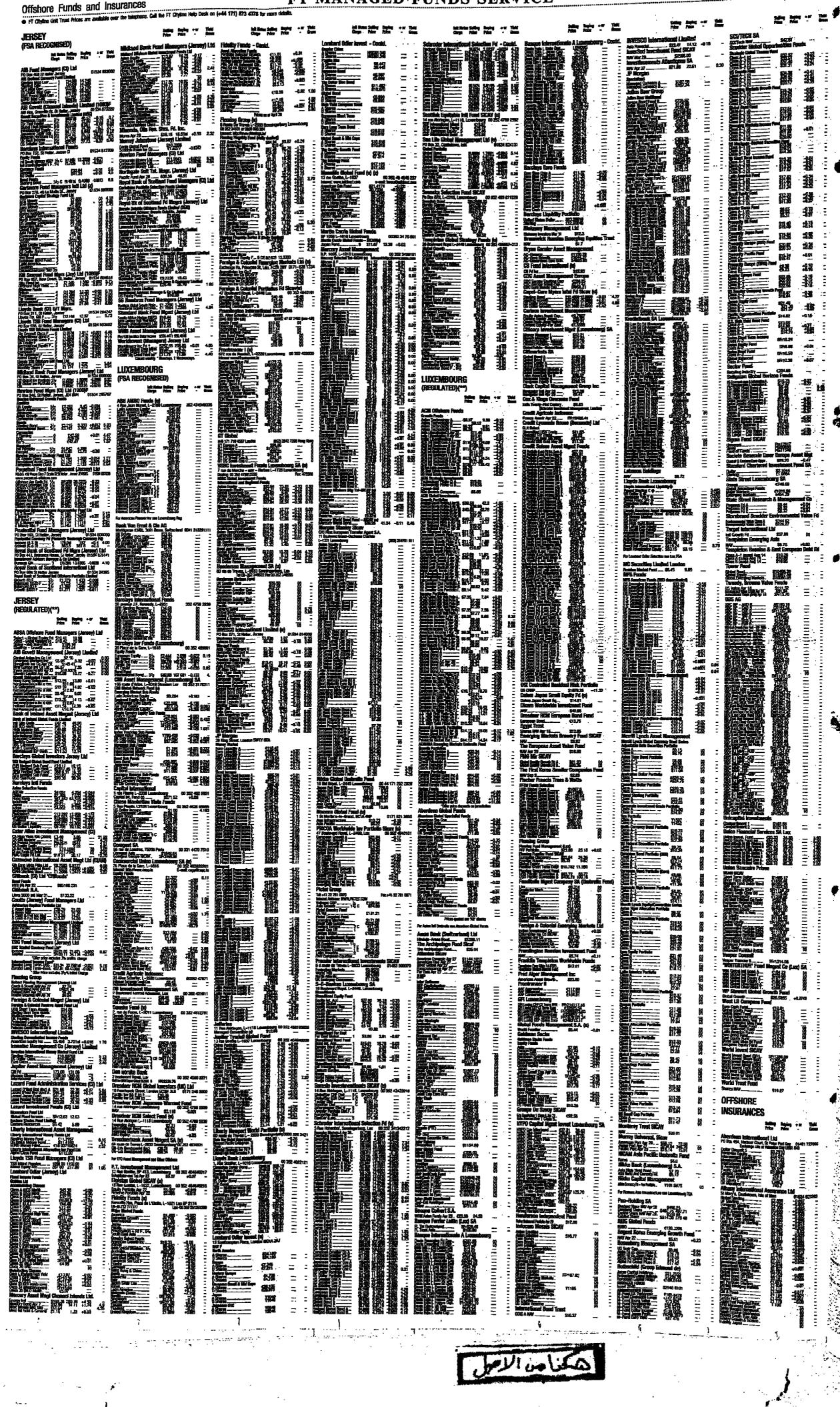
mouth for goodwill (5) Nonsense to store outsize perch (5) Solution 9,974

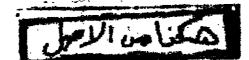




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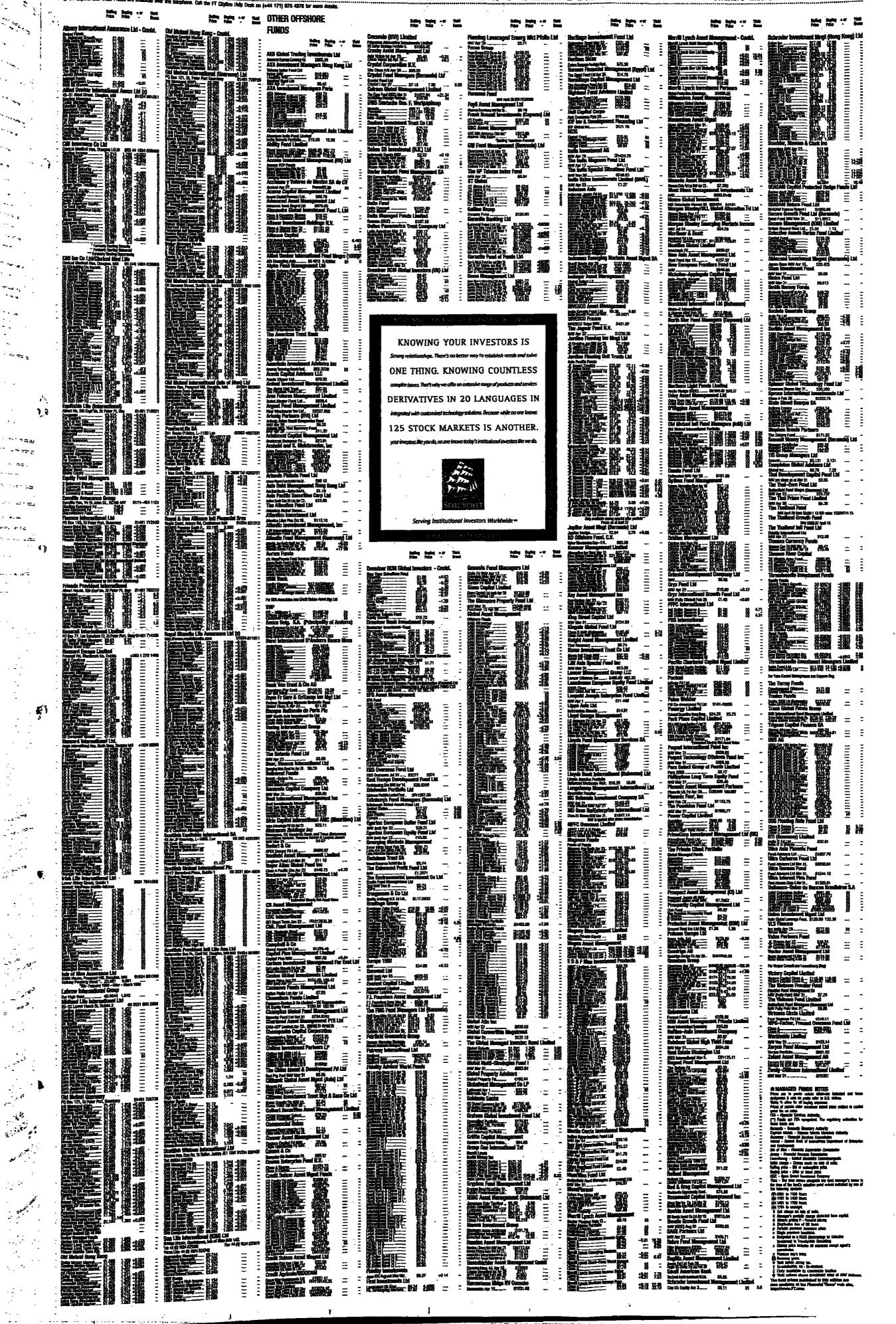


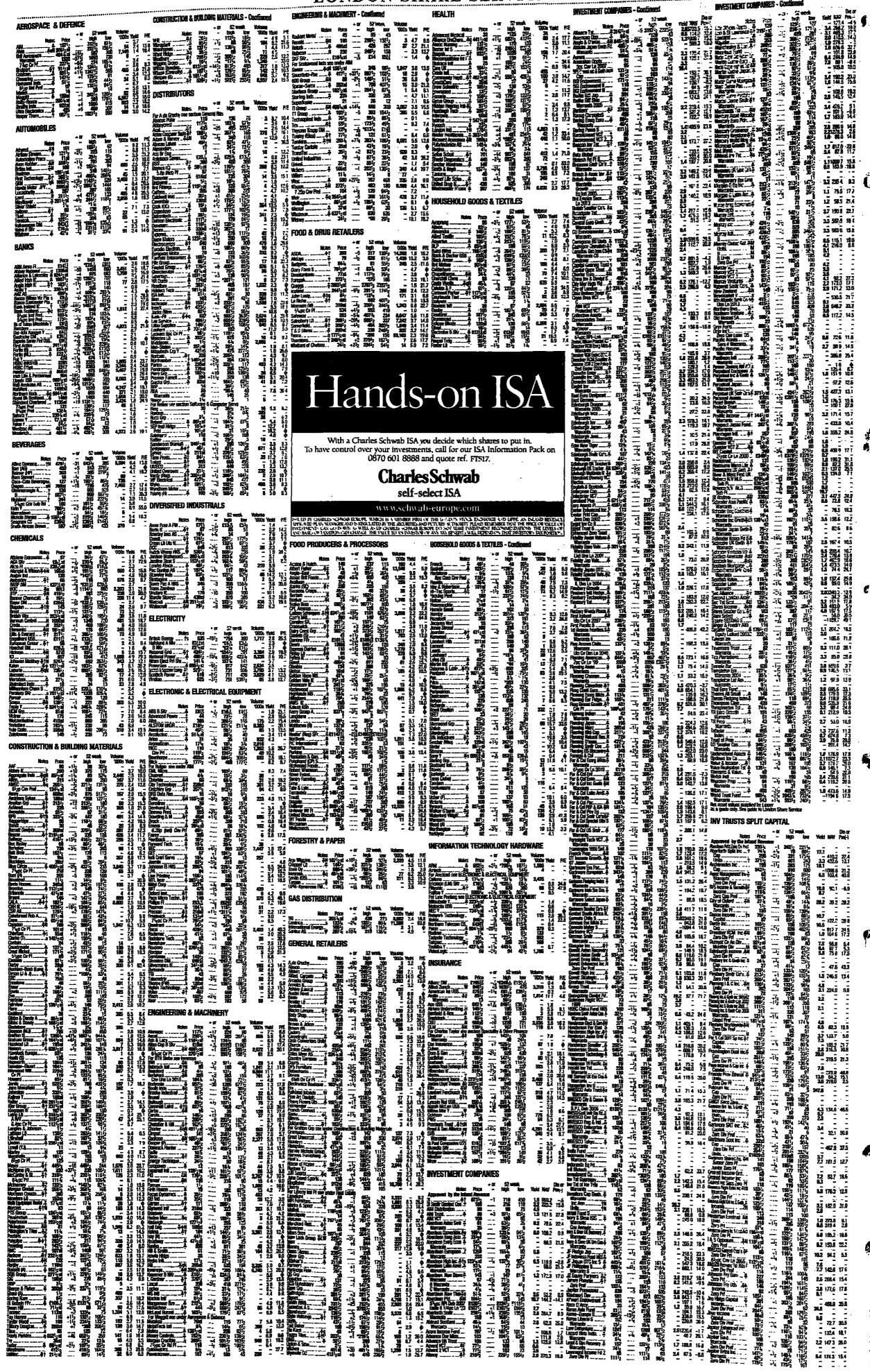


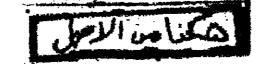


FT MANAGED FUNDS SERVICE

Offshore Insurances and Other Funds







FINANCIAL TIMES FRIDAY APRIL 30 1999

PANTED TO BE TO BE

LONDON SHARE SERVICE

If only this page could be updated now. Our pages just have been. Interactive Investor is a free website devoted to making the most up-to-date financial information available to you. One visit could make all the difference to your portfolio. www.iii.co.uk | The control of the +2½ 205 -1 170 -- 42½ -- 81½ 自然主义的对象的对象的对象的对象的对象的对象的现在分词。 1914年,1914年,1914年,1914年,1914年,1914年,1914年,1914年,1914年,1914年,1914年,1914年,1914年,1914年,1914年,1914年,1914年,1914年,19 QUIDE TO LONDON SHARE SERVICE

OF CHARLES AND LONDON SHARE SERVICE

OF Charles and business for the Jundon Share Service are delivered by market Them business and the property of the propert ABSON R. STORY AMERICAN R. STO | Window | W PERSONAL CARE & HOUSEHOLD PRODUCTS HOUSEHOLD AND STREET ST software & computer services | Supplement | Sup

Footsie loses height in switch from growth issues

MARKET REPORT By Steve Thompson, UK Stock Market Editor

One of the most actionpacked trading sessions in the past few weeks saw the London stock market's leaders finally run out of puff and back off from the elevated levels that drove the pean spirits businesses. two main FTSE indices to record highs.

Weakness in the front-line stocks was mainly concentrated in a handful of important sectors; the mortgage and savings banks, food retailers and pharmaceuti-

Holiday

feel heat

groups

COMPANIES REPORT

nd Peter John

By Joel Kibazo, Martin Brice

Fears of a protracted price

war in the holiday market

cast a shadow over what

many had seen as a knock-

out bid by tour operator Air-

First Choice, which

rejected the bid after the

market closed, had agreed a

merger with Switzerland's

Kuoni before Airtours tabled

its offer yesterday valuing

First Choice at 229p a share

If successful, the bidder

savings of about £35m from

the merger. The deal would

make it the biggest operator

out price and I can't see it

failing except if the regula-

tors step in." said one dealer

However, much of that

confidence was shattered

later when **Thomson Travel**

Group, the UK's largest

operator, signalled its deter-

mination to maintain its

The company announced

plans for increased capacity,

attractive prices and a new

budget brand when the sum-

number one position.

"This looks like a knock-

or £852.1m (\$1,37bn).

in the UK.

early in the day.

tours for rival First Choice.

that took the dubious accolade of being the worst individual FTSE 100 constituent. Allied's latest dismal showing came in the wake of

poor interims and a warning of lower profits from its retail operations and non-North American and Euro-After a day of persistent,

although never heavy selling the FTSE 100 finished the day a net 101.2 lower at 6.497.6, just short of a session low of 6,493.6. At its worst yesterday the index was down 105.2.

One dealer said: "This is

likely to lead to a price war

which could undermine the Airtours paper offer as the

industry is thrown into

Another sector specialist

said: "It appears that Thom-

son is determined to main-

tain its market share over

profitability. The move will

drive both margins and prof-

its down. It will burt every-

moved strongly ahead on

news of the bid, retreated to

while Airtours fell 27 to 431p.

SEAO bargains Equity turnoves (Emp

trailing 24 at

First Choice, which had

close 71/2 ahead at 2001/2p develop. The biggest players

The price war fears left ing terms than other,

4172.6 4077.2 4085.8 4068.4 4061.5 4075.3 4074.6 4063.9 4172.6 4044.5

Apr 28

Apr 29 Apr 28 Apr 27 Apr 26 Apr 23 Yr ago "High "Low

4052.5 4122.6 4111.6 4083.4 4025.4 3821.2 4122.6 2790.6 2.61 2.57 2.56 2.60 2.63 2.66 4.22 2.58 24.12 24.55 24.61 24.24 23.95 24.78 25.41 15.80 24.06 24.48 24.54 24.18 23.89 24.56 25.18 15.71

and maintaining its advance yesterday, when the New York benchmark topped

cap stocks. The FTSE 250 index closed a net 2.9 firmer at 5,816.6 and

the FTSE SmallCap a com-

But the weakness in the

fortable 9.4 ahead at 2,557.7. The setback in the leading stocks was the first since the near 200-point retreat by the

13014p, the worst performer

The valuation of builders'

merchants has been thrown

into stark relief by the pur-

by Travis Perkins. It enjoyed

the best performance in the

FTSE 250 index, rising

almost 8 per cent or 46 to

652 sp. a new 52-week high.

kins in the top three UK

builders' merchants and

salesmen were arguing that

an equivalent of football's

Premier League was likely to

were set to enjoy better buy-

smaller companies. This may

Apr 27 Apr 26 Apr 23 Yr ago

The move puts Travis Per-

in the FTSE 250.

Jones Industrial Average switching activity out of the dealing desks were looking nudging ahead overnight market's big Footste winners to buy the quality stocks. As of the past couple of years - long as Wall Street looks telecoms and pharmaceuti- secure then so will London, cals - into the more cyclical and other European markets

Dealers insisted the sell-off institutional salesman. FTSE leaders was never evi- in the top 100 companies was dent in the mid and small- not the start of a big retreat. merely a dose of profittaking after the spectacular advance to new highs.

"Turnover today was as good as you would have expected in the run-up to the long weekend, which includes the May Day holi-Footsie almost two weeks day. The institutions were

prompt consolidation away

from the bigger groups, with

Graham was up 6% at

164%p, suggesting a possible

upside of 25 per cent. Gra-

ham has a market share of

about 4 per cent, well behind

Wolseley with 16 per cent,

Meyer's 12 per cent and

Wolseley saw brisk frade

of 8.9m as it gained 1% to

526%p, while Meyer enjoyed one of the better FTSE \$50

performances, rising 16 to

Rio Tinto, one of the

world's biggest mining com

panies, jumped as the group

reported encouraging figures

for the first quarter. The

company said output of gold,

coal and copper rose but iron

it was interpreted with one

eye on the shift of emphasis

into cyclical recovery stocks.

They don't come more cycli-

cal than the mining sector

and Rio gained 49 to £10.75

while Billiton added 16% at

United News & Media was

the latest beneficiary of the

internet bonanza. The media

While the data was mixed,

ore was lower.

206%p.

Travis Perkins' 11 per cent.

Best and worst performing FTSE sectors

cals. But it was a drinks Wall Street gave every ago and was not viewed as not selling the market today. cal stocks like Rio Tinto and company. Allied Domecq, support to London, the Dow any more than continued if anything the centralised EP Amoco.

Commenting on the latest shift into cyclical stocks, Richard Kersley, strategist at Credit Suisse First Boston, said there was scepticism about the market's valuation at these levels.

"It does look twitchy at these levels," he said. But he also pointed to the continued appetite for the classic cycli-

company announced it had

agreed to buy CMP, a US

technology media company.

It said the combination of

for \$39 a share or a \$920m.

CMP's publishing and inter-

net assets with the trade

show and publishing busi-

nesses of Miller Freeman

"will transform Miller Free-

man into one of the leading

market-focused business

media groups serving the US

and global high-tech sector".

It added that the acquisi-

tion would be earnings-per-

share neutral in 2000 and

"strongly enhancing" there-

after. The shares gained 47

Oils boosted further

Oil majors rose after

as added to a sector

enewed merger speculation

already boosted by strong

Brent crude oil prices.

Mexico, rose 7 to 4611/10.

Mortgage lenders suffered

from news that the industry

because of a recommenda-

tion expected from a parliamentary committee.

A report said the commit-

tee of MPs and peers scrutin-

ising the legislation for the

The government's move to introduce much more stringent regulation of mortgages and long-term care insurance, put the skids under the remain the same," said one mortgage banks and insurance stocks, while Wal-Mart's decision not to move into UK food retailing knocked the stuffing out of

the supermarket stocks. Drug shares remained firmly out of favour, suffering from pulses of selling pressure from US institu-

Turnover at 6pm was 1.1bn

loans and long-term care insurance within the scope of the FSA as soon as practi-

Abbey National fell 59 to £13.56 even though HSBC said Abbey was worth £17.50 a share in a "buy" note. Amvescap, the fund man-

despite announcing it had lifted operating margins and profits during the 1999 first quarter and was on schedule for further growth this year. improved 19 to £11.35 helped

acquisitions. A confident AGM state-

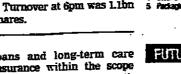
ment saw BAT improve 39 to 544p in spite of a 10 per cent fall in first-quarter profits. Chairman Martin Broughton said: "We will continue to grow our existing markets organically, enter new markets quickly and effectively. and seek financially attractive acquisitions." HSBC reiterated its short-term

Engineer Charter lost 181

Some information technology stocks were off following

which yesterday posted firstmarket expectations.

There was concern among



cally possible. Halifax eased 3 to 866p and

ager, dipped 10% to 672p

by a positive reaction from Goldman Sachs to the company's two recent Asian

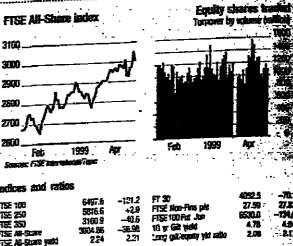
Healthcare commany London International Group rose 8 to 178%p on a story that a bid at 225p was set to come from Seton Scholl Healthcare, down 14 at 751p. to 4511/ap after a bearish

trading "buy".

AGM statement. The boulevard chatter might have been older than Toulouse-Lautrec, but it helped BP Amoco lift 9% to a disappointing performance £11.69%, while Shell Trans- on the Nasdaq market Logport, which announced a ica retreated 15 to 602%p. \$715m disposal in the Gulf of Psion lost 20% to 904%p.

The market was disap pointed by the underlying decline in sales volumes is likely to encounter a from Anglo-Dutch consumer tougher regulatory regime products group Unilever, quarter figures in line with

analysts about trading prospects this year with growing international





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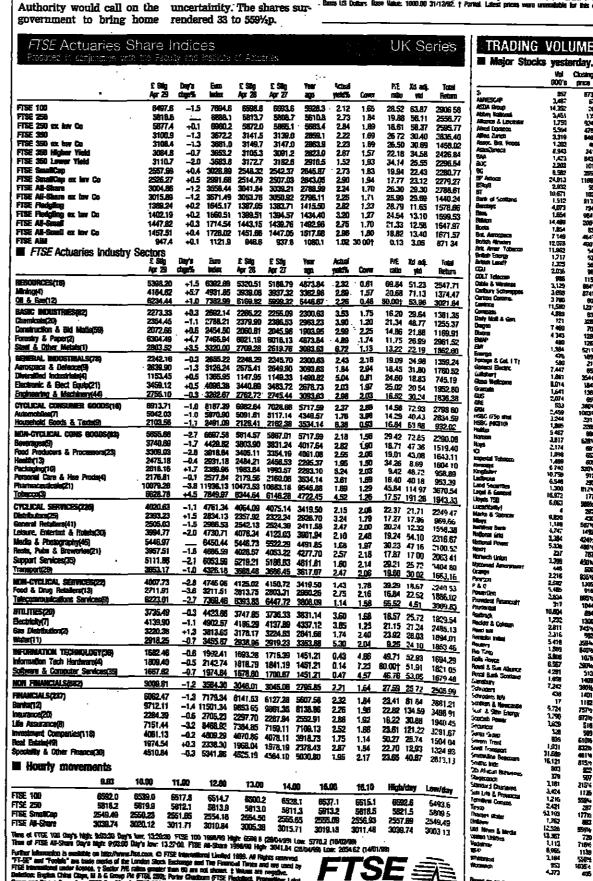
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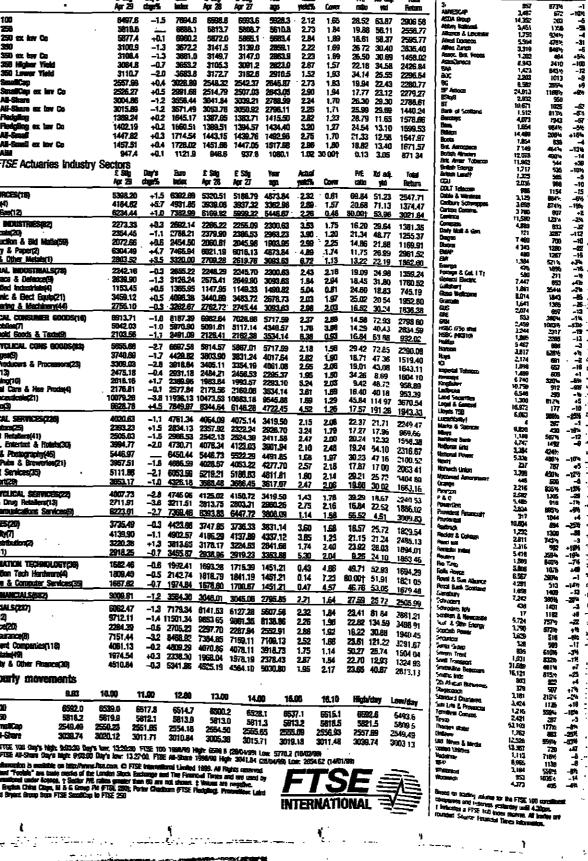
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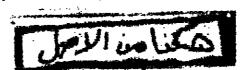
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FT/S&P ACTUARI	ES W	ORLD	INDICE	S									- Constant	2 ami in	- contractio	a with the				
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The FT/S&P Actuaries worth house Faculty of Actuaries and the instit	ute of Acto	eries.								_ TIESDA	Y APRIL 27	1999		50		. —	Apr 25		مش	- 1
MATIONAL AND REGIONAL MARKETS				HESDAY A	PRIL 28 19	locai	Local	Gross.	US	Pound	Van	Euro	Local Curency	52 week \$	52 week	Year ·	Herist .		× :	
Floures in parentheses	us Dollar	Dey's Change	Pound Sterilog	Yen	Euro	Curency	% chg on day	Div. Yield	index Dollar	Starting index	index	index	index.	High		(approx)	Letto America			.1EE Å
Show number of Area	index	*	index	index	index				234.82	215.39	178.38	253.93	240,44	234.62	163.86	209.65	Argentina. Brazil	921.06 302.74	+1.4	
<u>of stock</u>	234.29	-0.2	215.08	17E.46	253.73	238.46 181.56	-0.8 -0.8	3.16 1.98	191.73	175.87	145.65	182.95	182.95 334.76	253.73 446.95	165.27 321.92	229.75 321.97		559.23		+10.1 A
Australia (75)	190.00	-0.9	174,42	143.10 267.22	181.56 331.95	331.95	-0.8	2.17	358.33	328.68	272,20 108,18	334.76 154.00	334.76 447.47	256.15	89.32	250.05	Colorabia ¹ Mexico	457.58 697.36	+1.0	+4.1 A
Austria (21)	354.79	-1.0	325.70 133.65	109.65	157.57	455,03	1.7	4.86	142.41 228.43	130.63 209.54	173.53	247.03	244.69	248.40	159.94	240.26	Paru ^a	158.67		+18.1
Brazil (29)	145.59 229.69	2.2 0.8	210.86	173.00	248.75	245.59	0.4 1.8	1.59 1.83	426.55	391.26	324.02	461.26	404.99	537.23	406.62 338.49	490.68 424.02	Venezuela ³	471.28	+1.3	+3.9 🖁
Canada (113)	433.50	1.6	397.96	326.51	469.48	412.19 790.15	-28	1,48	693.92	636.52	527.13	813.14	813.14 320.76	719.62 354.45	253.86	296.79	Egant <i>Ast</i> in Cistro	29.87	-22	+14.1
Denmark (34)	673.30	-3.0	618.10	507.12 249.24	790,15 320,24	320.24	-0.2	1.97	331.55	304.49	252 16 204 10	320.76 258.58	350.70 258.56	325.61	228.35	270.82	. india?	67.60	+1.3	.co =
France (74)	330.91	-0.3 -0.1	303.78 248.37	202.14	256.65	256.65	0.0	1.55 1 .23	268.68 394.23	246.45 361.61	299,47	426.31	865.37	454.89	211.A7	-	indonesia ^a	29.37		+21.3
Germany (54)	268.37 406.20	3.0	\$72.90	305.95	439,91	894.73	3.4 -2.0	294	394.21	361.59	299.45	426.29	392.23	394.21	196.64 19.04	325.38 54.83	Kores ^a	77.76 101.25		+46.7 9
Creace (36)	4UD_ZU	-20	354.80	291.10	418.57	384.58 308.90	. 4.5	1.04	. 56.19	51.54	42.60	<u>60.76</u>	295.59 570.72	60.92 605.85	396.15	537.97	Makrysia Pakistan	106.88		+12.8
Hong Kong, China (66)	59.43	5.2	54,29	44.54	64.04 571.69	571.69	0.2	1.82	547.64	502.33	416.01 128.53	570.72 229.77	229.77	192.64	128.68	157.13	Philippines	158.13		+26.8
Indonesia (21)	547.76	0.0	502.85 154.17	412.57 126.49	228.40	228.40	-0.5	1.53	169.20	155.20 107.42	149.53 88.98	126.64	88.96	118.43	76.83	94.54	Sri Lanksi ^o	56.35		-19.4 c +20.4 c
ireland (14)	167.94	-0.7 0.5	108.03	88.63	127.44	85.63	-0.4	0.83 1.49	117.11 1640.05	1504.37	1245.85	1773.53	16728.27	1695.45	787.15	1670.31 488.51	Taleso, Chins ^a Thailead	139.46 75.26		+19.1
Japan (443)	117.68	1.7	1531.39	1255.44	1806.61	16949.30	1.3 0.6	1.95	518.01	475.18	393.50	489.29	489.29	582.73 72.82	394.92 45.68	71.57	Parane			
Medco (25)	1688.16 520.42	0.5	477,75	391.57	492.29 76.85	492.29 68.49	0.3	351	70.45	64.62	53.52	76.18 279.60	68.25 273.12	757.71	181.86	341.59	Czech Rep	45.35		-10.6
Netherlands (25)		0.7	65.15	53.45 192.34	276.57	270.26	-1.1	1.81	258.56	237.17	198.41 84.67	120.54	211.35	113.30	42.48	92.22	Greece	738.38 255.23	+3.1 2.0	+19.2
How Zealand (18)	255.37	-1.2	234.43	85.33	122.70	214.56	1.5	0.68	111.46 214.40	102.24 196.68	162.86	276.28	276.28	299.39	194.13		. Hengary ^m Poleoc ^{os}	553.04	-1.5	-58
Norway (37)	113.30	1.6	184.01 196.80	161,47	276.67	276.57	0.1	1.67 1.20	280.82	257.59	213.32	303.68	220.06	280.82	102.45 151.55	209.14 332.12	Russia	41.36	-20	+76.4
Portugal (18)	214.38	0.0 -2.4	251.71	205.52	296.95	214.53	- <u>2.5</u> · 1.5	3.04	236.05	216.52	179.31	255.26	313.16 443.31	339.54 435.19	290.81	374.53	Schekia.	32.D2	-0.3	-28.6 !
Singapore (40)	<u>274.19</u>	20	220.93	181.26	250.63	318.10 440.40	-0.7	1.62	374,50	343.52	284.48	443.31 821.56	710.94	628.19		57B.05	Turies ^e	263,54	+4.2	+80.1
South Africa (34)	<u>240.55</u> 371.49	-0.8	341.03	279,80	440.40 615.97	705.26	-0.7	1.93	574.78	527,23	436.63 298.54	424.98	367.29			382.91	Miljest/Milcs	69.28	-0.6	+7.5
Spain (29)	558.76	-1.1	522.13	428.39 294.56	423.54	365.69	-0.2	1.27	393.00	360.49 29.51	24.44	34.78	46.99	32.17	8.15	26.94	Egypt Israel	123.45	-2.5	+20.8
Sweden (41)	391.08	-0.5	359.02 28.73	23.57	33.69	45.43	-3.3	1.53 2.22	32_17 417.04	382.54	316.80	450.98	382.54	417.04	307.96 390.12	381.34 443.75	Jerdan	220.83	+0.4	+20
Switzerland (30)	,31.29	<u>-2.</u> 7	382.80	314,07	451.60	362.80	0.1 -0.9	1.20	582.09	515.59	428.99	607.84	562.09	562,09			Morocco	151,62 159,52	+0.2 +2.1	-9.5 +27.4
United Kingdom (201)	416.99	0.0 9.0-	511.47	419.54	603.40	<u>557.15</u>			500.10	458.73	379.90	540.80	423.94			402.41	S Aktoza Zimbabasa	132.91	-1.0	+26.2
USA (605)	557.15			373.57	-537.29	420.51	-0.B	1.23	367.73	337.31	279.34	397.56	356.41				Regides			
	496.11	-0.8	455.44 336.79	276.32		355.11	-0.1	1.88 1.76	103.08	94.55	78.31	106.54	108.54		380.04		Composite	231.55	+1.0	
Americas (776)	366.87		94.28	77.35	196.30	106.30 572.09		1.77	540.52	495.81	410.60	584,51 137,83	577.92 99.36					520.15 135.43	+1.9 -0.2	+23.5 +25.6
Eurobioc (339)	102.70 533.65		488.90	401.94	577.94	98.79		1,25	127.45	118.91	95.82 172.45	245.49	195.87		166.00	205.08		135.43	+1.5	
Nordic (140)	538.65 127.56		117.19	96.15	-45 FB	195.40	-0.2	1.68	227.01 con se	208.23 494.93		583.48	540.19	539.56			Change	179.27	+21	+19.7
Pacific Basin (711)		-0.1	208.17	170.79 403.03	579.50	535.67		1.21	539.56 332.25			359.29	333.22					64.23	-1.7	+10.5
Euro-Pacific (1429)	535.09	-08	491.22 303.91	249.35	358.53	332.60		1.69 2.00	103.63	95.05	78.72	112.06					ME & Minos	65.46 233.72	+1,1 +0.9	
North America (718)	331.06		303.91 95.04	77.98	112.12	106.8	, ===	1.47	97.96			105.93 242.59					Camp + Makey Asia + Makey	133.84	-0.4	
	103.53	-0.1 -0.3	89.68	73.56	105.77 240.43			2.84	224.33	205.77	170.41 88.71	126.28		116.77	83.09					
Europe Ex. UK Ex. Europeac (1)	222.01 222.01	سی⊢ 1.0_	203 80	167.21	240.43 125.82	445 50	-0.6	1.38	116.77	107.11 208.57			201.62	227.38				1: 20c: 31	,	g 5 1990;
Pacific Fx Japan (200)	116.18	-05	106.65	87,51 171, 2 0		201,27		1.70	227.38 327 \$3			354.03					1400et 51 1986	角油 1 倍		4 1991;
World Ex. Eurobioc (1900)	227.30	D.O	208.66	245.24	352.62	2962		1.34 1.51	443.90			480.03	440.9				- <i>(786) 8</i> 1982	5ep 20 1990;	April 1	1991; (14)
World Ex. US (1634)	325.50		298.90 405.04	992 77	47.83	438.4					254.58	362.40	305.5	335.13				puez ar 185 (140au 31 1	표 (1200년 14일 (1804년	34 RBC 10 2 1283:
World Ex. Japan (1796)	441.21			251.18	361.17	304.20	-0.6	1.43	330.13	307.75		田田学 成る	E Amorbie	16 Judices 200	4479 appled 2	Pullpplant #	16) July 2 1993.			
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		GLOBAL EQUITY MARKETS	
	US INDICES See Jacob. Apr. Apr. Apr. 1989 Stock compliction	US DATA Dow Jones JAPAN FRANCE	
•	Industrials 10845.45 10831.71 10718.59 10845.45 9120.67 10845.45 41.22 (28/4) (22/1) (28/4/98) 8/7/22	10.9 <u>Listent</u> Apr Apr 1999 Salve complication Apr 199	Slace complication 19gh Law
	Human Barmin 194.39 104.05 104.03 106.88 103.95 107.17 54.95 (1271) (144) (9/12/98) (1/10/81) Transport 3631.72 3697.46 3810.57 3631.72 3063.80 3698.02 13.22	9 97%E 951.790 (93.148 712.040 Places 1.755 1.781 1.682 1.785 1.78	4390.52 984.61 maps : 552,529,440
:	(244) (221) (164498, 9.7732 (488) 307.55 305.71 302.59 311.81 286.44 320.51 16.53 (471) (1272) 87.0583 87.732	Minimum and Section 10.7 Minimum and Section 1	Deg's Dag's change chige %
	Day's May 1005527(1007) J. Low 10611.00 (107) 3.18 (Characterity) Standard and Poors Composite: 1350.93 1362.80 1360.04 1362.80 [212.19 1362.89 4.40	Salara 43,271,900 460 +17	+13.8 +16.3 +2.69 +5.6 +4.6 +5.2
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	# RATIOS Apr 23 Apr 16 Apr 9 Year ago Dow Jones Ind. Div. Yield 1.51 1.51 1.55 1.55	intel 14,518,000 514 -14 Can second 1774 -24 1775 1775 1775 1775 1775 1775 1775 177	+60 +267 +37% +19.5 +32 +16.1 +1% +17.7
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	INDEX FUTURES	April 1999 Tejtop 140,994 19.9 -0.2 Natis: 128.2 -5.3 -4.0 Ellinon 14,469,400 2034 +1674 Elsent Grip 11874 April 1999 Tried 139,147 10.4 +0.9 Dethit: 855 -3.5 -3.9 ASDA 14,351,680 203 -5 Lorien 128%	-29 -18.4
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٠.	WORLD MARKETS AT A GLANCE		
	Country Index Apr Apr Apr 1988 29 28 27 High	Lions 29 28 27 High Lions 29 28 27 High Low	Yield & PAE
	Argentina General 19865.20 19481.45 19287.71 19584.68 2144 Billes Outperforming regional markets in early trading. Oil glant 197 was up 2.2 per o Australia Al Ordinaries 3104.9 3122.7 3145.2 3145.20 2744	and all indicessation. S & P CRX 500 667 57 648.67 \$1 7582.25 51.3 660.19 47 PS 20 1021.37 10283.94 10227.99 12128.65 67 10063.08 18/3 2004.86 14/1 2.82 24.8 Entail higher for second day member and stud-country by heal speculations. Beach Solito States, against level, on growing expectations of good lost quarter results.	224 25.4
***	All Mining 631.5 512.7 611.5 649.10 1944 All industrials slipped 1.1 per cent with buncs as AS hardened. BHP and Rio Teab led America ATX index 1282.79 1263.98 1272.63 1282.79 294	1091.25 22/1 29 13.9 Indianal REI Decret 5255.26 5256.26 5315.51 5457.01 13/4 5004.26 14/1 1 79 20.5 Shapppoore 525 Al-S your 480.79 480.30 510.20 510.20 510.20 27/4 351.46 10/2	1.63 29.3
٠.	Stendy huying interest and good lecimical support produced guins alsoset across the but Bulgium 6EL20 3233.43 3237.47† 3257.86 3681.92 67 Petrulina soured 5.7 per cent alongside galos in France's Ef and Trook with which it	\$165.75 34.3 1.63 20.2 immet Tel Ann 100 \$72.91 399.59 \$76.64 \$22.07 354 269.44 10/2 on the Sheekin Sex 76.89 76.89 76.80 \$6.80 \$14.0 \$78.97 21.44 \$1.00 \$1.	na na
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STOCK MARKETS

Hopes of upturn give investors comfort

European markets closed in the red but off their lows, taking some comfort from a and increasing signs of an economic upturn at home. unites Bertrond Benott.

Frankfurt closed 0.6 per cent down, dragged lower by heavy losses in Lufthansa. early dip to finish only sparked by disappointing

slightly lower. Oslo, Madrid results and a bleak outlook showing a drop in produc benefit from the bright-and Copenhagen were the from on-line bookseller Amation but an increase in opti-ening outlook for growth. only European bourses to zon.com. keep their bead above water. Dow Jones Industrial Aver-

Nasdaq came under renewed

pressure. Internet stocks suf-

fered an early sell-off.

The recent pattern of ris- among industrialists New York continued to ing basic industrial stocks send mixed signals, with the and declining growth issues

of the Ifo survey in Germany and a pick-up in the closely continued in Europe as ecoage edging higher thanks to nomic data from France monitored Belgian National benign employment data, seemed to confirm the while the technology-heavy brightening outlook for the published on Friday. continent's economy.

Bank manufacturing survey. According to J.P. Morgan, The national statistics construction, steel and engiagency released its April neering stocks should be the industrial survey yesterday, main cyclical sectors to

mism for the near future

The European team at BT Alex Brown was more cau-This followed a bottoming tionary, saying the market was hearing mixed signals. The bottom of the cycle sees conflicting trends in a bid to cool down a twoemerge - low interest rates

tend to boost equities while weakening earnings tend to point to equity markets falling," wrote the team in a

ZURICH gave ground as

profit-taking put pressure on

index finished 56.3 lower at

Novartis stayed on a

downward path, losing SFr30

to SFr2,225 while Roche cer-

tificates ran into profit-taking, falling SFr230 to SFr17,955. Food and bever-

the psychologically impor-

insurers, steady in early

Swiss Re down SFr22 to

SFr3,338 while Zurich Allied,

SF13 higher at SF12.813.

Tokyo closed for the day. Seoul was particularly weak, responding to investors' Worries that the government might sell its stakes in two of the country's main banks the last month has been a of the country's main banks month rally.

than 157 per cent since its trough in Scotember.

today, fell SFr1 to SFr992.

forwarder Panalpina.

at SF15,400.

€10.60.

SAirGroup gave up SFr4 to

SFr352.50 after news of a

joint venture with freight

Kuoni shot to a high of

SFr5,500 as Britain's Air-

tours launched a rival bid

for tour operator First

Choice, with which Airtours

close, Kuoni was SPré lower

HELSINKI succumbed

again to a drop in Nokia, the

Hex index falling 22.04 or 0.3

per cent to 6,771.88 despite

sharp rises in a handful of

companies reporting better-

Among gainers was JOT

Automation, up €5.05 or 20.2

per cent to €30 on good first-

quarter figures. Also report-

ing positive results were

UPM-Kymmena, up 80 cents

to €28.70, and metals group

Outokumpu, up 40 cents to

Nokia continued to suffer

as profit-takers stepped in

following last week's gains.

The market heavyweight

MOSCOW shot up 7 per

cent on Wednesday's news

the International Monetary

Fund would lend Russia

\$4.5bn over 18 months. The

RTS index put on 5.69 to

87.16, but analysts noted

neighbouring markets were

less enthusiastic because of

Written and edited by Michael

Morgan, Jeffrey Brown, Peter

the strings attached.

closed down €1.60 at €69.80.

than-expected results.

Despite a sharp drop in January, the Seoul composite index has risen more

Manila springs back into life

long-awaited throwback to the good times before the

EMERGING MARKET FOCUS

The sluggish Manila dealing rooms of last year have come back to life as the Philippines has caught on to an upsurge of liquidity around Asian markets.

It is still a far cry from heady pre-crisis boom times and concerns remain about whether the economic and earnings outlook justifies the recent rally, but suddenly there are murmuring about a "bull market" again around the broking houses.

While the sharpest recovery came in low volumes last year, the PSE 30 index has risen 20 per cent since the start of April to 2,433, and the market has now rallied more than 120 per cent from plans to merge. But by the a low of 1,082 on September

> up in this often-illiquid market from about \$15m in the extended trading lulls last year to \$60m-\$80m amid rising foreign inflows as many funds scramble to build an

exposure to Asian markets. Driving the renewed interest have been the reduced perceptions of risk across Asian markets, a realisation of the greater-than-expected resilience of the economy. expectations of a recovery in earnings growth this year

and, importantly, dramatic falls in interest rates. The benchmark 91-day treasury bill rate has fallen to about 10,202 per cent from 20 per cent at the peak of the crisis early last year. The yield on the 10-year

dollar-denominated Philippine government bond has dropped from about 15 per cent last year to 8.4 per cent. reducing the premium over equivalent US treasuries from more than 550 basis points to around 300. Matthew Sutherland, head of research at Paribas Asia

Equity, says if the 91-day

per cent and the 10-year bond yield falls to around 7.5 per cent as expected, a PSE 30 index level of 2,875 would

be "perfectly viable". Scott Gibson, director of research at ABN-Amro, estimates the market is trading on a prospective 1999 priceearnings ratio of about 21 times. He says this is not that cheap compared with other Asian markets, but the Philippines, due to its lower liquidity levels, traditionally has traded at higher multi-

ples to its peers. In addition, the aggregate valuations for the market are skewed by steep PE multiples for a few index heavy weights that tend to be valued as asset plays at higher

Mr Gibson says it would be not much of a stretch for the market to approach traditional PE levels of around 25 times, particularly given this was the low point of the earnings cycle when stocks tended to be valued at

higher levels. Doubts about the sustainability of the market's rally remain, however, The Philippines may suffer partly due to its small size and its relative resilience during the Asian crisis. With other crisis, the sharper recovery plays for investors may be found elsewhere.

Tony Tassell

Techs hit by more selling as Dow rises

AMERICAS

Technology stocks sold off for a third day on Wall while Teradyne tumbled Street at midday, while cyclical and financial shares pushed the blue-chip sector higher, writes John Labate in

The market was again divided. The Dow Jones Industrial Average climbed 24.91 from Wednesday's the broader Standard & Poor's 500 index fell 5.79 to

Investors sold off internet stocks on earnings news, \$4 to \$791. driving the Nasdaq composite down 42.43 or 1.7 per cent

Banking stocks traded higher as bond prices rallied cost index for the first quarter. Bond investors were relieved that labour costs were well contained, sending the 30-year long bond up 🕏 by midday to 95H, to yield 5.527 per cent.

Among financial stocks in \$761 while American Express gained \$4½ to \$137%. Alcos, a strong pergained another \$1% to \$63%. Retailer Wal-Mart lost \$1 } to \$47% after its rating by Prudential Securities was cut to

Internet stocks continued to sell off as a group. Ama- added 5 cents at C\$72.95 and zon.com lost \$24 or 12.4 per Toronto-Dominion eased 10 cent to \$169% a day after it cents at C579.60. reported stronger earnings growth than expected for the C41.20 at C\$46.25. Inco first quarter. Other high-tech gained 70 cents at C\$27.10. sectors were lower as well. Renaissance Energy rose 95

ers and equipment makers off sharply. Texas instru-

more than 11 per cent or \$64 Computer makers also weakened. Dell Computer was off \$% to \$40%.

In telecoms, MCI/Worldcom slid more than 5 per cent or \$41/2 to \$83 after beating expectations in its latest quarterly report. Other stocks were down in the sector with AT&T off \$1. to \$531 i. But MediaOne, the target of a recent take and other computer-related over attempt by AT & T, rose

> Downward momentum among small-company shares sent the Russell 2000 index down 2.61 to 430.92.

TORONTO moved lower in after the release of a better- early trading with weak telethan-expected employment coms and gold sectors setting the direction. At noon, the 300 composite index was off 3.07 at 7,098.00.

Telecoms continued to meet with profit-taking and shares in the sector fell heavily for a second day running, BCE lost C\$2 at C\$68.95 the Dow, Citigroup rose \$2 to and Northern Telecom came off C\$2.40 at C\$102.35. Golds were also on the former in recent weeks, cents at C\$29.85 and Placer

Dome came off 40 cents at they had moved only modestly. Royal Bank of Canada

Alcan Aluminium put on with semiconductor produc- cents to C\$22.25.

Poor earnings sour Frankfurt

EUROPE

European markets were mostly weaker despite a late recovery that helped some of them recoup their earlier losses while allowing Madrid, Oslo and Copenhagen to finish slightly in the black.

Basic industry and energy stocks finished mostly higher, helped by the appetite of investors for cyclical plays. Oil and gas issues rose 2 per cent, while the smaller forestry and paper and mining sub-indices added 2.7 and 6 per cent. Information tech nology stocks were 2 per cent weaker following a sell-off in their US peers. The FTSE Eurobloc 100

closed 2.68 or 0.3 per cent For full FTSE European Indices see Euro Markets page.

index, which covers leading

companies in the euro-zone.

lower at 1,077.34. The FTSE Eurotop 100, covering countries inside and outside monetary union fell 20.92 to 3,043.06, while the broader FTSE Eurotop 300 settled 10.78 lower to 1,316.25. Earnings disappointments

continued to hamper FRANKFURT with uncertain trading statements from the chemicals sector and airline Lufthansa further souring the investor mood. Unexciting first-quarter

defensive. Barrick shed 15 early trading. The former recovered to close 44 cents ahead at €42.40, but Hoechst finished off €1.44 at €42.50. Banks were mixed, but by Bayer shed 43 cents at of company results provided the close of morning trading €39.37. Lufthausa, which warned of a fall in 1999 profits, fell 73 cents to €21.62. Wednesday's disappointing €2.20 or 4.8 per cent to €43.30 trading statement from on disappointing first motor giant Volkswagen, the

quarterly reports sparked a broad sell-off, although there was a fairly determined attempt at a rally towards retreat in US peers. The telethe close of trading. ended down 29.66 at 5,323.06 after a session low of

5.285.20. grades for the second day weight Royal Dutch, which running, tumbled €1.50 to responded to strong interna-€65.80 for a two-day decline of 8.3 per cent. The shares stood at €80 in January. PARIS ended negative €64.80 after a downbeat firstdespite paring much of its quarter statement from the

Franch Oil Integrated 860 Relative to the CAC 40 izzlex

foods-to-detergents giant, losses in late trading. The CAC-40 shed 3.17 or 0.1 per and telecoms leader KNP cent to 4,371.53, helped from came off €1.60 at €39.50 on its lows by an early rally on regulatory concerns. Steel group Hoogovens lost €1.05 Wall Street and figures showing an overall improvement in business confidence. Royal Dutch was a beacon of bullish sentiment among The latest INSEE industrial survey showed a fall in the prevailing gloom. The output this month, but stock added €1.50 at €55.10.

suggested manufacturers were more optimistic about prospects. Among the main winners, oil stocks cheered the latest rally in oil prices, with Elf-Aquitaine rising 66 or 4.4 per cent to €143 and Total €6 or 5 per cent to €126.50.

CCF was back on the radar screen after weeks of inacages group Nestlé picked itself up from a fall below tion in the shadow of the BNP-Société Générale-Paribas merger battle. CCF shares shot up €4.80 tant SFr2,800 level to close figures sent BASF and or 5.2 per cent to 696.80 after Hoechst steeply lower in shareholders ING of the trade, ran into losses with

Netherlands and KBC of Belgium said they had upped Meanwhile, a mixed batch pretexts for investors to cash profits. Air Liquide retreated €6.90 or 4.5 per cent to €144 Coming hard on top of and Michelin lost a sharp

quarter figures.
Alcatel delivered in-line first-quarter sales but came under pressure following a com equipment company The Xetra Dax index gave up €2.80 to €116.60.

AMSTERDAM ended 2.01 lower at 573.52 on the AEX index and would have been VW, which ran into a even more depleted but for swathe of broker down- an upbeat session for heavytional oil prices with a rise of 2.8 per cent. Unilever shed 90 cents at

Shares in Johannesburg rose for the third successive sessome positive first-quarter on stock trading.

sion, adding 44.3 at 6,967.0 on quarterly reporting season corporate results and an The IBC index was 134.34 the all share index following stayed upbeat. increasingly upbeat eco- lower by midsession at a sharp rally late in the day.

7.462.3, but the main boost to the day came from golds, which rose 22.8 to 983.3 on robust buying as the March JCI Gold advanced 73

São Paulo turns up in wake of rate cut

SAO PAULO was slightly higher following a cut in the central bank's Selic reference rate late on Wednesday. The market had seen profit-taking in early trading but rose into the black following a steady start on Wall Street. The Bovespa index was 7 or 0.1 per cent higher at 11,135

on the IPC index at midses 0.5 per cent financial transsion as investors cheered actions tax would be levied

BUENOS AIRES was up 1.3 per cent at midsession. with the Merval index adding 6.38 to 512.87, given a boost by foreign buying. Oil group YPF rose 0.80 pesos to 34.90 pesos after reporting first-quarter earnings that came in above

expectations. CARACAS fell 24 per cent MEXICO CITY was 69.08 or 1.3 per cent higher at 5,527.24 ernment announced a new

Jo'burg rallies in late spurt

Bank talk cools Seoul fever

Sellers returned to the yesterday after reports, later denied, that the government would sell stakes in two of the country's main banks. It was thought the government wanted to cool down the market rally that has sent the composite index up 48 per cent over the last two

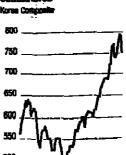
The index shed 37.42 or 4.7 per cent to 752.61 as investors ignored figures showing a 12.3 per cent quarterly rise in industrial output. Traders said that low stocks suggested manufacturers had not recovered confidence in the economy.

chips, banks and securities affected was SK Telecom, down Won152,000 to Word 2m. Pohang Iron and

Tokyo was closed yesterday for a public boliday

Steel shed Won6,200 to Securities fell Won5,000 to

BANGEOK posted a 2 per it-taking, boosted by cent gain, ahead of most renewed foreign buying and 52.98 to 3,325.69 as an 3,104.9.



higher to 431.78.

buy another Bt32.5bn.

Thai Military Bank rose Bt2 to Bt15 after saying it would issue Bt12bn in debt Wongs,000, while Hyundai and equity instruments.

KUALA LUMPUR swung higher after two days of prof-

other markets in the region, with the SET index 8.51

It was boosted by a sharp The sell-off hit mostly blue rally in Siam Commercial worth of new shares mainly to foreign buyers, with the finance ministry agreeing to had predicted.

another good session for the absence of more negative rupiah, which stayed firm news on the political front Medco Energi surged Among leading gainers, Rp425 to Rp1,700 and Telkom Digital Equipment India put

Tobacco group Gudang Garam rose Rp525 to Rp14,400. The composite index ended 9.65 or 2 per early weakness as bargain cent higher at 490,99. moderate turnover with dis- Hang Seng index finished up appointing first-quarter 46.31 at 13,179.70, having hit

results from United Micro- an early session low of electronics sparking heavy 12,881.80. selling in the important electropics sector. Brokers said foreign inveswere net sellers to the tune

of **T\$495**m. daily 7 per cent limit or T\$4 Bank, Bt3.25 or 12.4 per cent at T\$53.50 after first-quarter firms. Among the most higher to Bt29.50 after it suc- pre-tax earnings came in 60 cessfully placed Bt22.5bn per cent below the same quarter a year ago - a steeper decline than analysts

> The weighted index closed off 206,99 or 1.8 per cent at BOMBAY was higher on foreign fund buying and endof account abort-covering by local speculators.

gained Rp100 at Rp3,600. on Rs28 to Rs378.25 and Zee

Telefilms climbed Rs83.50 to Rs1,128.25. HONG KONG overcame hunters turned out to end a TAIPEI moved lower in brief correction, and the

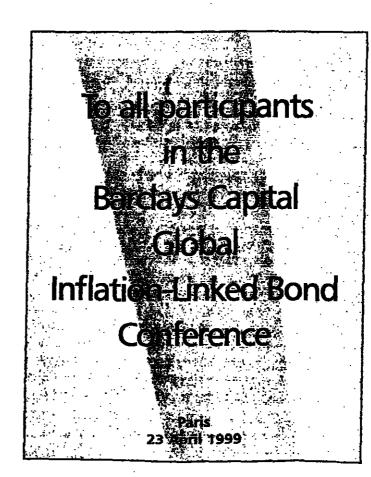
HSBC gained HK\$3 to close at HK\$288 while Hongkong Telecom reversed tors, keen to lock in profits, course to finish 30 cents higher at HK\$20.70.

SYDNEY lost ground as United Micro fell by the broad market weakness took the shine off a strong performance among resources. BHP jumped 42 cents to A\$16.56 to help lift the resources sector 2.4 per cent.

In the end, though, a negative tone prevailed. Banks were notably dull and there was a steep fall at media giant News Corp, which lost 55 cents or 4.1 per

cent at A\$12.84. The All Ordinaries index finished an active session The BSE-30 index climbed with a decline of 17.8 at

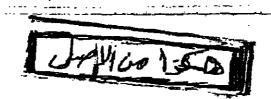
WITH THANKS!



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ASIAN FINANCIAL MARKETS

Shadow of the crisis casts gloom over banks

Although the financial market turmoil seems to have passed and there are signs that economic recovery may be in the offing, the immediate future is still uncertain, writes Peter Montagnon

Singson, central bank goverbanks have become timid."

After nearly two years living in the shadow of the worst economic crisis in living memory, it is not sur-Asia have lost the confidence to lend. The result, from Thailand to Japan has been a credit crunch that has intensified the recession and left the region in the grip of serious deflation.

But while officials such as Mr Singson worry about how to get credit flowing again, some banks are quietly exploiting opportunities to develop new markets. HSBC ная signed a memorandum of understanding to buy Seoul Bank in South Korea, and US investment banks say they have begun to make good profits in Japan as the power of that country's large securities houses

Two questions preoccupy the region's financial sector as the second anniversary of Thailand's devaluation for Japan and China, the approaches. The first is that of whether economic recovery may at last be in the offing, symbolised by narrowing international bond spreads and a sharp rise in the region's stock markets since last autumn. The other, for those institutions lucky or canny enough to survive the turmoil, is how to position oneself for that recovery and the massive task of corporate and finan-

banking analyst at Goldman

"Let's face it." sighs Gabriel banks are reluctant to use it. Malaysia is putting in government money, but there are doubts about the follow-up reforms in the corpo-

In Korea, considerable support has already been given. prising that many banks in But with gearing levels still uncomfortably high in the country's largest conglomerates, further losses may be inevitable. More money will be needed says Mr Ramos. Korea has a framework and is making progress, but "we will have to have a second or a third capitalisation".

More broadly the regional economic background remains uncertain. The financial market turmoil seems to have passed. Interest rates have fallen sharoly from their crisis peaks, but there are still only modest signs of a revival of demand. Economists say these also mostly reflect an end to destocking and the large, but unsustainable fiscal stimulus which is now flowing through in many countries.

The immediate prospects region's two largest economies, are modest at best. The Japanese economy has begun to benefit from the massive dose of fiscal pumppriming injected by the government, but many economists are still expecting it to shrink this year.

With bank restructuring not yet complete and corporate restructuring only now getting under way, there are fears that the unemployment cial restructuring that still rate, already 4.6 per cent, will continue to increase. For hanks in the crisis. That will be bad for confiinto next year.

per cent, a shade below the 8 per cent target. This year it is expected to be around 7 per cent, but most economists believe official figures overstate the true output in Asia that has real earn-

Many China watchers were struck by the grim prognosis of prime minister Zhu Rongji at the National Party Congress last month when he forecast a very difficult year ahead for China. Uncertainty over China's economic outlook continues to cast a damper around the region. The economy is still in the grip of deflation, and many main industries, such as steel, are facing severe price competition from imports. This adds to the pressure on the government to devalue the renminbi.

Since the collapse of Guangdong International Trust and Investment Company last autumn, there has also been a credit squeeze on the non-bank financial sector which has aggravated a broader withdrawal of international bank credit from China. According to the tlements, international bank lending to China fell \$6.3bn in the third quarter of last

For banks, continuing regional uncertainty means a careful choice of strategy is needed. One bright sign is that profits have been main-Philippine Islands made a 17 the way of the future.

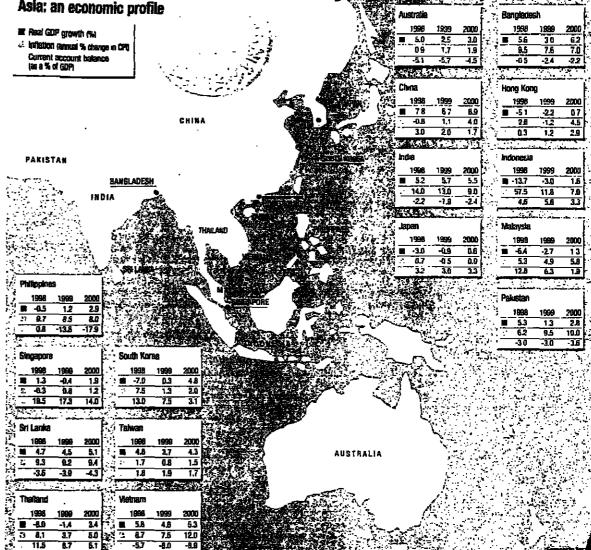
withdrawal of Japanese banks from the loan market. ings power. Margins have been expanding," says Mr

Yet, some commercial banks now believe the future retail banking. Not only has demand for credit fallen, says David Eldon, Hong Kong head of HSBC, but the crisis has so far failed to produce a much-needed improvement in corporate openness and transparency. commercial lending.

In the post-crisis world a small number of international banks is expected to emerge focusing heavily on ummarket retail business in the region. To HSBC, must be added the name of Citibank in this category, and possibly DBS of Singapore, which has already bought into Thai Danu bank in Thailand. These banks will face competition from the leading local retail operators in individual countries.

For investment banks, the crisis has created a number of opportunities, not least in mergers and acquisitions. According to a study by Robert Fleming, cross-border merger business in the emerging markets of Asia tained in some centres, notes fell back to \$6bn in the sec-Mr Ramos. HSBC is still ond half of last year from making a 15.5 per cent \$11bn in the first half. Still. return on equity - that of its some bankers argue that Hang Seng Bank subsidiary more may be in the offing as ever, is barely half that of say they have been making Japan. Revenues in Tokyo back. in Hong Kong is 14 per cent. a new wave of corporate countries, the rescue process dence, while Japan cannot ing 8 per cent, which is not cially in Japan, where the generally has some way to afford to maintain the cur- bad given the high level of link between motor groups run, says Roy Ramos, Asian rent dramatic fiscal stimulus capital there. Bank of the Renault and Nissan may be

Sachs in Hong Kong, That. In China, the region's per cent return in 1998. The sharp rise in equity land has a government sup-other locomotive, growth Thanks to consolidation at markets also holds out the port programme but the last year was officially 7.8 the national level and the hope of more stock market-



sible revival of new issues and privatisation, but bankers caution that Asia is now relatively small in world context and started this year from a very depressed level. Pees on equity-related investment business were down 60 to 70 per cent last year, while those on debt issuance were down 50 per cent, says one US investment hanker

Microsoft's \$450bn. Even good money in South Korea Hong Kong, the largest nonin terms of capitalisation. By comparison with the largest individual merger deals, such as Mobil-Exxon's \$77bn tie-up, Asian mergers' business is small beer.

Only a few new issue deals, such as last October's \$18.4bn privatisation of NTT Docomo in Japan, offer a The capitalisation of really lucrative fee struc-

over the past year "There for us", says Jack Wad are rich pickings if you can get to the deals, but even the brokerage business has been very good," says Richard Samuelson, of Warburg Dillon read in Seoul. "Korea must recapitalise as the capital structure of the entire country, which has been skewed towards debt, is

going to shift.' Many international investsworth, regional head of Morgan Stanley, New oppor tunities are opening up in which were previously domi-

But, he adds, a broader based recovery in capital market activity has yet to emerge. More patience is ment banks also say they are required, it seems, before Asean stock markets, how- ture. But investment banks now making good money in Asia gets its real courage

BOND MARKETS by Edward Luce

Optimism over improved conditions is premature

Asian governments acknowledge there has been a genuine rally in their international bond prices over the past few months, but this could so easily be reversed

ket conditions.

Countries such as South basis points over the respec-Korea and China were able tive benchmarks. to come to the markets at points (a basis point is a hundredth of a percentage crisis, Its success - and the point) over US Treasury fact that its spreads have bonds before the crisis in since tightened - encour-1997. Yet, within weeks, aged the Philippines Long spread levels had ballooned Distance Telephone Com-- in some cases, such as Korea and Thailand, to as much as 700 or 800 basis

that Asian governments acknowledge there has been a genuine rally in their could so easily be reversed.

Ironically - having re-ac corporates to do so. and enrodenominated bond Development Bank, which markets - very few Asian acts as a proxy borrower for to raise capital at the Malalysia, which has steep debarred from the markets.

equipped to finance their urgent need for dollar or deficits have least need to euro funding and few, given visit the markets and in recent history, would wish many cases are actually in surplus " cases are actually in surplus," said Carlos Cordemo at Carlos Cordeiro, at Goldman Sachs in national markets either, national markets either. Hong Kong.

Asian sovereigns have this year taken edges have this account surpluses and are year taken advantage of the China, to demonstrate that

they can do so. The Philippines, which the only Brady country in the region and has tradition. ally had a higher sovereign dabt exposure than its neigh-

mispricing in the bond mar-kets before the Asian finan-nated offerings. The country, cial crisis, it would be fool- which has no plans to reish to read too much into the visit the markets in the near recent improvement in mar-future, was able to sell its kets. bonds at spreads around 400

This is approaching the spread levels it was able to pany to issue its first over-

Given the extent of bours, has led the way with sense because it avoids for "It takes a long time to build eign currency risk but also the capacity to create a because governments want thriving domestic secondary to encourage the development of domestic bond mar-

> "Domestic bond markets are developing quickly in Asia and everyone recognises the need for this to happen," said Steve Roberts, at Salomon Smith Barney in Hong Kong.

Thailand, in particular, has taken strong measures to facilitate the creation of a domestic bond market including the extension of its seas offering since the crisis domestic yield curve and the

So it is with a wry smile Very few Asian governments actually need to raise capital at the moment

over the past few months, it earlier this month. It was establishment of a more also one of the first Asian transparent treasury auction Others, such as the Korea Korea have significantly the sovereign, and possibly moment. And those which financing requirements for the companies to issue more need the annies. need the capital, such as its bank recapitalisation domestic paper to take information and the capital such as its bank recapitalisation domestic paper to take Indonesia, are still in effect plan might visit the markets advantage of the improved deharmed from months

in the next few months. None, however, has any Both Thailand and Malay-Nevertheless, a number of sia have achieved current sian assumed and are

ment of soft loans under tional sentiment towards
Asia if only Aria if only, as in the case of china to down the case of china to down to do china to down to ing programme.

More importantly, both governments have been taking advantage of the reduction in domestic interest

process. Thailand and South stepped up the volume of bonds issued in their domestic currencies. This, they hope, will encourage domes-

In addition, by issuing more bonds, governments enable their struggling domestic banking sectors to improve their risk profiles by purchasing triple A-rated paper and thus reducing their capital adequacy provisions. This is considered an rowers and a number of essential part of the effort to restore liquidity to domestic financial markets and thus provide a much-needed alternative source of capital for Asian leg of the global bond domestic corporates in the market. If this encourages

capacity in the banking sec-Few, however, believe the ing what has been an rates to tap liquidity in their rates to tap inquitate in the process will occur quickly. extremely volatile market.

JP Morgan. "But govern-

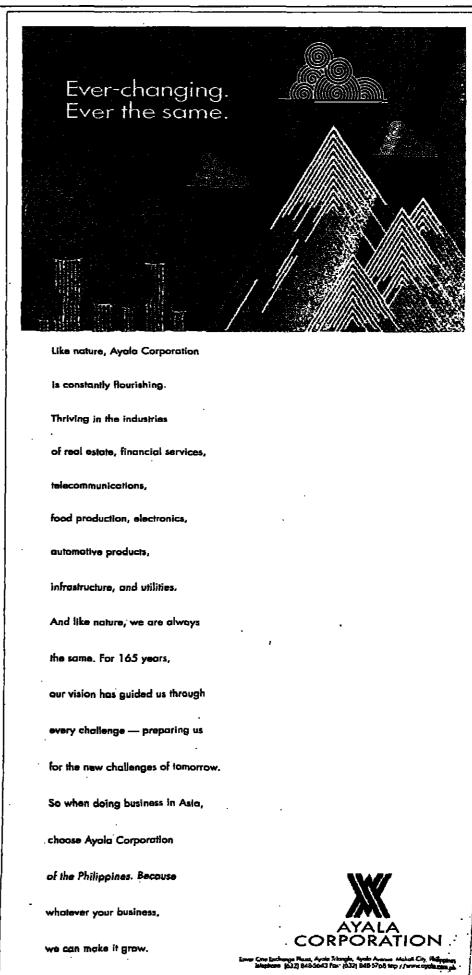
Over the longer term

bankers say there will be a need for Asian countries to use more sophisticated ible bonds. Eventually, Korean and Thai banks are expected to follow their Jananese counterparts in colla teralising some of their loan them off to international investors. This will enable the stronger banks to liber ate regulatory capital for new lending and also enable non-bank financial institu tions to step up mortgage and other consumer-related lending volumes. However, this is still some way off.

"For the time being Aslan governments and companies should stick to plain vanilla national markets or domestically," said Mr Cordeiro. "Conditions have improved significantly in the past few months but the markets are not yet ready for sophisticated instruments."

One other possible avenue is the development of a bond market in Singapore, which officials hope will eventually become an outlet for regional borrowers. So far the market has been confined to mostly domestic borglobal names all issuing in Singapore dollars.

Eventually, though, Singa pore hopes to become the absence of adequate loan more Asian investors to hold Asian paper, it might go some way towards stabilis-





'Year of the Deal' proves disappointing

Many observers are writing 1998 off to experience although plenty of deals were completed, especially in Korea and Thailand

of the Deal. Multinationals were expected to grab the year. bargains amid the rubble, struggling local companies were supposed to seize the lifelines on offer and everyone, including the investment bankers, would live happily ever after.

It did not turn out that way. Plenty of deals were of its large companies did done, especially from the third quarter of 1998, but ing; they were not accusmultinationals' uncertainty tomed to negotiations conover Asia's long-term recovery prospects and the inflated price expectations of local companies stymied the

Many observers are writing last year off to experience. "The year 1998 turned out to be a steep learning curve for vendors and foreign investors alike in Asia,"

After the financial the author of a Credit Lyon- breathing space than everyactivity in Asia in the past

> Another difficult lesson learned is that completing creditors were kept at bay such deals simply takes longer in Asia. Many local companies have had little or no experience with large cross-In Asia's go-go years, most

much more buying than sellcerning giving up control of their companies. "In Asia, this is new territory for the sellers. They often don't think about control issues till they are in the middle of the transaction," says Harry Van Dyke, head of Asian mergers and acquisitions for Morgan Stanley Dean Witter. Owners of many Asian

companies also had more

1998 was touted as the Year mergers and acquisition Payments on their foreign debt shot up as currencies devalued and interest rates sky-rocketed at home, but because of cumbersome hankruptcy procedures. Bankruptcy laws that can be speedily enforced are still the exception rather than the rule in Asia despite new

legislation in countries such

as Thailand. Despite the spectacular corporate denouement of the financial crisis, life goes on much as before for many industrialists in the region. "A lot of the heads of familyowned companies are independently wealthy. Their business may be in the toilet, but their lifestyles haven't changed," says Rajiv Lall, a managing director in Hong Kong with the private equity firm Warburg Pincus.

deals. Creditors' approvals Early buyers included interback or higher rates of interest on outstanding loans Another sector that saw before agreeing to sign on the dotted line. Managers for multinationals in the region, in turn, were sometimes hindered by unrealistic targets set by executives of their

or Europe. Some multina-

tional investors surveyed by

Credit Lyonnais reported

that firms were looking for

internal rates of return of 30 Still, plenty of deals were completed, especially in Korea and Thailand. The pace picked up towards the

The complicated financial of investments by foreign bought into a company with After the inflation in a company with carthquake in Asia in 1997, nais Securities report on one assumed early last year. structures at many deeply buyers totalled US\$42bn in 2.3m customers for £238m. indebted Asian companies Asia (excluding Japan and When you compare that with also slowed the pace of the Indian subcontinent). recent hids in the US, it is a often required another round national cament companies Smith, BT's managing direcof negotiation when they such as Cemex, Lafarge and tor in north-east Asia. In demanded a quicker pay. Holderbank which moved in April, BT bought 20 per cent quickly in south-east Asia. Signs that the crisis was many transactions was telebottoming out late last year communications where British Telecom and Singapore Telecommunications led the

> Relatively few of the buyparent companies in the US ers were bargain-hunters come lately to Asia. British Telecom, for instance, had been looking at opportunities in Korea for a few years before it concluded a deal to buy 23.5 per cent of LG Telecom from the large Korean chaebol LG for £238m. "We had committed to Korea in 1994-1995 so we had already been there more than three years by 1997. In Korea, we

very good deal," says Mark vice provider in Hong Kong.

helped strengthen the resolve of many multinationals and the deal flow picked up, a trend that has continued into 1999. In February this year, HSBC Holdings signed a memorandum of understanding with the Korean government to buy an initial 70 per cent of Seoul Bank for US\$700m. HSBC is expected to eventually acquire 100 per cent of the 100 per cent of the risk, I would rather take 100 per cent of the equity." says

David Endon, chief executive of Hongkong Bank, the of the reasons there have Asian arm of HSBC HSBC also has the right to transfer closure is the perception non-performing assets to a that the worst has passed. separate company for a year 1999 could reinforce that,"

after the deal's closing. The spectacular rebound of Asian markets this year may mean that many local companies will walk away Deal, but do not bet the bank

deal flow is picking up. "One been disappointing levels of says Jack Wadsworth, who Witter in Asia. The year 1999 could still be the Year of the

PRIVATISATION by Louise Lucas

Cautious go-ahead for programmes

Asian governments and their advisers will have to tread carefully as they unroll their privatisation plans

Asian citizens may not debts worth US\$4.37bn. always like it but their governments are pressing ahead with privatisation programmes, desnite protesters from Korea to the Philippines taking to the streets to decry foreign ownership of

shocks

spoil investors' appetites. In the former category. Korea last month raked in US\$750m by selling a further 5 per cent stake in Kepco. the electric utility. The Kepco deal, say joint global co-ordinators Salomon Smith Barney and ING Barings. was the biggest Korean equity offering, and the book was more than twice over-

subscribed. The aftermarket performance was also strong, despite pricing at a 2.4 per cent premium to the domestic close and 2.5 per cent discount to the previous day's

Building on its success. you are first out, but if you

In the latter category is-China, whose privatisation programme coincided with monetary tightening and deceleration in economic growth. Early issues in 1993 enthusiastically received, but with virtually all privatisations now trading below their issues prices,

Last year, with just one initial public offering of H shares, or former stateowned enterprises listed on the Hong Kong stock exchange, appeared to be the trough, until this year when January and February were

However, while truculent citizens are unlikely to stall the ambitions plans, there are more powerful antagonists in the wings. These include wary and demanding investors, volatile markets and potential external.

The tally so far suggests advisers will have to tread mean raising substantial roundly written off as sums of money (often needed to repay IMF loans or mies). Getting it wrong can

ADR close in New York.

bankers expect it to unroll more privatisations. A 13 per cent stake in Korea Telecom. which could be for as much as US\$1.5bn, is expected to go on offer next month. However, there is a danger of satiation, warns John Simpson, managing director equity capital markets at HSBC Investment Bank Asia. "Korea in the past 10 years has put issues out one after the other. It's fine if

enthusiasm has waned.

find it a lot tougher."

both pulled.

Heliongjiang Agriculture, which was seeking HK\$1.7bn, was largely a victim of poor timing. Sponsor ING Baring says that premarketing conducted in December suggested healthy on the markets next year interest, but by January that when it sells off a stake in evaporated on the back of renminbi devaluation worries and the fallout from Guangdong International Trust & Investment Corp., on the international capital the investment agency that markets, MTRC is expected collapsed in October with to raise some HK\$30bn.

Despite the flop of Heliongliang, Goldman Sachs determined to push out Shandong International Power Development (SIPD) just two weeks later. The sponsors derived comfort from Southern Co, the US utility, which pledged to

take a 40 per cent strategic

Other investors were less willing. Pricing came down, but ultimately the deal had to be withdrawn at the last minute - which frightened investors and, say bankers. lessened its chances of comgovernments and their ing to market again. SIPD had already made three carefully as they unroll their attempts in the past five plans. Getting it right can years and has now been

"soiled goods". The China Securities Regfinancial watchdog, is seeking ways to enhance its privatisations' standing in the international capital mar-

Changes to the batch system, whereby clutches of enterprises are approved for listing overseas, may be on the cards, but ultimately China needs to offer interesting, attractive stocks if it is to woo back investors.

"The CSRC is focusing on how it can best restart that (privatisation process) with a company that will genuinely do well, something like China Telecom (Hong Kong)," says Mr Simpson. CTHK's US\$4bn offering is

one of the very few main-

'Getting it right can mean raising substantial sums of money

land issues to trade above its issue price. The stock offers foreign investors the only means of tapping the operaare number five you will tional business of telecoms

networks in China. Investors across Asia are also looking for government commitment as well as good sectors. Kirsty MacTaggart, vice-president, syndicate manager at Salomon Smith Barney says that at privatisation roadshows the majority of questions are directed at government representatives rather than at company

There is strict competition, with even the least well-regarded countries likely to tap the markets. Indonesia, the worst hit economy and seen as the region's laggard two issues pushed out in in the recovery process, is expected to issue a further tranche of PT Indosat, whose telecoms interests may be sufficient to entice investors.

lesues are also expected from the Philippines, India and China. Even Hong Kong is set to make a rare foray the Mass Transit Railway Corporation, the underground train system. A familiar and reputable name

PROFILE TADAO CHINO

New 'home doctor' for Asia's woes

Tadao Chino was in at the birth of the Asian Development Bank. As a still relatively junior official at the UN Economic Commission for Asia he wrote a paper in 1964 that described the creation of a regional bank for Asia as "necessary and

Now, more than a generation later he finds himself in charge of a mature institution. In the meantime, the ADB's new career with the Japanese finance ministry, where he rose to be vice-minister of finance for international affairs, before retiring in 1993 to become, among other things, chairman of the board of advisers at Nomura

For its part, the bank has grown to be a large institution with authorised capital of \$47bn and total cumulative lending of \$77bn. The Asian Development Bank no longer just finances large projects. It is concerned with sectoral development policies, with social safety nets and with

build the region's

But in the wake of the Asian economic crisis, it also needs to rethink its role. The bank has been criticised for not foreseeing the crisis as it unfolded and for failing to seize the initiative in responding.

Yet, in backing up the international rescue packages for countries in trouble, the bank lent large sums of money - \$4bn to Indonesia, \$1.8bn to South Korea and \$1.2bn to Thailand - that stretched its balance sheet, raising questions about how long it could manage without a further infusion of capital. It has also sought to become process of surveillance, so as to ensure better early warning when crisis looms in future.

Mitsuo Sato, the outgoing president, used to argue that the role of the ADB was like that of the "home doctor". It was not equipped to deal with systemic crisis but, because of its special regional knowledge, it could



deal sympathetically and effectively with specific affecting the development of ts member countries.

First impressions of Mr Chino are that he will build on this approach without imposing any radical shift in direction. This would befit the tradition of consensus learned through many years in Japanese government service, but Mr Chino – a short, smiling man whose limited command of English cannot mask his enthusiasm for his job - also says the bank has been too modest about its achievements in

the past. "We should sharpen our profile and take up a more definite and recognisable posture," he says. The ADB is a publicly-owned

institution which must be committed to transparency, especially when it needs resources for replenishment of its capital.

Mr Chino says he has three priorities at the outset. The first is to help Asian countries overcome the financial crisis and get them back on the path of economic growth. The second, is to promote

into a "broad-based development institution", encompassing social as well as economic development. This requires efforts to develop capacity-building, policy reform, regional and sub-regional co-operation, striking the right balance between lending and

non-lending operations of

the bank like policy advice.

"I place very much emphasis on the analytical capability of our bank, " he says. "We should give policy advice as well as support to good governance and capacity-building. Also it

must be a catalyst for private capital resources." The third priority is to develop short, medium and long-term strategies for combating poverty. One still live in poverty, he notes. The bank is preparing a poverty reduction strategy

that will be completed later this year. In the short run, however, the focus is likely to be on negotiations to replenish the Asian Development Fund, the bank's soft loan window that makes concessionary lending available to the

poorest countries. Mr Chino says replenishment of this fund is more urgent than a general capital increase and formal discussions will have to start later in the year. Deliberation on the need for a general capital increase has started, and the

outcome should give some indication on timing. But first the bank has to maximise its financial efficiency to make which it already disposes. Only when these options

are exhausted would it be appropriate to seek shareholder support for more capital. By then, presumably, Mr Chino will also have started to put his own stamp on the

Peter Montagnon

EQUITY MARKETS by Louise Lucas

Investors starting to sense a recovery

Stock markets are rising, foreigners are taking over banks and governments are confirming their commitment to reforms

have burst back into life as the after market. The GDSs concerns. the region's restructuring were priced at US\$19.786, a capital markets have been revitalised

confidence came from South depositary shares. Funds talise in one go.

Asia's equity capital markets paper, which traded up in and listening to investors' takes off. From privatisa- 22 per cent premium to the tions in Korea to acquisi- five-day average and a 5.8 tions in Thailand, the equity per cent discount to the last

trade on April 9. The latest deal to bolster investors are starting to open the market for a broad sense recovery in the coun-Korea. Shinhan Bank last tries that fell so sharply month raised US\$400m from grace in 1987. Stock markets are rising, foreigners are taking over banks raised covered bad debts, and governments are giving enabling the bank to recapi- credibility to their commitment to reform - not least Investors bought the by travelling on roadshows

Open the door to

or a Cost Effective Source of Parts and Components'

Look no further.

ASEAN Industry!

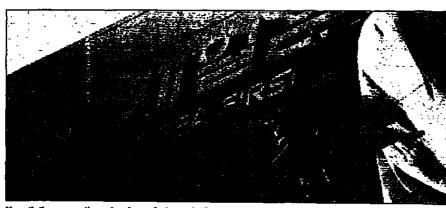
Bankers are honing the

success of Shinhan will bode well for the US\$1.75bn recapitalisation of Thailand's Siam Commercial Bank, "If Demand suggests that SCB is successful, that will range of issues, including more bank recapitalisations but if not it will be difficult," says Scott Ferguson, manag ing director, head of equity capital markets, at Salomon Smith Barney, which is leading the SCB deal.

Keeping the market open is important. The pipeline of recapitalisations, privatisations and other cash-raising deals is a hefty one as the crisis-torn region endeavours to pay back debts and return to growth. However, and successful deals notwithstanding, confidence is fragile. Investors were badly burned barely two years ago, and they have grown more

demanding in the interim. And it is not a resounding success story. The way is littered with aborted or scaled down deals that were mispriced, mistimed, or simply too big for a still wary inves-

tor base to swallow. in the latter category was the Development Bank of Singapore's exchangeable bond issue. Plans to raise an ambitious US\$1.3bn were scuppered by slim demand. Ultimately, the deal size was almost halved to US\$765m and the Singapore dollar tranche cut back to just S\$30m from a proposed



Negotiations over the sale of a majority stake in Korea First Bank to a US consortium led by Newbridge Capital, a US investment firm, have yet to be completed

Demand was even weaker when Goldman Sachs attempted to push out a US\$250m offering for Shandong International Power Development (SIPD), a mainland enterprise which has made several efforts to list in the past five years.

In each case, timing was against the issuers. With the DBS exchangeable issue, the sponsors endeavoured to take advantage of a window of bullish sentiment and rush out an ambitiously large issue, bankers say. By contrast, SIPD's latest bid to come to market coincided with sentiment on China reaching a new ebb.

Placements launched on the Hong Kong stock market have mostly told a similar story. New World Development, a bluechip property developer, sought to raise an ambitious US\$300m at the end of last year. Bankers say only a fraction of that went to commit-

there was heavy officading of the stock, with the share price plunging in the following days. Despite a big rally since then on Hong Kong's benchmark Hang Seng Index, the share price is still below the HK\$20.05 issue

Other deals have stalled further down the track, highlighting the depth of debt problems still facing many Asian companies and the more stringent demands of Negotiations over the sale

of a majority stake in Korea First Bank to a US consortium have yet to be completed; Nissin Foods and First Pacific's bid to take a 60 per cent stake in Indofood, the world's biggest noodle maker, has been mothballed by the absence of third party approvals (understood to be creditors).

Meanwhile, the heavy privatisation and recapitalisation programmes may help ted investors - certainly, booster the primary market

business - but there can be a payback in the secondary markets, says John Simpson managing director equity capital markets at HSBC Investment Bank Asia.

"There's a problem if investors are increasing their Asia allocations. If you provide them with so many issues that all of their allocation demand is satisfied by new issues, what after demand is there to drive the market up?" he asks. Other bankers believe

Asian governments are wiser this time round, and will seek to stagger their offerings. Besides, says one. the removal of the bulk of foreign ownership restrictions on the Korean market means that investors have been able to increase their allocations sharply - at a time when the hunt is on for value away from the US

market. But Asia cannot count on an easy ride back to inves-

Institutions: an identity c

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FRIDAY APRIL 30 1999

Annual country report

Quest for a way out of the shadows

Mr Yeltsin's greatest gift to his compatriots could be to let them choose their future by themselves. writes John Thornhill

There is no disguising the

disillusion, anger and

despair that millions of Rus-

sians feel about the course

their country has pursued

Soviet Union in 1991. Many

hoped the dissolution of the

Communist regime would

familiar concepts that they

are already taken for

granted. Yet the recent

upsurge of extreme national-

ist rhetoric and the murder

last November of Galina Sta-

rovoitova, one of Russia's

most outspoken human

transition to a vibrant mar-

ket economy, as the west

had so eagerly pre-ordained.

now struggling to exist on

incomes below the official

Millions of Russians are

tive economic system.

When Yevgeny Primakov other people's models. It turned his aircraft around must now build one for midway across the Atlantic itself. last month and headed back to Moscow, the Russian prime minister signalled his country's outrage at Nato's imminent assault on Yugo-

Abandoning talks with the US administration and the International Monetary Fund in Washington, Mr Pri-makov declared Russia and unleash a more producwould never trade its princi-

ples for cash. Mr Primakov's symbolic action was not only a reminder of Russia's belief in itself as a "great power". It may also be seen as a decisive turning point in his nation's history, the moment when Russia chose to reject the simple remedies offered by the west and turned inwards to seek its own sal-

The approach of parlia-mentary elections in Decem-cast dark shadows over the ber and presidential elec- country's democratic future. tions in the summer of 2000 is already forcing the Russian people to ask some painful questions about sions that Russia could expe-

What kind of a society does Russia want to build? What role should it play in the modern world? Where should it head in the next

The half-formed answers minimum subsistence level to these questions suggest of \$34 a month. Many more

Area: 17,075,400 sq km 8,684,000 4,601,000 1.378.00 April 23 1999 S1 = Rbs 24,9300

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The Russian Fede Precious gains have undoubtedly been made. Freedom of conscience, demeaublican form of govern ocratic elections and consumer choice are now such

ture: the lower house, the State territorial basis; and the upper house, the Federation Council, with 178 deputies, two from each of Russia's 89 republic

Universal direct suffrage over the age of 18. Half of the State Duma mambers are elected from party fists, and half to a simple majority contest. The Federation Council is composed of heads of regional executive and legisla

The devastating financial crash in August has also destroyed any lingering illurience a swift and painless sustenance of all, hope.

"For decades we paid for the national catastrophe of 1917 and now we are paying again for a way out of it, and it is also catastrophic." wrote Alexander Solzhenitsyn in his latest polemic,

Yabioko; Agrarian Party of Russia (APR); ocratic Choice (PDC):

The president, elected for a tour-year

term; currently Boris Yellish

minister, currently Yevgeny Pr • Main political perties

The most important parties are:

Federation (CPRF); Our Home is Russia (OHR); Liberal Democratic party (LDP);

December 17 1995 (par

Head of state

destroyed the Communist system but we have also eradicated the remains of our human foundations," he said, pointing to the mass impoverishment of the Russian people and the rapacity and moral corruption of the erratic helmsman of post-So- that the federal state is in it can help to set, or block, post-Soviet nomenklatura.

	1997	1998 (88)	1999 рочня
Total GDP (Sollion)	445	329	. B.S
(Roubles tallion)	2,586	2,740	р.а.
GOP deliator (armusi % change)	16.6	11.3	£ 80.0
Industrial production (sound % change)	1.9	-52	0.2.
Descriptions of rate (% of workforce)	10.8	. 124	. 14.0 .
Mosey samply, M2 janual % change)	28.4	. 21.0	32.6
Gross reserves loc, gold (Str)	17.8	12.2	P.A.
Comment account belonce dollars	_G R	-14	14.9

28.9%

63 Foreign 7.5% 9.8% CUITERCY CA Rouble 5.3% 6.8%

has benefited so conspicuously from the unequal division of spoils, has grown alarmed by the country's economic degradation and political fragmentation. President Borts Yeltsin, the

economic model stuck halfway between the plan and the market.

The Council on Foreignviet Russia, concedes he has: danger of complete collapse the legislative agenda. But

the country together begin to dissolve. Moscow desperately needs to restore its political legitimacy through elections if it is to avoid a fearsome popular backlash.

"To wait until the elections in 2000 is extremely dangerous," the council concluded in a recent report. The degradation of the management of the country and the economy could irreversible or demand still more authori-

tarian, extreme measures. "Historical experience shows that a prolonged deterioration in the economic position of the middle class creates fertile soil, not for a liberal restoration but for fascism." For many Russians the most comforting route map out of this terrible confusion is the one that leads Communist Party, which was reviled - and even temporarily banned - following the dismemberment of the Soviet Union in 1991 has rebounded with remarkable vigour to become the country's most popular party.

Under the guidance of Gennady Zyuganov, the Communists have revised their ideology, dropping much of the historical baggage of Marxism-Leninism and acquiring a belief in the semi-mystical virtues of Russian nationalism. Publicly they are in favour of a mixed economy, freedom of speech and international co-operation. But their more reactionary instincts are apparent in their demands to censure the media for anti-Serb propaganda, to reinstate the Soviet national anthem and to elect the president by a parliamentary vote. The anti-Semitic rantings of General Albert Makashov, a Communist MP, have still not been fully disowned

by his party. With 500,000 members, the Communist Party remains Russia's best organised politand Defence Policy, which ical force and seems set to includes many of Russia's do well in December's parlia-leading politicians, warns mentary elections ensuring

gests the Communist Party will not win the presidency outright

Opinion polls consistently show that Mr Zyuganov would make it through to the second round of the presidential elections but would then lose to most other can-

Nonetheless, Russia's political centre of gravity is likely to shift leftwards in even if it stops well short of a full restoration of Communist power. In this sense the government headed by Yevgeny Primakov, the popular prime minister, may already embody Russia's new politi-

cal equilibrium. The former candidate member of the Soviet politminister has won strong supback to the past. Russia's port in the Communist-dominated Duma, the lower house of parliament, But he has also proved to be a cautiously pragmatic prime minister, committed to political compromise, gradualist economic reforms and continuing discourse with the

IMF. Mr Primakov has been steadily accumulating power, making him the most likely successor to Mr Yeltsin if pre-term elections are crackdown on corruption. the reassertion of federal authority and the promise of long-term stability hold much popular appeal.

Kakha Bendukidze, one of Russia's leading industrialists, says Russia desperately needs a long period of political stability of between three and 10 years to modernise the economy and slowly real-

"I consider that I am a liberal," he says. "But stable, left-of-centre politics is bet-ter than instability, inconsistency and lawlessness."

Mr Primakov's critics argue that he offers no more than the temporary illusion of stability, amounting to little more than a consensus to stand still.

Sergei Kovalyev, a liberal

Covered by Allianz Group. Risk. Wherever you are. Whatever you do. The Allianz Group is always on your side. To Allianz (ll)

The priority of the govern-

ment, headed by prime min-

ing the collapse last Septem-

survival. With parliamen-

be held before next summer.

few economists expect it to

credible programme for eco-

nomic reform be in place

G7 leaning on the IMF to

come up with a special deal,

this time it has been obvi-

ously, and brutally, revealed

for all to see," says Vladimir

Few observers think that

There is little sign that the

government will take anv

great strides to improve the

the root of the debt problem,

larly in the energy sector.

at CSFB in Moscow.

the next year.

before it lends more cash.

make any hard economic

Reforms on hold until after the election

New loans promised by the IMF will prevent Russia becoming a complete financial outcast, but little more than that

economists expected in the immediate aftermath of the rousse devanuation and the method to contain an and instead of printing Subsidies, widespread tax ber, appears to be political domestic debt last August.

the prospect of a deep recession, and a terrible decline its \$100bn of debt from the in living standards as wages and pensions continue to go descended into the hyper-in- official flationary spiral that many

Although ment's debt burden looks unsustainable (having of making sure that reform defaulted on its domestic debt, the finance ministry says it will also default on its Soviet-era foreign debt), new loans promised by the International Monetary Fund will prevent Russia from becoming a complete international financial out-

Few economists think that TMF credits will achieve anything more than that.

After a big leap following the devaluation, inflation has stabilised somewhat in the past few months. Consumer prices increased by 2.8 per cent during March. compared to 4.1 per cent in February and 8.5 per cent in January. So far, the government has not run the printing press at full throttle.

The IMF forecasts inflation in 1999 of 100 per cent, combined with a deep recession. Last year the economy contracted by 4.8 per cent. This year the IMF expects it to shrink by 7 per cent.

Although a downturn in associated decline in oil

Russia's economic collapse root cause was fiscal indiscihas not been as bad as most pline and the lack of struc- Economic Outlook provides tural reform in the economy. a clear analysis of Russia's ister Yevgeny Primakov. rouble devaluation and the helped to contain inflation including:

money, the government has ing from abroad. On top of Soviet era, the government including \$19bn to the IMF.

"It was a huge mistake, in retrospect, to hope that lending all this money was a way was carried forward," says Peter Boone, head of

The IMF's April World IMF programmes have deep structural problems, which came to power follow-

exemptions, and the toler-Despite the subsequent made up for its inability to ance of non-payment of tary elections in December, depreciation by 74 per cant, levy taxes through borrow. taxes which allow bankrupt and presidential elections to companies to keep going, destroying rather than creating value:

built up \$50bn of new debt • Federal and local governunpaid. Russia has not from the private sector and ment expenditure arrears. creditors, contributing to the spread of non-payment and barter; · A bankrupt banking sector: and

 Poorly enforced property rights and a weak legal sys-

'The IMF forecasts inflation in 1999 of 100 per cent, combined with

a deep recession'

research at Brunswick-War-

What we have done is to leave the country with \$150bn of loans which there is no way the federal government can repay.

In 1998, federal revenues GDP. The federal government deficit, on the IMF's measure, was 6 per cent of GDP. Following devaluation, Goldman Sachs forecasts that in dollar terms. Russian GDP will be around \$152bn this year, one third of its 1997 value.

If the federal government collects 10 per cent of GDP again this year, even the entire budget would not cover its external obligations in 1999 of \$17bn. Central prices, contributed to Rus- bank reserves stood at sia's economic collapse, the around \$11bn in March.

tors have been alienated by the government's unilateral restructuring of domesticcurrency debt, moratorium on private sector foreign obligations, and its

announcement that it cannot

pay London Club (commer-

cial) and Paris Club (sover-

eign) debt. The IMF last month agreed, in principle, to resume lending in Russia. The Russian government has long warned that, without new credits, it will default on its IMF repayments of \$4.8bn this year. The expectation is that the IMF will lend just enough to prevent a default on IMF debt.

Many observers see this as hard to justify on economic sia's official reserves have harder to justify net new

could only requiritate his

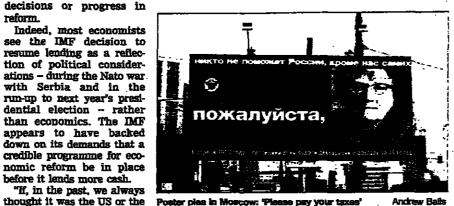
notes on macroeconomic

comprehending them.

Sinck of external coverament debt

-			Basaline
	Actual	Preferency	(crec252
Production and prices Aroual % ch	ange	•	
Real GOP	8.0	-48	7B
Consumer prices: annual average	14.7	27.3	1015
12-month, year-end	11.0	84.5	. 50.0
Public sector, federal government	% of CDP		
Fiscal balance*	-7.D	-6.0	<u> </u>
Revenue"	12.0	9.9	
Emenditure"	19.0	15.9	
External sector: (SUShn)			
Total exports	88.7	73.3	74.0
Total imports	74.8	60.8	45
Current account balance	-0.8	-1.4	14.0
Government external debt service	129	17.5	: -
% of exports**	127	29.5	
		4222	

-- Expects of goods and acc



als, keep their capital abroad. Capital flight amounts to \$2bn a month. There is little chance of a serious attempt to sort out

Konovalov, chief strategist the banking system, impose hard budget constraints on such a deal will provide anydefunct companies, or to thing beyond the veneer of tackle the deep-seated probfinancial respectability over lem of non-payment and bar-

According to Boris Fyodorov. former finance minister and a leading reformer. public finance malaise, at another bail-out will achieve nothing, except "help in or to tackle the failure of allowing incompetent people institutions to collect taxes to buy more time to do nothfrom big companies, particu-

"Is the IMF - or anyone Nor is it likely that capital else - really stupid enough flight will be addressed. Rus- to believe that after five or six years of lies being told, grounds. It would be even not benefited from its trade and being accepted, that surplus because big compawhen the government says it

mary surplus in the budget this year, it will really mean anything?" Mr Fyodorov asks. "As far as structural reforms go, there is little evidence of anything, and it is very difficult to believe that

45.3

Rather than economic reform, Yuri Maslyukov – the former Soviet head of state planning, now first deputy prime minister for Although domestic producthe economy - is concentrating on lobbying for a writedown of Russia's Soviet-era

something suddenly will

Following the IMF's decision to resume lending. Mr Maslyukov has set his sights on persuading Russia's Paris Club creditors to forgive 75 per cent of its debt.

Most economists see that not increased production in falling incomes, is shocknies, and powerful individu- will have a 2 per cent pri- as rather hopeful. The Ger- substantially,

gest lender, is unlikely to agree to anything more than modest restructuring. Defaulting on sovereign the Paris Club.

ment Centre for Economic omy to a normal market Reform, a government thinktank there is unlikely to be much progress in the immediate future on rescheduling is more or less clear that the present government cannot tackle it before the election. and it could take five years, once a new administration is formed," Mr Mau

Although the IMF is top of that needed to cover Russia's IMF obligations. IMF loans will open the door to credits from the World Bank, and possibly from the there will be little new finance for Russian companies unable to borrow from the paralysed domestic bank-

Russian exporters have not benefited from a great leap in competitiveness following the devaluation. tion costs have fallen, oil and gas, and the other natural resources which make up the bulk of Russia's exports. are priced in dollars. This means that the external adjustment is taking place through a decline in imports.

However, domestic importsubstituting industry has

man government, the big- because of a lack of finance.

In his state of the federation address in March, President Yeltsin summed up the repayments will not win the state of the Russian econgovernment any friends in omy in this way: "We have become stuck half way in According to Vladimir our transition from the Mau, head of the Govern- planned and command econ-

economy. However, there is unlikely to be any serious economic reform or improvement Russia's Soviet-era debt. "It in the dismai outlook for the economy before next year's presidential elec-

Indeed, the effect of the political cycle of parliamentary and presidential elections could cause the government to start printing money unlikely to provide very to pay wages and bills. The much additional money, on fledgling signs of macroeconomic stabilisation through economic inaction could be threatened by inflationary electioneering.

Even after the election. Russia's transition may proceed very slowly. The events of the past year have given economic reform, and liberal economists in particular, a bad name in many Russian households. According to the World Bank, by early next year, 20 per cent of the population face the prospect of living on less than half the government's official minimum subsistence income, currently Rbs830 (\$34) a

Russia's economic decline has not been as bad as most economists expected following last August's finanical collapse. Yet the decline in living standards, measured

Politician who is asking the right questions

A stolid, genial man, Mr Maslyukov exudes an air of calm reasonableness and chuckles at the criticisms levelled against him

There were shrieks of alarm among liberal economists in Moscow when Yuri Maslyukov, the former head of Gosplan, the Soviet state planning agency, was appointed first deputy prime minister in charge of the economy in September.

"How can the former head of Gosplan understand - let alone solve - the problems of a modern, complex market economy?" asked

The International Monetary Fund has found it particularly difficult to deal with Mr Mastyukov and has

bristled at his accusations

"Indecent" pressure. At key

points in their marathon

talks, Mr Maslyukov has

been replaced by Mikhail

admired in Washington.

has also attacked the

ulleging it was selling

ministerial jobs to crony

triends. He compared Mr

economics student who

Zadomov, the young, liberal finance minister, who is

Grigory Yavlinsky, leader

of the liberal Yabloko party,

government's economic bloc

Mastvukov to a second-year

that it has put the

government under

In customary fashion, President Boris Yeltsin then leapt into the fray this month. He criticised the government's economic the country's problems with sufficient vigour and hinted he might sack them all.

policy without

With such a billing, it comes as something of a surprise to discover that Mr Maslyukov does not have homs. A stolid, genial man, he exudes an air of calm reasonableness and chuckles at the criticisms levelled against him.

The 61-year-old former Communist MP vigorously defends the government's economic record over the past six months arguing it has been "super-pragmatic" in the circumstances. Contrary to widespread fears, the government has not abandoned tight monetary and fiscal policies Some money printing was inevitable to pay off wage and pension arrears but it has been kept to a minimum. The government primary budget surplus (before interest payments) of 2 per cent of gross domestic product this year - its

tightest budget since reforms began.

"I want to emphasise that the government of Russia will purposefully and consistently pursue economic reforms," he says. "Our goal is the creation of

an effective, competitive and economy." Mr Maslyukov's supporters argue Russia's "young reformers" may have

understood textbook theory but they had no practical experience of how industry works. Besides, it is unfair to portray Mr Masiyukov as a Communist dinosaur. He was first appointed as trade and industry minister last year by Sergei Kirtyenko, the impeccably liberal prime minister. In the Gorbachev era, Mr Maslyukov was himself regarded as something of a "young reformer" for his proposals to overhaul the Soviet

planning system. Few doubt that Mr Mastyukov is beginning to ask the right questions. How can the government encourage greater investment? How can the state become a helping, rather than a grabbing, hand? How can Russia prevent massive capital flight without reimposing draconian capital controls?

Aided by a team of mainly Soviet-era economists, Mr Maslyukov is still working on the answers but he clearly believes the state must play a greater role in the economy.

Mr Masiyukov argues for a reduction in corporate tax economy - although he recognises that strengthening the public finances must take first priority. He is also intent on mobilising the estimated \$40bn of private savings held in Russia – although this, too, will depend on the revival of the

ravaged banking sector. He also insists the state must be more vigilant in protecting against the failings of the market. "Now, under the flag of conducting the impeccable market mechanism of bankruptcy, a creeping, and often openly criminal redivision of property is taking place," he says, promising to intervene to

halt the process. As ever, though, the implementation of long-term economic policies in Russia remains hostage to short-term political developments. And, on that front, Russia has just slipped into the realm of the unpredictable.

Seeking a way out of shadows

Continued from Page 1

"This cabinet can manoeuvre to preserve the balance at the top of the pyramid of power," he says. "But it has no chance of solving economic or financial or political problems in the coun-

A more dynamic, and proven, blend of Communist and capitalist instincts may be offered to the electorate by Yuri Luzhkov, Moscow's pugnacious mayor. His stock slogan is that Russia, like Moscow, should work according to capitalist methods and share the profits according to socialist princi-

Although Mr Luzhkov has not yet declared he will contest the presidency, he has founded a new political movement. Otechestvo (Homeland), to compete in the forthcoming parliamentary elections. "The basis of the Ote-

chestvo programme is overcoming the impotence of power, restoring all the func-John Thornhill tions of the state," Mr Luzh- any softer, then Russia will

kov says. "Only a strong not exist." state can establish a demo-MP, says Mr Primakov's art- cratic order and maintain it. fully crafted coalition will Only a strong state can crefragment the moment it ate conditions for economic takes the tough decisions growth, support of domestic

Such interventionist talk has raised concern that Mr Luzhkov is intent on creating "nomenklatura capitalism". Human rights groups protest about the Moscow government's rough treatent of minority groups.

The US administration, in particular, appears somewhat uneasy at the prospect of Mr Luzhkov becoming

But Vyacheslav Nikonov, president of the Politika think tank and an adviser to Mr Luzhkov, argues that Moscow's mayor runs the most democratic and market-minded region in the Russian federation and would hardly resort to authoritarianism if he became president.

"I am sure that any future regime will be tougher than Yeltsin's in so far as his regime is anarchic," he says. "There is lack of power, a lack of enforceable laws, a lack of any considered policies. If the next regime is

But Mr Yeltsin's - and, implicitly, the west's - clear preference is for Russia to

continue to pursue liberal "reforms". however that needed to drag Russia's producers and a sound finan- much-mangled term is lined. Mr Yeltsin an to believe his historic destiny is to hand Russia on to a new generation of younger, post-Communist leaders. The trouble is he has dis-

credited almost all the forces capable of fulfilling such a role and lacks the political authority to deliver such an

With the notable exception of Grigory Yavlinsky, the leader of the Yabloko party, the forces of liberalism have been discredited by their association with Mr Yeltsin's regime. In their more sombre moods, Russia's liberals concede they are only pinning their hopes on the presidential elections of 2004.

Mr Yeltsin will bequeath a deeply flawed legacy to his country. But his last, and perhaps greatest, gift to his compatriots could be to let them choose their future by themselves.

For, as the Kommersant newspaper observed, the Russian people have invariably proved much wiser than their leaders.

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bank in terms of assets including interpranch furnover and the 12th in terms of net assets
(Top 100 Russian Banks by Financial Izvestic newspaper, according to Russian accounting

 During 1998 the Bank's equity increased by RR 35.9 million to RR 930.6 million. in 1998 iCB was included in Top 500 Europeans (The Banker, September, 1998).

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than 49 000 corporate customers. The oggregate customer accounts increased by 53.9% to RR 2 867.5 million, as at the year end. The Bank's customer base includes regional authorities and corporations listed in Top 200 Russian enterprises. The Bank holds the accounts

individuals. As at January 1,1999, the volume of retail deposits with ICB was RR 653.6 million. Since 1993 the Bank's auditor is

The Bank takes part in 5 programmes of EBRD and The World Bank.

of more than 220 000 private

Price Waterhouse (Price Waterhouse Coopers). ICB has obtained rating from the international rating agency Thomson BankWatch.

. In 1998 ICB actively carried out-operations on the international financial market and was occredited by HERMES Kreditversicherungs-AG (Germany), GIEK (Norway), EKF (Denmark), OND (Belgium), NCM(Halland), EGAP (Czech Republic) and under GSM-102 programme (USA). The Moscow Narodny Bank and our Moscow

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Rouble devaluation boosts exports

There has been a 40 per cent rise in oil company share prices on the battered Moscow stock exchange since the start of the year

oil companies and the monopoly gas giant Gazorom have been the biggest gainers from the nearly 70 per cent devaluation of the rouble since August. The collapse of the currency sharply reduced domestic production costs and further strengthened the attraction of hard currency export markets.

Over the past few months

the advantages of this lower cost base have been cash to buy the additional reinforced by the surge in assets, but argue that they global oil prices beyond the would be better placed to \$15 per barrel mark following Opec production cuts. The most visible consequence has been a 40 per cent rise in oil company share prices on the battered Moscow stock exchange since the start of the year and a new willingness of managements to look beyond the pressures of day-to-day survival and rethink longer-term strategies.

Lukoil, for example, which is Russia's biggest oil company and which drew up a long-term strategic co-operaprom last year, announced 10-year corporate strategic plan. Its main goal is to raise productivity and future profitability by concentrating investment on nine major projects, including the rich Timan Pechora oil fields in the Arctic region.

A few days later Agit Alekhperov, Lukoil's chairman, revealed that Sberbank, the state-owned savings bank which is flush with state-guaranteed savings re-directed from failed banks, had agreed a \$150m, three-year loan at rates well below that which even a Russian blue chip company such as Lukoil would have had to pay inter-

nationally. The other important re-organisation project under review is a controversial government-inspired plan to ge its remaining oil

(NOC). The plan to merge Slavnett, Onaco and Rosnett, three very different compa-nies with officials and refineries located far from each other, would create a combined group producing around 10.6 per cent of national oil ouput. However, the plan has been strongly opposed by the big private companies which lack the

Lukoil and Yukos declared an interest in absorbing some of the proposed state

manage them more effi-

ciently than any state-ap-

The collapse of the rouble sharply reduced domestic production'

tion agreement with Gaz- company's assets while TNK, the Tyumen Oil Comin mid-April the outlines of a pany, in which the government has a 46 per cent stake, proposed merging with NOC but essentially taking over managerial control.

Meanwhile, the shock of lower world oil prices last year brutally underlined the inefficient, high-cost nature of Russia's post-privatisation. oil industry which suffers as a result of the long distances of the major oil fields from export markets, the legacy of decades of wasteful production-at-any-costs methods and the poor technology employed in Soviet times. Lower prices forced man-

agers to take a hard look at their production, refining and transport costs and to lobby hard for lower taxes. The investment picture is a mixed one, however, depending largely on individual companies' access to

Export-orientated Russian interests into a unified dependent on often barter-National Oil Company based domestic sales at well below international prices face the biggest financial and other problems. Yukos indebted conglomerate headed by Mikhail Khodorkovsky whose industrial/financial group was among the hardest hit by the

August financial crisis, has cut its investment budget to a bare minimum \$30m this year. Although Russia's second largest oil company after Lukoil, Yukos exports a relatively low 20 per cent of At the other end of the

spectrum, Lukoil is planning to raise production and investment while Surgutnestegaz, Russia's third largest oil company, has no foreign debt, exports more than 40 per cent of its crude production and intends to raise rude output by 14 per cent this year and invest heavily in drilling more than 650 new wells, including 81 hightech, horizontally-drilled

Although a widening gap is emerging between the more efficient or more export-orientated companies and the more unwieldly and indebted companies, Sergei Generalov, the fuel and energy minister, forecasts that Russia's overall crude oil output this year will fall by 6 per cent, or by around 360,000 barrels/day, largely as a result of closing or mothballing marginal wells and lower investment. Given the expected 5-6 per cent decline in overall GDP this year, lower oil production will be matched by lower demestic consumption rather than any significant decline in exports.

A re-structuring of the industry is under way in which the financially stronger and the more professionmodernise and upgrade their with their foreign partners. Turkey and Asia. Blessed General Electric Capital, export revenues. Those



CASE STUDY NIZHNEVARTOVSK

Cold comfort for one-company town

More than half of the 250,000 residents work for Nizhnevartovskneftegaz

It is not only living

standards in the town that

economic collapse threater

to knock TNK's ambitious

nvestment plans off course.

was bought by the TNK after

its old, comupt management

into bankruptcy. Its majority

shareholders now are Alfa

bank, and a consortium of Russian and American

Bank, a Moscow-based

private investors. The

Russian government still

retains a minority stake.

Kukes – a Russian-born,

US-trained expert in oil

in February 1997, Simon

has made it his mission to

market capitalisation. "We

have very different goals

and oligarchs," he says.

When he was appointed in February 1998, production

team drove the company

Nizhnevartovskneftedaz

heve suffered. Russia's

Times are hard in Nizhnevartovsk, a town of 250,000 people on the banks of the river Ob in estern Siberia.

Situated on the edge of the Samotlor oil field, where temperatures can fall below Nizimevartovsk realily is a one-company town. More than half of its residents work for Nizhnevartovsk-

neftegaz, part of the Tyumen Oil Company (TNK). Before Russia's devaluation, average wages for production workers at the company were \$520 per month in dollar terms. Now, the sum is less than \$200. Although accommodation

technology - was appointed president of TNK. Mr Kukes and utilities are heavily subsidised, most of the food reduce costs, and increase prices people face are linked to the dollar. "Last year I was saving to take my from Russia's oil generals daughter on holiday," said one local resident. "Now I struggle to buy bread and

refineries and complete the

verticalisation process from

crude production to down-

stream marketing. In a

belated attempt to stimulate

this process and to encour-

age the kind of foreign

investment and technologi-

cal and managerial skills

required, Yevgeny Prima-

kov, the prime minister, per-

sonally pressed the duma to

pass long-delayed profit-

sharing agreement (PSA)

legislation which some ana-

lysts calculate could open up

projects totalling \$100bn to

foreign participation.

It is for this reason that the eyes of many foreign oil companies are focused on the development of BP-Amoco's relationship with the Sidanco oil company in which BP bought a minority 10 per cent stake for \$571m 18 months ago. Last month BP-Arco wrote off \$200m from this investment and has been battling to create a more transparent culture within the company which is controlled by "oligarch" Vladimir Potanin and beset by a series of complex legal disputes affecting major pro-

Whether foreign invest-While the oil industry is in ment on such a scale materithe threes of rationalisation, alises, depends largely on Gazprom is busy consolidatthe overall political and ing its key European market legal climate and the degree seeking to acquire more of willingness of Russian and pushing ahead with istan. The rival \$2.4bn projrational blocks of territory, partners to work openly plans to boost gas sales to

duction subsidiaries.

and cursed with virtually infinite deposits but tucked away in the Arctic north, Gazprom is pushing ahead with big new pipelines through Belarus and Poland to supply northern Europe, and southward through Ukraine, Romania and Bulgaria to southern Europe and western Turkey. But Gazprom's controver-

costs were \$12.5 per barrel. By August 15 last year, on .

the eve of the devaluation, production costs had been

cut to \$8.2pb. Following the

devaluation, the cost now is

Cutting costs has meant

Nizhnevartovsk residents are

former head of technology at

Amoco, the US oil company

management team" - which

Mr Kukes responds that

he has kept job losses to a

killed workers, it is hard to

find them again." Moreover,

companies, TNK has worked hard to eliminate wage

The company cannot

afford to make up for the

collapse on living standards,

Mr Kukes says. "But we do

pay our employees on time.

company was five months

behind with salaries. Now it

Mr Kukes' preoccupation

at the moment - along with

time-consuming matter for

all Russian executives - is

stabilising production levels

in the oil fields that support

TNK, and the town of

When I took over, the

s just one month."

struggling with the

government, a

minimum: "If you lay off

and his "western-style

s based in Moscow.

unlike many Russian

backlogs, he says.

effect of the rouble's

suspicious of Mr Kukes, a

job losses. TNK has laid off 22 per cent of its workforce, and expects to cut jobs by a

further 3 per cent.

Therefore it is not surprising that some

> sial "Blue Stream" project with Italy's ENI, which includes a 396km underwater pipeline to a depth of 2,150 metres through the deadly hydrogen sulphidesaturated waters of the Black sea, is facing increasing competition from a USbacked plan to supply Turkey with gas from Turkmenect, involving Bechtel and

plans to supply up to 30bn cu metres of Turkmen gas annually. It includes a pipeline under the Caspian sea and passage through Azerbaljan. The latter favours the scheme partly because it would facilitate Baku's main ambition - to build a US government-backed Caspian oil main export pipeline through Turkey to Ceyhan

on the Mediterranean. Looking further ahead Gazprom also aims to become a big supplier of natural gas from the Arctic to China and other Asian markets, including South Korea. But BP-Amoco, whose pro-Richfield will make the merged group one of the biggest operators in the Casambitions. One of the main advances.

Simon Kuices firent left; committed to reducing costs Andrew Bells

a \$300m facility. Nizhnevartovsk. However, a planned This is no easy task. First, 11-year, \$600m loan from the fields were the US Ex-Im Bank - due to over-exploited in the past, be completed in April while their upkeep was appears to have been neglected. TNK needs thrown off course. external finance to Mr Kukes says he is not rehabilitate the Samotlor oil deterred. The company

field, and update the Ryazan hopes to complete the deal oil refinery. Both projects later in the year. Moreover, the recent rise in oil prices were due to start in the second half of this year. provides a chink of light. TNK has lined up foreign With revenues now expected technical assistance. But to be greater than forecast both require long-term in this year's business plan, finance, which will have to the company can start work on the fields without foreign come from abroad. The slump in world oil

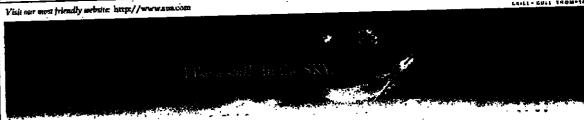
prices, Russia's economic Last year, Nizhnevartovsk collapse, and now Nato's celebrated its 25th war with the former anniversary. Renovation of Yugoslavia, make raising the Samotior oil field will foreign capital a difficult guarantee production levels task. Following the Russlar at Nizhnevartovskneftegaz devaluation last August, TNK for the next 25 years, Mr was able to secure a \$105m Kukes says. loan from the Westdeutsche Landesbank, the German Bank, the second tranche of

Andrew Balls

attractions behind BP's purchase of a 10 per cent stake in Sidanco was the Russian oil company's 60 per cent stake in the Rusia gas consortium which owns the Kovytka deposit west of

irkutsk. Kovytka is smaller but several thousand kilometres closer to China than Gazprom's Arctic reserves. When Zhu Rongji, the Chinese premier, visited Moscow in March one of the highlights of a visit aimed at quadrupling Sino-Russian trade to \$20bn a year by 2003 was an agreement to push ahead with a feasibility posed merger with Atlantic study on the Kovytka project. China could well rival or even exceed Europe as Gazprom's biggest customer pian region, has similar as the next century





"Hey Dad, where in the world are Baku, Yerevan and Atyrau?" "Just follow the red arrow, my son!"



Yes, my son, if you want to get to know the new Europe and Central Asia, you should ask Austrian Airlines for their flight schedule. You will find 35 destinations in 23 countries, including the three new destinations Baku, Yenevan and Atyrau*. This is especially interesting for businessmen like myself because it gives me even more opportunities to take advantage of the network of the Austrian Airlines Group. It is also the reason I can always regum to you so quickly." If that's true, Dad, then I like Austrian Airlines. "So do.l, my son."

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Old era intrudes on new era thinking

Many in Russia believe that the next century will be more like the 19th than the 21st. that world politics is fast reverting to a system based on 'balance of power'

With the world poised at the threshold of a new millennium, many western statesmen have promised a fundamental shift in international relations, brought about by the end of the Cold War which, they claim, will give way to a new world order of global harmony, commerce, and co-operation.
But many in Russia

believe just as fervently that the next century will be more like the 19th than the 21st, that world politics is fast reverting to a system based on "balance of power". which typified Europe in the

Ironically, the catalyst for such an "old world order" based on alliances rather than multilateral institutions, may have been supplied by those same western statesmen. Their decision to expand Nato earlier this decade set off geopolitical tremors that became a full-blown earthquake in March after Nato - however pure its motives - attacked Yugoslavia without a United Nations mandate. Russia counts Orthodox

Serbia as one of its longeststanding traditional allies. It was willing to go to war for the Serbs in 1877, and again in 1914. The war-mongering of hard-line deputies in the state Duma, Russia's lower house of parliament, may well ensure that the world has not yet seen the worst of what Russia can do in the Ralkans. But the real crisis may be

vet to come. However, the Balkan crisis ends, it is clear to many nations - most of all Russia - that in the postbased on Bismarckian realpolitik rather than multilateral institutions based on international law.

The US violation of a council will have the same effect on world security as the assassination of the Archduke Ferdinand in 1914. vindicated this theory. In this case, it will disintegrate the system of provid- has long advocated the concommittee on international affairs, who hails from the moderate Yabloko faction.

The concept of a "multi-polar world" has become Russia's foreign policy elite since the dream of a post



Russia's enigmatic new prime minister, has practically made "multi-polarity" his slogan since he was made foreign minister in

The concept of a "multi-polar world" is based on an obscure theory of international relations, which posits that a world with many automatically oppose a bege-Kosovo world, the key to mony, such as the US. In security will be alliances this way, it is similar to the state system in 19th century Europe, which mobilised alliances to contain the strongest element.

A "multi-polar" world, in decision of the UN security other words, is a profoundly anti-American one. International reaction to the Yugoslav conflict has seemingly

Mr Primakov, for example, ing security through the cept of a Russia-China-India United Nations," said Vladi- triangular alliance in Euramir Avirchev, a leading sia, an idea that always seemed to be a non-starter as self-defeating, because it was long as economic, rather driving the world into the than military and political arms of the US. might set the world's Russia has actually been agenda. But following Nato years, Soviet planners re-enpreparing for the post-Kos- air strikes on Yugoslavia, gineered their security docovo world for some time. both China and India have trine and foreign policy with to the US. sided with Russia against the aim of taking advantage

with the 19th century 1990s. Yevgeny Primakov. through his choice of role models, in a recent article in the Russian journal International Affairs, he heaped praise on Prince Alexander Gorchakov, foreign minister under Tsar Alexander II from 1856-1882, who returned Russia to greatness following the debacle of the Crimean War, by securing alliances with Germany and

> Mr Primakov did not invent multi-polarity. In fact, he is picking up the loose ends of an old Soviet doctrine laid down under the leadership of Mikhail Gorbachev in the 1980s, which was forgotten in the early 1990s with the end of the cold war. By the mid-1980s, many in

the Kremlin had already come around to the view that the long-standing Soviet doctrine of trying to be militarily as powerful as all possible competing coalitions was not only ruining the Soviet economy, but was

Starting in the Gorbachev of multi-polarity, rather than resisting it with a military build-up. It was the diploRUSSIANS ABROAD by Charles Clover in Ashgabat

Memories of expatriates are made of Pushkin

Turkmenistan's Russians are preparing for the 200th anniversary of the birth of the bard

After a hiatus of 35 years, Renat Ismailov, director of the Russian drama theatre in Ashgabat, Turkmenistan, will take to the stage again on June 6 to celebrate gei Akhromeyev, former the 200th anniversary of chief of the general staff, revealed in 1990 his primary the birth of Alexander Pushunification of Germany and

RUSSIA 4

against the enemy.

For example, Marshal Ser-

reason for supporting the

the withdrawal of Russian

troops from eastern Europe.

Once these had occurred, he

said in a press interview, "Nato has no right to exist".

It is still not clear whether

this remains a prophecy, or

a bad miscalculation. Nato

has not disappeared. Indeed

grown steadily louder.

mitments to defend Europe

and eastern Asia have

become aimed more at pre-

venting Germany and Japan

from re-arming, than at

external threat. It is not

say, that both Germany

and Japan will tire of alli-

ances aimed primarily at

chev years was ultimately

aimed at creating a "disen-

ragement zone" along Eura-

sia's periphery, in which

Moscow plays the role

of primary strategic bal-

ancer. This may be what Mr

Primakov is Working

Some theorists even dream

of a Eurasian "axis" of

Moscow-Berlin-Tokyo-Teh-

ran. This was the subject of

a recent book by far-right

intellectual Alexander Dugin, who had help from

Russia's military academy of

His focus on geopolitics -

Russia's unique geographical

position in the "heartland"

of Eurasia, has been copied

by many on the right and

Gennady Zyuganov, chair-

man of Russia's Communist

party, and author of the 1998

geopolitical manual Geogra-

phy of Victory, theorises a

dox Christian world into a

single bloc, which forges ties

with the Islamic world along

with other conservative Eur-

asian states, such as China,

based on common opposition

"We live in an age where

geopolitics is literally knock-

ing at the door", writes Mr

Zyuganov. "And ignoring it

would be not only a mistake.

the general staff.

Soviet policy of the Gorba-

ing a play in honor of Pushkin, and he has reserved one original voice of Russia. He

But his decision to return it expanded last month to the stage is due as much to include three new memto expediency as homage to the immortal Russian bard. But rumblings within Nato Mr Ismailov has what he for a more European-based calls an "actor deficit" defence organisation have caused by emigration of most of his troupe since the collapse of the Soviet Union It is clear that with the end of the cold war, US com-

The native Russian speakers who are the backbone of the Russian drama theatre are increasingly dwindling in Turkmenistan, as they are defending them against an in other non-Russian republics of the former Soviet Union. While there are enough actresses for female parts. Mr ismailov has only a handful of actors, including the wonderfully talented Yuri Karablin, who can hold down a strong role.

> Because of this mismatch. Mr Ismailov has been forced to use scripts with many female roles and only one male lead. The common theme of most of the plays he directs, is - in the grand tradition of Pushkin's The Fountain of Bakchisaray married men who have lots of female lovers.

Mr Ismailov and Mr Karablin both grin mischievously when this is brought up. "In our heyday, we could

put on Shakespeare's Julius Caesar or Pushkin's Boris Gudunov. Imagine!" Mr Ismailov sweeps his hands, and one can briefly almost see the pageantry unfold beyond the footlights. "Now we do mostly lyrical-satirical irony."

But marital infidelity portrayed in plays such as Mikhail Zadornov's Last Try, and Nadezhda Ptushkina's milk" Come In and Take Away, is actually a metaphor for the overwhelming feeling of for the loss of their community, of being foreigners in sian culture and language as what was once their own It is a drama that is only

too familiar to communities - regardless of nationality everywhere in the former Soviet Union. In Soviet times, school

pupils everywhere memor- in the run-up to the presi-



ised Pushkin classics such as The Fountain of Bakchisaray and Rusian and Lyudmila, and Russian culture and language came to be the force that bound the union together. Indeed, Mr Ismailov, an ethnic Tatar, can say convincingly that Pushkin was like his "mother's

But in the wake of hard -won independence struggles, not all governments of states have welcomed Rus- ernments as for Moscow.

half of the citizens claim Russian as their first language, the issue of Russian

dential elections in October. Many in Ukraine's Russified east are calling for Russian to be made an official state language, along with Ukrai-

In 1994, ethnic Russians in Ukraine's Crimean peninsula tried to secede from Ukraine and join Russia.

Meanwhile, the rights of ethnic Russians living in the Baltic states have, since most Russians in Ashgabat the newly independent of a headache for those gov-

And in Kazakhstan, more than 1m Russians and Ukrainians have emigrated. In Ukraine, where roughly and those that remain complain increasingly of ethnic discrimination, which some fear could lead to separatism heritage has been increas- in the mainly ethnic Russian ingly politicised, especially north in contrast with the ethnic Kazakh south.

as deep as nostalgia for an often completely mythical version of the Soviet Union. when life, despite shortages. despite censorship, was more certain. It was a time when even in the most exotic places, such as desert Turkmenistan, everyone had some place where they belonged.

Nostalgia for Pushkin runs

Mr Ismailov pauses ever so sugnity and his eyes gleam whenever he says the Russian word ranshe, which means "previously", that is, in Soviet days.

Tanya Kostenko, at 24, the youngest member of the theatre, says: "While the Soviet Union held us together in a formal way. Pushkin still holds us together in an informal

Nato, and have expressed increasingly popular among interest in deepening security contacts. Mr Primakov actually matic equivalent of an eastcold war partnership with encourages the comparison ern martial art, designed to **Exhibitions 1999** RUSSIA ITE Group Plc Electronic Components & Production Equipment 20-22 Apr Transport, Logistics, Infrastructure (+Conference) 20-23 Apr Protection, Security & Fire Safety 20-23 Apr Oll & Gas (+Conference) Hotel, Restaurant Equipment, Food & Wine Frezen Feeds & Convenience Facds INTERPOLITIES Police Equipment, Civil Defence, Traffic Control 9-12 Nov Orinks, Production, Technology, Ingredients Metallurgy, Metalworking, Tubes & Wires Pharmaceutical Production 24-26 Nov 25-28 Nov ZDRAVO OCHRANENIE 36 Nov-4 Dec ST PETERSBURG Food & Beverages, Processing & Packaging INTERDRINK/MGREDIENTS - Drinks, Food Ingredients & Flavourings 27-30 Apr 27-30 Abs Food Processing Cosmetics, Perfumery & Salon Equipment HOSPITAL/PHARMATSIYA - Mealthoare : Pharmaceutical Production 13-16 Sept BOS/GEFEX Banking Equipment, Office Technology, Security 28 Sept-1 Oct Sports & Leisure BATIMATIST PETERSBURG - Building, Construction, interiors, Heating, Ventilation - 27-39 Oct INTERIORS ST PETERSBURG Interior Design, Furnishings & Finishes Healthcare Building, Construction, Interiors 11-14 May TOURISM & SPORT Travel, Tourism & Leisure SAMARA PURDING (Autumn) Building & Construction. 12-15 Oct Byren House, 112a Shirland Road. Londor W9 2EG, UK



The MP condemned President Yeltsin's invasion of Chechnya and risked his life by witnessing the tragedy at first hand

Sergei Kovalyev, one of the founding fathers of Russian liberalism, is not afraid to tell the uncomfortable truth no matter what the circumstances or potential

consequences. in Soviet times, the eminent biologist spake out against the regime's abuses of human rights and thereby earned himself a long spell in the Gulag. In post-Soviet times, the prominent MP condemned President Borls Yettsin's invasion of the breakaway region of Chechnya and risked his own life by witnessing the unfolding tragedy at first hand.

Today, Mr Kovalyev is again warning of the threat of a "national catastrophe" as the country drifts towards authoritarianism and he is urging his fellow democrats to unite in defence of the rule of law and political pluralism. Given the famously fractious nature of Russia's democratic parties. many politicians may dismiss Mr Kovalyev's views as Utopian. But, as he observes, Russia is a "land of miracles". "I do not dismiss the possibility that this might yet come about,"

Russia's liberals has been that they have dissipated their political strength. The last parliamentary elections in December 1995 were contested by 43 parties even though a party had to win 5 per cent of the vote to gain any parliamentary seats. Psephologists marvelled at the way this suicidal behaviour ensured the highest number of "wasted" votes of any election. It also helped the unified Communist cohorts win a disproportionate share of the seats. The murder last year of

Galina Starovoitova, one of Russia's most courageous human rights campaigners, convinced many democrats of the imminent danger of authoritarianism and the urgency for action. "Democrats only unite when they are under threat," says Mikhail Gomy, a director of Strategiya, a civil society centre in St Petersburg. As a result, several well-known liberal politicians

- including Yegor Gaidar, the leader of Russia's Choice party, Boris Nemtsov, the former governor of Nizhny Novgorod, and Buris Pyodorov, leader of the



came together to form the of manipulation of opinions." Pravoe Delo (Just Cause) party. It intends to contest Mr Kovalyev argues that Russian politicians must December's parliamentary bury personal antagonisms

platform aiming to win about and develop a greater sense of collective responsibility. "in the west, the concept of compromise is a necessary and very important element. But in Russia we have traditionally despised compromise." he

From my primitive viewpoint, I have considered and i still consider the chief secret for the broad unification of the democrats is the overcoming of personal ambitions and a teeling of responsibility," Mr Kovalyev says.

The independent-minded Mr Yavlinsky, whose Yabioko movement currently forms the fourth biggest parliamentary faction, has for years resisted the idea of associating himself with the "failed". unpopular, ex-ministers, who now lead Pravce Delo. Instead, Mr Yavlinsky seems more inclined to ally himself with the Otechesto movement founded by Yuri Luzhkov, Moscow's pugnacious and interventionist mayor.

But Mr Kovalyev will still strive to persuade the voters of the need for a broad democratic coalition, capable of marshalling the support of the anti-Communist majority in the country. "This process can be more successful if the electors put more pressure on their leaders." he says. "We are capable of such unity."

John Thombill

elections on a common

10 per cent of the vote.

right direction. But he

Mr Kovalyev argues that

the creation of Pravoe Delo

is undoubtedly a step in the

suggests the alliance must

entice other right-of-centre

parties, such as the social

democratic Yabloko

broader coalition.

movement, headed by

Grigory Yavlinsky, into a

Kovalyev acknowledges

fundamental change in the

country. 'So far we have not

learned political wisdom

from the west but only the

technicalities of politicking,

there will have to be a

political culture of the

Before this can happen Mr

now make greater efforts to

As parliamentary and presidential elections loom, there has been a growing climate of hostility to the media

Shooting the messenger has taken an unpleasantly literal form in Russia in recent years. Since the start of 1998 alone, 15 journalists have been killed in suspicious circumstances and many others have been beaten up and threatened in the course of

Violence has been backed up by the pressure of the courts, with a number of writers put on trial for espionage and violation of military secrets. By contrast, the legal system has proved to be less effective in bringing to justice those who have murdered or injured journal-

Meanwhile, as both parliaelections loom in the coming months, there has been a growing climate of hostility to the media, notably from the Communist party. Legislators even passed a law designed to create a council with the power to censor television programmes judged morally unacceptable, although it was subsequently vetoed by President

pressures on Russia's media erful and detrimental over the past few years - forces that undermine its credibility and independence. Watch his desire for wielding politia news programme on televi- cal influence when he sion, listen to a bulletin on a acquired Izvestiya. His group radio station, or read an also controls Expert magaarticle in a magazine or zine. Vladimir Gusinksy of newspaper, and two ques- the Most media group contions always crop up - who owns the publication and why is it providing this

While there is a huge

quantity of newsprint and air-time available to offer the broadest variety of opinion, few Russians consume it without a strong degree of scepticism. "I only read the sports papers," says Valery, a university teacher. "At least they are accurate."

Powerful political and business interests control most of the principal outlets. That goes for the stateowned television channel seen as closely linked to the administration of President Boris Yeltsin. There is the broadcaster TV Tsentr. which is closely linked to Yuri Luzhkov, the mayor of Moscow. Or their rival ORT, scene of a battle for control between the government of Yevgeny Primakov and the self-styled "oligarch" Boris Berezovsky, a minority shareholder.

Mr Primakov appointed his own trusted confidents to senior positions in Itar-Tass, the state-owned news

Mr Berezovsky, meanwhile, is widely believed to have influence over the apers Novye Izvestiya and Nezavisimaya Gazeta, and the magazine Ogonyok. Vladimir Potanin, the power behind the Uneximbank empire, made no secret of trols the newspaper Segodnya, the magazine Itogi and the Ekho Moskvy radio station, for instance, as well as the broadcaster NTV.

dent Yeltsin in 1996, compa-nies began openly investing in the media – which, in turn, became largely hostile to the Communists and other rival candidates. "The press decided that it could put aside part of its freedom and get it back with interest," says Alex Simonov, head of the Glasnost Defence Foundation, which monitors media independence. "But

freedom never grows in the

bank."

His organisation was set up in 1991 to protest about the coverage in the statecontrolled media of the uprising in the Baltic republics. But, significantly, he says it was film directors such as himself who created the organisation and withdrew their own films to raise attention. Journalists only joined later. He argues bluntly: "There are two great foes at present - power and the press itself. Our press is violating the laws just as much as their rights

are being violated." Mr Simonov says that "the market is not big enough for the quantity", and that the explosion in publications in has been "not just because of readers' needs but because of deputy editors thinking they could do the job of their editor even better and starting their own titles". While too many publications chase too few readers, the chance for any to be self-sufficient and more independent is jeopard-

For Mr Pankin, the bes ism was in the final days of the Soviet Union, when writers were still paid by the state to be critical of the system. "It was perfect. The Communists were paying to commit suicide," he

Mr Simonov adds that "the best Russian journalists always considered themselves writers. They include lots of personal opinions that have nothing to do with

1990

TOURISM by Paul Gould

Negative image hinders growth in visitors

The 1998 economic crisis has compounded the tourism problem

Russia is one of the most director of London-based fascinating destinations on ITE, which organised the earth. Rarely absent from the headlines, it inspires curiosity and still looms large in our consciousness as a source of intrigue and cold war paranoia.

More positively, the country that gave the world Wor and Peace, Swan Lake and the Bolshoi ballet is recognised as a heavyweight in the world of the arts. The cultural and architectural attractions of Moscow and St Petersburg are arguably a match for Paris or Rome.

Russia has become a more open society, to an extent animaginable when Mikhail Gorbachev launched perestroika in 1985. As part of its muddled rush into free enterprise, Russia has embraced e-mail and satellite TV, and opened scores of bars, restaurants and hotels. The facilities visitors can reason to fear deprivation.

Yet, an unremittingly negative image persists - one of strife, obstructive bureaucracy, harsh winters and a language barrier. Some of these perceptions are unfair. Nevertheless they appear to be holding Russia back from fulfilling the tourism potential suggested by its profile and more surprisingly by its

recent growth figures.

The economic crisis of August 1998 has compounded the image problem. Western airlines flying to Russia reported marked drops in sales in the immediate wake of the crisis. By October 1998, employment in tourism shrunk by 25 per cent, according to the Russian Association of Travel Agents, and about one-third

But David Hammond,

travel companies largely reflects "strategic alliances and consolidation" in the Mr Hammond believes Russia is on course for sustained growth in tourism, an assertion backed by figures from the World Tourism

March 1999 Moscow Interna-

tional Travel and Tourism

fair, is not pessimistic. He

says the fall in jobs and in

the number of Russian

Organisation (WTO). In 1998, tourism arrivals in

Russia reached 15.7m, up 3 per cent from 15.3m in 1997. Tourism revenue also grew by 3 per cent from \$6.9bn in 1997 to \$7.1bn in 1998. The highest number of arrivals was from Finland, with 1.3m. But says Mr Hammond this growth was less than that hoped for. During 1996, Russia enjoyed something of jumped to 14.6m from 9.2m in 1995, and revenue reached \$6.86bn from \$4.3bn in 1995 increases of 57 per cent and 59 per cent respectively. This suggested Russia's tourist

In 1998, Russia also moved up to 13th place from 18th in the WTO's league of world destinations, and to 16th place from 23rd in terms of tourism revenue. By comparison, league leader France saw 70m arrivals in 1998 and

market was one of the fast-

est growing in Europe.

Arrivals growth then stead-

ied at 5.2 per cent in 1997

and slipped to 3 per cent in

revenue of about \$29bn. Maria Shankina, editor-inchief of TTG Russia magazine, says it is too soon to judge if the economic crisis will have a lasting effect on the number of tourists travelling to Russia. The summer season of 1999 will pro- a privatised company. It vide a clearer yardstick, she

take advantage of falling prices. Dollars buy even more roubles, and the drop in business travellers means airlines are keen to fill air-

But there are few reasonable places in which to stay. Many of the cheaper hotels were meant only for locals a vestige of Soviet-era segregation - and do not offer overseas bookings or service in any language other than Russian. With the middleclass entrepreneur hard hit by the economic crisis. investment in middle-ranking hotels is looking to be

inadequate. This leaves Russia's tourism potential underexploited, and crying out for central co-ordination. Until the early 1990s all overseas tourism was handled by Intourist, the then state monopoly that is now

"Probably Yeltsin's great-

She points to a thick file of

demands by school inspec-

tors, and complains at their

dogmatic approach. She

wanted to offer computer

skills in place of the tradi-

top positions," she says.

remains the biggest opera

Sergey Shangin, Intourconfident about Russia's attractions - its history, its ballet, its architecture and its great art museums such as the Hermitage and Tretyakov. Intourist therefore aims to target the educated, professional classes, he says. Even here, Mr Shangin

says he is up against Russia's image problem. He would like to see state financing for the promotion of what he views as a vital export. But with the Russian government unable even to pay public sector salaries. the massive cash boost he seeks is unlikely to be forthcoming.

Furthermore a law passed in 1997 mandates that overtravel companies is limited to 49 per cent, restricting prospects for a much-needed

POVERTY by Andrew Jack

Bleak future for the poor

Since the collapse of the Soviet Union, there has been a jump in absolute poverty

traditions of statistical manipulation and hostility that most people admitted to to the inquiries of the state, it is not easy to pin down the true extent of poverty in Russia. But there is little doubt that the picture is income had rocketed in the

looking increasingly bleak. United Nations figures suggest that the purchasing power of average income in the USSR in 1987 was about \$6,000 or 32 per cent of the level of the US. By 1996, it was just \$4,531 in adjusted terms, or 17 per cent of the US level. Since the collapse of the Soviet Union, there has been both growing inequality and a jump in absolute poverty.

According to a new analysis by the World Bank, the August 1998 financial crisis in Russia will reach its greatest impact by early 2000. By that time up to 20 per cent of the country may he living in conditions of extreme poverty – defined as less than half the minimum subsistence income, currently some Rbs830 a month. That is up from 11 per cent

Faced with such bleak figures, some observers argue that the figures are simply false. There is little doubt that data collection is plagued with difficulties, and there are flerce debates about methodology. There are problems which exaggerate, and others which artificially underplay, the true state of Russia's population. But as Tatiana Khokhlova

AEROFLOT

of the Russian European Centre for Economic Policy nor many opportunities for in Moscow argues: "It is very difficult to talk about the absolute level of poverty, but you can analyse the trends." And those trends are distinctly pessimistic.

show what citizens are enti- women living alone - pentled to receive rather than sioners are not one of the what they do receive. In most exposed groups. It is 1997, just 20 per cent of families with children, living income that Russians were in small urban settlements entitled to under federal with access to neither jobs laws was actually paid. nor land, who suffer most. Since then, arrears on the payment of wages and social benefits have increased be more tightly targeted to sharply. Pensions are on help those who are most at

behind income from official surveys poorest get very little.But as part of a broader strategy there is strong political resis- arrears on public sector sala- already too late.

in a country with such long of tax avoidance. A recent World Bank study found spending twice what they claimed to earn. Other research suggested that undeclared past few years to an average of 42 per cent of total house-

hold earnings. A traditional argument is that Russians have evolved a wide variety of successful "survival strategies" in response to the apparently bleak situation shown in the statistics. Many basic expenditures remain extremely low, with rents, utility bills. health and transport heavily subsidised, for example.

Families spend their savings, borrow from their extended families, and earn cash from informal second jobs. Many also have access to plots of land or dachas (country cottages) with gar-dens, where they can grow some of their own food. It seems clear that - at least in the short term - such forms of support do help to sustain a significant proportion of the population, notably those more vocal groups which might otherwise trigger social and political

unrest. But for the poorest Russians, the prospects are far bleaker, Asked about their survival strategies, Simon Clarke, a sociology professor at Warwick University, puts its bluntly: "Both words are misnomers." His research indicates that the poorest have neither access to land second jobs

That ties in with the World Bank's findings. Michal Rutkowski, sector leader of the social protection department, says that -Government figures often with the exception of elderly

He argues that Russia's

social programmes need to

average paid with a delay of risk. At present, some 1,100 one month at present, and categories of Russians are wages are 2.5 months eligible for benefits of one kind or another - covering Equally, there is little more than 60 per cent of the doubt that Russians conceal total population. With so the true extent of their little money available, the

Peter Coalson, head of the

business development ser-

vice at the National Press

Institute in St Petersburg,

says that "very little has

been achieved" in the fight

for a free press in Russia. He

argues that local govern-

ment across the country

directly funds publications,

distorting competition and

making rivals struggle to

survive. "The whole environ-

ment is so state-dominated

that it is impossible for any

independent voice to rise,"

The prospects for financial

self-sufficiency, which might

help provide independence

from sponsors and advertis-

ers, suffered a considerable

setback with last August's

financial crisis. Some publi-

cations - such as the Roskii

Telegraf - closed, and others

that were near to being

launched were cancelled,

including a Russian-lan-

guage edition of Paris

But some observers argue

that the blame for the cur-

rent situation lies to a large

degree with journalists

themselves. Alexi Pankin,

the editor of Sreda, a

monthly magazine about the

media, points to the wide-

mid-1980s of zakazukha or

articles that have been writ-

ten to order. Individual jour-

nalists or entire editorial

teams are paid to write sto-

ries with a particular slant.

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Over time, and notably

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One powerful Moscow-based

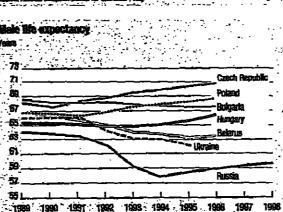
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Czech Republic



argues that any efforts to fil its obligations". help the poorest need to begin with a fundamental restructuring of the Russian economy, introducing bankruptcy procedures, fostering private sector initiatives and

competitive. minister of labour and social affairs from the ultra-nationalist National Liberal Demoter action on bankruptcies is low wages and considerable in the post-Soviet years, it is

ries, he adds that "the fed-The World Bank also eral government should ful-

But while the promises

and policy recommendations continue, there are some Russian statistics that are less open to manipulation, and which carry a very making the country more bleak message indeed. Male life expectancy has dropped Sergei Kalashnikov, the sharply over the past few years to a little over 58 today. Alcoholism and drug abuse have risen, and there cratic Party, agrees that bet- has been a sharp rise in sufcides and divorces. For needed. Commenting on the many of those most at risk

EDUCATION by Andrew Jack

Lessons in how to survive

Although there is greater intellectual freedom, teachers are finding that resources have not kept pace with new-found educational liberty

gymnasium, and listen respectfully as she praises the half a dozen who scored the too mark of five in all their subjects over the past

The prize-winners – all but one a girl - step forward to applause, and she hands each of them a bar of chocolate as a reward. "We used to give out books or good pens," confides Tatiana Vinokurova, an English eacher. "But we can't afford that any more."

At Middle School Number 3 in Tula, a provincial town 200km south of Moscow, the main question over the past few years has been one of survival - for teachers and their institution as much as for students and their par-

At first glance, the school appears to resemble its counterperts in countries around the world. There are long corridors and classrooms, cloakrooms and a canteen. It is perhaps a bit more tatty and the equipment a little less up to date, but class sizes are the same as elsewhere, the 1,000-odd students appear lively, and the teachers motivated.

Yet, the infrastructure is largely a legacy of the Soviet period, propped up by an increasing dose of improvisation and desperation during the 1990s. The Russian government today does little to "There's not eyen money for bleach for the toilets," says Ms Vinokurova.

The school does have a few computers, and even has access to the internet. But supporting the maverick higher education. its ability to use the network Alexander Lebed and now

The pupils form a neat is limited because it has no sitting on the city council. tion so bad, there are no jobs square around Tamara money for paper to print out. She complains about the Yurishcheva in the school information. There are some continued political interferrelatively new desks and ence by the Communist-domchairs in the classrooms. But inated city and region, and fears that if the far left wins most have been contributed by the richer parents. "We in December's general elecask them to pay this or that tions, she will lose her job.

bill," says Ms Yurishcheva. The post-Soviet period has provided much greater intel-lectual freedom. "We are between the old and the new traditions," says Vladimir Fedosov, a history teacher. "In my subject, too much space is still devoted to general secretaries of the Communist party such as Chernenko. But we have books

tional wood and metal-workfor representing different ing classes offered to boys in viewpoints. Before, the work their "labour training" clas-

'Wages have not increased for five years and wage arrears are currently running at two months'

creative."

up with this new-found educational liberty. Students are expected to provide their own text books. Teachers theoretically receive a Rbs83 allowance each month for books, but it has not been paid for more than two years. There are opportunities that never existed in the past. Some schools in Tula offer pupil exchanges to Spain and the US. But only those with rich parents can afford to go.

In some ways, Ms Yurishcheva and her school are not typical. She is not at aid to dabble in politics, initially

of teachers was much less ses - not only as something more relevant, but also Resources have not kept because they have neither wood nor metal with which to work. But the authorities refused her request. Teachers have also received subotnik orders - demands to give up their Saturdays, unpaid, carry out other tasks for the

> In 1991, Ms Yurishcheva's school took a pioneering step by introducing payment for additional lessons after the normal school ends in the afternoon. Some 250 students pay Rbs300 a month to have top-up classes. The private classes are a useful way for students to prepare for

With the economic situa-

and everyone wants to stay on now," says Ms Yurishcheva. That is why the final. tenth, grade - beyond the essential for university entrance - is now so popular. "I don't consider free est mistake was not to have education to have been the passed a law forbidding main achievement of socialparty leaders to maintain ism, because the quality

> But the fee-paying classes means of survival for the teachers.

was not very high," she

Junior staff receive as little as Rbs200 a month in salary, and the most senior grade receives just Rbs500. The wages have not increased for five years and notably not since the financial crisis last August. which cut the rouble to a quarter of its previous value. And wage arrears are currently running at two

There was a moment in the early 1990s when I considered giving up teaching." says Mr Fedosov. "I had no and how to teach. There were so many contradictions. But it's very difficult to find a good job at 40. And He adds that with his salary now so low, his wife has become the principal breadwinner.

"We've had democracy for too short a period to be sure that everything will be OK. says Ms Vinokurova, Ms Yurishcheva adds: "Financially we are far worse off. It all weighs a lot on our health. But we have greater intellectual freedom. I prefer the situation today."



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Curious hybrid of west and east

Mayor Yuri Luzhkov aspires to establish Moscow as a European city, playing up its rich cultural traditions

Russian politicians have traditionally been divided between westernisers and Slavophiles, between those who want to integrate their country with the rest of Europe and those who want to pursue a uniquely national path.

But, according to one political observer, Yuri Luzhkov, Moscow's rumbustious mayor, is that most rare phenomenon: a nationalist westerniser. Of Russia's leaders, perhaps only the 18th century tsar, Peter the Great, who aggressively expanded the Imperial empire while founding St Petersburg as Russia's "window on the west", could be similarly

In Moscow, Mr Luzhkov has created a curious hybrid of west and east, which, nonetheless, has immense popular appeal. In 1996, Mr Luzhkov was re-elected mayor with 90 per cent of the vote, establishing him as one of Russia's strongest regional leaders and a promising presidential contender - in spite of his repeated denials that he has any activity, its well-stocked designs on the Kremlin.

Mr Luzhkov clearly aspires to establish Moscow as a European city, playing miracle" can last long up its rich cultural traditions and vibrant commercial history while touring western capitals to attract foreign investment. But Mr Luzhkov also celebrates Moscow's unique history as the "Third Rome", the heart Russia's resources have been of the Russian nation and sucked out of the regions the soul of the Orthodox and concentrated in the capifaith.

On some occasions, Mr Luzhkov can sound the model of liberal democracy and international respectability. On others, he can strike a worryingly demagogic tone, condemning Ukraine's occupation of Crimea and Latvia's treatment of its minority Russian population. Human rights groups complain about Mr Luzhkov's rough-handed treat- flood of foreign capital into



Winter scene: heavy snowfall in Red Square, Mosco

minority groups.

"vast off-shore zone".

Moscow's dependence on

financial services and retail

trade. Before the crisis 80

per cent of Russian banking

activity was conducted in

Moscow. Now little more

remains of the banking sec-

tor than an empty shell. The

ment of Moscow's own the city has evaporated. The shrinkage of tax revenue (in In spite of Russia's finan-US dollar terms) will force cial crisis, Moscow still Moscow to restructure its impresses the visitor with foreign debts if it is to avoid a default. Moscow's opaque the buzz of its commercial and incestuous variant of shops, and its vast building capitalism will leave it illequipped to face a modern. projects. The critical quesand increasingly competitive tion is whether the "Moscow

enough to help catapult Mr Alexei Ulyukaev, deputy director of the Institute for Luzhkov into the Kremlin. the Economy in Transition, Some economists argue says Mr Luzhkov cannot posthat Moscow's success has largely been built on the sibly replicate Moscow's succountry's economic failure cess on a national scale. "He and cannot last indefinitely. can't do it. The Moscow government has been getting Rbs128bn every year from big companies that have tal turning Moscow into one their headquarters in the capital," he says. "If he The financial crisis is now becomes president, where is all the extra money going to hitting the city harder than many other regions, given

come from?" But Sergei Yastrzhembsky, the silver-tongued former presidential press spokesman who is now a deputy chairman of the Moscow city government, rejects such criticisms presenting a forceful defence of his master's

Mr Vasttzhembsky admits Moscow has many objective advantages as the centre of the country's government, science, transport, and finance. But he attacks the various "myths" that have grown up around Moscow's welfare as resulting from the deliberate disinformation of Mr Luzhkov's jealous rivals, the city's lingering reputation as the shop window of Communism, and sheer igno-

He argues there are many reasons for Moscow's success and these stem from the administrative talents of Mr Luzhkov and his team. "It is absolutely clear that Luzhkov created an economic model from his personal experience," he says. "But this experience is not only applicable to Moscow. It is experience that can be used a national scale – although other regions have

their specific factors which must be taken into account." First, Mr Yastrzhembsky argues, Moscow appreciated the importance of developing small- and medium-sized

and taxes. "Luzhkov created the conditions for the development of entrepreneurship. There are more than 200,000 small- and medium-sized businesses, one third of all those in Russia, providing between 30 per cent and 50 per cent of the Moscow bud-Second, Moscow privatised its municipal assets in a very different way from the rest of the country selling

RUSSIA 6

individual companies on a case-by-case basis rather than in a mass give-away. "Moscow did not sell assets for symbolic prices. The rmous property owned by Moscow is gradually being sold by tenders for real prices, providing 15 per cent to 16 per cent of the city budget every year," he says.

But Mr Yastrzhembsky accepts the financial crisis is having a severe effect on Moscow curtailing economic growth, undermining the city's credit rating, boosting unemployment, and scuppering several prestige building projects, such as the development of a Moscow Disneyland. However, he argues that Moscow has a plumper economic "cushion" softening social dis-

The next few months will prove vital for Moscow's fragile economy and Mr Luzhkov's chances of attaining higher office. Even though Mr Yastrzhembsky reiterates that Mr Luzhkov is not a presidential candidate, he does suggest Moscow's mayor is capable of playing a greater national role, accepting the description of him as a patriotic

"Luzhkov does not hide the fact that Europe is the natural ally of Russia, a natural partner." Mr Yastrzhembsky says. "He is a natriot who believes in Russian traditions based in



BANKING by John Thornkill

Crackdown looms on troubled sector

The government's devaluation of the rouble and its default on domestic debts last year dealt banks a devastating blow

finance conference, Yevgeny Primakov, prime minister. finally promised to crack down on Russia's "banking

The central bank would withdraw licences from troubled banks, he said, encourage mergers between weak financial institutions, and open up the market to foreign competitors. "Most important in the short term is to clean the banking sector of banking invalids, of half-dead banks, of the banking bums," he said.

Mr Primakov's speech was welcomed by Russia's bankers, foreign creditors, and the International Monetary Fund, who have all been pressing the government to ake decisive action to tackle the country's crisis-torn banking sector. The only linmonths to reach the same

Russia's banking sector was dealt a devastating blow on August 17 last year when the government was forced to devalue the rouble and default on its domestic debts. The government's of Russia's 1.474 banks insolvent overnight as panicking depositors rushed to withdraw their savings.

Many of Russia's biggest

government Treasury bills. known as GKOs, had their the debt default. Moreover, several of these banks had signed an estimated \$6bn of forward dollar contracts, leaving them with a potentially massive exposure to

the plunging rouble. The more progressive Russian banks had also taken on large dollar-denominated syndicated loans and eurobonds, which suddenly became far more costly to service. A recent World Bank study estimated that 15 of Russia's 18 biggest banks remain insolvent.

The government attempted to buy the banks time to sort out this mess and reach agreement with on. their creditors by imposing a gering question was why it 90-day moratorium on the had taken Mr Primakov's repayment of all commercial bankers used the breathing space to transfer the remaining assets out of their banks into parallel structures leaving the liabilities to their depositors and creditors. This may have helped preserve a skeleton banking system but it has raised decisions rendered scores alarming questions about the integrity of the legal regime and destroyed the credibility of many of Russia's remaining banks.

Uneximbank, which was one of Russia's most powerful financial institutions before the crisis, argues that his continue servicing its clients without running the risk that their assets would be frozen by creditors. In Uneximbank's case, the bank transferred some of its accounts to the newly-created Rosbank, which is also in merger talks with Mena-

bank, which recently defaulted on its eurobonds. is currently being audited by KPMG to determine its outstanding assets and liabilities. On that basis, Uneximbank can then conclude debt restructuring talks with all its creditors.

pointed that we were in a position not to fulfil our obligations in time," Mr Potanin says. "The only thing we have left is our reputation and we would not like to spoil it completely."

ing their obligations.

Vladimir Potanin, head of bank had to find a way to to establish fair and

tep and Most banks. Mr Potanin says Unexim-

Uneximbank's creditors are anxiously watching how this process unfolds knowing that a lot depends on the goodwill of the bank's management. But it is clear that many other banks have been a lot less scrupulous than Uneximbank in observing the proprieties of restructur-

Bank creditors have been

In a recent speech to a banks, which held a large discovering to their cost that proportion of their assets in Russia's legislation was simply not designed to address large bank failures. Until assets wiped out following recently, there were no bankruptcy proceedings applicable to financial credit organisations.

A partner from a leading Moscow law firm points to the example of Inkombank, one of Russia's biggest banks which collapsed in the wake of August's financial crisis and had its licence withdrawn in October.

"There are 9,000 corporate creditors and 250,000 private depositors and the whole legal procedure is not set up to deal with such large bank ruptcies," he says. "The bad news is that it is still a terrible mess and you still do not know what is going

Until the Russian banking industry is able to establish an effective deposit insurfew retail savings. It will until a workable legal regime can be created to protect creditor rights. That suggests the Russian economy will only grow anaemically in future. There will be no means of financial intermediation to turn short-term deposits into long-term industrial loans.

Enrico Perotti, professor of international finance at Amsterdam University and adviser to the Russian central bank, says the most important challenge is transparent rules of the

"Banking assets in Russia are only about 5 per cent of gross domestic product. Not only is that a pathetically small figure but a lot of those assets are still frozen," he says. "I think the first thing is to reconstruct the base of the pyramid and restore confidence in the banking system."

The Russian central bank has set up an Agency for Restructuring Credit Organisations (Arco) with help from the World Bank. But the agency has hardly begun to tackle the industry's many problems. Most big foreign banks, which would appear to be the only financial institutions trusted by the Russian population, have been badly burned by the financial crisis and appear reluctant to expand.

Mr Perotti says: "Until the ground is cleared and a lot of the rotting banks disappear then I do not think there is going to be much interest in Russia from foreign

"But this is a country which is terribly disintermediated and if it finds its way then there will be a right moment to come back."

TATARSTAN by Andrew Jack A model republic

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Tatarstan has achieved considerable independence from Moscow

Sitting in his trophy-lined office, Simon Yakubov, the head of the Kamaz truck racing team, has a snappy answer when asked whether it is the vehicles or the drivers which explain his company's many sporting successes. "A team without a truck can only run 200 metres. A truck without a team is just a heap of metal."

But for most of his colleagues in the vast 100 sq km Kamaz industrial complex around him in the factory town of Naberezhniye Chelny, participation in the global economy has proved rather more difficult. The 40,000-strong workforce is looking decidedly flabby. and the trucks well past

Kamaz symbolises many of the problems of post-Soviet Russia, and the specific challenges facing the autonomous republic of Tatarstan, 1,000 kilometres to the east of Moscow on the Volga river, which has taken a distinctive approach to the difficult transition of the past

few years. Mintimer Shaimiev, the president looks content and confident in his office in the Kremlin of Kazan, the capital city. In March, he scored an important new political victory which underlined the path he has forged during the 1990s of considerable independence from the government in Moscow. But the consequence has also been to give him an unusually important responsibility in managed to renew for a fur- neft, the regional oil monop-

Mr Shaimlev created a ing relations between Tatarpolitical crisis when he refused to sign a treaty in 1992 with the newly-created Russian Federation. "We said we must find a new way of constructing the federa-tion," he says. "The division of powers should be by mutual delegation. But the treaty had been dictated by

the will of the centre." He managed to steer through the obstacles and negotiate better terms, agreeing a treaty with Moscow in 1994 granting Tatarstan considerable autonomy. It has since proved a model for other members of the Russian Fedin sharp contrast to the only other region not to sign in 1992: that of Chechnya, site of a bloody war and the political stalemate that remains today.

While many argue that the situation in Tatarstan was never likely to escalate in the same way as in Chechnya, Mr Shaimlev maintains that the stakes were just as high. "The situation was very complex in 1991-92. Extremist nationalist forces gained the upper hand and called for separation. My name means made of iron but I was called a coward. I warned that if you pronounced the word independence, you would have to accomplish it. I said we had to think about the conse-

quences and we should con-

Now Mr Shaimiev has

tion - on matters including revenue-sharing. It is a notable achievement at a time when Yevgeny Primakov, the prime minister, has indicated his preference for a recentralisation of power by directly appointing regional governors instead of electing "Tatarstan is a donor republic. It gives much more than it receives." says Mr

stan and the Russian Federa-

Shaimley. "If Russia did not prolong the treaty, our parliament would have refused to contribute to the central budget. I would not have liked to approve this scenario. The Tatars are the second largest group in Russia. We don't like to say it, but we know it - and so does Mr Shaimtev's firm rule

has been characterised by another trait: what he dubs the "soft entry" into the market, with Tatarstan maintaining much of its property in state control. We are a country that had many monopolies," he says. "I believe change should be done gradually." It was a policy that helped

it to avoid some of the worst excesses of post-Soviet privatisation, in which control was rapidly assumed by managers or outside investors, with employee-shareholders pushed to one side and money siphoned off. Most notably, Tatarstan

maintained control over the considerable wealth of Tatcoping with the economic ther five years the 13 oly, which has bankrolled detailed agreements govern- the state's finances. Last

year, the government even propped up its own budget by on-borrowing \$300m from the company - which had negotiated more favourable credit terms than the government itself.

But with the sharp drop in oil prices in recent months, an important source of income is drying up. And state control or influence over many other enterprises in the past few years has limited the degree of restructuring that has taken place, making the transition today even more tough.

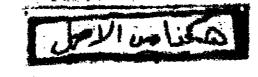
Kamaz, for instance, has been open to minority foreign investment since the middle of the 1990s, but has consistently failed to undertake sufficient adjustment to make it profitable. It is now desperately seeking new joint venture partners and a renegotiation of its debts.

Mr Shaimiev, who describes himself politically as a "centrist", says that at a time when Russia is strengthening the involvement of the state - partly as a hacklash to the excesses of sell-offs in the past few years - Tatarstan is going in the opposite direction.

But it is beginning to consider launching a new range of privatisations - such as that of the energy monopoly Tatenergo - just when domestic interest is low and foreign investors have been scared away in the wake of last August's crisis. Tatarstan has long performed well compared to other parts of the Russian Federation, but its victory is far from

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ASIAN FINANCIAL MARKETS 3

JAPAN by Gillian Tett in Tokyo

Moody's delivers some cheer

The rescue of the Japanese banking system has finally begun in earnest and the outlook is 'stable

word "Moody's" has provoked unease in Japan's however high the banking banking world. For, as Japan shares actually rally. has teetered on the edge of a financial crisis, the country has suffered the humiliation of watching rating agencies such as Moody's repeatedly downgrading the large Japanese banks.

This month, however, the rating agency has suddenly delivered the banking sector a spot of cheer. On April 21, finally considered the outlook for Japan's banks to be "stable", following the decision by the government to

nese banking system has finally begun in earnest, It appears coherent and a ull-blown banking crisis has been averted," Christopher director for sovereigns and

this statement simply contain several inter-related reflects what the markets strands. When the Japan have already decided. The premium first surged in reason is that more had share price of the banking sector, for example, has largely blamed on the vast recently surged, and the pile of bad loans that the Japan premium - the extra banks had accumulated after price which Japanese banks the 1980s' bubble burst. But need to pay to raise dollars this actually told only part in international markets of the tale. For the existence compared to their US and of bad loans had, after all, European counterparts - has been broadly suspected for

But the crucial question Japanese banks have slashed lending to Asia, particularly to non-Japanese borrowers, in a desperate attempt to loans sharply: the bank net per cent in recent months. posed a dangerous risk. And if this trend continues, it will continue to act as a government has shown that

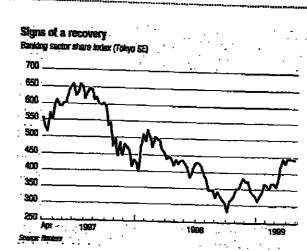
During the past year, the broader dampener on regional economic growth,

As one western banker with extensive exposure to Asia says: "The Japanese banks have rushed to cut their loans in Asia. What we are all wondering now is whether they are coming back in a meaningful

In the short term, the answer would appear to be "no". For thus far the Y60,000bn banking package has done little more than stave off a financial crisis. What has not yet occurred is create a Y60,000bn banking the type of dramatic shakereform package last autumn. out in the sector which "The rescue of the Japa- could actually deliver vibrant - and confident banks able to compete effectively on the global stage. And though optimists hope this will come soon, this sec-Mahoney, Moody's managing ond task could take years to actually bear fruit,

The reason for this is that Cynics might argue that Japan's banking problems November 1997, it was .

now, as Japan embarks on a alarmed agencies such as new financial year, is Moody's was that the govwhether this cheer is justi- ernment's policy to the secfied. During the past year tor seemed unclear. For, to be too low. after initially pledging to protect the largest banks, doubt that there will be a Hokkaido Takushoku, a "city" bank, was allowed to ing for the banks," says boost their capital adequacy fail in November 1997. And, James Fiorillo, analyst at ratios. They have also since the government did ING Barings, who estimates trimmed their domestic not have the funds in place to protect depositors or cred- lic funds and Y3,000bn of admits Yutaka Yamaguchi lending balance has showed itors from another failure, operating profits will be deputy Bank of Japan goverannual declines of around 4 Japanese banks suddenly needed over the next two nor in an unusually frank



it is committed to protecting depositors and creditors if a bank fails. The Y60,000bn package, for example, includes Y17,000bn of funds to guarantee deposits, and Y18,000bn to nationalise weak banks, It also includes Y25,000bn that can be used to expand the capital bases of banks to enable them to write off bad loans, of which Y7,450bn was distributed in

March 1999 This safety net is not limitless: since the government insists that it will end in 2001, there is considerable uncertainty how loans will be treated after this date. But in the short term the safety net has reassured the markets. Furthermore, it is also encouraging the banks to implement more reform. In fiscal 1998, for example, the banks are expected to write off around Y10,000bn of

However, this restructuring and bad loan write-off be too little, too late. One loans are expected to emerge this year, since the Japanese and broader Asian economy remains weak. Another problem is that most Japanese banks still seem to be far too optimistic in their assessment of their current bad loans: although the government is forcing them to In practice, what most make provisions for 15 per cent of their so called "category two" bad loans to suspect borrowers, this appears

bad loans, and implement a

wave of restructuring plans.

"There seems to be little second round of public fundthat another Y16,000 of pub-This spring, however, the write off their bad loans. But the other essential soon."

problem is that the restructuring plans unveiled by the banks still appear to have the wrong focus. Most have trumpeted large cost cuts: the number of employees. for example, is likely to be cut by around 15 per cent in the next three years.

However, the cost bases of many banks have not been the biggest problem, since it is already relatively small, compared to their western competitors. Instead, the fundamental problem has been the banks' appallingly low return on equity - and, above all, their poor revenue base. And this, in turn, stems from the the fact that too many banks have been chasing similar forms of lending business.

"The key medium to long-term challenge of the Japanese banks is to increase revenues - cost-cutting, while it improves the bottom line, does not address the system's core weakness," argues Stephen Long analyst at JP Morgan

in Tokyo. The banks are making some limited attempt to address this. Capacity is slowly being reduced through mergers: Yasuda Trust, for example, is likely to merge with Fuji next year. The banks are trying to develop a clearer business focus, Some, such as Daiwa. have withdrawn from overseas lending. Others, such as Industrial Bank of Japan. are now trying to create an investment banking focus. However, such moves are

still painfully slow by Anglo-Saxon standards, and mean that it could be years before the banks return to real profitability. "I don't investment bank, recently response to state pressure. think you can say the bank- became the largest shareing problems are over." years to allow the banks to comment. "I still expect to see much more restructuring

KOREA by John Burton in Seoul

Clean-up of troubled sector not yet complete

After sweeping reforms the banking system still has a long way to go before its problems are resolved

South Korea has made holder with a 17 per cent mighty strides in cleaning stake in Kookmin Bank. up its troubled banks, but analysts believe more still needs to be done if they are to survive and prosper.

"The Korean banking system has a long way to go before its problems are anywhere near to being resolved, said Damien Wood, of Barclays Capital in Bank, two nationalised Hong Kong.

in the aftermath of Korea's financial crisis in late 1997, foreign sentiment was the the International Monetary Fund demanded sweeping financial reforms in return for a \$58bn rescue package. Korea's swift response has earned it accolades as being the most aggressive among eastern Asia's battered economies in sorting out the banking industry.

The government has allo cated Won64,000bn to recapitalise troubled banks, buy had loans and protect depositors. Stricter reporting standards forced the banks to disclose Won128,000bn in non-performing loans, nearly 30 per cent of the gross domestic product.

Five of the biggest banks have been temporarily nationalised, while 10 of the nation's 27 commercial banks have disappeared through mergers. The number of bank workers has been cut by a third as the offices is pruned. A new generation of managers has replaced those blamed for bringing the banks close to collapse.

Perhaps most importantly, the government has opened the banking sector to foreign investors, who will provide desperately needed competition and innovation in terms of sophisticated management skills and advanced information technology.

An investment fund led by

Korea's biggest retail bank, Commerzbank has acquired nearly a third of Korea Exchange Bank. HSBC Holdings and Newbridge Capital. a US investment firm, have agreed to buy respectively SeoulBank and Korea First

Another sign of improved recent success of Shinhan Bank in raising \$400m through global depositary receipts, the first overseas direct financing by a Korean commercial bank since the 1997 financial crisis. Other banks are preparing to tap overseas markets for funds.

Nonetheless, analysts remain cautious about the banking sector. One reason is that the amount of bad loans is likely to grow. "All governments, when confronted with a banking crisis, have underestimated the size of non-performing loans. Korea is no exception," said Bank representative in

Korea's Financial Supervisory Board (FSC) estimates that non-performing loans amounted to 7.4 per cent of outstanding loans at the end of 1998 after the government's Korea Asset Management Corp purchased bad assets from the banks. But Yong Han, banking analyst at SG Securities in Seoul, estimates the actual ratio is still more than 20 per cent, once precautionary loans are included.

The full extent of the problem is expected to become apparent this year as the last formed by a recent Korea's leading conglomer- merger between Hanil and ates, or chaebol, undertake restructuring to reduce their debt/equity ratio to 200 per Goldman Sachs, the US cent by the end of 1999 in over of Korean banks by



debt reduction target, the chaebol "are likely to demand concessions from creditors who will be forced to make compromises". including debt-for-equity swaps and debt restructuring, said Mr Han. The result will be that "the banks will be left holding the worst stocks. Good companies with ings have little incentive to convert debt to equity. Only

the bad ones do."

More loans are expected to go sour as companies, protected under a "work-out" programme, go bust. The banks last year agreed not to foreclose on bad loans for "good" companies suffering from short-term cashflow problems due to the economic recession in the hope that they would recover soon. But FSC officials now concede that some of these companies are still likely to

This will worsen the problems at the nation's biggest banks, which concentrated on lending to the corporate sector. They include Korea First, Chohung, SeoulBank, Korea Exchange and Hanvit, Commercial Bank of Korea.

The issue of hidden bad loans has delayed the take-Newbridge Capital and Struggling to meet the HSBC Holdings. Newbridge kets.

This would force the government to make a new capital injection into the bank after it provided Won1,500bn last

year to save it from collapse Meanwhile, one HSBC executive cautioned that its proposed takeover of Seoul-Bank "is by no means a done deal until we complete due diligence". The failure of either deal to be concluded would be a serious blow to bank restructuring.

In contrast to the troubled big banks, other banks that have concentrated on retail banking or lending to small businesses are in better shape because of their limited exposure to the debtheavy chaebol.

Healthy banks Kookmin, Shinhan and Housing & Commercial have better credit analysis skills than the other commercial banks, which were often forced to lend to companies favoured by the government.

It is these banks that are expected to dominate the tise to exploit the shift from corporate lending to consumer-oriented retail finance as the chaebol reduce their dependence on bank loans in favour of direct financing in the equity and bond mar-

THAILAND by Ted Bardacke in Bangkok

Institutions are suffering an identity crisis

Thai banks have essentially become asset management companies - and undercapitalised ones at that

In Thailand, commercial supportive and at times for- those who are servicing their completed quickly then the takes deposits, lends money spread between the two.

Despite lending rates vent. lower than those before the nearly two years ago, net iect to historically low rates - are plentiful but are slowly being recycled into higher vielding instruments such as preference shares, corporate bonds and the stock market. Even with a five percentage noint gross margin between deposit rates and lending tion by the government. rates, with 46 per cent of all loans non-performing, net interest spreads at

essentially become asset ing with bankruptcy and name." management companies and undercapitalised ones at that. Most energy is devoted to recovering bad debt, making sure good debt does not go bad and ensuring that absorb the inevitable write-

non-performing loans, we the new legal framework. the Foreign Bankers Associ- the banks to maintain adesubmit that banks are using Banks should no longer have ation in Thailand. tremendous resources any excuse for delaying debt including precious management time to clean up their prodded along by the sale portfolios. In such an environment, is it realistic to recently nationalised banks, expect bank managements to be thinking strategically have more experience with about the future and new business generation?" asks

ties in a recent report. The rest of the year will omy - can return to some semblance of normality complicate the issue. There is now a plausible

The owner-managers of

country's economic crisis hit banks must do four crucial tion over what reward soci-

things if they are to avoid ety is offering the good bank credit extension continues to being wiped out in another customers ... and that's dandecline. Deposits - also sub-round of quasi-nationalisa-gerous," said Mr Banthoon.

'Deposits are plentiful but are slowly bank bonds coupled with being recycled into higher yielding instruments such as bank bonds'

First and foremost, debt minimum lending rate for restructuring must be accelloans. But bad borrowers erated. In March, the Thai and drawn-out battle to over-Instead, That banks have baul legal regulations deal- bad debtors don't get a bad foreclosure, an overhaul that bankers said was necessary down at the restructuring negotiating table.

In addition, recent interagreements on procedures "With near 50 per cent ing negotiations add teeth to work-outs and should be later this year of three probably to foreigners who

corporate restructuring. Second, banks must stop Merril Lynch Patra Securi- the growth of "strategic" whereby borrowers who determine if That banks - have the means to pay simand hence the overall econ- ply do not. And generous fourth, banks must fight the alternatives we believe that terms in debt work-outs can

"Those who can afford to dented lending plans. legal framework in place, a pay but won't pay have told

banks have ceased to be bearing regulatory regime debts that they are being government is likely to be banks, at least in the tradi- and a heavy dose of govern- stupid in being good, well-beforced to revise its current tional sense of the definition ment spending that should haved customers," Banthoon of a financial institution that boost domestic demand Lamsam, president of That and could therefore turn Farmers Bank and chairman can receive an injection of and makes money on the bad loans into good ones of the Thai Bankers Associaand keep good borrowers sol- tion said in a recent inter- if they make heavy upfront

"There is a growing ques-

Barings in Bangkok. "Good debtors may get the tend to get better offers most banks are zero or nega- government won a bruising through debt restructuring. scheme similar to those in Under current social norms.

Third, if as a result of government economic stimulato encourage debtors to sit tion the economy starts to pick up, banks have to start taking risks and lending wonders how the governagain. "Will there be suffi- ment would raise the money there is enough capital to creditor and debtor-creditor cient bank loans to meet needed to make the purcompanies' financing needs chases and how it would and deadlines for restructure as the economy reflates?" asks David Proctor, head of

> Answers Mr Banthoon: to be fair to taxpayers. "Banks are ready to provide loans to manufacturers with government could take feasible projects."

But increasingly those companies with bright prospects are turning to the bond the banks must buy back the market for credit. That stake at a premium in the Farmers Bank estimates that future. between Bt40bn and Bt70bn non-performing loans of corporate bonds will be such a bail-out scheme is issued this year, more than that it could be very sensi-10 times last year's level. So, tive politically. Given the districtermediation trend with this path will be taken in the innovative and unprece- end and that it is just a mat-

capital from the government provisions. That plan has so far found existing shareholders' equity upfront. "With most private banks consisting mainly of owner-managers, this means effectively asking the owner

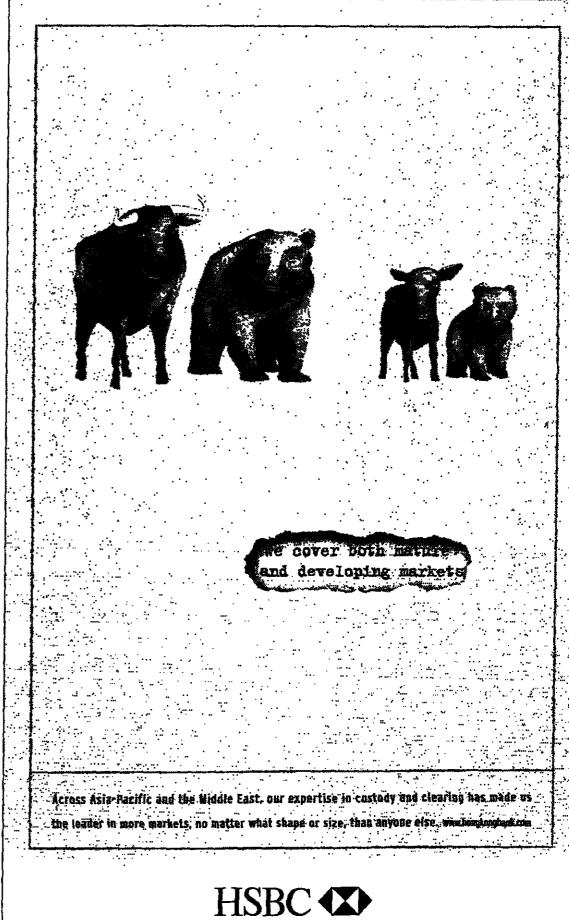
to give up his bank now

avenues first," says Kenneth Ng, banking analyst at ING If the government chooses another tack, and some within the administration are already advocating one, it is likely to turn to a Malaysia and Korea where the government buys a portion of the banks' non-per-

forming loans. Tarrin Nimmanahaeminda, finance minister. does not like this idea. He for those purchases to allow quate capital but low enough

Mr Ng suggests that the majority stakes in banks' asset management subsidiaries with a condition that

ter of time before it is If these tasks cannot be embarked on," Mr Ng says.



Essued by The Hongkong and Shanghai Banking Corporation Limited - Securities Services.

Intercity rivalry intensifies

Singapore's objective is to supplant Hong Kong as the premier financial centre in the region

Hong Kong and Singapore strides to make itself more have long been held up as attractive to financial invescontrasting models of free capitalism. However, many Singapore (MAS) has ing," said a senior US investmarket versus state-directed have started to question this unveiled a number of big tax ment banker in Hong Kong. view in the light of the city incentives to persuade forstates' differing responses to eign banks to set up their the Asian financial crisis.

Officials in Singapore, which has been much less badly affected by the crisis than its rival, have sought to make capital out of the perception that Hong Kong has tarnished its free market credentials in the past year or

The city state's strong intervention in the stock market last August to forfend speculative attacks against the Hong Kong dol-Authority (HKMA) in the embarrassing position of owning almost 10 per cer t of the market. This, coupled with a number of innaruptnkruptcles emational went cortrading and i.

Suspicions about Hong Restrictions on where Kong's commitment to the these savings can be free market have been fortified by the HKMA's repeated direct regulation of hedge

raised question marks over

the city state a links to

recent moves to deregulate its financial markets even to funds are located. the extent of inviting hedge funds to choose Singapore as Hong Kong is launching a a regional base for their similar compulsory savings operations. Is this simply scheme - the Mandatory good, old one-upmanship? Or Provident Fund (MPF) is there substance to the which will match the CPF view that Singapore represents a threat to Hong also be outsourced to the pri-

would dispute the view that managers to make big mar-Singapore has taken big gins.

problems in its financial sec-

tor. It has streamlined the

central bank's regional

organisation; introduced a

more accurate and transpar-

ent system of asset classifi-

cation; and established the

first asset management com-

pany to repackage and sell bad debts.

But, this progress has

been eclipsed for many inter-

national bankers by a more

striking change to China's

financial landscape - the

collapse of Guangdong Inter-

national Trust and Invest-

Gitic's closure has illus-

trated the "damned if you do

and damned if you don't"

dilemma that China and

other emerging economies

face in coming to grips with

a troubled financial system.

On the one hand, the clo-

sure of Gitic, a badly man-

aged investment company

assets, excessive foreign bor-

rowings and facing an

increasingly acute liquidity

On the other hand, the sud-

den decision to shut down

one of China's best known

ment Corporation (Gitic).

CHINA by James Harding in Shanghai

year to address some of the regardless of Beijing's wor-

tors in the past 18 months. The Monetary Authority of

regional or operational headquarters in Singapore. The drive has been underlined by the appointment 18 months ago of Lee Hsieng Loong. deputy prime minister, as head of the MAS - the most senior official to take the

Although he downplays rivalry with Hong Kong, Mr Lee has made it plain that Singapore's objective is to supplant Hong Kong as the premier financial centre in the region. Singapore plans to achieve this through a series of initiatives. First, the city state hopes

to attract more foreign fund managers by dangling the carrot of the S\$80bn managed by the Central Provident Fund (CPF). Individuals porations (the so-called can outsource management 'Itics"), many a which are of their savings to tax-exlisted in Hong Kong, have empt or low-tax vehicles managed by the private sector, including foreign portfo-

invested have been relaxed. And tax incentives have calls at global forums for been offered for fund managers to operate in Singapore. Asset managers have welcomed the measures but few been loudly proclaiming believe they will prove decisive in determining where

within a decade or so. It will vate sector. In addition - as public funds - there will be Few bankers in Asia little opportunity for asset

Warning shot to sector

thy intentions, caused at

international confidence in

Zhu Rongji, the Chinese

prime minister widely

thought to be behind the

move to shut down the com-

pany, was applauded for

administering the painful

The failure of Gitic was a

warning shot to the rest of

the state-owned financial

community, particularly the

239 other trust and invest-

ment companies known as

the Itics, that in troubled

times they could not always

count on the government to

sis unfolded, China had seen

the cost of incompetence.

cronyism and, in South

Korea in particular, the dan-

ger of the unchecked growth

rowings. And, with the clo-

sure of Gitic, Beijing moved

to bring wayward financial

But, foreign bankers were

rattled. Gitic was the invest-

ment arm of the govern-

finance companies and larg- ment's most prosperous to foreign lenders. Xiang

companies to heel.

As the Asian financial cri-

come to the rescue.

medicine to reform the

financial sector.

Chinese creditworthiness.

Gitic's closure illustrates the "damned if you do and damned if you don't" dilemma of China

China has done in the past est international borrowers, region, the southern prov- Huaicheng finance minister,

least a short-term crisis of of more than \$4.3bn, mostly

"Fees will have to remain very low on CPF and MPF funds for political reasons so it doesn't set our pulse rac-

Second, Singapore is taking strides to improve the efficiency of its stock and derivatives markets. The Stock Exchange of Singapore (SES) and the Singapore International Monetary Exchange will demutualise later this year before merying. In addition, Simex will join Globex, the global derivatives alliance which also includes Matif of France and

the Chicago Mercantile Exchange. Its participation in the first genuinely 24-hour global derivatives trading system will be accompanied by the launch of new derivatives products based on regional markets.

Simex has already launched index products based on the Hong Kong, markets. Again, however, Hong Kong has reacted quickly to Singapore's initiatives unveiling plans earlier this year to merge the HK Stock Exchange with the HK Futures Exchange.

In addition, Singapore's controversial contract based on the HKSE has been a flop while plans to launch a similar product based on the Kuala Lumpur index have had to be postponed owing to Malaysia's decision to impose capital controls on foreign investment. Investors are sceptical

Others point out that about the effects of the merger on the SES which, in contrast to Hong Kong, remains dominated by share listings of relatively illiquid government-linked corpora-

Third, Singapore has attempted to stimulate the development of a domestic the government yield curve to 10 years and permitting also boosted its credibility

ince of Guangdong. The com-

pany had outstanding debts

owed to international credi-

ment-owned institution,

Gitic's interests spread

through large areas of

southern Chinese business,

acting as guarantor of infra-

structure projects and devel-

oper of large tracts of real

Gitic was representative of

the kind of financial institu-

tion with which hundreds of

foreign banks and investors

had long been accustomed to

doing business - a govern-

ment-backed financial insti-

tution whose commercial

exposures were mitigated by

the pledge of state backing,

In the aftermath of Gitic's

administrative closure in

October last year and once

again when the company

filed for bankruptcy in Janu-

ary, overseas creditors found

the comfort letters and com-

mitments of support from

the provincial government

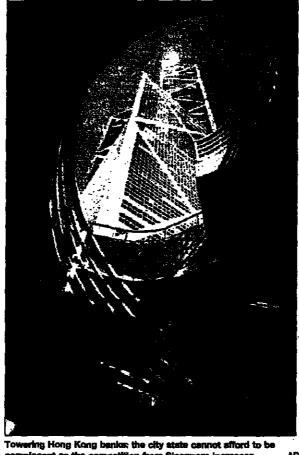
were - as they had been told

by central bank officials in

The lesson should be clear

the past - worthless.

i.e. quasi-sovereign risk.



foreign issuers, such as the Nordic Investment Bank and the European Bank for Reconstruction and Development, to swap Singapore dollar proceeds into US dollars. By relaxing tight controls on the Singapore dollar, Singapore hopes to highlight the

contrast with Hong Rong where paranoia over the sta-bility of Hong Kong's currency board has led to the discouragement of the development of a liquid currency swaps market.

Hong Kong has not followed Singapore in offering tax incentives to foreign banks to lead-manage domestic bond issues. "We are not prepared to subsidise Hong Kong's development as a financial centre because this would distort the allocation of resources," said Joseph Yam, head of the

Singapore's ambitions have undoubtedly been boosted by Malaysia's decitrols on foreign portfolio economic woes. This leaves Singapore as the only viable bond market by extending financial centre for southeast Asia. The city state has

said: "The foreign bankers

themselves should look

really carefully at these

Having judged the loans

strictly on their commercial

merits, many foreign bank-

ers moved sharply into

retreat. From the headquar-

ters of a number of German

and Japanese banks, an

order came to stop all new

lending to Chinese borrow-

ers. Other smaller hanks

have sought to call in loans.

activating technical default

clauses. The Royal Bank of

Canada has closed its offices

The resulting credit

squeeze has added to the

strains on a number of cor-

porate borrowers, particu-

larly the the Itics. But, the

crisis of confidence has been

limited. Foreign lenders.

which may become more

commercially rigorous in

experience, have made a dis-

tinction between the non-

bank financial institutions

on the fringes of the finan-

cial sector and the main

state banks at the core of

China's economy and social

This month, the Gitic saga

in Shanghai.

"regulation to supervision" of the banking sector, according to one MAS official. However, bankers say the city state faces an uphill task in establishing a thriving financial market.

"Singapore is a great service centre for foreign banks but does not yet have a genuine financial trading culture," said one. "It is easy for Singapore to make dramatic gestures because it is a very highly regulated economy. Hong Kong can't really do this because it is already a free market."

Others point to the longerterm need for the two city centres to co-operate even to the extent, perhaps, of launching a joint trading platform for the two stock exchanges. Either way, Singapore's aggressive tactics have had a tangible effect on Hong Kong.

"Hong Kong can't afford to be complacent because it is facing competition," said one investment and Thailand's Hong Kong official. "We think there is plenty of room for two financial centres. And we welcome competition: it keeps us on our

> is moving closer to resolution. And, the dilemma of

banking sector reform is

First, Beijing appears to

have been struck by the

strength of foreign reaction

to the Gitic closure and has

suggested that it will tread

more gently in handling

troubled financial institu-

tions. Rather than forcing

the closure of other indebted

Itics, central bank officials

are looking to restructure

the sector through mergers

Second, foreign banks are

taking a more circumspect attitude to China risk, but

clearly retain an underlying

interest in the long-term

development of the market.

Rather than pulling out of

China, banks are taking a

more scientific and commer

cial approach to lending

decisions and foreign lenders

are distinguishing the

greater risks at the fringes of the financial sector from the

Third and most important,

the Gitic experience has

underlined the need and the

delicacy of the reform pro-

cess in the core banking sec-

tor. The extent to which

Gitic as well as the fall-out

among foreign creditors

when the company was

closed has served as an omi-

as GE Capital, the financial

services arm of General Elec-

tric, has done in Thailand.

But GE Capital has itself

been building a sizeable

more reliable institutions,

and acoulsitions.

MALAYSIA by Shella McNulty in Kuala Lumpur

Go-it-alone plan to restructure banks

The government has made an effort to recapitalise institutions, but bankers remain unconvinced that their problems are over

Overseas

has chosen to go it alone. The government has estimated it will need M\$16bm to recapitalise the banking system and M\$15bn to purchase its non-performing loans (NPLs). Although banking analysts believe the authorities are being overly optimistic in their estimates of the amount of money that will be needed, they note Malaysia has been creative in obtaining access to much more than those amounts.

The government estab-

lished an asset management company, Danaharta, to buy the non-performing loans (NPLs) from the banking system and a special purpose vehicle, Danamodal, to recapitalise the institutions. As at March 15, Danaharta had purchased and was managing M\$21.7bn in NPLs from the financial system, of which M\$15.1bn were from the banking system. These NPLs accounted for 20 per cent of banking system NPLs at the end of 1998. Danamodal had injected capital into 10 banking institutions in the form of loans amounting to M\$6.15bn, increasing the risk-weighted capital ratio (RWCR) of the

banking system from 11.2 June 1998 to 11.9 per cent at back into trouble. the end of January 1999.

While other countries in the by early January Malaysia tic product, which econoregion have sought outside had received US\$8.572bn in mists said was the highest help in restructuring their lending commitments from ratio in southeast Asia and banking sectors, Malaysia foreign sources, ranging one of the highest in the world. And that made it from the 12 foreign banks highly vulnerable to last based in Malaysia to the Economic year's recession.

The sector recorded a pre-Co-operation Fund through tax loss of M\$2.3bn in 1998, the Miyazawa Plan, to the World Bank And he calcuprofit of M\$7.7bn in 1997. lated that it had M\$250.7bn in total resources available overextended. Total banking locally from sources ranging from the national pension MS413.6bn at the end of 1998, fund to the national oil comor MS426.7bn including nonpany to the armed forces government's asset manage-

"The big question of how Bank Negara Malaysia (the central bank) was going to fund its reform efforts should no longer be an issue with Malaysia having secured sufficient funding through foreign borrowings and the use of clever methods to raise funds from domestic available sources," Mr Gan said.

But the heads of the institutions remain unconvinced that their problems are over. They refused to respond late last year to threats to sack the heads of financial institotions that did not meet 8 per cent annual loan growth by year's end. Total loans of the banking system declined by 1.8 per cent in 1998. And this year bankers are resistand medium-scale industries. Many of them remain wary of getting themselves

The banking system went To fund these efforts, Gan into the regional financial Kim Koon, banking analyst crisis with domestic debt at at SG Securities, noted that 170 per cent of gross domes-

swinging from a pre-tax And the institutions are still system loans amounted to performing loans sold to the ment company.

But the authorities are desperate to revive an economy that contracted 6.7 per cent last year, after recording 7.7 per cent growth in 1997. And getting banks to lend is the best way they see of doing that. Analysts suspect that is the motive behind an announcement in March to review the performance of bank directors and chief executives periodically.

Moody's Investors Service noted in a recent report. however, that "the Malaysian government's attempts to revive economic growth by instructing banks to lend more will only lead to additional loan losses". And, beyond that, analysts say, is the risk that the errant bankers who have been rescued by the government's NPL purchasing and subsequent recapitalisation efforts fears of lending and set

INDONESIA by Sander Thoenes in Jakarta

Gordian knot is slowly being unravelled

Commercial banks have signed

recapitalisation contracts to ease liquidity

untying the Gordian knot of caused by a sharp jump in offer bond interest rates that declining liquidity and interest rates and a rush on were well below the market lysed its financial system.

Owners of nine commercial banks signed recapitalisation contracts with the government on April 15, pledging to put up 20 per cent of the required capital injection in return for an injection of government bonds equal to 80 per cent. The recapitalisation of Bank International Indonesia. Bank Lippo, Bank Bali and six smaller banks, totalling Rp21,300bn, would bring their capital adequacy ratio back to 4 per cent, from cur-

rent negative rates. Bank owners pledged to bring this ratio to 8 per cent by 2001, in part by repaying loans to affiliates, often well in excess of the legal lending limit of 30 per cent. Non-performing loans will be transferred to a government Asset Management Unit.
In addition to the nine

commercial banks, Indonesia plans to inject similar bonds into seven large state banks. 11 nationalised commercial banks and 14 regional banks. The cost target was Rp300,000bn, plus interest, things had gone astray at but bankers expect the total to exceed Rp500,000bn as bank assets have rapidly deteriorated while the central bank delayed the recapi-

After more than a year of half-measures and delays, and bonds is designed to half-measures and delays, and bonds is designed to stem the decline in liquidity, ment's stated intention to which left banks paying out cent. This would leave banks higher deposit rates than they earned on central bank paper. A nationwide liquidity crunch caused loan portfolios to deteriorate to such an extent that bankers now

believe more than 80 per cent of all outstanding loans are non-performing. "The whole country lives on IOUs," one European banker in Jakarta said. "Nobody pays anyone."

Although this stand-off keep running on cashflow, it has blocked them off from any new foreign or domestic loans. Exporters, which often would be able to pay their dues, have been unable to get letters of credit from local banks or confirmation from international banks,

causing exports to drop. Bankers and economists in Jakarta said the recapitalisa. tion and restructuring programme would slow down but not halt the slide towards illiquidity, because it would inject too little liquidity into too many seize collateral or assets banks, while failing to without a court order but it address the mounting also faces a political hurdle domestic and foreign debt

"It's an accounting trick." one western banker said. and several current cabinet "it's just buying time. More members.

banks have to close, there has to be a forced consolidation of the industry."

with bonds they cannot sell, earning them only interest and the cash injections from the owners while the negative spread between deposit and central hank rates would continue to eat up capital.

Indonesia cannot afford market rates but officials indicated in mid April that they would get much closer to the going rate than they had stated earlier. Governhas enabled companies to ment advisers said the government was likely to choose a rate that would be high enough for bonds to be marketable if interest rates would continue to go

> Economists say this could work if the government also pushed ahead with debt restructuring. The Indonesian Bank Restructuring Agency has already taken on Rp200,000bn in loans, most non-performing, from state banks and banks it has shut down or nationalised. It has been given legal powers to as many of the worst debtors are relatives and associates of former president Subarto

PRIVATE EQUITY by Peter Montagnon

Money flows in but deals are held up

It has proved hard to match expectations of buyers with those of sellers who are still reluctant to accept fire-sale prices

with underperforming of unregistered foreign bor-

When South Korea put two should stump up to cover state-owned banks up for possible losses in the bank's sale last year, most people expected they would go to established international banks looking for a toehold in a new, and potentially lucrative market. In fact, the first deal to be struck - for Korea First Bank - was not with a bank at all, but with a consortium led by Newbridge Capital, a private equity house based in the

loan book.

But, though it is large and high profile, the deal and the difficulties in implementation are typical of the opporand venture capital that are slowly opening up in Asia in the wake of the regional economic crisis.

The idea that the crisis would see a flood of distressed assets up for sale as entrepreneurs struggled to proved controversial and meet mounting debt burdens print have involved some diate boost to private equity business as the crisis broke proved hard to match the

funds", still hover in keen ale prices. "Bottom fishers market, the average size of out anticipation, deals across the are fishing furiously at the board have been slower to hottom. The people selling complete than many expec- don't want to give it away."

still flowing in. According to the Hong Kong-based Asian Venture Capital Journal private equity funds raised for tunities in private equity year totalled \$5.05bn. This was down substantially on the \$5.9bn raised in 1997, but it still marked the fifth year in a row that fund flows have exceeded \$5hn, and is more than double the amount at the start of the

> The bigger difficulty has been in finding assets to buy with all this money. It has

says Rhoddy Swire, chair-Money from institutions is man of the London-based

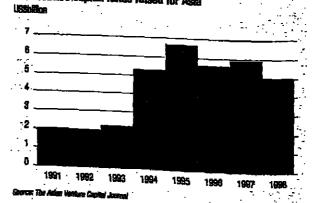
Pantheon Group. Also, the continuing lack of strong bankruptcy laws in many countries means even investment in the region last owners of insolvent husinesses are not being forced to sell because their bankers have no means of imposing foreclosure. There is still a cultural

divide in matters such as transparency, control and documentation, adds Roger Marshall, executive director of Crosby Asset Management in Hong Kong. This calls for a new approach in matters financial services business such as control, with possibly in Asia, and other bankers the government in 1997. In fact, while the price expectations of buyers a more "hands-on" role for say there are good deal

specialists, known pejora- with those of sellers who are investors, he says. With opportunities for those with tively as "vulture still reluctant to accept fires- larger funds entering the the patience to hunt them Over the past year some of deals, traditionally about the best such opportunities \$10m, has been rising. Only a few, such as the recent

have been in Japan and purchase by Lazard Asia of a South Korea offering some of large stake in Sing Tao, the best opportunities. The which publishes the Hong key remains relationships, Kong Standard, attract much says Simon Murray, the forpublicity. And many deals mer Asian head of Deutsche are still on the small side Bank, who launched a fund for large US institutions of up to \$500m last year with used to investing \$50m at a partners including GE Capital and Mitsui. Some \$200m Some bankers say the best has now been raised and Mr route for big investors may Murray expects the total to be to buy distressed bank reach around \$300m by the that their hasty approach time subscriptions close in debt in government auctions

> So far the fund has made three investments totalling say. Another remains the around \$60m in a Japanese uncertainty over exit routes. telecommunications company, a Chinese natural resources company and a it is the lack of a viable



cern. For Mr Murray that publisher of the Asian Venrepresents a reasonable deal flow. For others it might seem a little slow. One problem for the larger houses is and lack of connections in Asia has tended to put potential sellers off, bankers "To the extent that private

ture Capital Journal. Asian stock exchanges are neither big enough nor deep enough to absorb truly large transac-

With only faltering recovery at best expected in Asia, and the acute need for the business and banking sector to recapitalise, however, the chances are that buyers and equity has a single problem, seliers of distressed assets Hong Kong property con- exit," says Dan Schwartz, to conclude deals. will face increasing pressure

ه كمناهن الأحل